Long Term Financial Plan

2018-2028

Hay Shire Council

Hay

Exciting Heritage... Positive Future

Introduction

The aim of the Long Term Financial Plan for Hay Shire Council is to provide a framework to assist decision making that will ensure the Council has a financially sustainable long term future.

Financial sustainability in local government has been a major cause for concern due to:

- Requests from communities for expanded services;
- Rate pegging constraints;
- Uncertainty over grant income;
- The ability of residents to pay;
- Increased maintenance due to an ageing infrastructure network; and
- Unexpected natural events

This Long Term Financial Plan establishes the framework, mechanism and financial targets of the Council. It is the basis to guide Council in the decision making process across multiple years. It contains guiding philosophies to promote a consistent financial direction spanning financial years and council terms.

This year Council has incorporated the real changes required to improve capacity to a more sustainable level in accordance with its fit for the future proposal.

Current Financial Position

Council's net operating result for 2016/2017 was a surplus of $1,529,000 on a consolidated basis. A significant factor in this result is the prepayment of hte financial assistance grant of $1,388,000.

Council ended the financial year ended 30 June 2017 with the following working capital balances:

General Fund	$1,600,000
Water Fund	$1,950,000
Sewerage Fund	$2,050,000

The General Fund Financial budgets account for the implementation of the fit for future improvement plans which based on Councils modelling achieved the following sustainability benchmarks:-

- Operating Performance ratio
- Own source revenue ratio
- Building and asset renewal ratio

Council recognises that it needs to implement a strategy to improve its financial sustainability in General Fund. A key part of this strategy is to apply for a Special Rate Variation of 10% for the 019/20, 2020/21 and 2021/22 years. In addition to this Council will continue to implement its adopted Fit for the Future Improvement Plan.

Water and Sewerage Funds are both in a sound financial position with sufficient reserves to meet expected current and long term commitments.

Planning Assumptions

Service Levels

It is assumed that the community will continue to endorse the current range of services that the Council provides to the community. Extensive consultation has been conducted as part of the Community Strategic Process to confirm the range of services expected by the community.

Population Projections

The Long Term Financial Plan has been developed on the basis of a sustainable population ontinuing to be at existing levels.

Economic Growth

The Hay Shire community relies on agriculture for much of its economic output which by nature can be variable and is subject to large fluctuations such as recently seen with the long running drought. It is apparent that the area is experiencing a small rebound in economic output. In developing this plan it has been assumed that economic output will remain constant over the 10 year period with the fluctuations balancing out over the long term.

Infrastructure

Hay Shire Council will continue to manage its assets and infrastructure to support the community, in accordance with the Asset Management Strategy.

The forecast expenditure for infrastructure asset renewal may not be sufficient to maintain or improve the current level of service provided by those assets. There is a risk of deferred maintenance resulting in additional funding requirements and/or reduced service levels not stated or provided in the Community Strategic Plan.

Council is continually working to improve the level of confidence in the asset renewal forecasts.

Interest Rates

The Long Term Financial Plan is based upon stable interest rates. No significant movements in interest rates have been incorporated into the plan. Current interest rates are considered to be within the range of "normal" interest rates, as articulated by the Reserve Bank of Australia.

Inflation

The Long Term Financial Plan has as its base an inflation figure of 2.5%pa. This figure is based on the Reserve Bank of Australia inflation forecasts.

Revenue Forecasts

Rates

Council's rating structure is reviewed annually as each year's budget is adopted.

The Long Term Financial Plan is based on the current rating structure.

The proposed rating structure for 2018/19 is as follows:

RATE CATEGORY	**2018/2019**
FARMLAND	$404,091.13
RESIDENTIAL	$747,970.24
BUSINESS-CBA	$207,580.78
BUSINESS	$149,752.20
FARMLAND IRRIGATION	$751,308.63
RURAL RESIDENTIAL	$103,817.95
Total	**$2,364,502.92**

Under the Long Term Financial Plan, rates have been set to increase in line with the IPART framework at 2.3% in 2018/2019.

Annual Charges

Council's Domestic Waste, Water and Sewerage functions are required to be self-funding and annual charges are calculated to cover the anticipated costs of providing those services. The revenue calculated in the Long Term Financial Plans are those amounts that are deemed necessary to cover currents costs and future requirements. The annual charges for the three services are as follows:

Water	Raw $354.00	Filtered $138.00
Sewerage	Residential $736.00	Non Residential $600.00
Domestic Waste	$271.00	
Waste (Non-domestic)	$271.00	
Waste Management Charge	$46.00	
Tip Access	$70.00	

Interest on investments

Council has an investment portfolio that varies in size somewhat each year. These funds are invested in accordance with the Minister's Order and Council's adopted Investment Policy. The estimated return on invested funds has been set at 3% throughout the Long Term Financial Plan.

Fees, User Charges and Other Income

Income in this category is derived from an extensive range of services provided to the community.

Fees and charges are reviewed annually and most are subject to fluctuations particularly as a response to local and general economic conditions. Many of the fees and charges are set by statute and do not provide for annual increases in line with the increased cost of providing the services.

Fees and Charges are set annually by Council and due consideration is given to the level of cost recovery.

The Long Term Financial Plan has assumed that General Fund fees, charges and other income will generally increase in line with the CPI of 2.5%. Water, Sewerage and Waste user charges will increase by 2.5%.

Grants and Contributions

Grants and contributions provide a major source of funds for Council.

This funding is projected to remail at real current levels throughout the Long Term Financial Plan. Financial Assistance Grants are forecast to increase by 5% in 2018/19 and then 2.5% for the remaining years of the plan.

Net Gain from Disposal of Assets

The Long Term Financial Plan assumes that all assets are disposed of at their written down value.

Borrowings

Hay Council has a debt service cover ratio of 15.8 which is considered very conservative and reasonable for a Council of our size and structure. There are currently no borrowings as a funding source within the Long Term Financial Plan for the General Fund with a loan of $1,250,000 in Sewerage Fund to finance the ugmentation of the Sewer Treatment Plant.

Cash Reserves & Funds

The Council's cash reserves are held for specific purposes, whether the reserves are externally or internally restricted.

The Long Term Financial Plan maintains the current levels of reserves as well as overall cash for General, Water and Sewerage Funds.

Expenditure Forecasts

Staff Costs

Staff costs are predicted to increase by 2.5% per year in the Long Term Financial Plan on an individual basis with total savings predicted beyond 2018/2019 through restructure and staff changes.

This forecast is attributable to known and predicted award increases, superannuation contributions, workers compensation costs, skills and performance progression and market forces.

Borrowing Costs

The borrowing costs in the long term plan reflect the current loans that Council has. There are currently no borrowings as a funding source within the Long Term Financial Plan for General Fund with a loan required for sewerage fund in 2018/19 of $1,250,000.

Materials and Contracts

Under the Long Term Financial Plan, all materials and contracts have been forecast to increase in line with the CPI projection of 2.5%.

Other Expenses

Under the Long Term Financial Plan, other expenses have been forecast to increase in line with the CPI projection of 2.5%.

Depreciation

Depreciation and useful life estimates are based on Council's accounting policies and useful lives as stated in Council's Asset Management Strategy. Future asset revaluations will have an impact on infrastructure remaining lives as well as future depreciation charges.

Finance Performance

On the following pages are Councils' budgets for General, Water & Sewerage funds which consist of:

- Funding Statement
- Income Statement
- Balance Sheet
- Cashflow
- Capital Expenditure

