Hay Shire Council

Long Term Financial Plan

2022-2032

Hay

Exciting Heritage... Positive Future

Introduction

The aim of the Long Term Financial Plan for Hay Shire Council is to provide a framework to assist decision making that will ensure the Council has a financially sustainable long term future.

Financial sustainability in local government has been a major cause for concern due to:

- Requests from communities for expanded services;
- Rate pegging constraints;
- Uncertainty over grant income;
- The ability of residents to pay;
- Increased maintenance due to an ageing infrastructure network; and
- Unexpected events including COVID.

More recently however the cost of living pressures including inflation which is increasing at an alarming rate combined with capacity issues are presenting an ever increasing challenge for local government.

This Long Term Financial Plan establishes the framework, mechanism and financial targets of the Council. It is the basis to guide Council in the decision making process across multiple years. It contains guiding philosophies to promote a consistent financial direction spanning financial years and council terms.

Current Financial Position

Council's net operating result for 2020/2021 was a surplus of $8,654,000 on a consolidated basis. Net operating result before capital grants and contributiuons was a surplus of $80,000.

Performance ratios at 30/6/2021 on a consolidated basis were.

• Operating performance ratio	(0.16)%
• Own source operating revenue ratio	27.11%
• Unrestricted curretn ratio	4.01
• Debt service cover ratio	11.67
• Rates annual charges, interest and extra charges outstanding	13.00%
• Cash expense cover ratio	15.25 months

Planning Assumptions

Service Levels

It is assumed that the community will continue to endorse the current range of services that the Council provides to the community. Extensive consultation has been conducted as part of the Community Strategic Process to confirm the range of services expected by the community.

Population Projections

The Long Term Financial Plan has been developed on the basis of a sustainable population ontinuing to be at existing levels.

Economic Growth

The Hay Shire community relies on agriculture for much of its economic output which by nature can be variable and is subject to large fluctuations such as recently seen with the long running drought. It is apparent that the area is experiencing a small rebound in economic output. In developing this plan it has been assumed that economic output will remain constant over the 10 year period with the fluctuations balancing out over the long term.

Infrastructure

Hay Shire Council will continue to manage its assets and infrastructure to support the community, in accordance with the Asset Management Strategy.

The forecast expenditure for infrastructure asset renewal may not be sufficient to maintain or improve the current level of service provided by those assets. There is a risk of deferred maintenance resulting in additional funding requirements and/or reduced service levels not stated or provided in the Community Strategic Plan.

Council is continually working to improve the level of confidence in the asset renewal forecasts.

Interest Rates

The Long Term Financial Plan is based upon stable interest rates. No significant movements in interest rates have been incorporated into the plan. Current interest rates are considered to be within the range of “normal” interest rates, as articulated by the Reserve Bank of Australia.

Inflation

The Long Term Financial Plan has been formulated on the basis of a 2.5% index of increase in costs. It is apparent that inflationary pressures are much larger than this and that Council faces a significant challenge to keep its expenditure within the adopted votes.

Revenue Forecasts

Rates

Council's rating structure is reviewed annually as each year's budget is adopted.

The Long Term Financial Plan is based on the current rating structure.

The proposed rating structure for 2022/23 is as follows:

RATE CATEGORY	**2022/2023**
FARMLAND	$534,323.09
RESIDENTIAL	$713,896.23
BUSINESS-CBA	$178,574.82
BUSINESS	$183,007.52
FARMLAND IRRIGATION	$913,506.89
RURAL RESIDENTIAL	$108,927.08
Total	**$2,632,235.02**

Total Rate yield will increase by .7% permissible rate pegging amount plus $44,385 carry over amount.

Yield from Farmland Rate Categories increased to 55.00% of Total Yield.

Water and Sewerage charges have increased by 2%.

Waste Charges have increased by 3.9%.

Annual Charges

Council's Domestic Waste, Water and Sewerage functions are required to be self-funding and annual charges are calculated to cover the anticipated costs of providing those services. The revenue calculated in the Long Term Financial Plans are those amounts that are deemed necessary to cover currents costs and future requirements. The annual charges for the three services are as follows:

Water	Raw $387.00	Filtered $150.00
Sewerage	Residential $788.00	Non Residential $640.00
Domestic Waste	$298.00	
Waste (Non-domestic)	$298.00	
Waste Management Charge	$50.00	
Tip Access	$76.00	

Interest on investments

Council has an investment portfolio that varies in size somewhat each year. These funds are invested in accordance with the Minister's Order and Council's adopted Investment Policy. The estimated return on invested funds has been set at 1% throughout the Long Term Financial Plan.

Fees, User Charges and Other Income

Income in this category is derived from an extensive range of services provided to the community.

Fees and charges are reviewed annually and most are subject to fluctuations particularly as a response to local and general economic conditions. Many of the fees and charges are set by statute and do not provide for annual increases in line with the increased cost of providing the services.

Fees and Charges are set annually by Council and due consideration is given to the level of cost recovery.

The Long Term Financial Plan has assumed that General Fund fees, charges and other income in 2022/2023 will be on similar levels to 2021/2022.

Grants and Contributions

Grants and contributions provide a major source of funds for Council.

This funding is projected to remail at real current levels throughout the Long Term Financial Plan. Financial Assistance Grants are forecast to increase by 2.5% throughout the plan.

Net Gain from Disposal of Assets

The Long Term Financial Plan assumes that all assets are disposed of at their written down value.

Borrowings

Hay Council has a debt service cover ratio of 11.67 which is considered very conservative and reasonable for a Council of our size and structure. There are currently no borrowings as a funding source within the Long Term Financial Plan.

Cash Reserves & Funds

The Council's cash reserves are held for specific purposes, whether the reserves are externally or internally restricted.

The Long Term Financial Plan maintains the current levels of reserves as well as overall cash for General, Water and Sewerage Funds.

Expenditure Forecasts

Staff Costs

Staff costs are predicted to increase by 2% in 2022/23 and then 2.5% per year in the Long Term Financial Plan on an individual basis.

This forecast is attributable to known and predicted award increases, superannuation contributions, workers compensation costs, skills and performance progression and market forces.

Borrowing Costs

The borrowing costs in the long term plan reflect the current loans that Council has. There are currently no borrowings as a funding source within the Long Term Financial Plan.

Materials and Contracts

Under the Long Term Financial Plan, all materials and contracts have been forecast to increase by 2.5% however further inflationary pressures may impact this.

Other Expenses

Under the Long Term Financial Plan, other expenses have been forecast to increase by 2.5% however further inflationary pressures may impact this.

Depreciation

Depreciation and useful life estimates are based on Council's accounting policies and useful lives as stated in Council's Asset Management Strategy. Future asset revaluations will have an impact on infrastructure remaining lives as well as future depreciation charges.

Finance Performance

On the following pages are Councils' budgets for General, Water & Sewerage funds which consist of:

- Funding Statement - All Funds
- Income Statement - All Funds
- Statement of Cash Flows - All Funds
- Balance Sheet - All Funds
- Consolidated Income Statement

Long Term Financial Plan Attachments

Hay Shire Council
General Fund
Budget by Function

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
General Manager	**1,168,144**	**1,081,872**	**1,228,167**	**1,302,466**	**1,290,764**	**1,322,059**	**1,403,729**	**1,481,403**	**1,468,326**	**1,505,246**	**1,542,417**
General Manager`s Office	**471,000**	**490,000**	**502,249**	**514,500**	**526,751**	**539,000**	**601,624**	**615,250**	**628,126**	**641,000**	**654,124**
03000. General Manager's Office	**471,000**	**490,000**	**502,249**	**514,500**	**526,751**	**539,000**	**601,624**	**615,250**	**628,126**	**641,000**	**654,124**
0300. Employee Costs	**422,000**	**437,000**	**447,925**	**458,850**	**469,775**	**480,700**	**491,625**	**502,550**	**513,475**	**524,400**	**535,325**
0300. Salaries	422,000	437,000	447,925	458,850	469,775	480,700	491,625	502,550	513,475	524,400	535,325
0310. Staff Training	**10,000**	**12,000**	**12,299**	**12,600**	**12,901**	**13,200**	**13,499**	**13,800**	**14,101**	**14,400**	**14,699**
0644. Course Seminar & Conference Registration	4,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0645. Air Travel	500	500	512	525	538	550	562	575	588	600	612
0646. Travel Accommodation	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0649. Meal Reimbursements	500	500	512	525	538	550	562	575	588	600	612
0350. Office Administration Expenditure	**1,000**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0603. Other Sundry Expenses	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0360. Professional Services	**30,000**	**30,000**	**30,750**	**31,500**	**32,250**	**33,000**	**84,125**	**86,250**	**87,625**	**89,000**	**90,625**
0405. Consultants Other	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0420. Internal Audit	25,000	25,000	25,625	26,250	26,875	27,500	78,500	80,500	81,750	83,000	84,500
0370. Subscriptions and Memberships	**1,000**	**3,000**	**3,075**	**3,150**	**3,225**	**3,300**	**3,375**	**3,450**	**3,525**	**3,600**	**3,675**
0603. Other Sundry Expenses	1,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0970. Plant Hire (Internal)	**7,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0970. Plant Hire - Internal Usage	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
Elected Members	**243,520**	**191,372**	**185,905**	**233,441**	**194,976**	**199,509**	**204,042**	**253,578**	**213,113**	**217,646**	**222,180**
03020. Elected Members Expenses	**203,520**	**191,372**	**185,905**	**190,441**	**194,976**	**199,509**	**204,042**	**208,578**	**213,113**	**217,646**	**222,180**
0310. Staff Training	**30,000**	**10,000**	**10,249**	**10,500**	**10,751**	**11,000**	**11,249**	**11,500**	**11,751**	**12,000**	**12,249**
0644. Course Seminar & Conference Registration	19,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0645. Air Travel	4,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	5,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0649. Meal Reimbursements	1,000	500	512	525	538	550	562	575	588	600	612
0970. Plant Hire - Internal Usage	1,000	500	512	525	538	550	562	575	588	600	612
0330. Mayor & Elected Member Expenses	**150,520**	**148,372**	**152,081**	**155,791**	**159,500**	**163,209**	**166,918**	**170,628**	**174,337**	**178,046**	**181,756**
0603. Other Sundry Expenses	28,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0618. Elected Members Allowances	98,520	108,372	111,081	113,791	116,500	119,209	121,918	124,628	127,337	130,046	132,756
0619. Elected Members Vehicle Allowance	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0644. Course Seminar & Conference Registration	10,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0645. Air Travel	5,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0646. Travel Accommodation	5,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0649. Meal Reimbursements	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0340. Civic Functions & Ceremonies	**15,000**	**25,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0506. Materials Purchased	0	10,000	0	0	0	0	0	0	0	0	0
0603. Other Sundry Expenses	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0405. Grants / Donations Paid	**8,000**	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0622. Donations Paid	0	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0623. Sponsorships Paid	8,000	0	0	0	0	0	0	0	0	0	0
03040. Election Expenditure	**40,000**	**0**	**0**	**43,000**	**0**	**0**	**0**	**45,000**	**0**	**0**	**0**
0335. Election Expenses	**40,000**	**0**	**0**	**43,000**	**0**	**0**	**0**	**45,000**	**0**	**0**	**0**
0500. Stationery & Office Consumables	2,000	0	0	2,000	0	0	0	2,000	0	0	0
0601. Advertising Press	3,000	0	0	4,000	0	0	0	5,000	0	0	0
0603. Other Sundry Expenses	35,000	0	0	37,000	0	0	0	38,000	0	0	0
Governance	**28,000**	**24,000**	**24,600**	**25,200**	**25,800**	**26,400**	**27,000**	**27,600**	**28,200**	**28,800**	**29,400**
03050. Other Governance	**28,000**	**24,000**	**24,600**	**25,200**	**25,800**	**26,400**	**27,000**	**27,600**	**28,200**	**28,800**	**29,400**
0310. Staff Training	**5,500**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0644. Course Seminar & Conference Registration	5,500	0	0	0	0	0	0	0	0	0	0
0370. Subscriptions and Memberships	**22,500**	**24,000**	**24,600**	**25,200**	**25,800**	**26,400**	**27,000**	**27,600**	**28,200**	**28,800**	**29,400**
0503. Subscriptions Reference Materials	22,500	24,000	24,600	25,200	25,800	26,400	27,000	27,600	28,200	28,800	29,400
Tourism and Events	**309,986**	**340,500**	**349,013**	**357,525**	**366,037**	**374,550**	**383,063**	**391,575**	**400,087**	**408,600**	**417,113**
01900. Area Promotion Revenue	**(140)**	**(500)**	**(512)**	**(525)**	**(538)**	**(550)**	**(562)**	**(575)**	**(588)**	**(600)**	**(612)**
0130. Other Income	**(140)**	**(500)**	**(512)**	**(525)**	**(538)**	**(550)**	**(562)**	**(575)**	**(588)**	**(600)**	**(612)**
0220. Other Sundry Income	(140)	(500)	(512)	(525)	(538)	(550)	(562)	(575)	(588)	(600)	(612)
01910. Events Promotion Revenue	**(125,510)**	**(1,500)**	**(1,537)**	**(1,575)**	**(1,612)**	**(1,650)**	**(1,688)**	**(1,725)**	**(1,762)**	**(1,800)**	**(1,838)**
0110. User Fees & Charges	**(1,500)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0143. Other User Charges (Sundry)	(1,500)	0	0	0	0	0	0	0	0	0	0
0115. Grants & Subsidies Recurrent	**(122,636)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(3,636)	0	0	0	0	0	0	0	0	0	0
0171. State Grants & Subsidies	(119,000)	0	0	0	0	0	0	0	0	0	0
0130. Other Income	**(1,374)**	**(1,500)**	**(1,537)**	**(1,575)**	**(1,612)**	**(1,650)**	**(1,688)**	**(1,725)**	**(1,762)**	**(1,800)**	**(1,838)**
0220. Other Sundry Income	(1,374)	(1,500)	(1,537)	(1,575)	(1,612)	(1,650)	(1,688)	(1,725)	(1,762)	(1,800)	(1,838)
01920. Tourism Revenue	**(20,500)**	**(28,500)**	**(29,212)**	**(29,925)**	**(30,638)**	**(31,350)**	**(32,062)**	**(32,775)**	**(33,488)**	**(34,200)**	**(34,912)**
0110. User Fees & Charges	**(20,000)**	**(28,000)**	**(28,700)**	**(29,400)**	**(30,100)**	**(30,800)**	**(31,500)**	**(32,200)**	**(32,900)**	**(33,600)**	**(34,300)**
0145. Tourism Sales	(20,000)	(28,000)	(28,700)	(29,400)	(30,100)	(30,800)	(31,500)	(32,200)	(32,900)	(33,600)	(34,300)
0130. Other Income	**(500)**	**(500)**	**(512)**	**(525)**	**(538)**	**(550)**	**(562)**	**(575)**	**(588)**	**(600)**	**(612)**
0220. Other Sundry Income	(500)	(500)	(512)	(525)	(538)	(550)	(562)	(575)	(588)	(600)	(612)
03900. Area Promotion	**86,500**	**139,000**	**142,475**	**145,950**	**149,425**	**152,900**	**156,375**	**159,850**	**163,325**	**166,800**	**170,275**
0350. Office Administration Expenditure	**16,000**	**31,000**	**31,775**	**32,550**	**33,325**	**34,100**	**34,875**	**35,650**	**36,425**	**37,200**	**37,975**
0500. Stationery & Office Consumables	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0602. Advertising Other	15,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0370. Subscriptions and Memberships	**6,500**	**30,000**	**30,750**	**31,500**	**32,250**	**33,000**	**33,750**	**34,500**	**35,250**	**36,000**	**36,750**
0532. Tourism	6,500	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0396. Merchandise	**19,000**	**23,000**	**23,575**	**24,150**	**24,725**	**25,300**	**25,875**	**26,450**	**27,025**	**27,600**	**28,175**
0530. Goods For Sale	15,000	17,000	17,425	17,850	18,275	18,700	19,125	19,550	19,975	20,400	20,825
0603. Other Sundry Expenses	4,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0405. Grants / Donations Paid	**30,000**	**30,000**	**30,750**	**31,500**	**32,250**	**33,000**	**33,750**	**34,500**	**35,250**	**36,000**	**36,750**
0623. Sponsorships Paid	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0460. Community Programs & Events	**15,000**	**25,000**	**25,625**	**26,250**	**26,875**	**27,500**	**28,125**	**28,750**	**29,375**	**30,000**	**30,625**
0401. Contractors	0	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0603. Other Sundry Expenses	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
03910. Events Staging & Promotion	**150,636**	**32,500**	**33,312**	**34,125**	**34,937**	**35,750**	**36,563**	**37,375**	**38,187**	**39,000**	**39,813**
0350. Office Administration Expenditure	**1,000**	**2,500**	**2,562**	**2,625**	**2,687**	**2,750**	**2,813**	**2,875**	**2,937**	**3,000**	**3,063**
0500. Stationery & Office Consumables	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0602. Advertising Other	0	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0460. Community Programs & Events	**149,636**	**30,000**	**30,750**	**31,500**	**32,250**	**33,000**	**33,750**	**34,500**	**35,250**	**36,000**	**36,750**
0300. Salaries	0	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0301. Wages	24,700	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0401. Contractors	40,300	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0410. Other External Services	3,636	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	69,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0601. Advertising Press	5,000	0	0	0	0	0	0	0	0	0	0
0603. Other Sundry Expenses	5,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0970. Plant Hire - Internal Usage	2,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
03920. Tourism Operations	**219,000**	**199,500**	**204,487**	**209,475**	**214,463**	**219,450**	**224,437**	**229,425**	**234,413**	**239,400**	**244,387**
0300. Employee Costs	**177,000**	**172,000**	**176,300**	**180,600**	**184,900**	**189,200**	**193,500**	**197,800**	**202,100**	**206,400**	**210,700**
0300. Salaries	177,000	172,000	176,300	180,600	184,900	189,200	193,500	197,800	202,100	206,400	210,700
0310. Staff Training	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0644. Course Seminar & Conference Registration	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0350. Office Administration Expenditure	**9,000**	**9,500**	**9,737**	**9,975**	**10,213**	**10,450**	**10,687**	**10,925**	**11,163**	**11,400**	**11,637**
0500. Stationery & Office Consumables	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0600. Postage	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0640. Telephone Charges	4,000	4,500	4,612	4,725	4,838	4,950	5,062	5,175	5,288	5,400	5,512
0370. Subscriptions and Memberships	**15,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0503. Subscriptions Reference Materials	15,000	0	0	0	0	0	0	0	0	0	0
0375. Office Equipment & Furniture	**1,000**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0527. Furniture & Equip under $xxxx - Expensed	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0460. Community Programs & Events	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0603. Other Sundry Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire (Internal)	**7,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0970. Plant Hire - Internal Usage	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
Business and Economic Development	**115,638**	**36,000**	**166,400**	**171,800**	**177,200**	**182,600**	**188,000**	**193,400**	**198,800**	**209,200**	**219,600**
02170. Economic Development Revenue	**(279,354)**	**(100,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(279,354)**	**(100,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(279,354)	(100,000)	0	0	0	0	0	0	0	0	0
04160. Commercial Undertakings Operations	**11,000**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0415. Utilities	**11,000**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0518. Water Charges	11,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
04170. Economic Development	**15,223**	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0360. Professional Services	**15,223**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0506. Materials Purchased	15,223	0	0	0	0	0	0	0	0	0	0
0460. Community Programs & Events	**0**	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0401. Contractors	0	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
04190. Business and Community Development	**268,769**	**120,000**	**150,000**	**155,000**	**160,000**	**165,000**	**170,000**	**175,000**	**180,000**	**190,000**	**200,000**
0300. Employee Costs	**0**	**0**	**110,000**	**115,000**	**120,000**	**125,000**	**130,000**	**135,000**	**140,000**	**150,000**	**160,000**
0300. Salaries	0	0	110,000	115,000	120,000	125,000	130,000	135,000	140,000	150,000	160,000
0350. Office Administration Expenditure	**0**	**0**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**
0603. Other Sundry Expenses	0	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
0360. Professional Services	**268,769**	**120,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	268,769	120,000	0	0	0	0	0	0	0	0	0
0460. Community Programs & Events	**0**	**0**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**
0401. Contractors	0	0	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
0970. Plant Hire (Internal)	**0**	**0**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**
0970. Plant Hire - Internal Usage	0	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
08190. Land Development & Sales Capital Expenditure	**100,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0710. Purchase of Land	**100,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0550. Land & Building Purchases	100,000	0	0	0	0	0	0	0	0	0	0
Corporate Services	**(5,147,683)**	**(5,334,383)**	**(5,544,377)**	**(5,698,797)**	**(5,581,749)**	**(5,990,333)**	**(5,999,834)**	**(6,290,814)**	**(6,588,132)**	**(6,758,804)**	**(6,937,650)**
Manager Corporate Service Office	**11,681**	**21,895**	**22,442**	**22,990**	**23,537**	**24,085**	**24,632**	**25,179**	**25,727**	**26,274**	**26,821**
01100. Corporate Services Revenue	**(33,805)**	**(20,000)**	**(20,500)**	**(21,000)**	**(21,500)**	**(22,000)**	**(22,500)**	**(23,000)**	**(23,500)**	**(24,000)**	**(24,500)**
0110. User Fees & Charges	**(5,000)**	**(2,000)**	**(2,050)**	**(2,100)**	**(2,150)**	**(2,200)**	**(2,250)**	**(2,300)**	**(2,350)**	**(2,400)**	**(2,450)**
0143. Other User Charges (Sundry)	(5,000)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
0115. Grants & Subsidies Recurrent	**(2,500)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(2,500)	0	0	0	0	0	0	0	0	0	0
0125. Reimbursements	**(17,805)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0200. Reimbursements Other	(17,805)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0130. Other Income	**(8,500)**	**(8,000)**	**(8,200)**	**(8,400)**	**(8,600)**	**(8,800)**	**(9,000)**	**(9,200)**	**(9,400)**	**(9,600)**	**(9,800)**
0220. Other Sundry Income	(8,500)	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
03100. Corporate Services Management	**45,486**	**41,895**	**42,942**	**43,990**	**45,037**	**46,085**	**47,132**	**48,179**	**49,227**	**50,274**	**51,321**
0300. Employee Costs	**736,000**	**742,000**	**760,550**	**779,100**	**797,650**	**816,200**	**834,750**	**853,300**	**871,850**	**890,400**	**908,950**
0300. Salaries	736,000	742,000	760,550	779,100	797,650	816,200	834,750	853,300	871,850	890,400	908,950
0310. Staff Training	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0644. Course Seminar & Conference Registration	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0645. Air Travel	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0646. Travel Accommodation	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0350. Office Administration Expenditure	**99,000**	**95,000**	**97,375**	**99,750**	**102,125**	**104,500**	**106,875**	**109,250**	**111,625**	**114,000**	**116,375**
0500. Stationery & Office Consumables	35,000	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0600. Postage	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0601. Advertising Press	22,000	18,000	18,450	18,900	19,350	19,800	20,250	20,700	21,150	21,600	22,050
0603. Other Sundry Expenses	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0640. Telephone Charges	22,000	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0642. Internet & Other Communication Charges	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0360. Professional Services	**87,486**	**89,895**	**92,142**	**94,390**	**96,637**	**98,885**	**101,132**	**103,379**	**105,627**	**107,874**	**110,121**
0402. Accounting Services	44,486	47,895	49,092	50,290	51,487	52,685	53,882	55,079	56,277	57,474	58,671
0409. Valuation Expenses	43,000	42,000	43,050	44,100	45,150	46,200	47,250	48,300	49,350	50,400	51,450
0365. Legal & Debt Recovery Costs	**7,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0403. Solicitors Fees	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0375. Office Equipment & Furniture	**5,000**	**4,000**	**4,100**	**4,200**	**4,300**	**4,400**	**4,500**	**4,600**	**4,700**	**4,800**	**4,900**
0506. Materials Purchased	2,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0527. Furniture & Equip under $xxxx - Expensed	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0970. Plant Hire (Internal)	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0980. Overheads / Internal Recharges	**(899,000)**	**(906,000)**	**(928,650)**	**(951,300)**	**(973,950)**	**(996,600)**	**(1,019,250)**	**(1,041,900)**	**(1,064,550)**	**(1,087,200)**	**(1,109,850)**
0980. Overheads Allocated	(899,000)	(906,000)	(928,650)	(951,300)	(973,950)	(996,600)	(1,019,250)	(1,041,900)	(1,064,550)	(1,087,200)	(1,109,850)
Rates	**(2,556,260)**	**(2,624,235)**	**(2,689,841)**	**(2,757,093)**	**(2,826,030)**	**(2,896,695)**	**(2,969,312)**	**(3,043,386)**	**(3,119,501)**	**(3,197,523)**	**(3,277,502)**
01110. Rates Revenue	**(2,556,260)**	**(2,624,235)**	**(2,689,841)**	**(2,757,093)**	**(2,826,030)**	**(2,896,695)**	**(2,969,312)**	**(3,043,386)**	**(3,119,501)**	**(3,197,523)**	**(3,277,502)**
0100. Rates & Charges	**(2,041,135)**	**(2,096,607)**	**(2,149,022)**	**(2,202,773)**	**(2,257,889)**	**(2,314,407)**	**(2,372,542)**	**(2,431,790)**	**(2,492,728)**	**(2,555,212)**	**(2,619,283)**
0010. Rates - Residential	(545,244)	(462,091)	(473,643)	(485,485)	(497,622)	(510,062)	(522,814)	(535,884)	(549,281)	(563,013)	(577,089)
0011. Rates - Commercial	(335,025)	(300,034)	(307,535)	(315,224)	(323,104)	(331,182)	(339,641)	(347,948)	(356,647)	(365,563)	(374,702)
0012. Rates - Rural	(1,200,866)	(1,372,482)	(1,406,794)	(1,441,964)	(1,478,013)	(1,514,963)	(1,552,837)	(1,591,658)	(1,631,450)	(1,672,236)	(1,714,042)
0030. Rates Council Pensioner Concession	43,000	41,000	42,025	43,050	44,075	45,100	46,125	47,150	48,175	49,200	50,225
0032. Postponed	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0034. Rates Interest Penalty	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0101. Base Charge Income	**(485,460)**	**(497,628)**	**(510,069)**	**(522,820)**	**(535,891)**	**(549,288)**	**(563,020)**	**(577,096)**	**(591,523)**	**(606,311)**	**(621,469)**
0001. Base Charge Income	(485,460)	(497,628)	(510,069)	(522,820)	(535,891)	(549,288)	(563,020)	(577,096)	(591,523)	(606,311)	(621,469)
0105. Statutory Fees & Charges	**(6,000)**	**(6,000)**	**(6,150)**	**(6,300)**	**(6,450)**	**(6,600)**	**(6,750)**	**(6,900)**	**(7,050)**	**(7,200)**	**(7,350)**
0060. Rates Search/Certificate Fee	(6,000)	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
0115. Grants & Subsidies Recurrent	**(23,665)**	**(24,000)**	**(24,600)**	**(25,200)**	**(25,800)**	**(26,400)**	**(27,000)**	**(27,600)**	**(28,200)**	**(28,800)**	**(29,400)**
0170. Comm'th Grants & Subsidies	(23,665)	(24,000)	(24,600)	(25,200)	(25,800)	(26,400)	(27,000)	(27,600)	(28,200)	(28,800)	(29,400)
Finance	**(3,146,596)**	**(3,342,793)**	**(3,430,468)**	**(3,520,431)**	**(3,612,738)**	**(3,707,448)**	**(3,804,622)**	**(3,904,320)**	**(4,170,815)**	**(4,275,755)**	**(4,383,413)**
01120. Financial Control Revenue	**(3,468,303)**	**(3,670,000)**	**(3,761,750)**	**(3,855,788)**	**(3,952,170)**	**(4,050,955)**	**(4,152,204)**	**(4,255,978)**	**(4,362,340)**	**(4,471,355)**	**(4,583,088)**
0115. Grants & Subsidies Recurrent	**(3,459,083)**	**(3,660,000)**	**(3,751,500)**	**(3,845,288)**	**(3,941,420)**	**(4,039,955)**	**(4,140,954)**	**(4,244,478)**	**(4,350,590)**	**(4,459,355)**	**(4,570,838)**
0170. Comm'th Grants & Subsidies	(3,459,083)	(3,660,000)	(3,751,500)	(3,845,288)	(3,941,420)	(4,039,955)	(4,140,954)	(4,244,478)	(4,350,590)	(4,459,355)	(4,570,838)
0120. Interest & Investment Income	**(1,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0190. Interest Received Banks & Other	(1,000)	0	0	0	0	0	0	0	0	0	0
0121. Interest on Direct Investments	**(5,000)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0190. Interest Received Banks & Other	(5,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0950. Proceeds on Sales of Assets	**(3,220)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0950. Proceeds from Sale of Land & Buildings	(3,220)	0	0	0	0	0	0	0	0	0	0
03120. Financial Control Operations	**157,500**	**163,000**	**167,075**	**171,150**	**175,225**	**179,300**	**183,375**	**187,450**	**191,525**	**195,600**	**199,675**
0380. Bank Charges	**16,500**	**17,000**	**17,425**	**17,850**	**18,275**	**18,700**	**19,125**	**19,550**	**19,975**	**20,400**	**20,825**
0614. Merchant Fees	16,000	17,000	17,425	17,850	18,275	18,700	19,125	19,550	19,975	20,400	20,825
0615. Corporate Card Expenses	500	0	0	0	0	0	0	0	0	0	0
0410. Insurance	**141,000**	**146,000**	**149,650**	**153,300**	**156,950**	**160,600**	**164,250**	**167,900**	**171,550**	**175,200**	**178,850**