Hay Shire Council
General Fund
Long Term Financial Plan

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
General Manager	831,400	881,436	871,470	891,504	911,540	963,576	951,610	971,644	991,680	1,011,716
General Manager`s Office	242,000	248,050	254,100	260,150	266,200	272,250	278,300	284,350	290,400	296,450
03000. General Manager's Office	242,000	248,050	254,100	260,150	266,200	272,250	278,300	284,350	290,400	296,450
0300. Employee Costs	211,000	216,275	221,550	226,825	232,100	237,375	242,650	247,925	253,200	258,475
0300. Salaries	211,000	216,275	221,550	226,825	232,100	237,375	242,650	247,925	253,200	258,475
0310. Staff Training	14,000	14,350	14,700	15,050	15,400	15,750	16,100	16,450	16,800	17,150
0644. Course Seminar & Conference Registratior	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0645. Air Travel	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0649. Meal Reimbursements	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0650. Taxis Charges	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0350. Office Administration Expenditure	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0360. Professional Services	0	0	0	0	0	0	0	0	0	0
0405. Consultants Other	0	0	0	0	0	0	0	0	0	0
0370. Subscriptions and Memberships	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire (Internal)	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0970. Plant Hire - Internal Usage	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
Elected Members	212,900	248,222	223,545	228,867	234,190	271,513	244,835	250,157	255,480	260,803
01020. Elected Members Revenue	(1,200)	(1,230)	(1,260)	(1,290)	(1,320)	(1,350)	(1,380)	(1,410)	(1,440)	(1,470)
0110. User Fees & Charges	(1,200)	(1,230)	(1,260)	(1,290)	(1,320)	(1,350)	(1,380)	(1,410)	(1,440)	(1,470)
0143. Other User Charges (Sundry)	(1,200)	(1,230)	(1,260)	(1,290)	(1,320)	(1,350)	(1,380)	(1,410)	(1,440)	(1,470)
03020. Elected Members Expenses	214,100	219,452	224,805	230,157	235,510	240,863	246,215	251,567	256,920	262,273
0330. Mayor & Elected Member Expenses	185,100	189,727	194,355	198,982	203,610	208,238	212,865	217,492	222,120	226,748
0603. Other Sundry Expenses	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0618. Elected Members Allowances	95,100	97,477	99,855	102,232	104,610	106,988	109,365	111,742	114,120	116,498
0619. Elected Members Vehicle Allowance	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0644. Course Seminar & Conference Registratior	55,000	56,375	57,750	59,125	60,500	61,875	63,250	64,625	66,000	67,375
0645. Air Travel	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0646. Travel Accommodation	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0649. Meal Reimbursements	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0340. Civic Functions & Ceremonies	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0603. Other Sundry Expenses	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0405. Grants / Donations Paid	**4,000**	**4,100**	**4,200**	**4,300**	**4,400**	**4,500**	**4,600**	**4,700**	**4,800**	**4,900**
0623. Sponsorships Paid	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
03040. Election Expenditure	**0**	**30,000**	**0**	**0**	**0**	**32,000**	**0**	**0**	**0**	**0**
0335. Election Expenses	**0**	**30,000**	**0**	**0**	**0**	**32,000**	**0**	**0**	**0**	**0**
0603. Other Sundry Expenses	0	30,000	0	0	0	32,000	0	0	0	0
Governance	**19,500**	**19,988**	**20,475**	**20,962**	**21,450**	**21,938**	**22,425**	**22,912**	**23,400**	**23,888**
03050. Other Governance	**19,500**	**19,988**	**20,475**	**20,962**	**21,450**	**21,938**	**22,425**	**22,912**	**23,400**	**23,888**
0350. Office Administration Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0642. Internet & Other Communication Charges	0	0	0	0	0	0	0	0	0	0
0370. Subscriptions and Memberships	**19,500**	**19,988**	**20,475**	**20,962**	**21,450**	**21,938**	**22,425**	**22,912**	**23,400**	**23,888**
0503. Subscriptions Reference Materials	19,500	19,988	20,475	20,962	21,450	21,938	22,425	22,912	23,400	23,888
Tourism and Events	**316,000**	**323,151**	**330,300**	**337,450**	**344,600**	**351,750**	**358,900**	**366,050**	**373,200**	**380,350**
01900. Area Promotion Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0173. Contributions Received Other	0	0	0	0	0	0	0	0	0	0
01910. Events Promotion Revenue	**(1,500)**	**(1,537)**	**(1,575)**	**(1,612)**	**(1,650)**	**(1,688)**	**(1,725)**	**(1,762)**	**(1,800)**	**(1,838)**
0115. Grants & Subsidies Recurrent	**(1,500)**	**(1,537)**	**(1,575)**	**(1,612)**	**(1,650)**	**(1,688)**	**(1,725)**	**(1,762)**	**(1,800)**	**(1,838)**
0174. Donations Received	(1,500)	(1,537)	(1,575)	(1,612)	(1,650)	(1,688)	(1,725)	(1,762)	(1,800)	(1,838)
01920. Tourism Revenue	**(30,500)**	**(31,262)**	**(32,025)**	**(32,788)**	**(33,550)**	**(34,312)**	**(35,075)**	**(35,838)**	**(36,600)**	**(37,362)**
0110. User Fees & Charges	**(30,000)**	**(30,750)**	**(31,500)**	**(32,250)**	**(33,000)**	**(33,750)**	**(34,500)**	**(35,250)**	**(36,000)**	**(36,750)**
0145. Tourism Sales	(30,000)	(30,750)	(31,500)	(32,250)	(33,000)	(33,750)	(34,500)	(35,250)	(36,000)	(36,750)
0130. Other Income	**(500)**	**(512)**	**(525)**	**(538)**	**(550)**	**(562)**	**(575)**	**(588)**	**(600)**	**(612)**
0220. Other Sundry Income	(500)	(512)	(525)	(538)	(550)	(562)	(575)	(588)	(600)	(612)
03900. Area Promotion	**80,000**	**81,250**	**82,500**	**83,750**	**85,000**	**86,250**	**87,500**	**88,750**	**90,000**	**91,250**
0350. Office Administration Expenditure	**13,000**	**13,325**	**13,650**	**13,975**	**14,300**	**14,625**	**14,950**	**15,275**	**15,600**	**15,925**
0500. Stationery & Office Consumables	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0602. Advertising Other	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0396. Merchandise	**22,000**	**22,550**	**23,100**	**23,650**	**24,200**	**24,750**	**25,300**	**25,850**	**26,400**	**26,950**
0530. Goods For Sale	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950
0405. Grants / Donations Paid	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**
0623. Sponsorships Paid	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
0460. Community Programs & Events	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0603. Other Sundry Expenses	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
03910. Events Staging & Promotion	**16,000**	**16,400**	**16,800**	**17,200**	**17,600**	**18,000**	**18,400**	**18,800**	**19,200**	**19,600**
0345. Meals Entertainment & Other Functions	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0603. Other Sundry Expenses	0	0	0	0	0	0	0	0	0	0
0350. Office Administration Expenditure	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0500. Stationery & Office Consumables	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0460. Community Programs & Events	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0603. Other Sundry Expenses	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
03920. Tourism Operations	**252,000**	**258,300**	**264,600**	**270,900**	**277,200**	**283,500**	**289,800**	**296,100**	**302,400**	**308,700**
0300. Employee Costs	**207,000**	**212,175**	**217,350**	**222,525**	**227,700**	**232,875**	**238,050**	**243,225**	**248,400**	**253,575**
0300. Salaries	207,000	212,175	217,350	222,525	227,700	232,875	238,050	243,225	248,400	253,575
0310. Staff Training	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0644. Course Seminar & Conference Registratior	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0350. Office Administration Expenditure	**9,000**	**9,225**	**9,450**	**9,675**	**9,900**	**10,125**	**10,350**	**10,575**	**10,800**	**11,025**
0500. Stationery & Office Consumables	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0600. Postage	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0640. Telephone Charges	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0370. Subscriptions and Memberships	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0503. Subscriptions Reference Materials	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0375. Office Equipment & Furniture	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0527. Furniture & Equip under $xxxx - Expensed	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0460. Community Programs & Events	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0603. Other Sundry Expenses	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0740. Depreciation Expense	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire (Internal)	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0970. Plant Hire - Internal Usage	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
Business and Economic Development	**41,000**	**42,025**	**43,050**	**44,075**	**45,100**	**46,125**	**47,150**	**48,175**	**49,200**	**50,225**
04160. Commercial Undertakings Operations	**11,000**	**11,275**	**11,550**	**11,825**	**12,100**	**12,375**	**12,650**	**12,925**	**13,200**	**13,475**
0415. Utilities	**11,000**	**11,275**	**11,550**	**11,825**	**12,100**	**12,375**	**12,650**	**12,925**	**13,200**	**13,475**
0518. Water Charges	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
04170. Economic Development	**30,000**	**30,750**	**31,500**	**32,250**	**33,000**	**33,750**	**34,500**	**35,250**	**36,000**	**36,750**
0300. Employee Costs	**30,000**	**30,750**	**31,500**	**32,250**	**33,000**	**33,750**	**34,500**	**35,250**	**36,000**	**36,750**
0300. Salaries	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
Corporate Services	(3,963,065)	(4,508,022)	(4,884,318)	(5,202,532)	(5,350,356)	(5,506,953)	(5,659,571)	(5,804,753)	(5,950,555)	(6,113,528)
Manager Corporate Service Office	**106,000**	**108,650**	**111,300**	**113,950**	**116,600**	**119,250**	**121,900**	**124,550**	**127,200**	**129,850**
01100. Corporate Services Revenue	**(21,000)**	**(21,525)**	**(22,050)**	**(22,575)**	**(23,100)**	**(23,625)**	**(24,150)**	**(24,675)**	**(25,200)**	**(25,725)**
0110. User Fees & Charges	**(1,000)**	**(1,025)**	**(1,050)**	**(1,075)**	**(1,100)**	**(1,125)**	**(1,150)**	**(1,175)**	**(1,200)**	**(1,225)**
0143. Other User Charges (Sundry)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0115. Grants & Subsidies Recurrent	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	0	0	0	0	0	0	0	0	0	0
0171. State Grants & Subsidies	0	0	0	0	0	0	0	0	0	0
0125. Reimbursements	**(20,000)**	**(20,500)**	**(21,000)**	**(21,500)**	**(22,000)**	**(22,500)**	**(23,000)**	**(23,500)**	**(24,000)**	**(24,500)**
0200. Reimbursements Other	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
0130. Other Income	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0220. Other Sundry Income	0	0	0	0	0	0	0	0	0	0

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
03100. Corporate Services Management	**127,000**	**130,175**	**133,350**	**136,525**	**139,700**	**142,875**	**146,050**	**149,225**	**152,400**	**155,575**
0300. Employee Costs	**750,000**	**768,750**	**787,500**	**806,250**	**825,000**	**843,750**	**862,500**	**881,250**	**900,000**	**918,750**
0300. Salaries	750,000	768,750	787,500	806,250	825,000	843,750	862,500	881,250	900,000	918,750
0310. Staff Training	**9,000**	**9,225**	**9,450**	**9,675**	**9,900**	**10,125**	**10,350**	**10,575**	**10,800**	**11,025**
0644. Course Seminar & Conference Registratior	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0645. Air Travel	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0350. Office Administration Expenditure	**100,000**	**102,500**	**105,000**	**107,500**	**110,000**	**112,500**	**115,000**	**117,500**	**120,000**	**122,500**
0500. Stationery & Office Consumables	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0600. Postage	17,000	17,425	17,850	18,275	18,700	19,125	19,550	19,975	20,400	20,825
0601. Advertising Press	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0640. Telephone Charges	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0642. Internet & Other Communication Charges	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0360. Professional Services	**71,000**	**72,775**	**74,550**	**76,325**	**78,100**	**79,875**	**81,650**	**83,425**	**85,200**	**86,975**
0402. Accounting Services	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0405. Consultants Other	0	0	0	0	0	0	0	0	0	0
0409. Valuation Expenses	36,000	36,900	37,800	38,700	39,600	40,500	41,400	42,300	43,200	44,100
0365. Legal & Debt Recovery Costs	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0403. Solicitors Fees	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0370. Subscriptions and Memberships	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0638. Software Licenses	0	0	0	0	0	0	0	0	0	0
0375. Office Equipment & Furniture	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0506. Materials Purchased	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0551. Furniture & Equip Over $xxxx - Assets	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	**16,000**	**16,400**	**16,800**	**17,200**	**17,600**	**18,000**	**18,400**	**18,800**	**19,200**	**19,600**
0740. Depreciation Expense	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0970. Plant Hire (Internal)	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0970. Plant Hire - Internal Usage	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0980. Overheads / Internal Recharges	**(841,000)**	**(862,025)**	**(883,050)**	**(904,075)**	**(925,100)**	**(946,125)**	**(967,150)**	**(988,175)**	**(1,009,200)**	**(1,030,225)**
0980. Overheads Allocated	(841,000)	(862,025)	(883,050)	(904,075)	(925,100)	(946,125)	(967,150)	(988,175)	(1,009,200)	(1,030,225)
Rates	**(2,370,000)**	**(2,606,625)**	**(2,866,900)**	**(3,153,190)**	**(3,232,011)**	**(3,312,798)**	**(3,395,603)**	**(3,480,473)**	**(3,567,464)**	**(3,656,625)**
01110. Rates Revenue	**(2,370,000)**	**(2,606,625)**	**(2,866,900)**	**(3,153,190)**	**(3,232,011)**	**(3,312,798)**	**(3,395,603)**	**(3,480,473)**	**(3,567,464)**	**(3,656,625)**
0100. Rates & Charges	**(1,883,000)**	**(2,073,175)**	**(2,282,430)**	**(2,512,673)**	**(2,575,537)**	**(2,639,987)**	**(2,706,066)**	**(2,773,810)**	**(2,843,266)**	**(2,914,472)**
0010. Rates - Residential	(517,000)	(568,700)	(625,570)	(688,127)	(705,330)	(722,963)	(741,038)	(759,563)	(778,553)	(798,016)
0011. Rates - Commercial	(304,000)	(334,400)	(367,840)	(404,624)	(414,740)	(425,108)	(435,736)	(446,629)	(457,795)	(469,240)
0012. Rates - Rural	(1,087,000)	(1,195,700)	(1,315,270)	(1,446,797)	(1,482,967)	(1,520,041)	(1,558,042)	(1,596,993)	(1,636,918)	(1,677,841)
0030. Rates Council Pensioner Concession	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0034. Rates Interest Penalty	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
0101. Base Charge Income	**(457,000)**	**(502,700)**	**(552,970)**	**(608,267)**	**(623,474)**	**(639,061)**	**(655,037)**	**(671,413)**	**(688,198)**	**(705,403)**
0001. Base Charge Income	(457,000)	(502,700)	(552,970)	(608,267)	(623,474)	(639,061)	(655,037)	(671,413)	(688,198)	(705,403)

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0105. Statutory Fees & Charges	**(6,000)**	**(6,150)**	**(6,300)**	**(6,450)**	**(6,600)**	**(6,750)**	**(6,900)**	**(7,050)**	**(7,200)**	**(7,350)**
0060. Rates Search/Certificate Fee	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
0115. Grants & Subsidies Recurrent	**(24,000)**	**(24,600)**	**(25,200)**	**(25,800)**	**(26,400)**	**(27,000)**	**(27,600)**	**(28,200)**	**(28,800)**	**(29,400)**
0170. Comm'th Grants & Subsidies	(24,000)	(24,600)	(25,200)	(25,800)	(26,400)	(27,000)	(27,600)	(28,200)	(28,800)	(29,400)
Finance	(2,492,595)	(2,562,298)	(2,631,200)	(2,699,499)	(2,768,878)	(2,842,064)	(2,915,253)	(2,996,440)	(3,075,627)	(3,154,815)
01120. Financial Control Revenue	(2,810,250)	(2,880,506)	(2,952,725)	(3,024,338)	(3,095,950)	(3,172,562)	(3,249,175)	(3,333,788)	(3,416,400)	(3,499,012)
0115. Grants & Subsidies Recurrent	**(2,745,750)**	**(2,814,394)**	**(2,885,000)**	**(2,955,000)**	**(3,025,000)**	**(3,100,000)**	**(3,175,000)**	**(3,258,000)**	**(3,339,000)**	**(3,420,000)**
0170. Comm'th Grants & Subsidies	(2,745,750)	(2,814,394)	(2,885,000)	(2,955,000)	(3,025,000)	(3,100,000)	(3,175,000)	(3,258,000)	(3,339,000)	(3,420,000)
0120. Interest & Investment Income	**(4,500)**	**(4,612)**	**(4,725)**	**(4,838)**	**(4,950)**	**(5,062)**	**(5,175)**	**(5,288)**	**(5,400)**	**(5,512)**
0190. Interest Received Banks & Other	(4,500)	(4,612)	(4,725)	(4,838)	(4,950)	(5,062)	(5,175)	(5,288)	(5,400)	(5,512)
0121. Interest on Direct Investments	**(60,000)**	**(61,500)**	**(63,000)**	**(64,500)**	**(66,000)**	**(67,500)**	**(69,000)**	**(70,500)**	**(72,000)**	**(73,500)**
0190. Interest Received Banks & Other	(60,000)	(61,500)	(63,000)	(64,500)	(66,000)	(67,500)	(69,000)	(70,500)	(72,000)	(73,500)
03120. Financial Control Operations	137,000	140,425	143,850	147,275	150,700	154,125	157,550	160,975	164,400	167,825
0380. Bank Charges	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0614. Merchant Fees	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0410. Insurance	**122,000**	**125,050**	**128,100**	**131,150**	**134,200**	**137,250**	**140,300**	**143,350**	**146,400**	**149,450**
0633. Public Liability Insurance	80,000	82,000	84,000	86,000	88,000	90,000	92,000	94,000	96,000	98,000
0636. Other Insurance	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0637. Excess Payable on Insurance Claims	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
03121. Loan Repayments	180,655	177,783	177,675	177,564	176,372	176,373	176,372	176,373	176,373	176,372
0945. Loan Repayments	**180,655**	**177,783**	**177,675**	**177,564**	**176,372**	**176,373**	**176,372**	**176,373**	**176,373**	**176,372**
0701. Interest Payment on Other Loans	97,112	90,618	83,911	76,691	69,682	61,431	52,541	42,964	32,646	21,530
0945. Principal Repayments	83,543	87,165	93,764	100,873	106,690	114,942	123,831	133,409	143,727	154,842
Information Technology	217,500	235,500	178,000	204,000	194,000	181,000	174,000	184,500	194,500	189,500
03140. IT Services	192,500	220,500	158,000	169,000	174,000	154,000	159,000	169,500	169,500	169,500
0355. Computer / IT Costs	**192,500**	**220,500**	**158,000**	**169,000**	**174,000**	**154,000**	**159,000**	**169,500**	**169,500**	**169,500**
0401. Contractors	104,000	83,500	70,500	80,500	85,500	65,500	70,500	80,500	80,500	80,500
0528. Computer Hardware Expensed	0	0	0	0	0	0	0	0	0	0
0553. Software Purchase & Upgrade - Assets	42,000	92,000	42,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000
0638. Software Licenses	46,500	45,000	45,500	45,500	45,500	45,500	45,500	46,000	46,000	46,000
07140. IT Services Capital Expenditure	25,000	15,000	20,000	35,000	20,000	27,000	15,000	15,000	25,000	20,000
0703. IT Capital Expenditure	**25,000**	**15,000**	**20,000**	**35,000**	**20,000**	**27,000**	**15,000**	**15,000**	**25,000**	**20,000**
0552. Computer Hardware - Assets	25,000	15,000	20,000	35,000	20,000	27,000	15,000	15,000	25,000	20,000
Libraries	509,099	248,149	254,204	260,256	266,309	272,362	278,414	284,466	290,519	296,572
01710. Libraries	(159,400)	(27,059)	(27,720)	(28,381)	(29,040)	(29,699)	(30,360)	(31,021)	(31,680)	(32,339)
0110. User Fees & Charges	**(4,000)**	**(4,099)**	**(4,200)**	**(4,301)**	**(4,400)**	**(4,499)**	**(4,600)**	**(4,701)**	**(4,800)**	**(4,899)**
0130. Library Fees / Fines on overdue books	(500)	(512)	(525)	(538)	(550)	(562)	(575)	(588)	(600)	(612)
0134. Photocopy Charges	(2,500)	(2,562)	(2,625)	(2,688)	(2,750)	(2,812)	(2,875)	(2,938)	(3,000)	(3,062)
0143. Other User Charges (Sundry)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0115. Grants & Subsidies Recurrent	**(22,000)**	**(22,550)**	**(23,100)**	**(23,650)**	**(24,200)**	**(24,750)**	**(25,300)**	**(25,850)**	**(26,400)**	**(26,950)**