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0632. General Asset Insurance	40,341	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0633. Public Liability Insurance	99,659	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0637. Excess Payable on Insurance Claims	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
03121. Loan Repayments	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,208**	**0**	**0**	**0**
0945. Loan Repayments	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,208**	**0**	**0**	**0**
0701. Interest Payment on Other Loans	46,434	41,279	36,088	30,359	24,464	18,430	11,871	5,220	0	0	0
0945. Principal Repayments	117,773	122,928	128,119	133,848	139,743	145,777	152,336	158,988	0	0	0
Information Technology	**215,100**	**261,000**	**215,500**	**209,500**	**229,000**	**227,000**	**228,500**	**252,500**	**289,000**	**292,500**	**292,500**
03140. IT Services	**190,600**	**219,000**	**187,500**	**194,500**	**204,000**	**207,000**	**208,500**	**237,500**	**269,000**	**272,500**	**272,500**
0355. Computer / IT Costs	**190,600**	**219,000**	**187,500**	**194,500**	**204,000**	**207,000**	**208,500**	**237,500**	**269,000**	**272,500**	**272,500**
0401. Contractors	127,600	143,000	111,500	115,500	125,000	125,000	126,500	153,500	185,000	186,500	186,500
0638. Software Licenses	63,000	76,000	76,000	79,000	79,000	82,000	82,000	84,000	84,000	86,000	86,000
07140. IT Services Capital Expenditure	**24,500**	**42,000**	**28,000**	**15,000**	**25,000**	**20,000**	**20,000**	**15,000**	**20,000**	**20,000**	**20,000**
0703. IT Capital Expenditure	**24,500**	**42,000**	**28,000**	**15,000**	**25,000**	**20,000**	**20,000**	**15,000**	**20,000**	**20,000**	**20,000**
0552. Computer Hardware - Assets	24,500	42,000	28,000	15,000	25,000	20,000	20,000	15,000	20,000	20,000	20,000
Libraries	**232,774**	**226,850**	**232,519**	**238,192**	**243,866**	**249,535**	**255,204**	**260,878**	**266,551**	**272,220**	**277,890**
01710. Libraries	**(119,962)**	**(74,000)**	**(75,850)**	**(77,700)**	**(79,550)**	**(81,400)**	**(83,250)**	**(85,100)**	**(86,950)**	**(88,800)**	**(90,650)**
0110. User Fees & Charges	**(2,100)**	**(2,000)**	**(2,050)**	**(2,100)**	**(2,150)**	**(2,200)**	**(2,250)**	**(2,300)**	**(2,350)**	**(2,400)**	**(2,450)**
0130. Library Fees / Fines on overdue books	(100)	0	0	0	0	0	0	0	0	0	0
0134. Photocopy Charges	(2,000)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
0115. Grants & Subsidies Recurrent	**(117,862)**	**(72,000)**	**(73,800)**	**(75,600)**	**(77,400)**	**(79,200)**	**(81,000)**	**(82,800)**	**(84,600)**	**(86,400)**	**(88,200)**
0171. State Grants & Subsidies	(117,862)	(72,000)	(73,800)	(75,600)	(77,400)	(79,200)	(81,000)	(82,800)	(84,600)	(86,400)	(88,200)
03710. Libraries	**300,660**	**300,850**	**308,369**	**315,892**	**323,416**	**330,935**	**338,454**	**345,978**	**353,501**	**361,020**	**368,540**
0300. Employee Costs	**175,000**	**181,000**	**185,525**	**190,050**	**194,575**	**199,100**	**203,625**	**208,150**	**212,675**	**217,200**	**221,725**
0300. Salaries	175,000	181,000	185,525	190,050	194,575	199,100	203,625	208,150	212,675	217,200	221,725
0310. Staff Training	**1,250**	**1,250**	**1,281**	**1,312**	**1,344**	**1,375**	**1,406**	**1,438**	**1,469**	**1,500**	**1,531**
0646. Travel Accommodation	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0649. Meal Reimbursements	250	250	256	262	269	275	281	288	294	300	306
0350. Office Administration Expenditure	**8,500**	**8,500**	**8,712**	**8,925**	**9,138**	**9,350**	**9,562**	**9,775**	**9,988**	**10,200**	**10,412**
0412. Freight Delivery	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0500. Stationery & Office Consumables	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0640. Telephone Charges	2,500	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
0360. Professional Services	**29,900**	**29,000**	**29,725**	**30,450**	**31,175**	**31,900**	**32,625**	**33,350**	**34,075**	**34,800**	**35,525**
0405. Consultants Other	29,900	29,000	29,725	30,450	31,175	31,900	32,625	33,350	34,075	34,800	35,525
0370. Subscriptions and Memberships	**600**	**600**	**615**	**630**	**645**	**660**	**675**	**690**	**705**	**720**	**735**
0503. Subscriptions Reference Materials	600	600	615	630	645	660	675	690	705	720	735
0375. Office Equipment & Furniture	**13,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0527. Furniture & Equip under $xxxx - Expensed	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0551. Furniture & Equip Over $xxxx - Assets	12,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0390. Library Resources	**18,000**	**20,000**	**20,500**	**21,000**	**21,500**	**22,000**	**22,500**	**23,000**	**23,500**	**24,000**	**24,500**
0510. Book Purchases	15,000	17,000	17,425	17,850	18,275	18,700	19,125	19,550	19,975	20,400	20,825
0517. Audio Visual Purchases	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0410. Insurance	**9,910**	**10,500**	**10,762**	**11,025**	**11,288**	**11,550**	**11,812**	**12,075**	**12,338**	**12,600**	**12,863**

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0632. General Asset Insurance	9,910	10,500	10,762	11,025	11,288	11,550	11,812	12,075	12,338	12,600	12,863
0415. Utilities	**4,500**	**4,500**	**4,612**	**4,725**	**4,838**	**4,950**	**5,062**	**5,175**	**5,288**	**5,400**	**5,512**
0518. Water Charges	500	500	512	525	538	550	562	575	588	600	612
0520. Electricity	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0420. Security	**1,000**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0419. Security Building Surveillance	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0425. Cleaning Costs	**16,000**	**17,000**	**17,425**	**17,850**	**18,275**	**18,700**	**19,125**	**19,550**	**19,975**	**20,400**	**20,825**
0401. Contractors	16,000	17,000	17,425	17,850	18,275	18,700	19,125	19,550	19,975	20,400	20,825
0450. Sundry Expenses	**2,000**	**2,000**	**2,050**	**2,100**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**2,450**
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0460. Community Programs & Events	**2,000**	**3,000**	**3,075**	**3,150**	**3,225**	**3,300**	**3,375**	**3,450**	**3,525**	**3,600**	**3,675**
0603. Other Sundry Expenses	2,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0510. Grounds Maintenance	**9,000**	**8,500**	**8,712**	**8,925**	**9,138**	**9,350**	**9,562**	**9,775**	**9,988**	**10,200**	**10,412**
0300. Salaries	8,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	0	500	512	525	538	550	562	575	588	600	612
0530. Building Maintenance	**10,000**	**9,000**	**9,225**	**9,450**	**9,675**	**9,900**	**10,125**	**10,350**	**10,575**	**10,800**	**11,025**
0401. Contractors	8,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
07710. Libraries Capital Works	**52,076**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0730. Building Capital Works	**52,076**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	52,076	0	0	0	0	0	0	0	0	0	0
Children Youth and Family Services	**(12,516)**	**500**	**513**	**525**	**537**	**550**	**563**	**575**	**587**	**600**	**613**
01780. Youth Services Revenue	**(38,695)**	**(38,500)**	**(39,462)**	**(40,425)**	**(41,388)**	**(42,350)**	**(43,312)**	**(44,275)**	**(45,238)**	**(46,200)**	**(47,162)**
0115. Grants & Subsidies Recurrent	**(38,695)**	**(38,500)**	**(39,462)**	**(40,425)**	**(41,388)**	**(42,350)**	**(43,312)**	**(44,275)**	**(45,238)**	**(46,200)**	**(47,162)**
0170. Comm'th Grants & Subsidies	(35,695)	(36,500)	(37,412)	(38,325)	(39,238)	(40,150)	(41,062)	(41,975)	(42,888)	(43,800)	(44,712)
0171. State Grants & Subsidies	(3,000)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
01800. Other Education Revenue	**(12,516)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(12,516)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(12,516)	0	0	0	0	0	0	0	0	0	0
03780. Youth Services	**38,695**	**39,000**	**39,975**	**40,950**	**41,925**	**42,900**	**43,875**	**44,850**	**45,825**	**46,800**	**47,775**
0300. Employee Costs	**29,195**	**31,000**	**31,775**	**32,550**	**33,325**	**34,100**	**34,875**	**35,650**	**36,425**	**37,200**	**37,975**
0300. Salaries	29,195	31,000	31,775	32,550	33,325	34,100	34,875	35,650	36,425	37,200	37,975
0350. Office Administration Expenditure	**4,000**	**4,000**	**4,100**	**4,200**	**4,300**	**4,400**	**4,500**	**4,600**	**4,700**	**4,800**	**4,900**
0603. Other Sundry Expenses	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0460. Community Programs & Events	**5,500**	**4,000**	**4,100**	**4,200**	**4,300**	**4,400**	**4,500**	**4,600**	**4,700**	**4,800**	**4,900**
0506. Materials Purchased	5,500	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
Aged and Disability Care Services	**(44,900)**	**(75,600)**	**(77,490)**	**(79,380)**	**(81,271)**	**(83,160)**	**(85,049)**	**(86,940)**	**(88,831)**	**(90,720)**	**(92,609)**
01810. Aged & Disabled Revenue	**(276,051)**	**(331,213)**	**(339,493)**	**(347,774)**	**(356,054)**	**(364,334)**	**(372,615)**	**(380,895)**	**(389,175)**	**(397,456)**	**(405,736)**
0110. User Fees & Charges	**(15,000)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0143. Other User Charges (Sundry)	(15,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0115. Grants & Subsidies Recurrent	**(251,051)**	**(313,213)**	**(321,043)**	**(328,874)**	**(336,704)**	**(344,534)**	**(352,365)**	**(360,195)**	**(368,025)**	**(375,856)**	**(383,686)**
0170. Comm'th Grants & Subsidies	(251,051)	(313,213)	(321,043)	(328,874)	(336,704)	(344,534)	(352,365)	(360,195)	(368,025)	(375,856)	(383,686)

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0125. Reimbursements	**(10,000)**	**(8,000)**	**(8,200)**	**(8,400)**	**(8,600)**	**(8,800)**	**(9,000)**	**(9,200)**	**(9,400)**	**(9,600)**	**(9,800)**
0200. Reimbursements Other	(10,000)	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
01820. Health Related Transport Revenue	**(20,000)**	**(20,000)**	**(20,500)**	**(21,000)**	**(21,500)**	**(22,000)**	**(22,500)**	**(23,000)**	**(23,500)**	**(24,000)**	**(24,500)**
0110. User Fees & Charges	**(10,000)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0143. Other User Charges (Sundry)	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0115. Grants & Subsidies Recurrent	**(10,000)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0171. State Grants & Subsidies	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
01830. Meals On Wheels Revenue	**(15,000)**	**(18,000)**	**(18,450)**	**(18,900)**	**(19,350)**	**(19,800)**	**(20,250)**	**(20,700)**	**(21,150)**	**(21,600)**	**(22,050)**
0110. User Fees & Charges	**(15,000)**	**(18,000)**	**(18,450)**	**(18,900)**	**(19,350)**	**(19,800)**	**(20,250)**	**(20,700)**	**(21,150)**	**(21,600)**	**(22,050)**
0143. Other User Charges (Sundry)	(15,000)	(18,000)	(18,450)	(18,900)	(19,350)	(19,800)	(20,250)	(20,700)	(21,150)	(21,600)	(22,050)
01840. Senior Citizens Revenue	**(900)**	**(900)**	**(922)**	**(945)**	**(968)**	**(990)**	**(1,012)**	**(1,035)**	**(1,058)**	**(1,080)**	**(1,102)**
0115. Grants & Subsidies Recurrent	**(900)**	**(900)**	**(922)**	**(945)**	**(968)**	**(990)**	**(1,012)**	**(1,035)**	**(1,058)**	**(1,080)**	**(1,102)**
0171. State Grants & Subsidies	(900)	(900)	(922)	(945)	(968)	(990)	(1,012)	(1,035)	(1,058)	(1,080)	(1,102)
03810. Aged & Disabled	**253,551**	**267,513**	**274,200**	**280,889**	**287,576**	**294,264**	**300,953**	**307,640**	**314,327**	**321,016**	**327,704**
0300. Employee Costs	**109,300**	**144,013**	**147,613**	**151,214**	**154,814**	**158,414**	**162,015**	**165,615**	**169,215**	**172,816**	**176,416**
0300. Salaries	104,300	139,013	142,488	145,964	149,439	152,914	156,390	159,865	163,340	166,816	170,291
0301. Wages	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0310. Staff Training	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0300. Salaries	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0350. Office Administration Expenditure	**19,500**	**22,500**	**23,062**	**23,625**	**24,187**	**24,750**	**25,313**	**25,875**	**26,437**	**27,000**	**27,563**
0401. Contractors	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	12,500	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0640. Telephone Charges	1,000	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0375. Office Equipment & Furniture	**3,000**	**4,000**	**4,100**	**4,200**	**4,300**	**4,400**	**4,500**	**4,600**	**4,700**	**4,800**	**4,900**
0401. Contractors	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0527. Furniture & Equip under $xxxx - Expensed	1,000	0	0	0	0	0	0	0	0	0	0
0603. Other Sundry Expenses	0	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0400. Volunteer Support	**20,000**	**12,000**	**12,300**	**12,600**	**12,900**	**13,200**	**13,500**	**13,800**	**14,100**	**14,400**	**14,700**
0603. Other Sundry Expenses	20,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0460. Community Programs & Events	**96,751**	**80,000**	**82,000**	**84,000**	**86,000**	**88,000**	**90,000**	**92,000**	**94,000**	**96,000**	**98,000**
0401. Contractors	15,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0506. Materials Purchased	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0603. Other Sundry Expenses	71,751	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
03820. Health Related Transport	**12,000**	**12,000**	**12,300**	**12,600**	**12,900**	**13,200**	**13,500**	**13,800**	**14,100**	**14,400**	**14,700**
0400. Volunteer Support	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0603. Other Sundry Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0460. Community Programs & Events	**7,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0603. Other Sundry Expenses	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
03840. Senior Citizens	**1,500**	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0460. Community Programs & Events	**1,500**	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0603. Other Sundry Expenses	1,500	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
Community Transport	**24,000**	**0**	**(1)**	**0**	**(1)**	**0**	**1**	**0**	**(1)**	**0**	**1**