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0171. State Grants & Subsidies	(22,000)	(22,550)	(23,100)	(23,650)	(24,200)	(24,750)	(25,300)	(25,850)	(26,400)	(26,950)
0125. Reimbursements	**(400)**	**(410)**	**(420)**	**(430)**	**(440)**	**(450)**	**(460)**	**(470)**	**(480)**	**(490)**
0200. Reimbursements Other	(400)	(410)	(420)	(430)	(440)	(450)	(460)	(470)	(480)	(490)
0130. Other Income	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0220. Other Sundry Income	0	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	**(133,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0821. State Grants for new or upgraded assets	(133,000)	0	0	0	0	0	0	0	0	0
03710. Libraries	**268,499**	**275,208**	**281,924**	**288,637**	**295,349**	**302,061**	**308,774**	**315,487**	**322,199**	**328,911**
0300. Employee Costs	**160,000**	**164,000**	**168,000**	**172,000**	**176,000**	**180,000**	**184,000**	**188,000**	**192,000**	**196,000**
0300. Salaries	160,000	164,000	168,000	172,000	176,000	180,000	184,000	188,000	192,000	196,000
0310. Staff Training	**2,500**	**2,562**	**2,625**	**2,688**	**2,750**	**2,812**	**2,875**	**2,938**	**3,000**	**3,062**
0646. Travel Accommodation	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0649. Meal Reimbursements	500	512	525	538	550	562	575	588	600	612
0350. Office Administration Expenditure	**7,500**	**7,686**	**7,875**	**8,062**	**8,250**	**8,438**	**8,625**	**8,812**	**9,000**	**9,188**
0412. Freight Delivery	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0500. Stationery & Office Consumables	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
0640. Telephone Charges	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
0360. Professional Services	**28,625**	**29,341**	**30,056**	**30,772**	**31,488**	**32,203**	**32,919**	**33,634**	**34,350**	**35,066**
0405. Consultants Other	28,625	29,341	30,056	30,772	31,488	32,203	32,919	33,634	34,350	35,066
0370. Subscriptions and Memberships	**550**	**564**	**578**	**591**	**605**	**619**	**632**	**646**	**660**	**674**
0503. Subscriptions Reference Materials	550	564	578	591	605	619	632	646	660	674
0375. Office Equipment & Furniture	**1,000**	**1,024**	**1,050**	**1,076**	**1,100**	**1,124**	**1,150**	**1,176**	**1,200**	**1,224**
0401. Contractors	500	512	525	538	550	562	575	588	600	612
0527. Furniture & Equip under $xxxx - Expensed	500	512	525	538	550	562	575	588	600	612
0390. Library Resources	**12,000**	**12,300**	**12,600**	**12,900**	**13,200**	**13,500**	**13,800**	**14,100**	**14,400**	**14,700**
0510. Book Purchases	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0517. Audio Visual Purchases	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0410. Insurance	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0632. General Asset Insurance	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0415. Utilities	**11,500**	**11,787**	**12,075**	**12,363**	**12,650**	**12,937**	**13,225**	**13,513**	**13,800**	**14,087**
0518. Water Charges	500	512	525	538	550	562	575	588	600	612
0520. Electricity	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0425. Cleaning Costs	**14,000**	**14,350**	**14,700**	**15,050**	**15,400**	**15,750**	**16,100**	**16,450**	**16,800**	**17,150**
0401. Contractors	14,000	14,350	14,700	15,050	15,400	15,750	16,100	16,450	16,800	17,150
0450. Sundry Expenses	**2,000**	**2,050**	**2,100**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**2,450**
0506. Materials Purchased	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0460. Community Programs & Events	**1,500**	**1,537**	**1,575**	**1,612**	**1,650**	**1,688**	**1,725**	**1,762**	**1,800**	**1,838**
0603. Other Sundry Expenses	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0510. Grounds Maintenance	**4,000**	**4,100**	**4,200**	**4,300**	**4,400**	**4,500**	**4,600**	**4,700**	**4,800**	**4,900**
0301. Wages	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0970. Plant Hire - Internal Usage	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0530. Building Maintenance	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0401. Contractors	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	**5,324**	**5,457**	**5,590**	**5,723**	**5,856**	**5,990**	**6,123**	**6,256**	**6,389**	**6,522**
0740. Depreciation Expense	5,324	5,457	5,590	5,723	5,856	5,990	6,123	6,256	6,389	6,522
0970. Plant Hire (Internal)	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0970. Plant Hire - Internal Usage	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
07710. Libraries Capital Works	**400,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0730. Building Capital Works	**400,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	400,000	0	0	0	0	0	0	0	0	0
Children Youth and Family Services	**2,000**	**2,050**	**2,100**	**2,151**	**2,200**	**2,249**	**2,300**	**2,351**	**2,400**	**2,449**
01780. Youth Services Revenue	**(35,000)**	**(35,875)**	**(36,750)**	**(37,624)**	**(38,500)**	**(39,376)**	**(40,250)**	**(41,124)**	**(42,000)**	**(42,876)**
0115. Grants & Subsidies Recurrent	**(35,000)**	**(35,875)**	**(36,750)**	**(37,624)**	**(38,500)**	**(39,376)**	**(40,250)**	**(41,124)**	**(42,000)**	**(42,876)**
0170. Comm'th Grants & Subsidies	(33,500)	(34,338)	(35,175)	(36,012)	(36,850)	(37,688)	(38,525)	(39,362)	(40,200)	(41,038)
0171. State Grants & Subsidies	(1,500)	(1,537)	(1,575)	(1,612)	(1,650)	(1,688)	(1,725)	(1,762)	(1,800)	(1,838)
03780. Youth Services	**37,000**	**37,925**	**38,850**	**39,775**	**40,700**	**41,625**	**42,550**	**43,475**	**44,400**	**45,325**
0300. Employee Costs	**27,000**	**27,675**	**28,350**	**29,025**	**29,700**	**30,375**	**31,050**	**31,725**	**32,400**	**33,075**
0300. Salaries	27,000	27,675	28,350	29,025	29,700	30,375	31,050	31,725	32,400	33,075
0350. Office Administration Expenditure	**4,000**	**4,100**	**4,200**	**4,300**	**4,400**	**4,500**	**4,600**	**4,700**	**4,800**	**4,900**
0603. Other Sundry Expenses	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0460. Community Programs & Events	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0401. Contractors	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0603. Other Sundry Expenses	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
Aged and Disability Care Services	**(46,569)**	**(47,733)**	**(48,897)**	**(50,063)**	**(51,226)**	**(52,389)**	**(53,554)**	**(54,720)**	**(55,883)**	**(57,046)**
01810. Aged & Disabled Revenue	**(243,169)**	**(249,248)**	**(255,327)**	**(261,407)**	**(267,486)**	**(273,565)**	**(279,644)**	**(285,724)**	**(291,803)**	**(297,882)**
0110. User Fees & Charges	**(15,000)**	**(15,375)**	**(15,750)**	**(16,125)**	**(16,500)**	**(16,875)**	**(17,250)**	**(17,625)**	**(18,000)**	**(18,375)**
0143. Other User Charges (Sundry)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0115. Grants & Subsidies Recurrent	**(214,169)**	**(219,523)**	**(224,877)**	**(230,232)**	**(235,586)**	**(240,940)**	**(246,294)**	**(251,649)**	**(257,003)**	**(262,357)**
0170. Comm'th Grants & Subsidies	(214,169)	(219,523)	(224,877)	(230,232)	(235,586)	(240,940)	(246,294)	(251,649)	(257,003)	(262,357)
0171. State Grants & Subsidies	0	0	0	0	0	0	0	0	0	0
0125. Reimbursements	**(14,000)**	**(14,350)**	**(14,700)**	**(15,050)**	**(15,400)**	**(15,750)**	**(16,100)**	**(16,450)**	**(16,800)**	**(17,150)**
0200. Reimbursements Other	(14,000)	(14,350)	(14,700)	(15,050)	(15,400)	(15,750)	(16,100)	(16,450)	(16,800)	(17,150)
01820. Health Related Transport Revenue	**(28,000)**	**(28,700)**	**(29,400)**	**(30,100)**	**(30,800)**	**(31,500)**	**(32,200)**	**(32,900)**	**(33,600)**	**(34,300)**
0110. User Fees & Charges	**(8,000)**	**(8,200)**	**(8,400)**	**(8,600)**	**(8,800)**	**(9,000)**	**(9,200)**	**(9,400)**	**(9,600)**	**(9,800)**
0143. Other User Charges (Sundry)	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
0115. Grants & Subsidies Recurrent	**(20,000)**	**(20,500)**	**(21,000)**	**(21,500)**	**(22,000)**	**(22,500)**	**(23,000)**	**(23,500)**	**(24,000)**	**(24,500)**
0171. State Grants & Subsidies	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
01830. Meals On Wheels Revenue	**(18,000)**	**(18,450)**	**(18,900)**	**(19,350)**	**(19,800)**	**(20,250)**	**(20,700)**	**(21,150)**	**(21,600)**	**(22,050)**

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0110. User Fees & Charges	**(18,000)**	**(18,450)**	**(18,900)**	**(19,350)**	**(19,800)**	**(20,250)**	**(20,700)**	**(21,150)**	**(21,600)**	**(22,050)**
0143. Other User Charges (Sundry)	(18,000)	(18,450)	(18,900)	(19,350)	(19,800)	(20,250)	(20,700)	(21,150)	(21,600)	(22,050)
01840. Senior Citizens Revenue	**(900)**	**(922)**	**(945)**	**(968)**	**(990)**	**(1,012)**	**(1,035)**	**(1,058)**	**(1,080)**	**(1,102)**
0115. Grants & Subsidies Recurrent	**(900)**	**(922)**	**(945)**	**(968)**	**(990)**	**(1,012)**	**(1,035)**	**(1,058)**	**(1,080)**	**(1,102)**
0171. State Grants & Subsidies	(900)	(922)	(945)	(968)	(990)	(1,012)	(1,035)	(1,058)	(1,080)	(1,102)
03810. Aged & Disabled	**209,000**	**214,225**	**219,450**	**224,675**	**229,900**	**235,125**	**240,350**	**245,575**	**250,800**	**256,025**
0300. Employee Costs	**82,000**	**84,050**	**86,100**	**88,150**	**90,200**	**92,250**	**94,300**	**96,350**	**98,400**	**100,450**
0300. Salaries	78,000	79,950	81,900	83,850	85,800	87,750	89,700	91,650	93,600	95,550
0301. Wages	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0310. Staff Training	**2,000**	**2,050**	**2,100**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**2,450**
0300. Salaries	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0350. Office Administration Expenditure	**32,000**	**32,800**	**33,600**	**34,400**	**35,200**	**36,000**	**36,800**	**37,600**	**38,400**	**39,200**
0401. Contractors	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0640. Telephone Charges	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0375. Office Equipment & Furniture	**3,000**	**3,075**	**3,150**	**3,225**	**3,300**	**3,375**	**3,450**	**3,525**	**3,600**	**3,675**
0401. Contractors	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0527. Furniture & Equip under $xxxx - Expensed	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0400. Volunteer Support	**20,000**	**20,500**	**21,000**	**21,500**	**22,000**	**22,500**	**23,000**	**23,500**	**24,000**	**24,500**
0603. Other Sundry Expenses	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0460. Community Programs & Events	**70,000**	**71,750**	**73,500**	**75,250**	**77,000**	**78,750**	**80,500**	**82,250**	**84,000**	**85,750**
0603. Other Sundry Expenses	70,000	71,750	73,500	75,250	77,000	78,750	80,500	82,250	84,000	85,750
03820. Health Related Transport	**13,000**	**13,325**	**13,650**	**13,975**	**14,300**	**14,625**	**14,950**	**15,275**	**15,600**	**15,925**
0400. Volunteer Support	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0603. Other Sundry Expenses	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0460. Community Programs & Events	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0603. Other Sundry Expenses	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
03840. Senior Citizens	**21,500**	**22,037**	**22,575**	**23,112**	**23,650**	**24,188**	**24,725**	**25,262**	**25,800**	**26,338**
0460. Community Programs & Events	**1,500**	**1,537**	**1,575**	**1,612**	**1,650**	**1,688**	**1,725**	**1,762**	**1,800**	**1,838**
0603. Other Sundry Expenses	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0680. Depreciation	**20,000**	**20,500**	**21,000**	**21,500**	**22,000**	**22,500**	**23,000**	**23,500**	**24,000**	**24,500**
0740. Depreciation Expense	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
Community Transport	**20,000**	**20,499**	**21,000**	**21,499**	**22,000**	**22,501**	**23,000**	**23,499**	**24,000**	**24,501**
01860. Community Transport Revenue	**(161,000)**	**(165,025)**	**(169,050)**	**(173,075)**	**(177,100)**	**(181,125)**	**(185,150)**	**(189,175)**	**(193,200)**	**(197,225)**
0110. User Fees & Charges	**(13,814)**	**(14,159)**	**(14,505)**	**(14,850)**	**(15,195)**	**(15,541)**	**(15,886)**	**(16,231)**	**(16,577)**	**(16,922)**
0143. Other User Charges (Sundry)	(13,814)	(14,159)	(14,505)	(14,850)	(15,195)	(15,541)	(15,886)	(16,231)	(16,577)	(16,922)
0115. Grants & Subsidies Recurrent	**(147,186)**	**(150,866)**	**(154,545)**	**(158,225)**	**(161,905)**	**(165,584)**	**(169,264)**	**(172,944)**	**(176,623)**	**(180,303)**
0171. State Grants & Subsidies	(147,186)	(150,866)	(154,545)	(158,225)	(161,905)	(165,584)	(169,264)	(172,944)	(176,623)	(180,303)
03860. Community Transport	**161,000**	**165,024**	**169,050**	**173,074**	**177,100**	**181,126**	**185,150**	**189,174**	**193,200**	**197,226**

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0300. Employee Costs	**60,000**	**61,500**	**63,000**	**64,500**	**66,000**	**67,500**	**69,000**	**70,500**	**72,000**	**73,500**
0300. Salaries	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0301. Wages	18,000	18,450	18,900	19,350	19,800	20,250	20,700	21,150	21,600	22,050
0311. Other Employee Allowances	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0310. Staff Training	**1,500**	**1,537**	**1,575**	**1,612**	**1,650**	**1,688**	**1,725**	**1,762**	**1,800**	**1,838**
0644. Course Seminar & Conference Registratior	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0350. Office Administration Expenditure	**13,500**	**13,837**	**14,175**	**14,512**	**14,850**	**15,188**	**15,525**	**15,862**	**16,200**	**16,538**
0401. Contractors	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0603. Other Sundry Expenses	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0640. Telephone Charges	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0375. Office Equipment & Furniture	**2,000**	**2,050**	**2,100**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**2,450**
0506. Materials Purchased	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0400. Volunteer Support	**12,000**	**12,300**	**12,600**	**12,900**	**13,200**	**13,500**	**13,800**	**14,100**	**14,400**	**14,700**
0603. Other Sundry Expenses	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0460. Community Programs & Events	**52,000**	**53,300**	**54,600**	**55,900**	**57,200**	**58,500**	**59,800**	**61,100**	**62,400**	**63,700**
0603. Other Sundry Expenses	52,000	53,300	54,600	55,900	57,200	58,500	59,800	61,100	62,400	63,700
0680. Depreciation	**20,000**	**20,500**	**21,000**	**21,500**	**22,000**	**22,500**	**23,000**	**23,500**	**24,000**	**24,500**
0740. Depreciation Expense	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
07860. Community Transport Capital Expenditure	**20,000**	**20,500**	**21,000**	**21,500**	**22,000**	**22,500**	**23,000**	**23,500**	**24,000**	**24,500**
0705. Plant Purchases	**20,000**	**20,500**	**21,000**	**21,500**	**22,000**	**22,500**	**23,000**	**23,500**	**24,000**	**24,500**
0555. Plant Purchases	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
Community and Social Development	**42,000**	**43,050**	**44,100**	**45,150**	**46,200**	**47,250**	**48,300**	**49,350**	**50,400**	**51,450**
01871. Community Development	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0171. State Grants & Subsidies	0	0	0	0	0	0	0	0	0	0
03870. Dementia Care Program	**42,000**	**43,050**	**44,100**	**45,150**	**46,200**	**47,250**	**48,300**	**49,350**	**50,400**	**51,450**
0300. Employee Costs	**42,000**	**43,050**	**44,100**	**45,150**	**46,200**	**47,250**	**48,300**	**49,350**	**50,400**	**51,450**
0300. Salaries	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0301. Wages	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
03871. Community Development	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0300. Employee Costs	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0300. Salaries	0	0	0	0	0	0	0	0	0	0
0350. Office Administration Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0500. Stationery & Office Consumables	0	0	0	0	0	0	0	0	0	0
0600. Postage	0	0	0	0	0	0	0	0	0	0
0601. Advertising Press	0	0	0	0	0	0	0	0	0	0
0640. Telephone Charges	0	0	0	0	0	0	0	0	0	0
0375. Office Equipment & Furniture	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0527. Furniture & Equip under $xxxx - Expensed	0	0	0	0	0	0	0	0	0	0

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0460. Community Programs & Events	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0603. Other Sundry Expenses	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire (Internal)	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0970. Plant Hire - Internal Usage	0	0	0	0	0	0	0	0	0	0
Arts and Culture	**49,500**	**50,736**	**51,975**	**53,214**	**54,450**	**55,686**	**56,925**	**58,164**	**59,400**	**60,636**
03880. Theatres & Museums	**40,500**	**41,511**	**42,525**	**43,539**	**44,550**	**45,561**	**46,575**	**47,589**	**48,600**	**49,611**
0405. Grants / Donations Paid	**30,000**	**30,750**	**31,500**	**32,250**	**33,000**	**33,750**	**34,500**	**35,250**	**36,000**	**36,750**
0623. Sponsorships Paid	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0415. Utilities	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0521. Internal Rates	0	0	0	0	0	0	0	0	0	0
0625. Emergency Services Levy	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0530. Building Maintenance	**5,000**	**5,124**	**5,250**	**5,376**	**5,500**	**5,624**	**5,750**	**5,876**	**6,000**	**6,124**
0301. Wages	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0401. Contractors	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
0970. Plant Hire - Internal Usage	500	512	525	538	550	562	575	588	600	612
0680. Depreciation	**500**	**512**	**525**	**538**	**550**	**562**	**575**	**588**	**600**	**612**
0740. Depreciation Expense	500	512	525	538	550	562	575	588	600	612
03890. Other Culture	**9,000**	**9,225**	**9,450**	**9,675**	**9,900**	**10,125**	**10,350**	**10,575**	**10,800**	**11,025**
0460. Community Programs & Events	**9,000**	**9,225**	**9,450**	**9,675**	**9,900**	**10,125**	**10,350**	**10,575**	**10,800**	**11,025**
0410. Other External Services	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0603. Other Sundry Expenses	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
Engineering	**5,093,469**	**5,005,049**	**5,021,142**	**4,974,727**	**5,267,313**	**5,256,651**	**5,386,983**	**5,355,323**	**5,518,161**	**5,680,503**
Manager Engineering Office	**506,000**	**518,650**	**531,300**	**543,950**	**556,600**	**569,250**	**581,900**	**594,550**	**607,200**	**619,850**
01200. Engineering Operations Revenue	**(7,000)**	**(7,175)**	**(7,350)**	**(7,525)**	**(7,700)**	**(7,875)**	**(8,050)**	**(8,225)**	**(8,400)**	**(8,575)**
0110. User Fees & Charges	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0143. Other User Charges (Sundry)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0130. Other Income	**(2,000)**	**(2,050)**	**(2,100)**	**(2,150)**	**(2,200)**	**(2,250)**	**(2,300)**	**(2,350)**	**(2,400)**	**(2,450)**
0220. Other Sundry Income	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
03200. Engineering Operations Management	**513,000**	**525,825**	**538,650**	**551,475**	**564,300**	**577,125**	**589,950**	**602,775**	**615,600**	**628,425**
0300. Employee Costs	**460,000**	**471,500**	**483,000**	**494,500**	**506,000**	**517,500**	**529,000**	**540,500**	**552,000**	**563,500**
0300. Salaries	460,000	471,500	483,000	494,500	506,000	517,500	529,000	540,500	552,000	563,500
0310. Staff Training	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0644. Course Seminar & Conference Registratior	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0645. Air Travel	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0649. Meal Reimbursements	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0350. Office Administration Expenditure	**16,000**	**16,400**	**16,800**	**17,200**	**17,600**	**18,000**	**18,400**	**18,800**	**19,200**	**19,600**
0500. Stationery & Office Consumables	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0603. Other Sundry Expenses	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0370. Subscriptions and Memberships	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0503. Subscriptions Reference Materials	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0638. Software Licenses	0	0	0	0	0	0	0	0	0	0
0375. Office Equipment & Furniture	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0527. Furniture & Equip under $xxxx - Expensed	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0680. Depreciation	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0740. Depreciation Expense	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire (Internal)	**25,000**	**25,625**	**26,250**	**26,875**	**27,500**	**28,125**	**28,750**	**29,375**	**30,000**	**30,625**
0970. Plant Hire - Internal Usage	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
Parks and Reserves	**823,700**	**646,179**	**650,160**	**665,640**	**771,120**	**788,600**	**736,080**	**742,560**	**743,040**	**758,520**
01220. Noxious Weeds Revenue	**(30,300)**	**(31,058)**	**(31,815)**	**(32,572)**	**(33,330)**	**(34,088)**	**(34,845)**	**(35,602)**	**(36,360)**	**(37,118)**
0105. Statutory Fees & Charges	**(300)**	**(308)**	**(315)**	**(322)**	**(330)**	**(338)**	**(345)**	**(352)**	**(360)**	**(368)**
0091. Other Statutory Charges (Sundry)	(300)	(308)	(315)	(322)	(330)	(338)	(345)	(352)	(360)	(368)
0115. Grants & Subsidies Recurrent	**(30,000)**	**(30,750)**	**(31,500)**	**(32,250)**	**(33,000)**	**(33,750)**	**(34,500)**	**(35,250)**	**(36,000)**	**(36,750)**
0171. State Grants & Subsidies	(30,000)	(30,750)	(31,500)	(32,250)	(33,000)	(33,750)	(34,500)	(35,250)	(36,000)	(36,750)
01230. Parks Reserves & Horticulture Revenue	**(374,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0171. State Grants & Subsidies	0	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	**(374,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0820. Comm'th Grants new or upgraded assets	0	0	0	0	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	(374,000)	0	0	0	0	0	0	0	0	0
03220. Noxious Weeds Expenditure	**68,000**	**69,700**	**71,400**	**73,100**	**74,800**	**76,500**	**78,200**	**79,900**	**81,600**	**83,300**
0519. Pest Plant Control	**68,000**	**69,700**	**71,400**	**73,100**	**74,800**	**76,500**	**78,200**	**79,900**	**81,600**	**83,300**
0301. Wages	33,000	33,825	34,650	35,475	36,300	37,125	37,950	38,775	39,600	40,425
0401. Contractors	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0506. Materials Purchased	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950
0970. Plant Hire - Internal Usage	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03230. Parks Reserves & Horticulture	**581,500**	**596,037**	**610,575**	**625,112**	**639,650**	**654,188**	**668,725**	**683,262**	**697,800**	**712,338**
0415. Utilities	**76,000**	**77,900**	**79,800**	**81,700**	**83,600**	**85,500**	**87,400**	**89,300**	**91,200**	**93,100**
0518. Water Charges	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0520. Electricity	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0640. Telephone Charges	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0510. Grounds Maintenance	**390,000**	**399,750**	**409,500**	**419,250**	**429,000**	**438,750**	**448,500**	**458,250**	**468,000**	**477,750**
0301. Wages	255,000	261,375	267,750	274,125	280,500	286,875	293,250	299,625	306,000	312,375
0401. Contractors	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0506. Materials Purchased	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0507. Inventory Issued From Store	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	75,000	76,875	78,750	80,625	82,500	84,375	86,250	88,125	90,000	91,875
0512. Irrigation System Maintenance	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0301. Wages	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0970. Plant Hire - Internal Usage	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0513. Playground Maintenance	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0301. Wages	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0401. Contractors	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0970. Plant Hire - Internal Usage	0	0	0	0	0	0	0	0	0	0
0515. Tree Maintenance/Management	**20,000**	**20,500**	**21,000**	**21,500**	**22,000**	**22,500**	**23,000**	**23,500**	**24,000**	**24,500**
0301. Wages	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	0	0	0	0	0	0	0	0	0	0
0530. Building Maintenance	**13,000**	**13,325**	**13,650**	**13,975**	**14,300**	**14,625**	**14,950**	**15,275**	**15,600**	**15,925**
0301. Wages	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0401. Contractors	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0410. Other External Services	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	0	0	0	0	0	0	0	0	0	0
0532. Other Structures Maintenance	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0301. Wages	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0680. Depreciation	**61,500**	**63,037**	**64,575**	**66,112**	**67,650**	**69,188**	**70,725**	**72,262**	**73,800**	**75,338**
0740. Depreciation Expense	61,500	63,037	64,575	66,112	67,650	69,188	70,725	72,262	73,800	75,338
07230. Parks Reserves & Horticulture Capital Works	**578,500**	**11,500**	**0**	**0**	**90,000**	**92,000**	**24,000**	**15,000**	**0**	**0**
0712. Other Improvements to Land Capital Works	**0**	**0**	**0**	**0**	**90,000**	**92,000**	**24,000**	**15,000**	**0**	**0**
0301. Wages	0	0	0	0	0	0	0	0	0	0
0401. Contractors	0	0	0	0	90,000	92,000	24,000	15,000	0	0
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	0	0	0	0	0	0	0	0	0	0
0713. Playground Capital Works	**560,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	560,000	0	0	0	0	0	0	0	0	0
0760. Footpath Capital Works	**18,500**	**11,500**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	7,500	3,500	0	0	0	0	0	0	0	0
0401. Contractors	1,000	1,000	0	0	0	0	0	0	0	0
0506. Materials Purchased	7,000	4,000	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	3,000	3,000	0	0	0	0	0	0	0	0
Sport and Recreation Facilities	**29,600**	**30,340**	**31,080**	**31,820**	**32,560**	**33,300**	**34,040**	**34,780**	**35,520**	**36,260**
01240. Sport Grounds & Recreation Facilities Reven	**(9,000)**	**(9,225)**	**(9,450)**	**(9,675)**	**(9,900)**	**(10,125)**	**(10,350)**	**(10,575)**	**(10,800)**	**(11,025)**
0110. User Fees & Charges	**(9,000)**	**(9,225)**	**(9,450)**	**(9,675)**	**(9,900)**	**(10,125)**	**(10,350)**	**(10,575)**	**(10,800)**	**(11,025)**
0143. Other User Charges (Sundry)	(9,000)	(9,225)	(9,450)	(9,675)	(9,900)	(10,125)	(10,350)	(10,575)	(10,800)	(11,025)