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
01860. Community Transport Revenue	**(182,137)**	**(186,000)**	**(190,650)**	**(195,300)**	**(199,950)**	**(204,600)**	**(209,250)**	**(213,900)**	**(218,550)**	**(223,200)**	**(227,850)**
0110. User Fees & Charges	**(10,000)**	**(13,000)**	**(13,325)**	**(13,650)**	**(13,975)**	**(14,300)**	**(14,625)**	**(14,950)**	**(15,275)**	**(15,600)**	**(15,925)**
0143. Other User Charges (Sundry)	(10,000)	(13,000)	(13,325)	(13,650)	(13,975)	(14,300)	(14,625)	(14,950)	(15,275)	(15,600)	(15,925)
0115. Grants & Subsidies Recurrent	**(172,137)**	**(173,000)**	**(177,325)**	**(181,650)**	**(185,975)**	**(190,300)**	**(194,625)**	**(198,950)**	**(203,275)**	**(207,600)**	**(211,925)**
0171. State Grants & Subsidies	(172,137)	(173,000)	(177,325)	(181,650)	(185,975)	(190,300)	(194,625)	(198,950)	(203,275)	(207,600)	(211,925)
03860. Community Transport	**206,137**	**186,000**	**190,649**	**195,300**	**199,949**	**204,600**	**209,251**	**213,900**	**218,549**	**223,200**	**227,851**
0300. Employee Costs	**67,137**	**54,000**	**55,350**	**56,700**	**58,050**	**59,400**	**60,750**	**62,100**	**63,450**	**64,800**	**66,150**
0300. Salaries	47,137	48,000	49,200	50,400	51,600	52,800	54,000	55,200	56,400	57,600	58,800
0301. Wages	18,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0311. Other Employee Allowances	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0310. Staff Training	**1,500**	**1,500**	**1,537**	**1,575**	**1,612**	**1,650**	**1,688**	**1,725**	**1,762**	**1,800**	**1,838**
0644. Course Seminar & Conference Registration	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0350. Office Administration Expenditure	**13,500**	**13,500**	**13,837**	**14,175**	**14,512**	**14,850**	**15,188**	**15,525**	**15,862**	**16,200**	**16,538**
0401. Contractors	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0603. Other Sundry Expenses	11,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0640. Telephone Charges	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0375. Office Equipment & Furniture	**6,000**	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0527. Furniture & Equip under $xxxx - Expensed	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0400. Volunteer Support	**12,000**	**12,000**	**12,300**	**12,600**	**12,900**	**13,200**	**13,500**	**13,800**	**14,100**	**14,400**	**14,700**
0603. Other Sundry Expenses	12,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0460. Community Programs & Events	**81,000**	**80,000**	**82,000**	**84,000**	**86,000**	**88,000**	**90,000**	**92,000**	**94,000**	**96,000**	**98,000**
0401. Contractors	25,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0603. Other Sundry Expenses	56,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0680. Depreciation	**25,000**	**19,000**	**19,475**	**19,950**	**20,425**	**20,900**	**21,375**	**21,850**	**22,325**	**22,800**	**23,275**
0740. Depreciation Expense	25,000	19,000	19,475	19,950	20,425	20,900	21,375	21,850	22,325	22,800	23,275
Community and Social Development	**40,000**	**75,000**	**76,875**	**78,750**	**80,625**	**82,500**	**84,375**	**86,250**	**88,125**	**90,000**	**91,875**
03870. Dementia Care Program	**40,000**	**75,000**	**76,875**	**78,750**	**80,625**	**82,500**	**84,375**	**86,250**	**88,125**	**90,000**	**91,875**
0300. Employee Costs	**40,000**	**75,000**	**76,875**	**78,750**	**80,625**	**82,500**	**84,375**	**86,250**	**88,125**	**90,000**	**91,875**
0300. Salaries	2,000	0	0	0	0	0	0	0	0	0	0
0301. Wages	38,000	75,000	76,875	78,750	80,625	82,500	84,375	86,250	88,125	90,000	91,875
Arts and Culture	**89,034**	**123,000**	**105,574**	**108,150**	**360,726**	**113,300**	**265,874**	**118,450**	**121,026**	**123,600**	**126,174**
01880. Theatres & Museums Revenue	**(179,641)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(122,488)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(101,888)	0	0	0	0	0	0	0	0	0	0
0171. State Grants & Subsidies	(20,600)	0	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	**(57,153)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0820. Comm'th Grants new or upgraded assets	(57,153)	0	0	0	0	0	0	0	0	0	0
03880. Theatres & Museums	**94,322**	**115,000**	**97,374**	**99,750**	**102,126**	**104,500**	**106,874**	**109,250**	**111,626**	**114,000**	**116,374**
0405. Grants / Donations Paid	**34,200**	**31,200**	**31,980**	**32,760**	**33,540**	**34,320**	**35,100**	**35,880**	**36,660**	**37,440**	**38,220**
0623. Sponsorships Paid	34,200	31,200	31,980	32,760	33,540	34,320	35,100	35,880	36,660	37,440	38,220
0410. Insurance	**9,022**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0632. General Asset Insurance	9,022	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0415. Utilities	**7,600**	**8,300**	**8,507**	**8,715**	**8,923**	**9,130**	**9,337**	**9,545**	**9,753**	**9,960**	**10,167**
0518. Water Charges	2,500	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
0521. Internal Rates	5,100	5,800	5,945	6,090	6,235	6,380	6,525	6,670	6,815	6,960	7,105
0425. Cleaning Costs	**5,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	4,500	0	0	0	0	0	0	0	0	0	0
0505. Cleaning Supplies	500	0	0	0	0	0	0	0	0	0	0
0460. Community Programs & Events	**0**	**35,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0401. Contractors	0	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0410. Other External Services	0	20,000	0	0	0	0	0	0	0	0	0
0603. Other Sundry Expenses	0	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0510. Grounds Maintenance	**32,000**	**24,000**	**24,600**	**25,200**	**25,800**	**26,400**	**27,000**	**27,600**	**28,200**	**28,800**	**29,400**
0301. Wages	26,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0401. Contractors	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0506. Materials Purchased	2,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0970. Plant Hire - Internal Usage	2,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0530. Building Maintenance	**6,000**	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0401. Contractors	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0680. Depreciation	**500**	**500**	**512**	**525**	**538**	**550**	**562**	**575**	**588**	**600**	**612**
0740. Depreciation Expense	500	500	512	525	538	550	562	575	588	600	612
03890. Other Culture	**8,312**	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0460. Community Programs & Events	**8,312**	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0410. Other External Services	6,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0603. Other Sundry Expenses	2,312	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
07880. Theatres & Museums Capital Works	**166,041**	**0**	**0**	**0**	**250,000**	**0**	**150,000**	**0**	**0**	**0**	**0**
0700. Other Capital Works (new/improved asset)	**166,041**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0300. Salaries	4,565	0	0	0	0	0	0	0	0	0	0
0401. Contractors	159,915	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	1,561	0	0	0	0	0	0	0	0	0	0
0730. Building Capital Works	**0**	**0**	**0**	**0**	**250,000**	**0**	**150,000**	**0**	**0**	**0**	**0**
0401. Contractors	0	0	0	0	250,000	0	150,000	0	0	0	0
Engineering	**5,382,842**	**5,689,859**	**5,681,014**	**6,079,574**	**5,880,921**	**6,386,685**	**6,170,141**	**6,414,510**	**6,531,975**	**6,490,579**	**6,446,348**
Manager Engineering Office	**514,712**	**649,687**	**665,928**	**682,171**	**698,414**	**714,656**	**730,898**	**747,140**	**763,382**	**779,624**	**795,867**
01200. Engineering Operations Revenue	**(6,976)**	**(7,000)**	**(7,175)**	**(7,350)**	**(7,525)**	**(7,700)**	**(7,875)**	**(8,050)**	**(8,225)**	**(8,400)**	**(8,575)**
0110. User Fees & Charges	**(5,000)**	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0143. Other User Charges (Sundry)	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0115. Grants & Subsidies Recurrent	**24**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0171. State Grants & Subsidies	24	0	0	0	0	0	0	0	0	0	0
0130. Other Income	**(2,000)**	**(2,000)**	**(2,050)**	**(2,100)**	**(2,150)**	**(2,200)**	**(2,250)**	**(2,300)**	**(2,350)**	**(2,400)**	**(2,450)**
0220. Other Sundry Income	(2,000)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
03200. Engineering Operations Management	**521,688**	**656,687**	**673,103**	**689,521**	**705,939**	**722,356**	**738,773**	**755,190**	**771,607**	**788,024**	**804,442**
0300. Employee Costs	**470,000**	**604,687**	**619,804**	**634,921**	**650,039**	**665,156**	**680,273**	**695,390**	**710,507**	**725,624**	**740,742**

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0300. Salaries	470,000	604,687	619,804	634,921	650,039	665,156	680,273	695,390	710,507	725,624	740,742
0310. Staff Training	**9,500**	**9,500**	**9,737**	**9,975**	**10,213**	**10,450**	**10,687**	**10,925**	**11,163**	**11,400**	**11,637**
0644. Course Seminar & Conference Registration	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0645. Air Travel	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0649. Meal Reimbursements	500	500	512	525	538	550	562	575	588	600	612
0350. Office Administration Expenditure	**9,000**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0500. Stationery & Office Consumables	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0603. Other Sundry Expenses	2,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0370. Subscriptions and Memberships	**8,188**	**7,500**	**7,687**	**7,875**	**8,062**	**8,250**	**8,438**	**8,625**	**8,812**	**9,000**	**9,188**
0503. Subscriptions Reference Materials	8,188	7,500	7,687	7,875	8,062	8,250	8,438	8,625	8,812	9,000	9,188
0970. Plant Hire (Internal)	**25,000**	**25,000**	**25,625**	**26,250**	**26,875**	**27,500**	**28,125**	**28,750**	**29,375**	**30,000**	**30,625**
0970. Plant Hire - Internal Usage	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
Parks and Reserves	**733,360**	**753,500**	**772,336**	**791,175**	**810,013**	**828,850**	**847,687**	**866,525**	**885,363**	**904,200**	**923,037**
01210. Foreshores & Beaches Revenue	**(185,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(185,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0171. State Grants & Subsidies	(185,000)	0	0	0	0	0	0	0	0	0	0
01220. Noxious Weeds Revenue	**(112,915)**	**(33,000)**	**(33,825)**	**(34,650)**	**(35,475)**	**(36,300)**	**(37,125)**	**(37,950)**	**(38,775)**	**(39,600)**	**(40,425)**
0115. Grants & Subsidies Recurrent	**(112,915)**	**(33,000)**	**(33,825)**	**(34,650)**	**(35,475)**	**(36,300)**	**(37,125)**	**(37,950)**	**(38,775)**	**(39,600)**	**(40,425)**
0171. State Grants & Subsidies	(112,915)	(33,000)	(33,825)	(34,650)	(35,475)	(36,300)	(37,125)	(37,950)	(38,775)	(39,600)	(40,425)
01230. Parks Reserves & Horticulture Revenue	**(54,757)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(12,607)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(12,607)	0	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	**(42,150)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0820. Comm'th Grants new or upgraded assets	(42,150)	0	0	0	0	0	0	0	0	0	0
03210. Foreshores & Beaches Maintenance	**200,370**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0531. Public Amenities Maintenance	**200,370**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	200,370	0	0	0	0	0	0	0	0	0	0
03220. Noxious Weeds Expenditure	**165,915**	**86,000**	**88,150**	**90,300**	**92,450**	**94,600**	**96,750**	**98,900**	**101,050**	**103,200**	**105,350**
0519. Pest Plant Control	**165,915**	**86,000**	**88,150**	**90,300**	**92,450**	**94,600**	**96,750**	**98,900**	**101,050**	**103,200**	**105,350**
0301. Wages	64,148	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
0401. Contractors	73,994	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0506. Materials Purchased	13,180	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	14,593	14,000	14,350	14,700	15,050	15,400	15,750	16,100	16,450	16,800	17,150
03230. Parks Reserves & Horticulture	**624,106**	**700,500**	**718,011**	**735,525**	**753,038**	**770,550**	**788,062**	**805,575**	**823,088**	**840,600**	**858,112**
0415. Utilities	**72,000**	**72,000**	**73,800**	**75,600**	**77,400**	**79,200**	**81,000**	**82,800**	**84,600**	**86,400**	**88,200**
0518. Water Charges	50,000	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0520. Electricity	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0640. Telephone Charges	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0510. Grounds Maintenance	**404,000**	**404,000**	**414,100**	**424,200**	**434,300**	**444,400**	**454,500**	**464,600**	**474,700**	**484,800**	**494,900**
0301. Wages	287,000	287,000	294,175	301,350	308,525	315,700	322,875	330,050	337,225	344,400	351,575
0401. Contractors	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	45,000	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0507. Inventory Issued From Store	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	65,000	65,000	66,625	68,250	69,875	71,500	73,125	74,750	76,375	78,000	79,625
0512. Irrigation System Maintenance	**5,000**	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0301. Wages	5,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	0	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0513. Playground Maintenance	**3,500**	**3,500**	**3,587**	**3,675**	**3,762**	**3,850**	**3,938**	**4,025**	**4,112**	**4,200**	**4,288**
0301. Wages	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0515. Tree Maintenance/Management	**15,000**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0301. Wages	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	3,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0506. Materials Purchased	4,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	3,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0530. Building Maintenance	**12,000**	**21,000**	**21,524**	**22,050**	**22,576**	**23,100**	**23,624**	**24,150**	**24,676**	**25,200**	**25,724**
0301. Wages	1,500	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0401. Contractors	3,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0410. Other External Services	7,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0506. Materials Purchased	0	500	512	525	538	550	562	575	588	600	612
0970. Plant Hire - Internal Usage	500	500	512	525	538	550	562	575	588	600	612
0532. Other Structures Maintenance	**12,606**	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0301. Wages	2,269	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0401. Contractors	8,194	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0506. Materials Purchased	1,135	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	1,008	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0680. Depreciation	**100,000**	**167,000**	**171,175**	**175,350**	**179,525**	**183,700**	**187,875**	**192,050**	**196,225**	**200,400**	**204,575**
0740. Depreciation Expense	100,000	167,000	171,175	175,350	179,525	183,700	187,875	192,050	196,225	200,400	204,575
07230. Parks Reserves & Horticulture Capital Works	**95,641**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0712. Other Improvements to Land Capital Works	**51,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	51,000	0	0	0	0	0	0	0	0	0	0
0713. Playground Capital Works	**18,255**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0300. Salaries	600	0	0	0	0	0	0	0	0	0	0
0301. Wages	3,215	0	0	0	0	0	0	0	0	0	0
0311. Other Employee Allowances	46	0	0	0	0	0	0	0	0	0	0
0401. Contractors	3,125	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	10,431	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	838	0	0	0	0	0	0	0	0	0	0
0730. Building Capital Works	**26,386**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0300. Salaries	2,520	0	0	0	0	0	0	0	0	0	0
0301. Wages	147	0	0	0	0	0	0	0	0	0	0
0311. Other Employee Allowances	31	0	0	0	0	0	0	0	0	0	0
0401. Contractors	18,039	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	5,617	0	0	0	0	0	0	0	0	0	0

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0970. Plant Hire - Internal Usage	32	0	0	0	0	0	0	0	0	0	0
Sport and Recreation Facilities	**0**	**39,000**	**39,975**	**40,950**	**41,925**	**42,900**	**43,875**	**44,850**	**45,825**	**46,800**	**47,775**
01240. Sport Grounds & Recreation Facilities Revenue	**(344,352)**	**(12,000)**	**(12,300)**	**(12,600)**	**(12,900)**	**(13,200)**	**(13,500)**	**(13,800)**	**(14,100)**	**(14,400)**	**(14,700)**
0110. User Fees & Charges	**(10,000)**	**(12,000)**	**(12,300)**	**(12,600)**	**(12,900)**	**(13,200)**	**(13,500)**	**(13,800)**	**(14,100)**	**(14,400)**	**(14,700)**
0143. Other User Charges (Sundry)	(10,000)	(12,000)	(12,300)	(12,600)	(12,900)	(13,200)	(13,500)	(13,800)	(14,100)	(14,400)	(14,700)
0115. Grants & Subsidies Recurrent	**(324,352)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(51,000)	0	0	0	0	0	0	0	0	0	0
0171. State Grants & Subsidies	(273,352)	0	0	0	0	0	0	0	0	0	0
0125. Reimbursements	**(10,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0200. Reimbursements Other	(10,000)	0	0	0	0	0	0	0	0	0	0
03240. Sport Grounds & Recreation Facilities	**61,000**	**51,000**	**52,275**	**53,550**	**54,825**	**56,100**	**57,375**	**58,650**	**59,925**	**61,200**	**62,475**
0510. Grounds Maintenance	**61,000**	**45,000**	**46,125**	**47,250**	**48,375**	**49,500**	**50,625**	**51,750**	**52,875**	**54,000**	**55,125**
0301. Wages	12,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0401. Contractors	0	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0410. Other External Services	42,500	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	500	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	5,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0530. Building Maintenance	**0**	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0301. Wages	0	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0401. Contractors	0	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
**07240. Sport Grounds & Recreation Facilities Capital **	**283,352**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0730. Building Capital Works	**283,352**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	54,670	0	0	0	0	0	0	0	0	0	0
0401. Contractors	174,011	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	54,671	0	0	0	0	0	0	0	0	0	0
Roads Bridges Footpaths	**2,698,856**	**2,368,003**	**2,388,828**	**2,442,714**	**2,466,467**	**2,505,432**	**2,544,164**	**2,596,170**	**2,634,892**	**2,673,692**	**2,717,063**
01260. Roads & Bridges Revenue	**(893,299)**	**(666,611)**	**(639,449)**	**(508,687)**	**(508,687)**	**(508,687)**	**(508,687)**	**(508,687)**	**(508,687)**	**(508,687)**	**(508,687)**
0110. User Fees & Charges	**(500)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0143. Other User Charges (Sundry)	(500)	0	0	0	0	0	0	0	0	0	0
0115. Grants & Subsidies Recurrent	**(881,049)**	**(666,611)**	**(639,449)**	**(508,687)**	**(508,687)**	**(508,687)**	**(508,687)**	**(508,687)**	**(508,687)**	**(508,687)**	**(508,687)**
0170. Comm'th Grants & Subsidies	(564,855)	(508,687)	(508,687)	(508,687)	(508,687)	(508,687)	(508,687)	(508,687)	(508,687)	(508,687)	(508,687)
0171. State Grants & Subsidies	(316,194)	(157,924)	(130,762)	0	0	0	0	0	0	0	0
0135. Capital Grants Received	**(11,750)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0820. Comm'th Grants new or upgraded assets	(11,750)	0	0	0	0	0	0	0	0	0	0
01270. Roads Maintenance Revenue	**(426,751)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(426,751)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0171. State Grants & Subsidies	(426,751)	0	0	0	0	0	0	0	0	0	0
01280. Bridges Revenue	**(4,399,786)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0135. Capital Grants Received	**(4,399,786)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0820. Comm'th Grants new or upgraded assets	(375,000)	0	0	0	0	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	(4,024,786)	0	0	0	0	0	0	0	0	0	0
01300. Footpaths & Bike Track Revenue	**0**	**(35,000)**	**(17,500)**	**(33,000)**	**(18,300)**	**(18,750)**	**(18,900)**	**(32,250)**	**(32,250)**	**(32,250)**	**(36,750)**