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
03240. Sport Grounds & Recreation Facilities	**38,600**	**39,565**	**40,530**	**41,495**	**42,460**	**43,425**	**44,390**	**45,355**	**46,320**	**47,285**
0510. Grounds Maintenance	**38,600**	**39,565**	**40,530**	**41,495**	**42,460**	**43,425**	**44,390**	**45,355**	**46,320**	**47,285**
0410. Other External Services	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	35,600	36,490	37,380	38,270	39,160	40,050	40,940	41,830	42,720	43,610
0970. Plant Hire - Internal Usage	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0530. Building Maintenance	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	0	0	0	0	0	0	0	0	0	0
Roads Bridges Footpaths	**2,348,502**	**2,108,287**	**2,111,575**	**2,133,862**	**2,153,650**	**2,189,938**	**2,233,725**	**2,266,512**	**2,299,800**	**2,371,589**
01260. Roads & Bridges Revenue	**(480,891)**	**(362,000)**	**(362,000)**	**(362,000)**	**(362,000)**	**(362,000)**	**(362,000)**	**(362,000)**	**(362,000)**	**(362,000)**
0115. Grants & Subsidies Recurrent	**(32,891)**	**(362,000)**	**(362,000)**	**(362,000)**	**(362,000)**	**(362,000)**	**(362,000)**	**(362,000)**	**(362,000)**	**(362,000)**
0170. Comm'th Grants & Subsidies	(32,891)	(362,000)	(362,000)	(362,000)	(362,000)	(362,000)	(362,000)	(362,000)	(362,000)	(362,000)
0171. State Grants & Subsidies	0	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	**(448,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0821. State Grants for new or upgraded assets	(448,000)	0	0	0	0	0	0	0	0	0
01300. Footpaths & Bike Track Revenue	**(27,500)**	**(28,187)**	**(28,875)**	**(29,562)**	**(30,250)**	**(30,938)**	**(31,625)**	**(32,312)**	**(33,000)**	**(33,688)**
0115. Grants & Subsidies Recurrent	**(27,500)**	**(28,187)**	**(28,875)**	**(29,562)**	**(30,250)**	**(30,938)**	**(31,625)**	**(32,312)**	**(33,000)**	**(33,688)**
0171. State Grants & Subsidies	(27,500)	(28,187)	(28,875)	(29,562)	(30,250)	(30,938)	(31,625)	(32,312)	(33,000)	(33,688)
01340. Regional Roads Revenue	**(922,500)**	**(991,000)**	**(1,015,500)**	**(1,041,000)**	**(1,067,000)**	**(1,094,000)**	**(1,120,500)**	**(1,149,300)**	**(1,177,500)**	**(1,131,000)**
0115. Grants & Subsidies Recurrent	**(692,500)**	**(756,000)**	**(775,500)**	**(796,000)**	**(817,000)**	**(834,000)**	**(855,500)**	**(879,300)**	**(902,500)**	**(851,000)**
0171. State Grants & Subsidies	(692,500)	(756,000)	(775,500)	(796,000)	(817,000)	(834,000)	(855,500)	(879,300)	(902,500)	(851,000)
0135. Capital Grants Received	**(230,000)**	**(235,000)**	**(240,000)**	**(245,000)**	**(250,000)**	**(260,000)**	**(265,000)**	**(270,000)**	**(275,000)**	**(280,000)**
0821. State Grants for new or upgraded assets	(230,000)	(235,000)	(240,000)	(245,000)	(250,000)	(260,000)	(265,000)	(270,000)	(275,000)	(280,000)
03260. Roads & Bridges Maintenance	**57,000**	**64,500**	**66,000**	**68,000**	**69,500**	**71,500**	**73,000**	**75,000**	**77,000**	**78,500**
0550. Road Signs Maintenance	**57,000**	**64,500**	**66,000**	**68,000**	**69,500**	**71,500**	**73,000**	**75,000**	**77,000**	**78,500**
0301. Wages	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0401. Contractors	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	13,000	19,400	19,800	20,700	21,100	22,000	22,400	23,300	24,200	24,600
0970. Plant Hire - Internal Usage	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
03300. Footpaths & Bike Track Maintenance	**56,000**	**57,500**	**58,500**	**60,000**	**61,500**	**63,000**	**65,000**	**66,500**	**68,000**	**70,000**
0560. Footpath Maintenance	**56,000**	**57,500**	**58,500**	**60,000**	**61,500**	**63,000**	**65,000**	**66,500**	**68,000**	**70,000**
0301. Wages	26,000	26,750	27,000	27,750	28,500	29,250	30,500	30,550	31,200	31,850
0401. Contractors	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0506. Materials Purchased	10,000	10,250	10,500	10,750	11,000	11,250	11,500	12,450	12,800	13,650
0970. Plant Hire - Internal Usage	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03310. Kerb & Gutter Maintenance	**22,000**	**22,550**	**23,100**	**23,649**	**24,200**	**24,751**	**25,300**	**25,849**	**26,400**	**26,951**
0546. Kerb & Gutter Maintenance	**22,000**	**22,550**	**23,100**	**23,649**	**24,200**	**24,751**	**25,300**	**25,849**	**26,400**	**26,951**
0301. Wages	7,040	7,216	7,392	7,568	7,744	7,920	8,096	8,272	8,448	8,624
0401. Contractors	8,360	8,569	8,778	8,987	9,196	9,405	9,614	9,823	10,032	10,241
0506. Materials Purchased	4,620	4,736	4,851	4,966	5,082	5,198	5,313	5,428	5,544	5,660

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0970. Plant Hire - Internal Usage	1,980	2,029	2,079	2,128	2,178	2,228	2,277	2,326	2,376	2,426
03320. Road Furniture Maintenance	**6,000**	**6,149**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,351**
0547. Road Furniture Maintenance	**6,000**	**6,149**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,351**
0301. Wages	2,940	3,013	3,087	3,160	3,234	3,308	3,381	3,454	3,528	3,602
0401. Contractors	1,080	1,107	1,134	1,161	1,188	1,215	1,242	1,269	1,296	1,323
0506. Materials Purchased	1,620	1,660	1,701	1,742	1,782	1,822	1,863	1,904	1,944	1,985
0970. Plant Hire - Internal Usage	360	369	378	387	396	405	414	423	432	441
03330. Urban Streets Maintenance	**151,000**	**162,775**	**166,550**	**170,825**	**175,100**	**179,375**	**183,650**	**187,925**	**192,200**	**196,975**
0515. Tree Maintenance/Management	**51,000**	**52,275**	**53,550**	**54,825**	**56,100**	**57,375**	**58,650**	**59,925**	**61,200**	**62,475**
0301. Wages	18,000	18,450	18,900	19,350	19,800	20,250	20,700	21,150	21,600	22,050
0401. Contractors	14,000	14,350	14,700	15,050	15,400	15,750	16,100	16,450	16,800	17,150
0506. Materials Purchased	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0970. Plant Hire - Internal Usage	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0540. Road Maintenance	**100,000**	**110,500**	**113,000**	**116,000**	**119,000**	**122,000**	**125,000**	**128,000**	**131,000**	**134,500**
0301. Wages	34,000	35,850	36,700	36,550	37,400	38,250	43,100	39,950	40,800	41,650
0401. Contractors	20,000	27,500	28,000	21,500	22,000	22,500	29,000	23,500	35,000	35,000
0506. Materials Purchased	12,000	12,300	12,600	18,000	22,200	23,000	13,800	24,600	14,400	16,200
0507. Inventory Issued From Store	12,000	12,300	12,600	16,300	13,200	13,500	13,800	14,100	14,400	14,700
0970. Plant Hire - Internal Usage	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950
03340. Regional Roads Maintenance	**441,500**	**498,000**	**510,500**	**523,500**	**536,500**	**550,000**	**563,500**	**577,800**	**592,000**	**531,000**
0540. Road Maintenance	**441,500**	**498,000**	**510,500**	**523,500**	**536,500**	**550,000**	**563,500**	**577,800**	**592,000**	**531,000**
0301. Wages	60,000	89,425	79,500	77,500	66,500	70,000	79,000	70,500	72,000	73,500
0401. Contractors	250,000	262,500	262,500	300,000	300,000	280,750	300,000	310,000	315,000	300,000
0506. Materials Purchased	60,000	63,000	50,000	64,500	66,000	72,000	78,000	80,800	92,000	73,500
0507. Inventory Issued From Store	40,000	50,000	50,000	43,000	44,000	45,000	54,000	47,000	48,000	49,000
0970. Plant Hire - Internal Usage	31,500	33,075	68,500	38,500	60,000	82,250	52,500	69,500	65,000	35,000
03350. Sealed Rural Roads	**1,302,500**	**1,305,000**	**1,307,500**	**1,310,500**	**1,313,000**	**1,316,000**	**1,319,000**	**1,322,000**	**1,325,000**	**1,328,000**
0540. Road Maintenance	**102,500**	**105,000**	**107,500**	**110,500**	**113,000**	**116,000**	**119,000**	**122,000**	**125,000**	**128,000**
0300. Salaries	2,500	0	0	0	0	0	0	0	0	0
0301. Wages	16,000	18,900	19,300	20,200	20,600	21,500	22,400	23,300	24,200	25,100
0401. Contractors	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0506. Materials Purchased	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0507. Inventory Issued From Store	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0680. Depreciation	**1,200,000**	**1,200,000**	**1,200,000**	**1,200,000**	**1,200,000**	**1,200,000**	**1,200,000**	**1,200,000**	**1,200,000**	**1,200,000**
0740. Depreciation Expense	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
03360. Unsealed Rural Roads Maintenance	**328,000**	**336,000**	**344,500**	**353,000**	**362,000**	**371,000**	**380,500**	**390,000**	**399,500**	**409,500**
0540. Road Maintenance	**328,000**	**336,000**	**344,500**	**353,000**	**362,000**	**371,000**	**380,500**	**390,000**	**399,500**	**409,500**
0301. Wages	131,000	134,275	137,550	140,825	144,100	147,375	150,650	153,925	157,200	160,475
0401. Contractors	35,000	35,675	36,850	38,025	39,700	41,375	43,550	45,725	47,900	50,575

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0506. Materials Purchased	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0507. Inventory Issued From Store	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0970. Plant Hire - Internal Usage	140,000	143,500	147,000	150,500	154,000	157,500	161,000	164,500	168,000	171,500
07300. Footpaths & Bike Track Capital Works	**78,000**	**99,500**	**77,000**	**52,000**	**52,000**	**52,000**	**65,000**	**66,500**	**68,500**	**106,000**
0761. Bike Track Capital Works	**78,000**	**99,500**	**77,000**	**52,000**	**52,000**	**52,000**	**65,000**	**66,500**	**68,500**	**106,000**
0301. Wages	18,720	23,880	18,480	7,000	7,000	7,000	15,600	15,960	16,440	25,440
0401. Contractors	31,200	39,800	30,800	8,000	8,000	8,000	26,000	26,600	27,400	42,400
0506. Materials Purchased	21,840	27,860	21,560	32,000	32,000	32,000	18,200	18,620	19,180	29,680
0507. Inventory Issued From Store	1,560	1,990	1,540	1,000	1,000	1,000	1,300	1,330	1,370	2,120
0970. Plant Hire - Internal Usage	4,680	5,970	4,620	4,000	4,000	4,000	3,900	3,990	4,110	6,360
07320. Road Furniture Capital Works	**22,000**	**17,000**	**17,000**	**17,500**	**18,000**	**18,500**	**19,000**	**19,500**	**20,000**	**20,500**
0749. Road Furniture Capital Works	**22,000**	**17,000**	**17,000**	**17,500**	**18,000**	**18,500**	**19,000**	**19,500**	**20,000**	**20,500**
0301. Wages	8,360	8,569	8,778	8,987	9,196	9,405	9,614	9,823	10,032	10,241
0506. Materials Purchased	11,880	6,627	6,374	6,621	6,868	7,115	7,362	7,609	7,856	8,103
0970. Plant Hire - Internal Usage	1,760	1,804	1,848	1,892	1,936	1,980	2,024	2,068	2,112	2,156
07330. Urban Streets Capital Works	**85,947**	**138,500**	**140,000**	**160,000**	**153,000**	**161,000**	**163,000**	**165,500**	**167,500**	**169,500**
0740. Road Capital Works	**85,947**	**138,500**	**140,000**	**160,000**	**153,000**	**161,000**	**163,000**	**165,500**	**167,500**	**169,500**
0301. Wages	14,611	23,545	23,800	27,200	26,010	27,370	27,710	28,135	28,475	28,815
0401. Contractors	49,849	80,330	81,200	92,800	88,740	93,380	94,540	95,990	97,150	98,310
0506. Materials Purchased	5,157	8,310	8,400	9,600	9,180	9,660	9,780	9,930	10,050	10,170
0507. Inventory Issued From Store	6,016	9,695	9,800	11,200	10,710	11,270	11,410	11,585	11,725	11,865
0970. Plant Hire - Internal Usage	10,314	16,620	16,800	19,200	18,360	19,320	19,560	19,860	20,100	20,340
07340. Regional Roads Capital Works	**481,000**	**493,000**	**505,000**	**517,500**	**530,500**	**544,000**	**557,000**	**571,500**	**585,500**	**600,000**
0740. Road Capital Works	**481,000**	**493,000**	**505,000**	**517,500**	**530,500**	**544,000**	**557,000**	**571,500**	**585,500**	**600,000**
0301. Wages	73,060	74,863	76,663	78,964	81,766	85,068	87,869	92,170	87,672	89,498
0401. Contractors	295,540	302,928	310,317	317,706	325,094	332,482	339,871	347,260	362,948	372,811
0506. Materials Purchased	5,620	5,760	5,901	6,042	6,182	6,322	6,463	6,604	6,744	6,885
0970. Plant Hire - Internal Usage	106,780	109,449	112,119	114,788	117,458	120,128	122,797	125,466	128,136	130,806
07350. Sealed Rural Roads Capital Works	**197,946**	**184,000**	**188,500**	**193,000**	**198,000**	**203,000**	**208,000**	**213,000**	**218,500**	**224,000**
0740. Road Capital Works	**197,946**	**184,000**	**188,500**	**193,000**	**198,000**	**203,000**	**208,000**	**213,000**	**218,500**	**224,000**
0301. Wages	7,918	0	20,400	20,400	0	0	20,400	20,400	0	0
0401. Contractors	182,109	184,000	147,100	151,600	198,000	203,000	166,600	171,600	218,500	224,000
0506. Materials Purchased	1,386	0	1,200	1,200	0	0	1,200	1,200	0	0
0507. Inventory Issued From Store	990	0	1,200	1,200	0	0	1,200	1,200	0	0
0970. Plant Hire - Internal Usage	5,543	0	18,600	18,600	0	0	18,600	18,600	0	0
07360. Unsealed Rural Roads Capital Works	**550,500**	**105,000**	**107,500**	**110,500**	**113,000**	**116,000**	**119,000**	**122,000**	**125,000**	**130,000**
0740. Road Capital Works	**550,500**	**105,000**	**107,500**	**110,500**	**113,000**	**116,000**	**119,000**	**122,000**	**125,000**	**130,000**
0301. Wages	21,525	22,063	22,601	23,139	23,678	24,216	24,754	25,292	25,830	26,368
0401. Contractors	509,500	62,976	64,450	66,425	67,899	69,875	71,850	73,825	75,800	79,775
0506. Materials Purchased	4,100	4,202	4,305	4,408	4,510	4,612	4,715	4,818	4,920	5,022