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0135. Capital Grants Received	**0**	**(35,000)**	**(17,500)**	**(33,000)**	**(18,300)**	**(18,750)**	**(18,900)**	**(32,250)**	**(32,250)**	**(32,250)**	**(36,750)**
0821. State Grants for new or upgraded assets	0	(35,000)	(17,500)	(33,000)	(18,300)	(18,750)	(18,900)	(32,250)	(32,250)	(32,250)	(36,750)
01330. Urban Streets Revenue	**(333,164)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(333,164)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0171. State Grants & Subsidies	(333,164)	0	0	0	0	0	0	0	0	0	0
01340. Regional Roads Revenue	**(953,787)**	**(959,000)**	**(959,000)**	**(959,000)**	**(959,000)**	**(959,000)**	**(959,000)**	**(959,000)**	**(959,000)**	**(959,000)**	**(959,000)**
0115. Grants & Subsidies Recurrent	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**
0171. State Grants & Subsidies	(714,000)	(714,000)	(714,000)	(714,000)	(714,000)	(714,000)	(714,000)	(714,000)	(714,000)	(714,000)	(714,000)
0135. Capital Grants Received	**(239,787)**	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**
0821. State Grants for new or upgraded assets	(239,787)	(245,000)	(245,000)	(245,000)	(245,000)	(245,000)	(245,000)	(245,000)	(245,000)	(245,000)	(245,000)
03260. Roads & Bridges Maintenance	**79,609**	**45,000**	**46,125**	**47,278**	**48,460**	**49,671**	**50,914**	**52,186**	**53,490**	**54,829**	**56,199**
0545. Bridge & Culvert Maintenance	**34,609**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	15,426	0	0	0	0	0	0	0	0	0	0
0302. Overtime	93	0	0	0	0	0	0	0	0	0	0
0311. Other Employee Allowances	198	0	0	0	0	0	0	0	0	0	0
0507. Inventory Issued From Store	13	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	18,879	0	0	0	0	0	0	0	0	0	0
0550. Road Signs Maintenance	**45,000**	**45,000**	**46,125**	**47,278**	**48,460**	**49,671**	**50,914**	**52,186**	**53,490**	**54,829**	**56,199**
0301. Wages	28,800	28,800	29,520	30,258	31,014	31,790	32,585	33,399	34,234	35,090	35,967
0401. Contractors	4,050	4,050	4,151	4,255	4,361	4,470	4,582	4,697	4,814	4,935	5,058
0506. Materials Purchased	9,450	9,450	9,686	9,928	10,177	10,431	10,692	10,959	11,233	11,514	11,802
0980. Overheads Allocated	2,700	2,700	2,768	2,837	2,908	2,980	3,055	3,131	3,209	3,290	3,372
03300. Footpaths & Bike Track Maintenance	**50,000**	**50,000**	**51,251**	**52,532**	**53,845**	**55,190**	**56,570**	**57,985**	**59,434**	**60,921**	**62,443**
0560. Footpath Maintenance	**50,000**	**50,000**	**51,251**	**52,532**	**53,845**	**55,190**	**56,570**	**57,985**	**59,434**	**60,921**	**62,443**
0301. Wages	19,000	19,000	19,475	19,962	20,461	20,972	21,497	22,034	22,585	23,150	23,728
0401. Contractors	20,000	20,000	20,500	21,013	21,538	22,076	22,628	23,194	23,774	24,368	24,977
0506. Materials Purchased	6,500	6,500	6,663	6,829	7,000	7,175	7,354	7,538	7,726	7,920	8,118
0970. Plant Hire - Internal Usage	4,500	4,500	4,613	4,728	4,846	4,967	5,091	5,219	5,349	5,483	5,620
03310. Kerb & Gutter Maintenance	**22,500**	**22,500**	**23,063**	**23,640**	**24,230**	**24,836**	**25,457**	**26,093**	**26,746**	**27,414**	**28,100**
0546. Kerb & Gutter Maintenance	**22,500**	**22,500**	**23,063**	**23,640**	**24,230**	**24,836**	**25,457**	**26,093**	**26,746**	**27,414**	**28,100**
0301. Wages	7,200	7,200	7,380	7,565	7,754	7,947	8,146	8,350	8,559	8,773	8,992
0401. Contractors	8,550	8,550	8,764	8,983	9,207	9,438	9,674	9,915	10,163	10,417	10,678
0506. Materials Purchased	4,725	4,725	4,843	4,964	5,088	5,216	5,346	5,480	5,617	5,757	5,901
0970. Plant Hire - Internal Usage	2,025	2,025	2,076	2,128	2,181	2,235	2,291	2,348	2,407	2,467	2,529
03320. Road Furniture Maintenance	**5,000**	**5,000**	**5,126**	**5,253**	**5,384**	**5,518**	**5,656**	**5,799**	**5,944**	**6,093**	**6,245**
0547. Road Furniture Maintenance	**5,000**	**5,000**	**5,126**	**5,253**	**5,384**	**5,518**	**5,656**	**5,799**	**5,944**	**6,093**	**6,245**
0301. Wages	2,450	2,450	2,511	2,574	2,638	2,704	2,772	2,841	2,912	2,985	3,060
0401. Contractors	900	900	923	946	969	993	1,018	1,044	1,070	1,097	1,124
0506. Materials Purchased	1,350	1,350	1,384	1,418	1,454	1,490	1,527	1,566	1,605	1,645	1,686
0970. Plant Hire - Internal Usage	300	300	308	315	323	331	339	348	357	366	375
03330. Urban Streets Maintenance	**596,751**	**170,000**	**174,250**	**178,606**	**183,071**	**187,650**	**172,339**	**176,648**	**181,065**	**185,590**	**190,232**
0515. Tree Maintenance/Management	**50,000**	**50,000**	**51,250**	**52,531**	**53,845**	**55,191**	**56,569**	**57,985**	**59,435**	**60,919**	**62,443**
0301. Wages	23,000	23,000	23,575	24,164	24,768	25,388	26,022	26,673	27,340	28,023	28,724

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0401. Contractors	13,000	13,000	13,325	13,658	14,000	14,350	14,708	15,076	15,453	15,839	16,235
0506. Materials Purchased	11,000	11,000	11,275	11,557	11,846	12,142	12,445	12,757	13,076	13,402	13,737
0970. Plant Hire - Internal Usage	3,000	3,000	3,075	3,152	3,231	3,311	3,394	3,479	3,566	3,655	3,747
0540. Road Maintenance	**546,751**	**120,000**	**123,000**	**126,075**	**129,226**	**132,459**	**115,770**	**118,663**	**121,630**	**124,671**	**127,789**
0301. Wages	286,956	42,000	43,050	44,126	45,229	46,360	40,519	41,532	42,571	43,635	44,726
0401. Contractors	100,680	32,400	33,210	34,040	34,891	35,764	31,258	32,039	32,840	33,661	34,503
0506. Materials Purchased	112,020	9,600	9,840	10,086	10,338	10,597	9,262	9,493	9,730	9,974	10,223
0507. Inventory Issued From Store	12,000	12,000	12,300	12,608	12,923	13,246	11,577	11,866	12,163	12,467	12,779
0970. Plant Hire - Internal Usage	35,095	24,000	24,600	25,215	25,845	26,492	23,154	23,733	24,326	24,934	25,558
03340. Regional Roads Maintenance	**235,000**	**407,000**	**400,000**	**410,000**	**420,251**	**430,757**	**421,527**	**432,064**	**404,000**	**414,100**	**424,452**
0540. Road Maintenance	**235,000**	**407,000**	**400,000**	**410,000**	**420,251**	**430,757**	**421,527**	**432,064**	**404,000**	**414,100**	**424,452**
0301. Wages	149,400	227,920	224,000	229,600	235,340	241,224	236,055	241,956	226,240	231,896	237,693
0401. Contractors	38,550	109,890	108,000	110,700	113,468	116,304	113,812	116,657	109,080	111,807	114,602
0506. Materials Purchased	21,500	40,700	40,000	41,000	42,025	43,076	42,153	43,206	40,400	41,410	42,445
0507. Inventory Issued From Store	10,950	12,210	12,000	12,300	12,608	12,923	12,646	12,962	12,120	12,423	12,734
0970. Plant Hire - Internal Usage	14,600	16,280	16,000	16,400	16,810	17,230	16,861	17,283	16,160	16,564	16,978
03350. Sealed Rural Roads	**1,615,748**	**1,589,500**	**1,625,825**	**1,704,003**	**1,724,812**	**1,765,244**	**1,805,792**	**1,826,459**	**1,846,747**	**1,886,647**	**1,926,648**
0540. Road Maintenance	**115,748**	**156,500**	**157,000**	**199,353**	**184,337**	**188,944**	**193,667**	**178,509**	**162,972**	**167,047**	**171,223**
0301. Wages	41,669	56,340	56,520	71,767	66,361	68,020	69,720	64,263	58,670	60,137	61,640
0401. Contractors	34,724	46,950	47,100	59,806	55,301	56,683	58,100	53,553	48,892	50,114	51,367
0506. Materials Purchased	12,732	17,215	17,270	21,929	20,277	20,784	21,303	19,636	17,927	18,375	18,835
0507. Inventory Issued From Store	11,575	15,650	15,700	19,935	18,434	18,894	19,367	17,851	16,297	16,705	17,122
0970. Plant Hire - Internal Usage	15,048	20,345	20,410	25,916	23,964	24,563	25,177	23,206	21,186	21,716	22,259
0680. Depreciation	**1,500,000**	**1,433,000**	**1,468,825**	**1,504,650**	**1,540,475**	**1,576,300**	**1,612,125**	**1,647,950**	**1,683,775**	**1,719,600**	**1,755,425**
0740. Depreciation Expense	1,500,000	1,433,000	1,468,825	1,504,650	1,540,475	1,576,300	1,612,125	1,647,950	1,683,775	1,719,600	1,755,425
03360. Unsealed Rural Roads Maintenance	**364,232**	**434,000**	**428,687**	**380,977**	**390,502**	**380,264**	**389,771**	**399,516**	**409,502**	**399,740**	**389,734**
0540. Road Maintenance	**364,232**	**434,000**	**428,687**	**380,977**	**390,502**	**380,264**	**389,771**	**399,516**	**409,502**	**399,740**	**389,734**
0301. Wages	130,152	190,960	188,622	167,630	171,821	167,316	171,499	175,787	180,181	175,886	171,483
0401. Contractors	45,980	47,740	47,156	41,907	42,955	41,829	42,875	43,947	45,045	43,971	42,871
0970. Plant Hire - Internal Usage	188,100	195,300	192,909	171,440	175,726	171,119	175,397	179,782	184,276	179,883	175,380
07260. Roads & Bridges Capital Works	**11,750**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0742. Road Signs Construction	**11,750**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	3,525	0	0	0	0	0	0	0	0	0	0
0401. Contractors	7,050	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	1,175	0	0	0	0	0	0	0	0	0	0
07270. Roads Capital Works	**27,666**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0740. Road Capital Works	**27,666**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	17,486	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	10,180	0	0	0	0	0	0	0	0	0	0
07280. Bridges Capital Works	**4,451,926**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0745. Bridge & Culvert Capital Works	**4,451,926**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	4,451,926	0	0	0	0	0	0	0	0	0	0
07300. Footpaths & Bike Track Capital Works	**365,164**	**70,000**	**35,000**	**66,000**	**36,600**	**37,500**	**37,800**	**64,500**	**64,500**	**64,500**	**73,500**

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0760. Footpath Capital Works	**333,164**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0300. Salaries	66,633	0	0	0	0	0	0	0	0	0	0
0401. Contractors	99,949	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	149,924	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	16,658	0	0	0	0	0	0	0	0	0	0
0761. Bike Track Capital Works	**32,000**	**70,000**	**35,000**	**66,000**	**36,600**	**37,500**	**37,800**	**64,500**	**64,500**	**64,500**	**73,500**
0301. Wages	17,920	7,000	3,500	6,600	3,660	3,750	3,780	6,450	6,450	6,450	7,350
0401. Contractors	2,400	37,100	18,550	34,980	19,398	19,875	20,034	34,185	34,185	34,185	38,955
0506. Materials Purchased	8,920	19,600	9,800	18,480	10,248	10,500	10,584	18,060	18,060	18,060	20,580
0507. Inventory Issued From Store	920	2,100	1,050	1,980	1,098	1,125	1,134	1,935	1,935	1,935	2,205
0970. Plant Hire - Internal Usage	1,840	4,200	2,100	3,960	2,196	2,250	2,268	3,870	3,870	3,870	4,410
07320. Road Furniture Capital Works	**17,000**	**17,000**	**17,000**	**17,426**	**17,860**	**18,308**	**18,764**	**19,234**	**19,714**	**20,208**	**20,713**
0749. Road Furniture Capital Works	**17,000**	**17,000**	**17,000**	**17,426**	**17,860**	**18,308**	**18,764**	**19,234**	**19,714**	**20,208**	**20,713**
0300. Salaries	3,740	3,740	3,740	3,834	3,929	4,028	4,128	4,231	4,337	4,446	4,557
0506. Materials Purchased	11,900	11,900	11,900	12,198	12,502	12,815	13,135	13,464	13,800	14,145	14,499
0970. Plant Hire - Internal Usage	1,360	1,360	1,360	1,394	1,429	1,465	1,501	1,539	1,577	1,617	1,657
07330. Urban Streets Capital Works	**506,987**	**340,924**	**331,948**	**175,000**	**144,000**	**193,000**	**98,358**	**84,186**	**85,500**	**87,500**	**89,500**
0740. Road Capital Works	**506,987**	**340,924**	**331,948**	**175,000**	**144,000**	**193,000**	**98,358**	**84,186**	**85,500**	**87,500**	**89,500**
0301. Wages	71,050	57,957	56,431	29,750	24,480	32,810	16,721	14,312	14,535	14,875	15,215
0401. Contractors	319,066	197,736	192,530	101,500	83,520	111,940	57,048	48,828	49,590	50,750	51,910
0506. Materials Purchased	53,475	20,455	19,917	10,500	8,640	11,580	5,901	5,051	5,130	5,250	5,370
0507. Inventory Issued From Store	12,050	23,865	23,236	12,250	10,080	13,510	6,885	5,893	5,985	6,125	6,265
0970. Plant Hire - Internal Usage	51,346	40,911	39,834	21,000	17,280	23,160	11,803	10,102	10,260	10,500	10,740
07340. Regional Roads Capital Works	**761,702**	**552,000**	**559,000**	**549,000**	**538,752**	**528,244**	**537,474**	**526,937**	**555,000**	**544,900**	**534,547**
0740. Road Capital Works	**761,702**	**552,000**	**559,000**	**549,000**	**538,752**	**528,244**	**537,474**	**526,937**	**555,000**	**544,900**	**534,547**
0301. Wages	135,080	303,600	307,450	301,950	296,313	290,534	295,611	289,815	305,250	299,695	294,001
0401. Contractors	445,622	82,800	83,850	82,350	80,813	79,237	80,621	79,040	83,250	81,735	80,182
0506. Materials Purchased	49,440	71,760	72,670	71,370	70,038	68,672	69,872	68,502	72,150	70,837	69,491
0507. Inventory Issued From Store	40,180	38,640	39,130	38,430	37,713	36,977	37,623	36,886	38,850	38,143	37,418
0970. Plant Hire - Internal Usage	91,380	55,200	55,900	54,900	53,875	52,824	53,747	52,694	55,500	54,490	53,455
07350. Sealed Rural Roads Capital Works	**377,500**	**195,690**	**153,751**	**150,133**	**234,687**	**185,687**	**190,329**	**294,500**	**293,187**	**291,187**	**289,187**
0740. Road Capital Works	**377,500**	**195,690**	**153,751**	**150,133**	**234,687**	**185,687**	**190,329**	**294,500**	**293,187**	**291,187**	**289,187**
0301. Wages	57,375	78,278	61,500	60,053	93,875	74,275	76,132	117,800	117,275	116,475	115,675
0401. Contractors	235,750	58,706	46,125	45,040	70,406	55,706	57,099	88,350	87,956	87,356	86,756
0506. Materials Purchased	20,250	19,569	15,375	15,013	23,469	18,569	19,033	29,450	29,319	29,119	28,919
0507. Inventory Issued From Store	23,625	9,784	7,688	7,507	11,734	9,284	9,516	14,725	14,659	14,559	14,459
0970. Plant Hire - Internal Usage	40,500	29,353	23,063	22,520	35,203	27,853	28,549	44,175	43,978	43,678	43,378
07360. Unsealed Rural Roads Capital Works	**217,108**	**130,000**	**153,751**	**183,553**	**130,000**	**130,000**	**220,000**	**130,000**	**130,000**	**130,000**	**130,000**
0740. Road Capital Works	**217,108**	**130,000**	**153,751**	**183,553**	**130,000**	**130,000**	**220,000**	**130,000**	**130,000**	**130,000**	**130,000**
0301. Wages	48,632	27,300	32,288	38,546	27,300	27,300	46,200	27,300	27,300	27,300	27,300
0401. Contractors	84,676	78,000	92,250	110,132	78,000	78,000	132,000	78,000	78,000	78,000	78,000
0506. Materials Purchased	43,636	5,200	6,150	7,342	5,200	5,200	8,800	5,200	5,200	5,200	5,200
0507. Inventory Issued From Store	4,234	3,900	4,613	5,507	3,900	3,900	6,600	3,900	3,900	3,900	3,900

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0970. Plant Hire - Internal Usage	35,930	15,600	18,450	22,026	15,600	15,600	26,400	15,600	15,600	15,600	15,600
Street Lighting	**51,000**	**51,000**	**52,275**	**53,550**	**54,825**	**56,100**	**57,375**	**58,650**	**59,925**	**61,200**	**62,475**
01390. Street Lighting Revenue	**(39,000)**	**(39,000)**	**(39,975)**	**(40,950)**	**(41,925)**	**(42,900)**	**(43,875)**	**(44,850)**	**(45,825)**	**(46,800)**	**(47,775)**
0115. Grants & Subsidies Recurrent	**(39,000)**	**(39,000)**	**(39,975)**	**(40,950)**	**(41,925)**	**(42,900)**	**(43,875)**	**(44,850)**	**(45,825)**	**(46,800)**	**(47,775)**
0171. State Grants & Subsidies	(39,000)	(39,000)	(39,975)	(40,950)	(41,925)	(42,900)	(43,875)	(44,850)	(45,825)	(46,800)	(47,775)
03390. Street Lighting Operations	**90,000**	**90,000**	**92,250**	**94,500**	**96,750**	**99,000**	**101,250**	**103,500**	**105,750**	**108,000**	**110,250**
0415. Utilities	**90,000**	**90,000**	**92,250**	**94,500**	**96,750**	**99,000**	**101,250**	**103,500**	**105,750**	**108,000**	**110,250**
0520. Electricity	90,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
Stormwater Drainage	**289,000**	**323,000**	**322,400**	**323,834**	**325,304**	**327,310**	**328,352**	**339,933**	**341,553**	**358,212**	**354,913**
01400. Stormwater Drainage Revenue	**(94,600)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(94,600)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0171. State Grants & Subsidies	(94,600)	0	0	0	0	0	0	0	0	0	0
03400. Stormwater Drainage Maintenance	**343,600**	**256,000**	**262,400**	**268,834**	**275,304**	**281,810**	**288,352**	**294,933**	**301,553**	**308,212**	**314,913**
0570. Stormwater Drainage Maintenance	**55,000**	**55,000**	**56,375**	**57,784**	**59,229**	**60,710**	**62,227**	**63,783**	**65,378**	**67,012**	**68,688**
0301. Wages	30,000	26,950	27,624	28,314	29,022	29,748	30,491	31,254	32,035	32,836	33,657
0401. Contractors	5,000	9,350	9,584	9,823	10,069	10,321	10,579	10,843	11,114	11,392	11,677
0506. Materials Purchased	10,000	8,250	8,456	8,668	8,884	9,106	9,334	9,567	9,807	10,052	10,303
0970. Plant Hire - Internal Usage	10,000	10,450	10,711	10,979	11,254	11,535	11,823	12,119	12,422	12,732	13,051
0572. Levy Works	**94,600**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	94,600	0	0	0	0	0	0	0	0	0	0
0680. Depreciation	**194,000**	**201,000**	**206,025**	**211,050**	**216,075**	**221,100**	**226,125**	**231,150**	**236,175**	**241,200**	**246,225**
0740. Depreciation Expense	194,000	201,000	206,025	211,050	216,075	221,100	226,125	231,150	236,175	241,200	246,225
07400. Stormwater Drainage Capital Works	**40,000**	**67,000**	**60,000**	**55,000**	**50,000**	**45,500**	**40,000**	**45,000**	**40,000**	**50,000**	**40,000**
0770. Stormwater Drainage Capital Works	**40,000**	**67,000**	**60,000**	**55,000**	**50,000**	**45,500**	**40,000**	**45,000**	**40,000**	**50,000**	**40,000**
0301. Wages	10,000	16,750	15,000	13,750	12,500	11,375	10,000	11,250	10,000	12,500	10,000
0401. Contractors	4,000	6,700	6,000	5,500	5,000	4,550	4,000	4,500	4,000	5,000	4,000
0506. Materials Purchased	22,000	36,850	33,000	30,250	27,500	25,025	22,000	24,750	22,000	27,500	22,000
0970. Plant Hire - Internal Usage	4,000	6,700	6,000	5,500	5,000	4,550	4,000	4,500	4,000	5,000	4,000
Waste Management	**27,242**	**65,508**	**52,345**	**95,183**	**41,021**	**36,859**	**37,698**	**103,534**	**214,371**	**60,210**	**46,048**
01410. Waste Management Revenue	**(1,983,758)**	**(604,492)**	**(619,605)**	**(634,717)**	**(649,829)**	**(664,941)**	**(680,052)**	**(695,166)**	**(710,279)**	**(725,390)**	**(740,502)**
0100. Rates & Charges	**(562,287)**	**(574,492)**	**(588,855)**	**(603,217)**	**(617,579)**	**(631,941)**	**(646,302)**	**(660,666)**	**(675,029)**	**(689,390)**	**(703,752)**
0030. Rates Council Pensioner Concession	21,340	21,500	22,037	22,575	23,112	23,650	24,188	24,725	25,262	25,800	26,338
0034. Rates Interest Penalty	(143)	0	0	0	0	0	0	0	0	0	0
0039. Waste Management Charge	(63,798)	(65,200)	(66,830)	(68,460)	(70,090)	(71,720)	(73,350)	(74,980)	(76,610)	(78,240)	(79,870)
0040. Domestic Waste Annual Charge	(359,744)	(367,732)	(376,925)	(386,119)	(395,312)	(404,505)	(413,698)	(422,892)	(432,085)	(441,278)	(450,472)
0041. Non Domestic Waste Annual Charge	(123,661)	(126,352)	(129,511)	(132,670)	(135,828)	(138,987)	(142,146)	(145,305)	(148,464)	(151,622)	(154,781)
0045. Tip Access Charge	(36,281)	(36,708)	(37,626)	(38,543)	(39,461)	(40,379)	(41,296)	(42,214)	(43,132)	(44,050)	(44,967)
0110. User Fees & Charges	**(60,000)**	**(30,000)**	**(30,750)**	**(31,500)**	**(32,250)**	**(33,000)**	**(33,750)**	**(34,500)**	**(35,250)**	**(36,000)**	**(36,750)**
0143. Other User Charges (Sundry)	(60,000)	(30,000)	(30,750)	(31,500)	(32,250)	(33,000)	(33,750)	(34,500)	(35,250)	(36,000)	(36,750)
0115. Grants & Subsidies Recurrent	**(1,361,471)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(1,361,471)	0	0	0	0	0	0	0	0	0	0
03420. Domestic Refuse Collection	**132,000**	**135,000**	**138,375**	**141,750**	**145,125**	**148,500**	**151,875**	**155,250**	**158,625**	**162,000**	**165,375**
0622. Kerb Side Collections	**132,000**	**135,000**	**138,375**	**141,750**	**145,125**	**148,500**	**151,875**	**155,250**	**158,625**	**162,000**	**165,375**

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0401. Contractors	132,000	135,000	138,375	141,750	145,125	148,500	151,875	155,250	158,625	162,000	165,375
03430. Waste Disposal Site Operations	**489,000**	**503,000**	**515,575**	**528,150**	**540,725**	**553,300**	**565,875**	**578,450**	**591,025**	**603,600**	**616,175**
0623. Waste Site Maintenance	**382,000**	**388,000**	**397,700**	**407,400**	**417,100**	**426,800**	**436,500**	**446,200**	**455,900**	**465,600**	**475,300**
0301. Wages	150,000	155,000	158,875	162,750	166,625	170,500	174,375	178,250	182,125	186,000	189,875
0302. Overtime	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0401. Contractors	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0410. Other External Services	122,000	123,000	126,075	129,150	132,225	135,300	138,375	141,450	144,525	147,600	150,675
0506. Materials Purchased	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0632. General Asset Insurance	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	75,000	75,000	76,875	78,750	80,625	82,500	84,375	86,250	88,125	90,000	91,875
0624. Recycling Operations	**70,000**	**75,000**	**76,875**	**78,750**	**80,625**	**82,500**	**84,375**	**86,250**	**88,125**	**90,000**	**91,875**
0301. Wages	45,000	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0401. Contractors	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0506. Materials Purchased	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	**37,000**	**40,000**	**41,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**
0740. Depreciation Expense	37,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
07410. Waste Management Capital Works	**1,350,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0821. Waste Management Capital Works	**1,350,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	40,500	0	0	0	0	0	0	0	0	0	0
0401. Contractors	1,215,000	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	67,500	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	27,000	0	0	0	0	0	0	0	0	0	0
07430. Waste Disposal Site Capital Works	**40,000**	**32,000**	**18,000**	**60,000**	**5,000**	**0**	**0**	**65,000**	**175,000**	**20,000**	**5,000**
0820. Waste Disposal Capital Works	**40,000**	**32,000**	**18,000**	**60,000**	**5,000**	**0**	**0**	**65,000**	**175,000**	**20,000**	**5,000**
0301. Wages	3,000	5,500	5,637	5,775	5,000	0	0	6,325	6,462	6,600	4,000
0401. Contractors	30,000	21,000	6,726	48,450	0	0	0	52,350	162,076	6,800	0
0506. Materials Purchased	5,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	2,000	5,500	5,637	5,775	0	0	0	6,325	6,462	6,600	1,000
Sanitation	**143,500**	**114,000**	**116,847**	**119,700**	**122,551**	**125,400**	**128,249**	**131,100**	**133,951**	**136,800**	**139,649**
03440. Street Cleaning	**51,000**	**58,000**	**59,450**	**60,900**	**62,350**	**63,800**	**65,250**	**66,700**	**68,150**	**69,600**	**71,050**
0625. Street Sweeping	**51,000**	**58,000**	**59,450**	**60,900**	**62,350**	**63,800**	**65,250**	**66,700**	**68,150**	**69,600**	**71,050**
0301. Wages	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0302. Overtime	7,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0401. Contractors	13,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03450. Public Amenities Maintenance	**85,500**	**52,500**	**53,811**	**55,125**	**56,439**	**57,750**	**59,061**	**60,375**	**61,689**	**63,000**	**64,311**
0425. Cleaning Costs	**83,000**	**50,000**	**51,249**	**52,500**	**53,751**	**55,000**	**56,249**	**57,500**	**58,751**	**60,000**	**61,249**
0301. Wages	39,000	29,000	29,725	30,450	31,175	31,900	32,625	33,350	34,075	34,800	35,525
0302. Overtime	10,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0311. Other Employee Allowances	6,500	500	512	525	538	550	562	575	588	600	612
0506. Materials Purchased	18,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0970. Plant Hire - Internal Usage	9,500	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
0531. Public Amenities Maintenance	**2,500**	**2,500**	**2,562**	**2,625**	**2,688**	**2,750**	**2,812**	**2,875**	**2,938**	**3,000**	**3,062**
0301. Wages	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	500	500	512	525	538	550	562	575	588	600	612
03460. Other Sanitation Expenditure	**7,000**	**3,500**	**3,586**	**3,675**	**3,762**	**3,850**	**3,938**	**4,025**	**4,112**	**4,200**	**4,288**
0500. General Maintenance	**7,000**	**3,500**	**3,586**	**3,675**	**3,762**	**3,850**	**3,938**	**4,025**	**4,112**	**4,200**	**4,288**
0301. Wages	2,000	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0401. Contractors	1,000	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0506. Materials Purchased	4,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	0	500	512	525	538	550	562	575	588	600	612
Aerodrome	**235,036**	**136,391**	**139,798**	**293,210**	**146,623**	**150,030**	**183,438**	**156,848**	**160,263**	**163,671**	**167,078**
01510. Aerodrome Revenue	**(289,904)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0110. User Fees & Charges	**(10,000)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0138. Rental / Lease Properties Income	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0115. Grants & Subsidies Recurrent	**(279,904)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(279,904)	0	0	0	0	0	0	0	0	0	0
03510. Aerodrome Operations	**72,800**	**146,391**	**150,048**	**153,710**	**157,373**	**161,030**	**164,688**	**168,348**	**172,013**	**175,671**	**179,328**
0350. Office Administration Expenditure	**1,800**	**1,800**	**1,844**	**1,890**	**1,936**	**1,980**	**2,024**	**2,070**	**2,116**	**2,160**	**2,205**
0506. Materials Purchased	1,300	1,300	1,332	1,365	1,398	1,430	1,462	1,495	1,528	1,560	1,593
0640. Telephone Charges	500	500	512	525	538	550	562	575	588	600	612
0415. Utilities	**5,000**	**5,000**	**5,124**	**5,250**	**5,376**	**5,500**	**5,624**	**5,750**	**5,876**	**6,000**	**6,124**
0518. Water Charges	500	500	512	525	538	550	562	575	588	600	612
0520. Electricity	4,500	4,500	4,612	4,725	4,838	4,950	5,062	5,175	5,288	5,400	5,512
0510. Grounds Maintenance	**30,000**	**20,387**	**20,896**	**21,407**	**21,916**	**22,426**	**22,936**	**23,445**	**23,955**	**24,465**	**24,974**
0301. Wages	20,000	14,475	14,837	15,199	15,561	15,923	16,284	16,646	17,008	17,370	17,732
0401. Contractors	1,000	815	835	856	876	897	917	937	958	978	998
0506. Materials Purchased	1,000	204	209	214	219	224	230	235	240	245	250
0970. Plant Hire - Internal Usage	8,000	4,893	5,015	5,138	5,260	5,382	5,505	5,627	5,749	5,872	5,994
0530. Building Maintenance	**10,000**	**12,924**	**13,247**	**13,569**	**13,894**	**14,216**	**14,539**	**14,861**	**15,187**	**15,510**	**15,832**
0301. Wages	1,000	1,163	1,192	1,221	1,250	1,279	1,308	1,337	1,367	1,396	1,425
0401. Contractors	4,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0410. Other External Services	5,000	5,503	5,641	5,778	5,916	6,053	6,191	6,328	6,466	6,604	6,741
0506. Materials Purchased	0	129	132	135	139	142	145	148	152	155	158
0970. Plant Hire - Internal Usage	0	129	132	135	139	142	145	148	152	155	158
0610. Airstrip Apron & Marker Maintenance	**12,000**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0301. Wages	5,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0401. Contractors	5,000	2,200	2,255	2,310	2,365	2,420	2,475	2,530	2,585	2,640	2,695
0506. Materials Purchased	1,000	3,600	3,690	3,780	3,870	3,960	4,050	4,140	4,230	4,320	4,410
0970. Plant Hire - Internal Usage	1,000	1,200	1,230	1,260	1,290	1,320	1,350	1,380	1,410	1,440	1,470
0680. Depreciation	**14,000**	**96,280**	**98,687**	**101,094**	**103,501**	**105,908**	**108,315**	**110,722**	**113,129**	**115,536**	**117,943**
0740. Depreciation Expense	14,000	96,280	98,687	101,094	103,501	105,908	108,315	110,722	113,129	115,536	117,943
07510. Aerodrome Capital Works	**452,140**	**0**	**0**	**150,000**	**0**	**0**	**30,000**	**0**	**0**	**0**	**0**
0712. Other Improvements to Land Capital Works	**452,140**	**0**	**0**	**150,000**	**0**	**0**	**30,000**	**0**	**0**	**0**	**0**

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0301. Wages	85,044	0	0	0	0	0	0	0	0	0	0
0401. Contractors	233,609	0	0	150,000	0	0	30,000	0	0	0	0
0506. Materials Purchased	39,831	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	93,656	0	0	0	0	0	0	0	0	0	0
Quarry Operations	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
03520. Quarries & Pits Operations	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0640. Quarry Operations	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0300. Salaries	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0301. Wages	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0401. Contractors	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
Cemeteries	**48,200**	**184,370**	**55,100**	**122,117**	**33,325**	**57,608**	**83,078**	**35,650**	**61,557**	**62,490**	**37,975**
01530. Cemetery Revenue	**(60,000)**	**(60,000)**	**(61,500)**	**(63,000)**	**(64,500)**	**(66,000)**	**(67,500)**	**(69,000)**	**(70,500)**	**(72,000)**	**(73,500)**
0110. User Fees & Charges	**(60,000)**	**(60,000)**	**(61,500)**	**(63,000)**	**(64,500)**	**(66,000)**	**(67,500)**	**(69,000)**	**(70,500)**	**(72,000)**	**(73,500)**
0119. Cemetery/crematoria fees	(40,000)	(40,000)	(41,000)	(42,000)	(43,000)	(44,000)	(45,000)	(46,000)	(47,000)	(48,000)	(49,000)
0143. Other User Charges (Sundry)	(20,000)	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
03530. Cemetery Operations	**93,200**	**91,000**	**93,274**	**95,550**	**97,825**	**100,100**	**102,375**	**104,650**	**106,925**	**109,200**	**111,475**
0514. Memorial Monument & Plaque Maintenance	**16,000**	**16,000**	**16,400**	**16,800**	**17,200**	**17,600**	**18,000**	**18,400**	**18,800**	**19,200**	**19,600**
0506. Materials Purchased	16,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0630. Cemetery Maintenance	**75,000**	**75,000**	**76,874**	**78,750**	**80,625**	**82,500**	**84,375**	**86,250**	**88,125**	**90,000**	**91,875**
0301. Wages	42,000	42,000	43,050	44,100	45,150	46,200	47,250	48,300	49,350	50,400	51,450
0302. Overtime	1,500	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
0311. Other Employee Allowances	500	500	512	525	538	550	562	575	588	600	612
0401. Contractors	5,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0506. Materials Purchased	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	16,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0680. Depreciation	**2,200**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0740. Depreciation Expense	2,200	0	0	0	0	0	0	0	0	0	0
07530. Cemetery Capital Works	**15,000**	**153,370**	**23,326**	**89,567**	**0**	**23,508**	**48,203**	**0**	**25,132**	**25,290**	**0**
0712. Other Improvements to Land Capital Works	**15,000**	**153,370**	**23,326**	**89,567**	**0**	**23,508**	**48,203**	**0**	**25,132**	**25,290**	**0**
0401. Contractors	15,000	153,370	23,326	89,567	0	23,508	48,203	0	25,132	25,290	0
Plant Operations	**528,000**	**319,000**	**331,625**	**394,250**	**402,575**	**786,500**	**413,125**	**544,750**	**424,375**	**420,000**	**313,625**
01540. Plant & Workshop Operating Revenue	**(15,000)**	**(15,000)**	**(15,375)**	**(15,750)**	**(16,125)**	**(16,500)**	**(16,875)**	**(17,250)**	**(17,625)**	**(18,000)**	**(18,375)**
0110. User Fees & Charges	**(15,000)**	**(15,000)**	**(15,375)**	**(15,750)**	**(16,125)**	**(16,500)**	**(16,875)**	**(17,250)**	**(17,625)**	**(18,000)**	**(18,375)**
0143. Other User Charges (Sundry)	(15,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
03550. Plant Operating Expenses	**885,000**	**890,000**	**912,250**	**934,500**	**956,750**	**979,000**	**1,001,250**	**1,023,500**	**1,045,750**	**1,068,000**	**1,090,250**
0505. Plant Operating Expenditure	**515,000**	**550,000**	**563,750**	**577,500**	**591,250**	**605,000**	**618,750**	**632,500**	**646,250**	**660,000**	**673,750**
0301. Wages	100,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0401. Contractors	20,000	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0506. Materials Purchased	90,000	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0507. Inventory Issued From Store	160,000	180,000	184,500	189,000	193,500	198,000	202,500	207,000	211,500	216,000	220,500
0570. Tyres/Tubes	15,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0603. Other Sundry Expenses	80,000	80,000	82,000	84,000	86,000	88,000	90,000	92,000	94,000	96,000	98,000

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0635. Motor Vehicle Insurance	45,000	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	**370,000**	**340,000**	**348,500**	**357,000**	**365,500**	**374,000**	**382,500**	**391,000**	**399,500**	**408,000**	**416,500**
0740. Depreciation Expense	370,000	340,000	348,500	357,000	365,500	374,000	382,500	391,000	399,500	408,000	416,500
03560. Plant Recovery of Operating Costs	**(885,000)**	**(890,000)**	**(912,250)**	**(934,500)**	**(956,750)**	**(979,000)**	**(1,001,250)**	**(1,023,500)**	**(1,045,750)**	**(1,068,000)**	**(1,090,250)**
0975. Plant Hire Recovery (Internal)	**(885,000)**	**(890,000)**	**(912,250)**	**(934,500)**	**(956,750)**	**(979,000)**	**(1,001,250)**	**(1,023,500)**	**(1,045,750)**	**(1,068,000)**	**(1,090,250)**
0975. Plant Hire Recovered	(885,000)	(890,000)	(912,250)	(934,500)	(956,750)	(979,000)	(1,001,250)	(1,023,500)	(1,045,750)	(1,068,000)	(1,090,250)
07540. Plant Purchases	**543,000**	**334,000**	**347,000**	**410,000**	**418,700**	**803,000**	**430,000**	**562,000**	**442,000**	**438,000**	**332,000**
0705. Plant Purchases	**543,000**	**334,000**	**347,000**	**410,000**	**418,700**	**803,000**	**430,000**	**562,000**	**442,000**	**438,000**	**332,000**
0555. Plant Purchases	543,000	334,000	347,000	410,000	418,700	803,000	430,000	562,000	442,000	438,000	332,000
Depot Operations	**102,800**	**99,500**	**101,986**	**104,475**	**106,962**	**109,450**	**111,938**	**114,425**	**116,912**	**119,400**	**121,889**
03570. Works Depot Operations	**102,800**	**99,500**	**101,986**	**104,475**	**106,962**	**109,450**	**111,938**	**114,425**	**116,912**	**119,400**	**121,889**
0415. Utilities	**8,300**	**8,800**	**9,019**	**9,240**	**9,459**	**9,680**	**9,901**	**10,120**	**10,339**	**10,560**	**10,781**
0518. Water Charges	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0520. Electricity	3,500	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
0603. Other Sundry Expenses	800	800	820	840	860	880	900	920	940	960	980
0640. Telephone Charges	3,000	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
0450. Sundry Expenses	**25,000**	**25,000**	**25,625**	**26,250**	**26,875**	**27,500**	**28,125**	**28,750**	**29,375**	**30,000**	**30,625**
0508. Protective Clothing & Accessories	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0501. Tools Replacement/Repairs	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0525. Tools/Equipment Expensed (under $xxxx)	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0530. Building Maintenance	**2,000**	**2,000**	**2,050**	**2,100**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**2,450**
0410. Other External Services	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0591. Fixed Plant & Equipment Maintenance	**62,500**	**58,700**	**60,167**	**61,635**	**63,103**	**64,570**	**66,037**	**67,505**	**68,973**	**70,440**	**71,908**
0301. Wages	35,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0401. Contractors	10,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0410. Other External Services	5,500	5,700	5,842	5,985	6,128	6,270	6,412	6,555	6,698	6,840	6,983
0506. Materials Purchased	5,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0970. Plant Hire - Internal Usage	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
03580. Works / Labour Overheads	**1,252,000**	**1,317,000**	**1,349,925**	**1,382,850**	**1,415,775**	**1,448,700**	**1,481,625**	**1,514,550**	**1,547,475**	**1,580,400**	**1,613,325**
0300. Employee Costs	**1,177,000**	**1,242,000**	**1,273,050**	**1,304,100**	**1,335,150**	**1,366,200**	**1,397,250**	**1,428,300**	**1,459,350**	**1,490,400**	**1,521,450**
0311. Other Employee Allowances	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0315. Fringe Benefit Taxes	25,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0321. Public Holidays	60,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
0322. Annual Leave	280,000	280,000	287,000	294,000	301,000	308,000	315,000	322,000	329,000	336,000	343,000
0323. Sick Leave	160,000	170,000	174,250	178,500	182,750	187,000	191,250	195,500	199,750	204,000	208,250
0324. Long Service Leave	150,000	150,000	153,750	157,500	161,250	165,000	168,750	172,500	176,250	180,000	183,750
0326. Other Leave Expenses	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0330. Superannuation - Council Contribution	390,000	400,000	410,000	420,000	430,000	440,000	450,000	460,000	470,000	480,000	490,000
0340. Other Employee Costs	22,000	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950
0341. Medicals	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0345. Workers Compensation Insurance	75,000	85,000	87,125	89,250	91,375	93,500	95,625	97,750	99,875	102,000	104,125
0310. Staff Training	**75,000**	**75,000**	**76,875**	**78,750**	**80,625**	**82,500**	**84,375**	**86,250**	**88,125**	**90,000**	**91,875**

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0301. Wages	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0644. Course Seminar & Conference Registration	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0646. Travel Accommodation	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03590. Works / Labour Overhead Recovery	**(1,252,000)**	**(1,317,000)**	**(1,349,925)**	**(1,382,850)**	**(1,415,775)**	**(1,448,700)**	**(1,481,625)**	**(1,514,550)**	**(1,547,475)**	**(1,580,400)**	**(1,613,325)**
0986. Oncosts Recovered	**(1,252,000)**	**(1,317,000)**	**(1,349,925)**	**(1,382,850)**	**(1,415,775)**	**(1,448,700)**	**(1,481,625)**	**(1,514,550)**	**(1,547,475)**	**(1,580,400)**	**(1,613,325)**
0986. Oncosts Recovered	(1,252,000)	(1,317,000)	(1,349,925)	(1,382,850)	(1,415,775)	(1,448,700)	(1,481,625)	(1,514,550)	(1,547,475)	(1,580,400)	(1,613,325)
Private Works	**(10,000)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
01600. Private Works Revenue	**(100,000)**	**(100,000)**	**(102,500)**	**(105,000)**	**(107,500)**	**(110,000)**	**(112,500)**	**(115,000)**	**(117,500)**	**(120,000)**	**(122,500)**
0110. User Fees & Charges	**(100,000)**	**(100,000)**	**(102,500)**	**(105,000)**	**(107,500)**	**(110,000)**	**(112,500)**	**(115,000)**	**(117,500)**	**(120,000)**	**(122,500)**
0143. Other User Charges (Sundry)	(100,000)	(100,000)	(102,500)	(105,000)	(107,500)	(110,000)	(112,500)	(115,000)	(117,500)	(120,000)	(122,500)
03600. Private Works	**90,000**	**90,000**	**92,250**	**94,500**	**96,750**	**99,000**	**101,250**	**103,500**	**105,750**	**108,000**	**110,250**
0695. Private Works	**90,000**	**90,000**	**92,250**	**94,500**	**96,750**	**99,000**	**101,250**	**103,500**	**105,750**	**108,000**	**110,250**
0301. Wages	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0506. Materials Purchased	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0970. Plant Hire - Internal Usage	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
Recreation Sport Leisure	**(284,612)**	**275,500**	**322,387**	**289,275**	**296,162**	**303,050**	**309,938**	**316,825**	**323,712**	**330,600**	**337,488**
01720. Swimming Pool(s) Revenue	**(1,247,423)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(1,247,323)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(234,486)	0	0	0	0	0	0	0	0	0	0
0171. State Grants & Subsidies	(1,007,837)	0	0	0	0	0	0	0	0	0	0
0174. Donations Received	(5,000)	0	0	0	0	0	0	0	0	0	0
0130. Other Income	**(100)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0220. Other Sundry Income	(100)	0	0	0	0	0	0	0	0	0	0
03720. Swimming Pool(s) Operations	**297,896**	**275,500**	**282,387**	**289,275**	**296,162**	**303,050**	**309,938**	**316,825**	**323,712**	**330,600**	**337,488**
0310. Staff Training	**1,896**	**2,000**	**2,050**	**2,100**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**2,450**
0644. Course Seminar & Conference Registration	1,896	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0415. Utilities	**52,000**	**41,500**	**42,537**	**43,575**	**44,612**	**45,650**	**46,688**	**47,725**	**48,762**	**49,800**	**50,838**
0518. Water Charges	35,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0520. Electricity	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0640. Telephone Charges	2,000	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0535. Swimming Pool Maintenance	**184,000**	**184,000**	**188,600**	**193,200**	**197,800**	**202,400**	**207,000**	**211,600**	**216,200**	**220,800**	**225,400**
0301. Wages	115,000	115,000	117,875	120,750	123,625	126,500	129,375	132,250	135,125	138,000	140,875
0302. Overtime	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0311. Other Employee Allowances	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0401. Contractors	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0410. Other External Services	6,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0506. Materials Purchased	28,000	28,000	28,700	29,400	30,100	30,800	31,500	32,200	32,900	33,600	34,300
0970. Plant Hire - Internal Usage	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0680. Depreciation	**60,000**	**48,000**	**49,200**	**50,400**	**51,600**	**52,800**	**54,000**	**55,200**	**56,400**	**57,600**	**58,800**
0740. Depreciation Expense	60,000	48,000	49,200	50,400	51,600	52,800	54,000	55,200	56,400	57,600	58,800
07720. Swimming Pool(s) Capital Works	**664,915**	**0**	**40,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0791. Fixed Plant & Equipment Capital Works	**664,915**	**0**	**40,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0300. Salaries	66,491	0	0	0	0	0	0	0	0	0	0
0401. Contractors	531,934	0	40,000	0	0	0	0	0	0	0	0
0506. Materials Purchased	33,245	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	33,245	0	0	0	0	0	0	0	0	0	0
Fire Prevention and Emergency Services	**300,748**	**316,400**	**324,309**	**332,220**	**340,129**	**348,040**	**355,951**	**363,860**	**371,769**	**379,680**	**387,591**
02070. Fire Control Revenue	**(339,043)**	**(201,000)**	**(206,025)**	**(211,050)**	**(216,075)**	**(221,100)**	**(226,125)**	**(231,150)**	**(236,175)**	**(241,200)**	**(246,225)**
0115. Grants & Subsidies Recurrent	**(328,675)**	**(201,000)**	**(206,025)**	**(211,050)**	**(216,075)**	**(221,100)**	**(226,125)**	**(231,150)**	**(236,175)**	**(241,200)**	**(246,225)**
0171. State Grants & Subsidies	(328,675)	(201,000)	(206,025)	(211,050)	(216,075)	(221,100)	(226,125)	(231,150)	(236,175)	(241,200)	(246,225)
0135. Capital Grants Received	**(10,368)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0821. State Grants for new or upgraded assets	(10,368)	0	0	0	0	0	0	0	0	0	0
04070. Fire Control Expenses	**624,152**	**512,000**	**524,799**	**537,600**	**550,399**	**563,200**	**576,001**	**588,800**	**601,599**	**614,400**	**627,201**
0350. Office Administration Expenditure	**13,000**	**13,000**	**13,325**	**13,650**	**13,975**	**14,300**	**14,625**	**14,950**	**15,275**	**15,600**	**15,925**
0603. Other Sundry Expenses	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0640. Telephone Charges	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0400. Volunteer Support	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0651. Volunteer Reimbursement of Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0405. Grants / Donations Paid	**204,317**	**208,000**	**213,200**	**218,400**	**223,600**	**228,800**	**234,000**	**239,200**	**244,400**	**249,600**	**254,800**
0622. Donations Paid	176,565	180,000	184,500	189,000	193,500	198,000	202,500	207,000	211,500	216,000	220,500
0623. Sponsorships Paid	27,752	28,000	28,700	29,400	30,100	30,800	31,500	32,200	32,900	33,600	34,300
0415. Utilities	**9,000**	**9,000**	**9,225**	**9,450**	**9,675**	**9,900**	**10,125**	**10,350**	**10,575**	**10,800**	**11,025**
0520. Electricity	9,000	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
0425. Cleaning Costs	**1,500**	**1,500**	**1,537**	**1,575**	**1,612**	**1,650**	**1,688**	**1,725**	**1,762**	**1,800**	**1,838**
0401. Contractors	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0510. Grounds Maintenance	**229,000**	**100,000**	**102,500**	**105,000**	**107,500**	**110,000**	**112,500**	**115,000**	**117,500**	**120,000**	**122,500**
0401. Contractors	229,000	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0530. Building Maintenance	**7,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0401. Contractors	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0410. Other External Services	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0591. Fixed Plant & Equipment Maintenance	**64,175**	**65,500**	**67,137**	**68,775**	**70,412**	**72,050**	**73,688**	**75,325**	**76,962**	**78,600**	**80,238**
0401. Contractors	34,000	34,000	34,850	35,700	36,550	37,400	38,250	39,100	39,950	40,800	41,650
0506. Materials Purchased	28,675	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0522. Fuel	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0680. Depreciation	**91,160**	**103,000**	**105,575**	**108,150**	**110,725**	**113,300**	**115,875**	**118,450**	**121,025**	**123,600**	**126,175**
0740. Depreciation Expense	91,160	103,000	105,575	108,150	110,725	113,300	115,875	118,450	121,025	123,600	126,175
04080. State Emergency Service Expenses	**5,271**	**5,400**	**5,535**	**5,670**	**5,805**	**5,940**	**6,075**	**6,210**	**6,345**	**6,480**	**6,615**
0350. Office Administration Expenditure	**950**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0640. Telephone Charges	800	800	820	840	860	880	900	920	940	960	980
0642. Internet & Other Communication Charges	150	200	205	210	215	220	225	230	235	240	245
0405. Grants / Donations Paid	**4,321**	**4,400**	**4,510**	**4,620**	**4,730**	**4,840**	**4,950**	**5,060**	**5,170**	**5,280**	**5,390**
0622. Donations Paid	4,321	4,400	4,510	4,620	4,730	4,840	4,950	5,060	5,170	5,280	5,390
08070. Fire Control Capital Expenditure	**10,368**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0730. Building Capital Works	**10,368**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	10,368	0	0	0	0	0	0	0	0	0	0

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
Development and Environmental Services	1,650,609	1,326,770	1,180,694	1,232,421	1,174,445	1,327,872	1,235,099	1,187,923	1,223,447	1,235,974	1,326,001
Buildings and Property	**1,281,666**	**939,570**	**784,566**	**857,361**	**790,456**	**934,952**	**833,248**	**777,143**	**803,738**	**807,334**	**888,430**
01490. Buildings Revenue	**(395,340)**	**(84,180)**	**(86,284)**	**(88,389)**	**(90,494)**	**(92,598)**	**(94,702)**	**(96,807)**	**(98,912)**	**(101,016)**	**(103,120)**
0105. Statutory Fees & Charges	**(2,800)**	**(3,200)**	**(3,280)**	**(3,360)**	**(3,440)**	**(3,520)**	**(3,600)**	**(3,680)**	**(3,760)**	**(3,840)**	**(3,920)**
0091. Other Statutory Charges (Sundry)	(2,800)	(3,200)	(3,280)	(3,360)	(3,440)	(3,520)	(3,600)	(3,680)	(3,760)	(3,840)	(3,920)
0110. User Fees & Charges	**(80,280)**	**(80,780)**	**(82,799)**	**(84,819)**	**(86,839)**	**(88,858)**	**(90,877)**	**(92,897)**	**(94,917)**	**(96,936)**	**(98,955)**
0124. Other Facility Hire	(38,000)	(38,500)	(39,462)	(40,425)	(41,388)	(42,350)	(43,312)	(44,275)	(45,238)	(46,200)	(47,162)
0138. Rental / Lease Properties Income	(35,000)	(35,000)	(35,875)	(36,750)	(37,625)	(38,500)	(39,375)	(40,250)	(41,125)	(42,000)	(42,875)
0143. Other User Charges (Sundry)	(7,280)	(7,280)	(7,462)	(7,644)	(7,826)	(8,008)	(8,190)	(8,372)	(8,554)	(8,736)	(8,918)
0115. Grants & Subsidies Recurrent	**(312,060)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(312,060)	0	0	0	0	0	0	0	0	0	0
0130. Other Income	**(200)**	**(200)**	**(205)**	**(210)**	**(215)**	**(220)**	**(225)**	**(230)**	**(235)**	**(240)**	**(245)**
0220. Other Sundry Income	(200)	(200)	(205)	(210)	(215)	(220)	(225)	(230)	(235)	(240)	(245)
03490. Buildings Maintenance & Operations	**697,000**	**780,750**	**810,850**	**869,750**	**860,950**	**847,550**	**927,950**	**873,950**	**902,650**	**908,350**	**991,550**
0410. Insurance	**38,000**	**40,000**	**41,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**
0632. General Asset Insurance	38,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0415. Utilities	**85,000**	**78,000**	**79,950**	**81,900**	**83,850**	**85,800**	**87,750**	**89,700**	**91,650**	**93,600**	**95,550**
0518. Water Charges	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0520. Electricity	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0521. Internal Rates	50,000	43,000	44,075	45,150	46,225	47,300	48,375	49,450	50,525	51,600	52,675
0640. Telephone Charges	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0425. Cleaning Costs	**45,000**	**45,000**	**46,125**	**47,250**	**48,375**	**49,500**	**50,625**	**51,750**	**52,875**	**54,000**	**55,125**
0401. Contractors	45,000	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0510. Grounds Maintenance	**29,000**	**29,000**	**29,725**	**30,450**	**31,175**	**31,900**	**32,625**	**33,350**	**34,075**	**34,800**	**35,525**
0301. Wages	16,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0401. Contractors	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0506. Materials Purchased	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0530. Building Maintenance	**100,000**	**108,750**	**122,050**	**164,150**	**138,550**	**108,350**	**171,950**	**101,150**	**113,050**	**101,950**	**168,350**
0301. Wages	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0401. Contractors	60,000	73,750	86,175	127,400	100,925	69,850	132,575	60,900	71,925	59,950	125,475
0506. Materials Purchased	25,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	**400,000**	**480,000**	**492,000**	**504,000**	**516,000**	**528,000**	**540,000**	**552,000**	**564,000**	**576,000**	**588,000**
0740. Depreciation Expense	400,000	480,000	492,000	504,000	516,000	528,000	540,000	552,000	564,000	576,000	588,000
07490. Buildings Capital Works	**980,006**	**243,000**	**60,000**	**76,000**	**20,000**	**180,000**	**0**	**0**	**0**	**0**	**0**
0700. Other Capital Works (new/improved asset)	**100,300**	**243,000**	**60,000**	**76,000**	**20,000**	**180,000**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	100,300	243,000	60,000	76,000	20,000	180,000	0	0	0	0	0
0730. Building Capital Works	**879,706**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	14,639	0	0	0	0	0	0	0	0	0	0
0401. Contractors	855,549	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	9,518	0	0	0	0	0	0	0	0	0	0
Planning	**145,500**	**155,500**	**158,637**	**131,775**	**134,912**	**138,050**	**141,188**	**144,325**	**147,462**	**150,600**	**153,738**

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
02010. Town Planning Office Revenue	**(125,146)**	**(33,000)**	**(33,825)**	**(34,650)**	**(35,475)**	**(36,300)**	**(37,125)**	**(37,950)**	**(38,775)**	**(39,600)**	**(40,425)**
0105. Statutory Fees & Charges	**(35,000)**	**(33,000)**	**(33,825)**	**(34,650)**	**(35,475)**	**(36,300)**	**(37,125)**	**(37,950)**	**(38,775)**	**(39,600)**	**(40,425)**
0060. Rates Search/Certificate Fee	(7,000)	(7,000)	(7,175)	(7,350)	(7,525)	(7,700)	(7,875)	(8,050)	(8,225)	(8,400)	(8,575)
0061. Development Act Fees	(25,000)	(25,000)	(25,625)	(26,250)	(26,875)	(27,500)	(28,125)	(28,750)	(29,375)	(30,000)	(30,625)
0062. Town Planning Fees	(2,000)	0	0	0	0	0	0	0	0	0	0
0091. Other Statutory Charges (Sundry)	(1,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0115. Grants & Subsidies Recurrent	**(90,146)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0171. State Grants & Subsidies	(90,146)	0	0	0	0	0	0	0	0	0	0
04010. Town Planning Office	**270,646**	**188,500**	**192,462**	**166,425**	**170,387**	**174,350**	**178,313**	**182,275**	**186,237**	**190,200**	**194,163**
0300. Employee Costs	**138,000**	**144,000**	**147,600**	**151,200**	**154,800**	**158,400**	**162,000**	**165,600**	**169,200**	**172,800**	**176,400**
0300. Salaries	138,000	144,000	147,600	151,200	154,800	158,400	162,000	165,600	169,200	172,800	176,400
0310. Staff Training	**8,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0644. Course Seminar & Conference Registration	6,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0645. Air Travel	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0646. Travel Accommodation	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0350. Office Administration Expenditure	**3,500**	**3,000**	**3,075**	**3,150**	**3,225**	**3,300**	**3,375**	**3,450**	**3,525**	**3,600**	**3,675**
0501. Printing & Photocopying Costs	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0601. Advertising Press	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	500	0	0	0	0	0	0	0	0	0	0
0360. Professional Services	**114,646**	**30,000**	**30,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	28,587	0	0	0	0	0	0	0	0	0	0
0405. Consultants Other	43,000	30,000	30,000	0	0	0	0	0	0	0	0
0408. Planning Consultant Fees	43,059	0	0	0	0	0	0	0	0	0	0
0365. Legal & Debt Recovery Costs	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0611. Legal Costs Other	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire (Internal)	**1,500**	**1,500**	**1,537**	**1,575**	**1,612**	**1,650**	**1,688**	**1,725**	**1,762**	**1,800**	**1,838**
0970. Plant Hire - Internal Usage	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
Building	**112,443**	**119,700**	**122,692**	**125,685**	**128,677**	**131,670**	**134,663**	**137,655**	**140,647**	**143,640**	**146,633**
01740. Halls & Community Centres Revenue	**(6,000)**	**(6,000)**	**(6,150)**	**(6,300)**	**(6,450)**	**(6,600)**	**(6,750)**	**(6,900)**	**(7,050)**	**(7,200)**	**(7,350)**
0110. User Fees & Charges	**(6,000)**	**(6,000)**	**(6,150)**	**(6,300)**	**(6,450)**	**(6,600)**	**(6,750)**	**(6,900)**	**(7,050)**	**(7,200)**	**(7,350)**
0125. Hall Hire	(6,000)	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
02020. Building Control Office Revenue	**(19,000)**	**(19,000)**	**(19,475)**	**(19,950)**	**(20,425)**	**(20,900)**	**(21,375)**	**(21,850)**	**(22,325)**	**(22,800)**	**(23,275)**
0105. Statutory Fees & Charges	**(11,000)**	**(11,000)**	**(11,275)**	**(11,550)**	**(11,825)**	**(12,100)**	**(12,375)**	**(12,650)**	**(12,925)**	**(13,200)**	**(13,475)**
0061. Development Act Fees	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0063. Lodgement Fees	(1,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0125. Reimbursements	**(8,000)**	**(8,000)**	**(8,200)**	**(8,400)**	**(8,600)**	**(8,800)**	**(9,000)**	**(9,200)**	**(9,400)**	**(9,600)**	**(9,800)**
0200. Reimbursements Other	(8,000)	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
03740. Halls & Community Centres	**55,443**	**56,700**	**58,117**	**59,535**	**60,952**	**62,370**	**63,788**	**65,205**	**66,622**	**68,040**	**69,458**
0410. Insurance	**12,333**	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0632. General Asset Insurance	12,333	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0415. Utilities	**15,500**	**14,200**	**14,555**	**14,910**	**15,265**	**15,620**	**15,975**	**16,330**	**16,685**	**17,040**	**17,395**
0518. Water Charges	500	0	0	0	0	0	0	0	0	0	0
0520. Electricity	12,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0521. Internal Rates	3,000	3,200	3,280	3,360	3,440	3,520	3,600	3,680	3,760	3,840	3,920
0425. Cleaning Costs	**10,000**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0401. Contractors	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0510. Grounds Maintenance	**1,610**	**1,500**	**1,537**	**1,575**	**1,612**	**1,650**	**1,688**	**1,725**	**1,762**	**1,800**	**1,838**
0301. Wages	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0970. Plant Hire - Internal Usage	110	0	0	0	0	0	0	0	0	0	0
0530. Building Maintenance	**16,000**	**16,000**	**16,400**	**16,800**	**17,200**	**17,600**	**18,000**	**18,400**	**18,800**	**19,200**	**19,600**
0301. Wages	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0410. Other External Services	6,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
04020. Building Control Office	**82,000**	**88,000**	**90,200**	**92,400**	**94,600**	**96,800**	**99,000**	**101,200**	**103,400**	**105,600**	**107,800**
0300. Employee Costs	**70,000**	**70,000**	**71,750**	**73,500**	**75,250**	**77,000**	**78,750**	**80,500**	**82,250**	**84,000**	**85,750**
0300. Salaries	70,000	70,000	71,750	73,500	75,250	77,000	78,750	80,500	82,250	84,000	85,750
0310. Staff Training	**2,000**	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0644. Course Seminar & Conference Registration	2,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0350. Office Administration Expenditure	**2,000**	**2,000**	**2,050**	**2,100**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**2,450**
0603. Other Sundry Expenses	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0399. Agency Fees	**8,000**	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0603. Other Sundry Expenses	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
Regulatory Services	**106,500**	**107,000**	**109,674**	**112,350**	**115,025**	**117,700**	**120,375**	**123,050**	**125,725**	**128,400**	**131,075**
02030. Parking & Other Ranger Services Revenue	**(21,000)**	**(17,000)**	**(17,425)**	**(17,850)**	**(18,275)**	**(18,700)**	**(19,125)**	**(19,550)**	**(19,975)**	**(20,400)**	**(20,825)**
0105. Statutory Fees & Charges	**(21,000)**	**(17,000)**	**(17,425)**	**(17,850)**	**(18,275)**	**(18,700)**	**(19,125)**	**(19,550)**	**(19,975)**	**(20,400)**	**(20,825)**
0069. Court Fines & Costs Recovered	(6,000)	0	0	0	0	0	0	0	0	0	0
0077. Other Infringements Fines & Penalties	(8,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0083. Other Registration Fees	(7,000)	(7,000)	(7,175)	(7,350)	(7,525)	(7,700)	(7,875)	(8,050)	(8,225)	(8,400)	(8,575)
02050. Other Law & Order Revenue	**(1,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0110. User Fees & Charges	**(1,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0143. Other User Charges (Sundry)	(1,000)	0	0	0	0	0	0	0	0	0	0
04030. Parking & Other Ranger Services	**127,000**	**122,500**	**125,562**	**128,625**	**131,688**	**134,750**	**137,812**	**140,875**	**143,938**	**147,000**	**150,062**
0300. Employee Costs	**97,000**	**98,000**	**100,450**	**102,900**	**105,350**	**107,800**	**110,250**	**112,700**	**115,150**	**117,600**	**120,050**
0300. Salaries	87,000	88,000	90,200	92,400	94,600	96,800	99,000	101,200	103,400	105,600	107,800
0302. Overtime	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0310. Staff Training	**2,500**	**2,500**	**2,562**	**2,625**	**2,688**	**2,750**	**2,812**	**2,875**	**2,938**	**3,000**	**3,062**
0644. Course Seminar & Conference Registration	2,500	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
0350. Office Administration Expenditure	**6,000**	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0603. Other Sundry Expenses	6,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0351. Animal Control	**6,500**	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0401. Contractors	2,500	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire (Internal)	**15,000**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0970. Plant Hire - Internal Usage	15,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250

Budget Item	2021/22 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
04050. Other Law & Order Expenditure	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0352. Abandoned Vehicles	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0401. Contractors	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
Public Health	4,500	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
02100. Health Administration & Inspection Revenue	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0105. Statutory Fees & Charges	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0091. Other Statutory Charges (Sundry)	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
02120. Other Health Services Revenue	(1,000)	0	0	0	0	0	0	0	0	0	0
0130. Other Income	(1,000)	0	0	0	0	0	0	0	0	0	0
0220. Other Sundry Income	(1,000)	0	0	0	0	0	0	0	0	0	0
04100. Health Administration & Inspection	10,500	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0350. Office Administration Expenditure	500	0	0	0	0	0	0	0	0	0	0
0603. Other Sundry Expenses	500	0	0	0	0	0	0	0	0	0	0
0360. Professional Services	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0405. Consultants Other	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
Grand Total	3,053,912	2,764,118	2,545,498	2,915,664	2,764,381	3,046,283	2,809,135	2,793,022	2,635,616	2,472,995	2,377,116
Add back Non Cash Depreciation	2,793,860	2,927,780	3,000,974	3,074,169	3,147,364	3,220,558	3,293,752	3,366,947	3,440,142	3,513,336	3,586,530
Result before capital Movements	**-260,052**	**163,662**	**455,476**	**158,505**	**382,983**	**174,275**	**484,617**	**573,925**	**804,526**	**1,040,341**	**1,209,414**

Capital Movements

Reserves Transfers to											
Future Capital Works		150000	200000	250000	300000	350000	400000	500000	550000	600000	650000
Waste		30000	30000	30000	30000	30000	30000	30000	30000	30000	30000
Employees Leave entitlement		50000	50000								
Plant Reserve		50000	50000	50000	50000						
Aerodrome		25000	25000	25000	25000	25000	25000	25000	25000	25000	25000
Total Transfers To		**305000**	**355000**	**355000**	**405000**	**405000**	**455000**	**555000**	**605000**	**655000**	**705000**
Reserves Transfer from											
Plant						200000					
Flood											
Total Transfers From		**0**	**0**	**0**	**0**	**200000**	**0**	**0**	**0**	**0**	**0**
Estimated Working Capital Result		**-141,338**	**100,476**	**-196,495**	**-22,017**	**-30,725**	**29,617**	**18,925**	**199,526**	**385,341**	**504,414**

Hay Shire Council
General Fund Income Statement

	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
Income from Continuing Operations										
Revenue										
0100. Rates & Charges	2,671,099	2,737,877	2,805,990	2,875,468	2,946,348	3,018,844	3,092,456	3,167,757	3,244,602	3,323,035
0101. Base Charge Income	497,628	510,069	522,820	535,891	549,288	563,020	577,096	591,523	606,311	621,469
0105. Statutory Fees & Charges	75,200	77,080	78,960	80,840	82,720	84,600	86,480	88,360	90,240	92,120
0110. User Fees & Charges	401,780	411,824	421,869	431,914	441,958	452,002	462,047	472,092	482,136	492,180
0115. Grants & Subsidies Recurrent	6,045,224	6,032,176	6,017,819	6,136,567	6,257,716	6,381,330	6,507,470	6,636,198	6,767,578	6,901,675
0121. Interest on Direct Investments	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0125. Reimbursements	26,000	26,650	27,300	27,950	28,600	29,250	29,900	30,550	31,200	31,850
0130. Other Income	12,700	13,016	13,335	13,653	13,970	14,287	14,605	14,923	15,240	15,557
0135. Capital Grants Received	280,000	262,500	278,000	263,300	263,750	263,900	277,250	277,250	277,250	281,750
Total Income from Continuing Operations	10,019,631	10,081,442	10,176,593	10,376,333	10,595,350	10,818,483	11,058,804	11,290,403	11,526,557	11,771,886
Expenditure										
Employee Costs	4,419,958	4,622,495	4,726,065	4,834,396	4,941,341	5,039,062	5,147,727	5,234,848	5,346,817	5,458,961
Depreciation	2,927,780	3,000,974	3,074,169	3,147,364	3,220,558	3,293,752	3,366,947	3,440,142	3,513,336	3,586,530
Materials and Services	2,878,420	2,790,678	2,903,717	2,891,518	2,912,740	3,066,219	3,117,727	3,146,726	3,188,134	3,303,974
Other Costs	212,400	217,710	223,020	228,330	233,640	238,950	244,260	249,570	254,880	260,190
Borrowing Costs	41,279	36,088	30,359	24,464	18,430	11,871	5,220	0	0	0
Total Expenses from Continuing Operations	10,479,837	10,667,945	10,957,330	11,126,072	11,326,709	11,649,854	11,881,881	12,071,286	12,303,167	12,609,655
Net Operating Result For the Year	(460,206)	(586,503)	(780,737)	(749,739)	(731,359)	(831,371)	(823,077)	(780,883)	(776,610)	(837,769)
Net Operating Result Before Grants and Contributions provided for Capital Purposes	**(740,206)**	**(849,003)**	**(1,058,737)**	**(1,013,039)**	**(995,109)**	**(1,095,271)**	**(1,100,327)**	**(1,058,133)**	**(1,053,860)**	**(1,119,519)**

	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
Performance Indicators										
Own Source	**36.87%**	**37.56%**	**38.13%**	**38.32%**	**38.45%**	**38.58%**	**38.65%**	**38.77%**	**38.88%**	**38.98%**
Operating performance ratio	(740,206)	(849,003)	(1,058,737)	(1,013,039)	(995,109)	(1,095,271)	(1,100,327)	(1,058,133)	(1,053,860)	(1,119,519)
	9,739,631	9,818,942	9,898,593	10,113,033	10,331,600	10,554,583	10,781,554	11,013,153	11,249,307	11,490,136
	-7.60%	**-8.65%**	**-10.70%**	**-10.02%**	**-9.63%**	**-10.38%**	**-10.21%**	**-9.61%**	**-9.37%**	**-9.74%**

HAY SHIRE COUNCIL

GENERAL FUND BUDGETTED STATEMENT OF CASH FLOWS

	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2030/2031 Budget
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts:										
Receipts from rates & annual charges	3,168,727	3,247,946	3,328,810	3,411,359	3,495,636	3,581,864	3,669,552	3,759,280	3,850,913	3,944,504
Receipts from user charges & Fees	476,980	488,904	500,829	512,754	524,678	536,602	548,527	560,452	572,376	584,300
Interest received	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
Grants and Contributions	6,325,224	6,294,676	6,295,819	6,399,867	6,521,466	6,645,230	6,784,720	6,913,448	7,044,828	7,183,425
Other operating receipts	38,700	39,666	40,635	41,603	42,570	43,537	44,505	45,473	46,440	47,407
Payments:										
Payments to employees	-4,419,958	-4,622,495	-4,726,065	-4,834,396	-4,941,341	-5,039,062	-5,147,727	-5,234,848	-5,346,817	-5,458,961
Payments for materials/contracts	-2,878,420	-2,790,678	-2,903,717	-2,891,518	-2,912,740	-3,066,219	-3,117,727	-3,146,726	-3,188,134	-3,303,974
Payments of Interest	-41,279	-36,088	-30,359	-24,464	-18,430	-11,871	-5,220			
Other operating payments	-212,400	-217,710	-223,020	-228,330	-233,640	-238,950	-244,260	-249,570	-254,880	-260,190
Net cash provided by (or used in) operating activities	2,467,574	2,414,471	2,293,432	2,397,625	2,489,199	2,462,381	2,543,870	2,659,259	2,736,726	2,748,761
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts:										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets	106,000	138,000	41,000	215,000	235,000	266,000	190,000	263,000	32,000	165,000
Other proceeds										
Payments:										
Purchase Investments										
Purchase Property Plant & Equipment	-2,591,984	-2,323,876	-2,397,079	-2,494,899	-2,609,147	-2,546,428	-2,555,958	-2,722,733	-2,383,385	-2,409,347
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-2,485,984	-2,185,876	-2,356,079	-2,279,899	-2,374,147	-2,280,428	-2,365,958	-2,459,733	-2,351,385	-2,244,347

	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2030/2031 Budget
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts:										
Proceeds from borrowings & advances										
Other Proceeds										
Payments:										
Payment of borrowings & advances	-122,928	-128,119	-133,848	-139,743	-145,777	-152,336	-158,987			
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	-122,928	-128,119	-133,848	-139,743	-145,777	-152,336	-158,987	0	0	0
Net increase/(decrease) in cash held	-141,338	100,476	-196,495	-22,017	-30,725	29,617	18,925	199,526	385,341	504,414
Cash at beginning of reporting period	7,041,338	6,900,000	7,000,476	6,803,981	6,781,964	6,751,239	6,780,856	6,799,781	6,999,307	7,384,648
Cash at end of reporting period	6,900,000	7,000,476	6,803,981	6,781,964	6,751,239	6,780,856	6,799,781	6,999,307	7,384,648	7,889,062

Hay Shire Council
General Fund Balance Sheet

	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
Assets										
Current Assets										
Cash and Investments	6,900,000	7,000,476	6,803,981	6,781,964	6,751,239	6,780,856	6,799,781	6,999,307	7,384,648	7,889,062
Receivables	1,050,000	1,060,500	1,071,105	1,081,816	1,092,634	1,103,561	1,114,596	1,125,742	1,137,000	1,148,370
Inventories	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000
Other	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000
Total Current Assets	8,166,000	8,276,976	8,091,086	8,079,780	8,059,873	8,100,417	8,130,377	8,341,049	8,737,648	9,253,432
Non Current Assets										
Investments										
Receivables	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Inventories	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Infrastructure, Property, Plant and Equipment	139,362,904	142,587,215	141,883,520	141,030,343	140,198,114	139,198,862	138,211,837	137,245,282	136,097,073	134,768,520
Other										
Total Non Current Assets	139,542,904	142,767,215	142,063,520	141,210,343	140,378,114	139,378,862	138,391,837	137,425,282	136,277,073	134,948,520
Total Assets	147,708,904	151,044,191	150,154,606	149,290,123	148,437,987	147,479,279	146,522,214	145,766,331	145,014,721	144,201,952
Liabilities										
Current Liabilities										
Payables	500000	500000	500000	500000	500000	500000	500000	500000	500000	500000
Borrowings	128,210	133,848	139,744	145,777	152,337	158,988				
Provisions	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
Total Current Liabilities	1,928,210	1,933,848	1,939,744	1,945,777	1,952,337	1,958,988	1,800,000	1,800,000	1,800,000	1,800,000

Non Current Liabilities										
Payables										
Borrowings	730,694	596,846	457,102	311,325	158,988					
Provisions	550,000	600,000	625,000	650,000	675,000	700,000	725,000	750,000	775,000	800,000
Total Non Current Liabilities	1,280,694	1,196,846	1,082,102	961,325	833,988	700,000	725,000	750,000	775,000	800,000
Total Liabilities	3,208,904	3,130,694	3,021,846	2,907,102	2,786,325	2,658,988	2,525,000	2,550,000	2,575,000	2,600,000
Net Assets	**144,500,000**	**147,913,497**	**147,132,760**	**146,383,021**	**145,651,662**	**144,820,291**	**143,997,214**	**143,216,331**	**142,439,721**	**141,601,952**
Equity	**(144,500,000)**	**(147,913,497)**	**(147,132,760)**	**(146,383,021)**	**(145,651,662)**	**(144,820,291)**	**(143,997,214)**	**(143,216,331)**	**(142,439,721)**	**(141,601,952)**
Retained Surplus	(43,500,000)	(42,913,497)	(42,132,760)	(41,383,021)	(40,651,662)	(39,820,291)	(38,997,214)	(38,216,331)	(37,439,721)	(36,601,952)
Asset Revaluation Reserve	(101,000,000)	(105,000,000)	(105,000,000)	(105,000,000)	(105,000,000)	(105,000,000)	(105,000,000)	(105,000,000)	(105,000,000)	(105,000,000)

Hay Shire Council
Water Fund

Budget Item	2021/2022	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
Engineering	**328,223**	**337,032**	**601,607**	**971,349**	**504,163**	**670,953**	**397,620**	**878,477**	**205,747**	**369,417**	**211,472**
Water	**328,223**	**337,032**	**601,607**	**971,349**	**504,163**	**670,953**	**397,620**	**878,477**	**205,747**	**369,417**	**211,472**
21000. Water Revenue Fund 2	**(1,136,592)**	**(1,230,468)**	**(1,279,580)**	**(1,330,526)**	**(1,383,400)**	**(1,438,297)**	**(1,495,317)**	**(1,531,148)**	**(1,567,566)**	**(1,604,583)**	**(1,642,215)**
0100. Rates & Charges	**(687,860)**	**(715,000)**	**(751,225)**	**(789,285)**	**(829,272)**	**(871,282)**	**(915,416)**	**(938,360)**	**(961,891)**	**(986,021)**	**(1,010,767)**
0030. Rates Council Pensioner Concession	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0034. Rates Interest Penalty	(1,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0042. Water Supply Annual Charge	(706,860)	(734,000)	(770,700)	(809,235)	(849,697)	(892,182)	(936,791)	(960,210)	(984,216)	(1,008,821)	(1,034,042)
0110. User Fees & Charges	**(411,000)**	**(503,000)**	**(515,575)**	**(528,150)**	**(540,725)**	**(553,300)**	**(565,875)**	**(578,450)**	**(591,025)**	**(603,600)**	**(616,175)**
0034. Rates Interest Penalty	(10,000)	(3,000)	(3,075)	(3,150)	(3,225)	(3,300)	(3,375)	(3,450)	(3,525)	(3,600)	(3,675)
0102. Water Supply Services User Charge	(390,000)	(500,000)	(512,500)	(525,000)	(537,500)	(550,000)	(562,500)	(575,000)	(587,500)	(600,000)	(612,500)
0143. Other User Charges (Sundry)	(11,000)	0	0	0	0	0	0	0	0	0	0
0115. Grants & Subsidies Recurrent	**(35,832)**	**(10,468)**	**(10,730)**	**(10,991)**	**(11,253)**	**(11,515)**	**(11,776)**	**(12,038)**	**(12,300)**	**(12,562)**	**(12,823)**
0170. Comm'th Grants & Subsidies	(10,468)	(10,468)	(10,730)	(10,991)	(11,253)	(11,515)	(11,776)	(12,038)	(12,300)	(12,562)	(12,823)
0171. State Grants & Subsidies	(25,364)	0	0	0	0	0	0	0	0	0	0
0120. Interest & Investment Income	**(1,900)**	**(2,000)**	**(2,050)**	**(2,100)**	**(2,150)**	**(2,200)**	**(2,250)**	**(2,300)**	**(2,350)**	**(2,400)**	**(2,450)**
0190. Interest Received Banks & Other	(1,900)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
23000. Water Infrastructure Operations Fund 2	**860,174**	**806,500**	**826,662**	**846,825**	**866,988**	**887,150**	**907,312**	**927,475**	**947,638**	**967,800**	**987,962**
0310. Staff Training	**7,000**	**4,000**	**4,100**	**4,200**	**4,300**	**4,400**	**4,500**	**4,600**	**4,700**	**4,800**	**4,900**
0301. Wages	3,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0644. Course Seminar & Conference Registration	2,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0646. Travel Accommodation	2,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0360. Professional Services	**68,174**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	68,174	0	0	0	0	0	0	0	0	0	0
0370. Subscriptions and Memberships	**5,000**	**3,000**	**3,075**	**3,150**	**3,225**	**3,300**	**3,375**	**3,450**	**3,525**	**3,600**	**3,675**
0603. Other Sundry Expenses	5,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0415. Utilities	**110,000**	**115,500**	**118,387**	**121,275**	**124,163**	**127,050**	**129,937**	**132,825**	**135,713**	**138,600**	**141,487**
0518. Water Charges	20,000	23,000	23,575	24,150	24,725	25,300	25,875	26,450	27,025	27,600	28,175
0520. Electricity	90,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
0640. Telephone Charges	0	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
0680. Depreciation	**332,000**	**344,000**	**352,600**	**361,200**	**369,800**	**378,400**	**387,000**	**395,600**	**404,200**	**412,800**	**421,400**
0740. Depreciation Expense	332,000	344,000	352,600	361,200	369,800	378,400	387,000	395,600	404,200	412,800	421,400
0980. Overheads / Internal Recharges	**338,000**	**340,000**	**348,500**	**357,000**	**365,500**	**374,000**	**382,500**	**391,000**	**399,500**	**408,000**	**416,500**
0980. Overheads Allocated	338,000	340,000	348,500	357,000	365,500	374,000	382,500	391,000	399,500	408,000	416,500
23100. Water Infrastructure Asset Maintenance Fund 2	**466,000**	**421,000**	**431,525**	**442,050**	**452,575**	**463,100**	**473,625**	**484,150**	**494,675**	**505,200**	**515,725**
0581. Water Mains Maintenance	**110,000**	**100,000**	**102,500**	**105,000**	**107,500**	**110,000**	**112,500**	**115,000**	**117,500**	**120,000**	**122,500**
0301. Wages	69,000	64,000	65,600	67,200	68,800	70,400	72,000	73,600	75,200	76,800	78,400
0401. Contractors	12,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575

Budget Item	2021/2022	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0506. Materials Purchased	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0507. Inventory Issued From Store	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0970. Plant Hire - Internal Usage	14,000	14,000	14,350	14,700	15,050	15,400	15,750	16,100	16,450	16,800	17,150
0582. Water Meter Maintenance	**46,000**	**36,000**	**36,900**	**37,800**	**38,700**	**39,600**	**40,500**	**41,400**	**42,300**	**43,200**	**44,100**
0301. Wages	35,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0583. Filtration Plant Maintenance	**205,000**	**190,000**	**194,750**	**199,500**	**204,250**	**209,000**	**213,750**	**218,500**	**223,250**	**228,000**	**232,750**
0301. Wages	95,000	95,000	97,375	99,750	102,125	104,500	106,875	109,250	111,625	114,000	116,375
0401. Contractors	40,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0506. Materials Purchased	60,000	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0970. Plant Hire - Internal Usage	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0584. Reservoir Maintenance	**30,000**	**20,000**	**20,500**	**21,000**	**21,500**	**22,000**	**22,500**	**23,000**	**23,500**	**24,000**	**24,500**
0301. Wages	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0401. Contractors	15,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0590. Pump Station Maintenance	**75,000**	**75,000**	**76,875**	**78,750**	**80,625**	**82,500**	**84,375**	**86,250**	**88,125**	**90,000**	**91,875**
0301. Wages	35,000	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0401. Contractors	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0410. Other External Services	9,000	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
0506. Materials Purchased	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	6,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
27000. Water Infrastructure Capital Works Fund 2	**138,641**	**340,000**	**623,000**	**1,013,000**	**568,000**	**759,000**	**512,000**	**998,000**	**331,000**	**501,000**	**350,000**
0781. Water Mains Capital Works	**65,101**	**185,000**	**188,000**	**704,000**	**196,000**	**200,000**	**203,000**	**583,000**	**191,000**	**196,000**	**220,000**
0301. Wages	15,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	6,581	185,000	188,000	704,000	196,000	200,000	203,000	583,000	191,000	196,000	220,000
0506. Materials Purchased	23,520	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	20,000	0	0	0	0	0	0	0	0	0	0
0782. Water Meter Capital Works	**0**	**70,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	0	70,000	0	0	0	0	0	0	0	0	0
0783. Filtration Plant Capital Works	**0**	**15,000**	**415,000**	**0**	**372,000**	**559,000**	**294,000**	**15,000**	**15,000**	**305,000**	**130,000**
0401. Contractors	0	15,000	415,000	0	372,000	559,000	294,000	15,000	15,000	305,000	130,000
0784. Reservoir Capital Works	**55,000**	**20,000**	**20,000**	**20,000**	**0**	**0**	**0**	**400,000**	**125,000**	**0**	**0**
0301. Wages	10,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	45,000	20,000	20,000	20,000	0	0	0	400,000	125,000	0	0
0790. Pump Station Capital Works	**18,540**	**50,000**	**0**	**289,000**	**0**	**0**	**15,000**	**0**	**0**	**0**	**0**
0401. Contractors	18,540	50,000	0	289,000	0	0	15,000	0	0	0	0
Grand Total	**328,223**	**337,032**	**601,607**	**971,349**	**504,163**	**670,953**	**397,620**	**878,477**	**205,747**	**369,417**	**211,472**
Depreciation	338,000	340,000	348,500	357,000	365,500	374,000	382,500	391,000	399,500	408,000	416,500

Budget Item	2021/2022	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
Transfer from reserve				350000				350000			
Working Capital Result	**9,777**	**2,968**	**(253,107)**	**(264,349)**	**(138,663)**	**(296,953)**	**(15,120)**	**(137,477)**	**193,753**	**38,583**	**205,028**

Hay Shire Council
Water Fund Income Statement

Budget Item	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
Income from Continuing Operations										
Revenue										
Rates & Charges	715,000	751,225	789,285	829,272	871,282	915,416	938,360	961,891	986,021	1,010,767
User Charges and Fees	503,000	515,575	528,150	540,725	553,300	565,875	578,450	591,025	603,600	616,175
Grants & Subsidies Recurrent	10,468	10,730	10,991	11,253	11,515	11,776	12,038	12,300	12,562	12,823
Interest	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
Other										
Total Income from Continuing Operations	1,230,468	1,279,580	1,330,526	1,383,400	1,438,297	1,495,317	1,531,148	1,567,566	1,604,583	1,642,215
Expenditure										
Employee Costs	231,000	236,775	242,550	248,325	254,100	259,875	265,650	271,425	277,200	282,975
Depreciation	344,000	352,600	361,200	369,800	378,400	387,000	395,600	404,200	412,800	421,400
Other Costs										
Materials and Services	652,500	668,812	685,125	701,438	717,750	734,062	750,375	766,688	783,000	799,312
Borrowing Costs										
Total Expenses from Continuing Operations	1,227,500	1,258,187	1,288,875	1,319,563	1,350,250	1,380,937	1,411,625	1,442,313	1,473,000	1,503,687
Net Operating Result For the Year	2,968	21,393	41,651	63,837	88,047	114,380	119,523	125,253	131,583	138,528
Net Operating Result Before Grants and Contributions provided for Capital Purposes	**2,968**	**21,393**	**41,651**	**63,837**	**88,047**	**114,380**	**119,523**	**125,253**	**131,583**	**138,528**

HAY SHIRE COUNCIL

WATER FUND BUDGETTED STATEMENT OF CASH FLOWS

	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2030/2031 Budget
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts:										
Receipts from rates & annual charges	715,000	751,225	789,285	829,272	871,282	915,416	938,360	961,891	986,021	1,010,767
Receipts from user charges & Fees	503,000	515,575	528,150	540,725	553,300	565,875	578,450	591,025	603,600	616,175
Interest received	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
Grants and Contributions	10,468	10,730	10,991	11,253	11,515	11,776	12,038	12,300	12,562	12,823
Other operating receipts										
Payments:										
Payments to employees	-231,000	-236,775	-242,550	-248,325	-254,100	-259,875	-265,650	-271,425	-277,200	-282,975
Payments for materials/contracts	-652,500	-668,812	-685,125	-701,438	-717,750	-734,062	-750,375	-766,688	-783,000	-799,312
Payments of Interest										
Other operating payments										
Net cash provided by (or used in) operating activities	346,968	373,993	402,851	433,637	466,447	501,380	515,123	529,453	544,383	559,928
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts:										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets										
Other proceeds										
Payments:										
Purchase Investments										
Purchase Property Plant & Equipment	-344,000	-627,100	-667,200	-572,300	-763,400	-516,500	-652,600	-335,700	-505,800	-354,900
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-344,000	-627,100	-667,200	-572,300	-763,400	-516,500	-652,600	-335,700	-505,800	-354,900

	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2030/2031 Budget
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts:										
Proceeds from borrowings & advances										
Other Proceeds										
Payments:										
Payment of borrowings & advances										
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	0	0	0	0	0	0	0	0	0	0
Net increase/(decrease) in cash held	2,968	-253,107	-264,349	-138,663	-296,953	-15,120	-137,477	193,753	38,583	205,028
Cash at beginning of reporting period	2,697,032	2,700,000	2,446,893	2,182,544	2,043,881	1,746,928	1,731,808	1,594,331	1,788,084	1,826,667
Cash at end of reporting period	2,700,000	2,446,893	2,182,544	2,043,881	1,746,928	1,731,808	1,594,331	1,788,084	1,826,667	2,031,695

Hay Shire Council
Water Fund Balance Sheet

	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
Assets										
Current Assets										
Cash and Investments	2,700,000	2,446,893	2,182,544	2,043,881	1,746,928	1,731,808	1,594,331	1,788,084	1,826,667	2,031,695
Receivables	200,000	202,000	204,000	206,000	208,000	210,000	212,000	214,000	216,000	218,000
Inventories										
Other										
Total Current Assets	2,900,000	2,648,893	2,386,544	2,249,881	1,954,928	1,941,808	1,806,331	2,002,084	2,042,667	2,249,695
Non Current Assets										
Investments										
Receivables										
Inventories										
Infrastructure, Property, Plant and Equipment	17,200,000	17,472,500	17,776,500	17,977,000	18,360,000	18,487,500	18,742,500	18,672,000	18,763,000	18,694,500
Other										
Total Non Current Assets	17,200,000	17,472,500	17,776,500	17,977,000	18,360,000	18,487,500	18,742,500	18,672,000	18,763,000	18,694,500
Total Assets	20,100,000	20,121,393	20,163,044	20,226,881	20,314,928	20,429,308	20,548,831	20,674,084	20,805,667	20,944,195
Liabilities										
Current Liabilities										
Payables										
Borrowings										

	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
Provisions										
Total Current Liabilities	0	0	0	0	0	0	0	0	0	0
Non Current Liabilities										
Payables										
Borrowings										
Provisions										
Total Non Current Liabilities	0	0	0	0	0	0	0	0	0	0
Total Liabilities	0	0	0	0	0	0	0	0	0	0
Net Assets	**20,100,000**	**20,121,393**	**20,163,044**	**20,226,881**	**20,314,928**	**20,429,308**	**20,548,831**	**20,674,084**	**20,805,667**	**20,944,195**
Equity	**(20,100,000)**	**(20,121,393)**	**(20,163,044)**	**(20,226,881)**	**(20,314,928)**	**(20,429,308)**	**(20,548,831)**	**(20,674,084)**	**(20,805,667)**	**(20,944,195)**
Retained Surplus	(7,300,000)	(7,321,393)	(7,363,044)	(7,426,881)	(7,514,928)	(7,629,308)	(7,748,831)	(7,874,084)	(8,005,667)	(8,144,195)
Asset Revaluation Reserve	(12,800,000)	(12,800,000)	(12,800,000)	(12,800,000)	(12,800,000)	(12,800,000)	(12,800,000)	(12,800,000)	(12,800,000)	(12,800,000)

Hay Shire Council
Sewer

Budget Item	2021/2022 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
Engineering	359,857	524,182	532,943	705,703	733,463	562,223	579,984	395,855	343,728	149,488	(207,752)
Sewer	359,857	524,182	532,943	705,703	733,463	562,223	579,984	395,855	343,728	149,488	(207,752)
31000. Sewerage Services Revenue Fund 3	(1,087,379)	(1,078,593)	(1,105,558)	(1,132,523)	(1,159,488)	(1,186,453)	(1,213,417)	(1,240,382)	(1,267,347)	(1,294,312)	(1,321,277)
0100. Rates & Charges	(996,080)	(1,017,678)	(1,043,120)	(1,068,562)	(1,094,004)	(1,119,446)	(1,144,888)	(1,170,330)	(1,195,772)	(1,221,214)	(1,246,656)
0029. Special Rebate - Community Obligation	3,800	0	0	0	0	0	0	0	0	0	0
0030. Rates Council Pensioner Concession	19,000	21,200	21,730	22,260	22,790	23,320	23,850	24,380	24,910	25,440	25,970
0034. Rates Interest Penalty	(5,000)	(3,000)	(3,075)	(3,150)	(3,225)	(3,300)	(3,375)	(3,450)	(3,525)	(3,600)	(3,675)
0043. Sewer Annual Charge	(1,013,880)	(1,035,878)	(1,061,775)	(1,087,672)	(1,113,569)	(1,139,466)	(1,165,363)	(1,191,260)	(1,217,157)	(1,243,054)	(1,268,951)
0110. User Fees & Charges	(42,100)	(47,000)	(48,175)	(49,350)	(50,525)	(51,700)	(52,875)	(54,050)	(55,225)	(56,400)	(57,575)
0034. Rates Interest Penalty	(100)	0	0	0	0	0	0	0	0	0	0
0103. Sewer Service User Charge	(38,000)	(40,000)	(41,000)	(42,000)	(43,000)	(44,000)	(45,000)	(46,000)	(47,000)	(48,000)	(49,000)
0143. Other User Charges (Sundry)	(4,000)	(7,000)	(7,175)	(7,350)	(7,525)	(7,700)	(7,875)	(8,050)	(8,225)	(8,400)	(8,575)
0115. Grants & Subsidies Recurrent	(45,199)	(10,915)	(11,188)	(11,461)	(11,734)	(12,007)	(12,279)	(12,552)	(12,825)	(13,098)	(13,371)
0170. Comm'th Grants & Subsidies	(10,915)	(10,915)	(11,188)	(11,461)	(11,734)	(12,007)	(12,279)	(12,552)	(12,825)	(13,098)	(13,371)
0171. State Grants & Subsidies	(34,284)	0	0	0	0	0	0	0	0	0	0
0120. Interest & Investment Income	(4,000)	(3,000)	(3,075)	(3,150)	(3,225)	(3,300)	(3,375)	(3,450)	(3,525)	(3,600)	(3,675)
0190. Interest Received Banks & Other	(4,000)	(3,000)	(3,075)	(3,150)	(3,225)	(3,300)	(3,375)	(3,450)	(3,525)	(3,600)	(3,675)
33000. Sewerage Services Operations Fund 3	840,775	831,775	848,876	865,976	883,076	900,176	917,276	860,487	803,700	820,800	837,900
0310. Staff Training	5,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0301. Wages	2,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0644. Course Seminar & Conference Registration	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0646. Travel Accommodation	2,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0370. Subscriptions and Memberships	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0415. Utilities	56,000	47,000	48,175	49,350	50,525	51,700	52,875	54,050	55,225	56,400	57,575
0520. Electricity	48,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0521. Internal Rates	4,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0640. Telephone Charges	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0680. Depreciation	344,000	344,000	352,600	361,200	369,800	378,400	387,000	395,600	404,200	412,800	421,400
0740. Depreciation Expense	344,000	344,000	352,600	361,200	369,800	378,400	387,000	395,600	404,200	412,800	421,400
0945. Loan Repayments	147,775	147,775	147,776	147,776	147,776	147,776	147,776	73,887	0	0	0
0701. Interest Payment on Other Loans	31,212	27,334	23,327	19,186	14,908	10,487	5,919	1,199	0	0	0
0945. Principal Repayments	116,563	120,441	124,449	128,590	132,868	137,289	141,857	72,688	0	0	0
0980. Overheads / Internal Recharges	286,000	288,000	295,200	302,400	309,600	316,800	324,000	331,200	338,400	345,600	352,800
0980. Overheads Allocated	286,000	288,000	295,200	302,400	309,600	316,800	324,000	331,200	338,400	345,600	352,800
33100. Sewerage Services Asset Maintenance Fund 3	228,000	225,000	230,625	236,250	241,875	247,500	253,125	258,750	264,375	270,000	275,625

Budget Item	2021/2022 estimated	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
0590. Pump Station Maintenance	**68,000**	**75,000**	**76,875**	**78,750**	**80,625**	**82,500**	**84,375**	**86,250**	**88,125**	**90,000**	**91,875**
0301. Wages	50,000	55,000	56,375	57,750	59,125	60,500	61,875	63,250	64,625	66,000	67,375
0401. Contractors	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0506. Materials Purchased	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0970. Plant Hire - Internal Usage	5,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0591. Fixed Plant & Equipment Maintenance	**100,000**	**90,000**	**92,250**	**94,500**	**96,750**	**99,000**	**101,250**	**103,500**	**105,750**	**108,000**	**110,250**
0301. Wages	70,000	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
0401. Contractors	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0506. Materials Purchased	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0601. Sewer Mains Maintenance	**60,000**	**60,000**	**61,500**	**63,000**	**64,500**	**66,000**	**67,500**	**69,000**	**70,500**	**72,000**	**73,500**
0301. Wages	41,000	41,000	42,025	43,050	44,075	45,100	46,125	47,150	48,175	49,200	50,225
0401. Contractors	6,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	11,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
37000. Sewerage Services Infrastructure Capital Worl	**378,461**	**546,000**	**559,000**	**736,000**	**768,000**	**601,000**	**623,000**	**517,000**	**543,000**	**353,000**	**0**
0790. Pump Station Capital Works	**70,000**	**303,000**	**325,000**	**501,000**	**482,000**	**363,000**	**384,000**	**276,000**	**301,000**	**289,000**	**0**
0401. Contractors	70,000	303,000	325,000	501,000	482,000	363,000	384,000	276,000	301,000	289,000	0
0791. Fixed Plant & Equipment Capital Works	**78,461**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	77,945	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	516	0	0	0	0	0	0	0	0	0	0
0801. Sewer Mains Capital Works	**230,000**	**243,000**	**234,000**	**235,000**	**286,000**	**238,000**	**239,000**	**241,000**	**242,000**	**64,000**	**0**
0301. Wages	10,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	180,000	243,000	234,000	235,000	286,000	238,000	239,000	241,000	242,000	64,000	0
0506. Materials Purchased	30,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	10,000	0	0	0	0	0	0	0	0	0	0
Grand Total	**359,857**	**524,182**	**532,943**	**705,703**	**733,463**	**562,223**	**579,984**	**395,855**	**343,728**	**149,488**	**(207,752)**
Depreciation	344,000	344,000	352,600	361,200	369,800	378,400	387,000	395,600	404,200	412,800	421,400
Transfer from Reserve				200000	200000						
Working Capital Result	**(15,857)**	**(180,182)**	**(180,343)**	**(144,503)**	**(163,663)**	**(183,823)**	**(192,984)**	**(255)**	**60,472**	**263,312**	**629,152**

Hay Shire Council
Sewer Fund Income Statement

Budget Item	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
Income from Continuing Operations										
Revenue										
Rates & Charges	1,017,678	1,043,120	1,068,562	1,094,004	1,119,446	1,144,888	1,170,330	1,195,772	1,221,214	1,246,656
User Charges and Fees	47,000	48,175	49,350	50,525	51,700	52,875	54,050	55,225	56,400	57,575
Grants & Subsidies Recurrent	10,915	11,188	11,461	11,734	12,007	12,279	12,552	12,825	13,098	13,371
Interest	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
Capital Grants Received										
Total Income from Continuing Operations	1,078,593	1,105,558	1,132,523	1,159,488	1,186,453	1,213,417	1,240,382	1,267,347	1,294,312	1,321,277
Expenditure										
Employee Costs	157,000	160,925	164,850	168,775	172,700	176,625	180,550	184,475	188,400	192,325
Depreciation	344,000	352,600	361,200	369,800	378,400	387,000	395,600	404,200	412,800	421,400
Other Costs										
Materials and Services	408,000	418,200	428,400	438,600	448,800	459,000	469,200	479,400	489,600	499,800
Borrowing Costs	27,334	23,327	19,186	14,908	10,487	5,919	1,199		0	0
Total Expenses from Continuing Operations	936,334	955,052	973,636	992,083	1,010,387	1,028,544	1,046,549	1,068,075	1,090,800	1,113,525
Net Operating Result For the Year	142,259	150,506	158,887	167,405	176,066	184,873	193,833	199,272	203,512	207,752
Net Operating Result Before Grants and Contributions provided for Capital Purposes	**142,259**	**150,506**	**158,887**	**167,405**	**176,066**	**184,873**	**193,833**	**199,272**	**203,512**	**207,752**

HAY SHIRE COUNCIL

SEWER FUND BUDGETTED STATEMENT OF CASH FLOWS

	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2030/2031 Budget
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts:										
Receipts from rates & annual charges	1,017,678	1,043,120	1,068,562	1,094,004	1,119,446	1,144,888	1,170,330	1,195,772	1,221,214	1,246,656
Receipts from user charges & Fees	47,000	48,175	49,350	50,525	51,700	52,875	54,050	55,225	56,400	57,575
Interest received	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
Grants and Contributions	10,915	11,188	11,461	11,734	12,007	12,279	12,552	12,825	13,098	13,371
Other operating receipts										
Payments:										
Payments to employees	-157,000	-160,925	-164,850	-168,775	-172,700	-176,625	-180,550	-184,475	-188,400	-192,325
Payments for materials/contracts	-408,000	-418,200	-428,400	-438,600	-448,800	-459,000	-469,200	-479,400	-489,600	-499,800
Payments of Interest	-27334	-23327	-19186	-14908	-10487	-5919	-1199	0	0	0
Other operating payments										
Net cash provided by (or used in) operating activities	486,259	503,106	520,087	537,205	554,466	571,873	589,433	603,472	616,312	629,152
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts:										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets										
Other proceeds										
Payments:										
Purchase Investments										
Purchase Property Plant & Equipment	-546,000	-559,000	-536,000	-568,000	-601,000	-623,000	-517,000	-543,000	-353,000	0
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-546,000	-559,000	-536,000	-568,000	-601,000	-623,000	-517,000	-543,000	-353,000	0

	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2030/2031 Budget
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts:										
Proceeds from borrowings & advances										
Other Proceeds										
Payments:										
Payment of borrowings & advances	-120,441	-124,449	-128,590	-132,868	-137,289	-141,857	-72,688			
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	-120,441	-124,449	-128,590	-132,868	-137,289	-141,857	-72,688	0	0	0
Net increase/(decrease) in cash held	-180,182	-180,343	-144,503	-163,663	-183,823	-192,984	-255	60,472	263,312	629,152
Cash at beginning of reporting period	2,630,182	2,450,000	2,269,657	2,125,154	1,961,491	1,777,668	1,584,684	1,584,429	1,644,901	1,908,213
Cash at end of reporting period	2,450,000	2,269,657	2,125,154	1,961,491	1,777,668	1,584,684	1,584,429	1,644,901	1,908,213	2,537,365

Hay Shire Council
Sewerage Fund Balance Sheet

	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
Assets										
Current Assets										
Cash and Investments	2,450,000	2,269,657	2,125,154	1,961,491	1,777,668	1,584,684	1,584,429	1,644,901	1,908,213	2,537,365
Receivables	105,000	106,000	107,000	108,000	109,000	110,000	111,000	112,000	113,000	114,000
Inventories										
Other										
Total Current Assets	2,555,000	2,375,657	2,232,154	2,069,491	1,886,668	1,694,684	1,695,429	1,756,901	2,021,213	2,651,365
Non Current Assets										
Investments										
Receivables										
Inventories										
Infrastructure, Property, Plant and Equipment	18,682,741	18,888,141	19,061,941	19,259,141	19,480,741	19,715,741	19,836,141	19,973,941	19,913,141	19,490,741
Other										
Total Non Current Assets	18,682,741	18,888,141	19,061,941	19,259,141	19,480,741	19,715,741	19,836,141	19,973,941	19,913,141	19,490,741
Total Assets	21,237,741	21,263,798	21,294,095	21,328,632	21,367,409	21,410,425	21,531,570	21,730,842	21,934,354	22,142,106
Liabilities										
Current Liabilities										

	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget	2031/2032 Budget
Payables										
Borrowings	124,449	128,590	132,868	137,289	141,857	72,688				
Provisions										
Total Current Liabilities	124,449	128,590	132,868	137,289	141,857	72,688	0	0	0	0
Non Current Liabilities										
Payables										
Borrowings	613,292	484,702	351,834	214,545	72,688					0
Provisions										
Total Non Current Liabilities	613,292	484,702	351,834	214,545	72,688	0	0	0	0	0
Total Liabilities	737,741	613,292	484,702	351,834	214,545	72,688	0	0	0	0
Net Assets	**20,500,000**	**20,650,506**	**20,809,393**	**20,976,798**	**21,152,864**	**21,337,737**	**21,531,570**	**21,730,842**	**21,934,354**	**22,142,106**
Equity	**(20,500,000)**	**(20,650,506)**	**(20,809,393)**	**(20,976,798)**	**(21,152,864)**	**(21,337,737)**	**(21,531,570)**	**(21,730,842)**	**(21,934,354)**	**(22,142,106)**
Retained Surplus	(14,400,000)	(14,550,506)	(14,709,393)	(14,876,798)	(15,052,864)	(15,237,737)	(15,431,570)	(15,630,842)	(15,834,354)	(16,042,106)
Asset Revaluation Reserve	(6,100,000)	(6,100,000)	(6,100,000)	(6,100,000)	(6,100,000)	(6,100,000)	(6,100,000)	(6,100,000)	(6,100,000)	(6,100,000)

HAY SHIRE COUNCIL

GENERAL FUND BUDGETTED STATEMENT OF CASH FLOWS 2023

	General	Water	Sewerage	Consolidated						
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts:										
Receipts from rates & annual charges	3,168,727	715,000	1,017,678	4,901,405						
Receipts from user charges & Fees	476,980	503,000	47,000	1,026,980						
Interest received	10,000	2,000	3,000	15,000						
Grants and Contributions	6,325,224	10,468	10,915	6,346,607						
Other operating receipts	38,700			38,700						
Payments:				0						
Payments to employees	-4,419,958	-231,000	-157,000	-4,807,958						
Payments for materials/contracts	-2,878,420	-652,500	-408,000	-3,938,920						
Payments of Interest	-41,279		-27,334	-68,613						
Other operating payments	-212,400			-212,400						
Net cash provided by (or used in) operating activities	2,467,574	346,968	486,259	3,300,801	0	0	0	0	0	0
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts:				0						
Proceeds from sale of investments				0						
Proceeds from sale of real estate assets				0						
Proceeds from sale of assets	106,000			106,000						
Other proceeds				0						
Payments:				0						
Purchase Investments				0						
Purchase Property Plant & Equipment	-2,591,984	-344,000	-546,000	-3,481,984						
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-2,485,984	-344,000	-546,000	-3,375,984	0	0	0	0	0	0

	General	Water	Sewerage	Consolidated						
CASH FLOWS FROM										
FINANCING ACTIVITIES				0						
Receipts:				0						
Proceeds from borrowings & advances				0						
Other Proceeds				0						
Payments:				0						
Payment of borrowings & advances	-122,928		-120,441	-243,369						
Payment of lease liabilities				0						
Other payments										
Net cash provided by (or used in) financing activities	-122,928	0	-120,441	-243,369	0	0	0	0	0	0
Net increase/(decrease) in cash held	-141,338	2,968	-180,182	-318,552	0	0	0	0	0	0
Cash at beginning of reporting period	7,041,338	2,697,032	2,630,182	12,368,552						
Cash at end of reporting period	6,900,000	2,700,000	2,450,000	12,050,000	0	0	0	0	0	0