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0507. Inventory Issued From Store	3,075	3,152	3,229	3,306	3,383	3,459	3,536	3,613	3,690	3,767
0970. Plant Hire - Internal Usage	12,300	12,607	12,915	13,222	13,530	13,838	14,145	14,452	14,760	15,068
Street Lighting	**49,000**	**50,225**	**51,450**	**52,675**	**53,900**	**55,125**	**56,350**	**57,575**	**58,800**	**60,025**
01390. Street Lighting Revenue	**(36,000)**	**(36,900)**	**(37,800)**	**(38,700)**	**(39,600)**	**(40,500)**	**(41,400)**	**(42,300)**	**(43,200)**	**(44,100)**
0115. Grants & Subsidies Recurrent	**(36,000)**	**(36,900)**	**(37,800)**	**(38,700)**	**(39,600)**	**(40,500)**	**(41,400)**	**(42,300)**	**(43,200)**	**(44,100)**
0171. State Grants & Subsidies	(36,000)	(36,900)	(37,800)	(38,700)	(39,600)	(40,500)	(41,400)	(42,300)	(43,200)	(44,100)
03390. Street Lighting Operations	**85,000**	**87,125**	**89,250**	**91,375**	**93,500**	**95,625**	**97,750**	**99,875**	**102,000**	**104,125**
0415. Utilities	**85,000**	**87,125**	**89,250**	**91,375**	**93,500**	**95,625**	**97,750**	**99,875**	**102,000**	**104,125**
0520. Electricity	85,000	87,125	89,250	91,375	93,500	95,625	97,750	99,875	102,000	104,125
Stormwater Drainage	**203,120**	**208,198**	**213,276**	**218,354**	**223,432**	**228,510**	**233,588**	**238,666**	**243,744**	**248,822**
03400. Stormwater Drainage Maintenance	**163,120**	**167,198**	**171,276**	**175,354**	**179,432**	**183,510**	**187,588**	**191,666**	**195,744**	**199,822**
0570. Stormwater Drainage Maintenance	**82,000**	**84,050**	**86,100**	**88,150**	**90,200**	**92,250**	**94,300**	**96,350**	**98,400**	**100,450**
0301. Wages	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0401. Contractors	14,000	14,350	14,700	15,050	15,400	15,750	16,100	16,450	16,800	17,150
0506. Materials Purchased	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0970. Plant Hire - Internal Usage	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0680. Depreciation	**81,120**	**83,148**	**85,176**	**87,204**	**89,232**	**91,260**	**93,288**	**95,316**	**97,344**	**99,372**
0740. Depreciation Expense	81,120	83,148	85,176	87,204	89,232	91,260	93,288	95,316	97,344	99,372
07400. Stormwater Drainage Capital Works	**40,000**	**41,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**
0770. Stormwater Drainage Capital Works	**40,000**	**41,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**
0301. Wages	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0401. Contractors	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0506. Materials Purchased	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950
0970. Plant Hire - Internal Usage	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
Waste Management	**(48,396)**	**(20,118)**	**(43,340)**	**14,438**	**(60,287)**	**(30,008)**	**47,769**	**(64,452)**	**3,325**	**(58,897)**
01410. Waste Management Revenue	**(516,380)**	**(529,289)**	**(542,199)**	**(555,108)**	**(568,019)**	**(580,927)**	**(593,837)**	**(606,746)**	**(619,656)**	**(632,565)**
0100. Rates & Charges	**(500,380)**	**(512,889)**	**(525,399)**	**(537,908)**	**(550,419)**	**(562,927)**	**(575,437)**	**(587,946)**	**(600,456)**	**(612,965)**
0030. Rates Council Pensioner Concession	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0034. Rates Interest Penalty	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
0039. Waste Management Charge	(59,156)	(60,635)	(62,114)	(63,593)	(65,072)	(66,550)	(68,029)	(69,508)	(70,987)	(72,466)
0040. Domestic Waste Annual Charge	(332,246)	(340,552)	(348,858)	(357,164)	(365,471)	(373,777)	(382,083)	(390,389)	(398,695)	(407,001)
0041. Non Domestic Waste Annual Charge	(107,858)	(110,554)	(113,251)	(115,947)	(118,644)	(121,340)	(124,037)	(126,733)	(129,430)	(132,126)
0045. Tip Access Charge	(15,120)	(15,498)	(15,876)	(16,254)	(16,632)	(17,010)	(17,388)	(17,766)	(18,144)	(18,522)
0110. User Fees & Charges	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0143. Other User Charges (Sundry)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0115. Grants & Subsidies Recurrent	**(11,000)**	**(11,275)**	**(11,550)**	**(11,825)**	**(12,100)**	**(12,375)**	**(12,650)**	**(12,925)**	**(13,200)**	**(13,475)**
0170. Comm'th Grants & Subsidies	(11,000)	(11,275)	(11,550)	(11,825)	(12,100)	(12,375)	(12,650)	(12,925)	(13,200)	(13,475)
0171. State Grants & Subsidies	0	0	0	0	0	0	0	0	0	0
01430. Waste Disposal Site Revenue	**(3,250)**	**(3,331)**	**(3,412)**	**(3,494)**	**(3,575)**	**(3,656)**	**(3,738)**	**(3,819)**	**(3,900)**	**(3,981)**
0110. User Fees & Charges	**(3,000)**	**(3,075)**	**(3,150)**	**(3,225)**	**(3,300)**	**(3,375)**	**(3,450)**	**(3,525)**	**(3,600)**	**(3,675)**

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0143. Other User Charges (Sundry)	(3,000)	(3,075)	(3,150)	(3,225)	(3,300)	(3,375)	(3,450)	(3,525)	(3,600)	(3,675)
0130. Other Income	**(250)**	**(256)**	**(262)**	**(269)**	**(275)**	**(281)**	**(288)**	**(294)**	**(300)**	**(306)**
0220. Other Sundry Income	(250)	(256)	(262)	(269)	(275)	(281)	(288)	(294)	(300)	(306)
03420. Domestic Refuse Collection	**125,000**	**128,125**	**131,250**	**134,375**	**137,500**	**140,625**	**143,750**	**146,875**	**150,000**	**153,125**
0622. Kerb Side Collections	**125,000**	**128,125**	**131,250**	**134,375**	**137,500**	**140,625**	**143,750**	**146,875**	**150,000**	**153,125**
0401. Contractors	125,000	128,125	131,250	134,375	137,500	140,625	143,750	146,875	150,000	153,125
03430. Waste Disposal Site Operations	**305,734**	**313,377**	**321,021**	**328,665**	**336,307**	**343,950**	**351,594**	**359,238**	**366,881**	**374,524**
0623. Waste Site Maintenance	**300,500**	**308,012**	**315,525**	**323,038**	**330,550**	**338,062**	**345,575**	**353,088**	**360,600**	**368,112**
0301. Wages	58,500	59,962	61,425	62,888	64,350	65,812	67,275	68,738	70,200	71,662
0302. Overtime	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
0401. Contractors	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0410. Other External Services	114,000	116,850	119,700	122,550	125,400	128,250	131,100	133,950	136,800	139,650
0506. Materials Purchased	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0507. Inventory Issued From Store	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0632. General Asset Insurance	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	70,000	71,750	73,500	75,250	77,000	78,750	80,500	82,250	84,000	85,750
0624. Recycling Operations	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	0	0	0	0	0	0	0	0	0	0
0401. Contractors	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	0	0	0	0	0	0	0	0	0	0
0680. Depreciation	**5,234**	**5,365**	**5,496**	**5,627**	**5,757**	**5,888**	**6,019**	**6,150**	**6,281**	**6,412**
0740. Depreciation Expense	5,234	5,365	5,496	5,627	5,757	5,888	6,019	6,150	6,281	6,412
07410. Waste Management Capital Works	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0821. Waste Management Capital Works	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0
07430. Waste Disposal Site Capital Works	**40,500**	**71,000**	**50,000**	**110,000**	**37,500**	**70,000**	**150,000**	**40,000**	**110,000**	**50,000**
0820. Waste Disposal Capital Works	**40,500**	**71,000**	**50,000**	**110,000**	**37,500**	**70,000**	**150,000**	**40,000**	**110,000**	**50,000**
0301. Wages	10,125	17,750	12,500	27,500	9,375	17,500	37,500	10,000	27,500	12,500
0401. Contractors	20,250	35,500	25,000	55,000	18,750	35,000	75,000	20,000	55,000	25,000
0970. Plant Hire - Internal Usage	10,125	17,750	12,500	27,500	9,375	17,500	37,500	10,000	27,500	12,500
Sanitation	**169,000**	**173,225**	**177,450**	**181,675**	**185,900**	**190,125**	**194,350**	**198,575**	**202,800**	**207,025**
03440. Street Cleaning	**49,000**	**50,225**	**51,450**	**52,675**	**53,900**	**55,125**	**56,350**	**57,575**	**58,800**	**60,025**
0625. Street Sweeping	**49,000**	**50,225**	**51,450**	**52,675**	**53,900**	**55,125**	**56,350**	**57,575**	**58,800**	**60,025**
0301. Wages	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0302. Overtime	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0401. Contractors	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0506. Materials Purchased	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
03450. Public Amenities Maintenance	**105,000**	**107,625**	**110,250**	**112,875**	**115,500**	**118,125**	**120,750**	**123,375**	**126,000**	**128,625**

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0425. Cleaning Costs	**101,000**	**103,525**	**106,050**	**108,575**	**111,100**	**113,625**	**116,150**	**118,675**	**121,200**	**123,725**
0301. Wages	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0302. Overtime	27,000	27,675	28,350	29,025	29,700	30,375	31,050	31,725	32,400	33,075
0311. Other Employee Allowances	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0401. Contractors	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0970. Plant Hire - Internal Usage	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0531. Public Amenities Maintenance	**4,000**	**4,100**	**4,200**	**4,300**	**4,400**	**4,500**	**4,600**	**4,700**	**4,800**	**4,900**
0301. Wages	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0506. Materials Purchased	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
03460. Other Sanitation Expenditure	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0500. General Maintenance	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0301. Wages	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0506. Materials Purchased	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0970. Plant Hire - Internal Usage	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
Aerodrome	**85,935**	**288,083**	**90,232**	**92,381**	**94,528**	**96,676**	**98,823**	**100,974**	**103,123**	**105,271**
01510. Aerodrome Revenue	**(2,500)**	**(2,562)**	**(2,625)**	**(2,688)**	**(2,750)**	**(2,812)**	**(2,875)**	**(2,938)**	**(3,000)**	**(3,062)**
0110. User Fees & Charges	**(2,500)**	**(2,562)**	**(2,625)**	**(2,688)**	**(2,750)**	**(2,812)**	**(2,875)**	**(2,938)**	**(3,000)**	**(3,062)**
0138. Rental / Lease Properties Income	(2,500)	(2,562)	(2,625)	(2,688)	(2,750)	(2,812)	(2,875)	(2,938)	(3,000)	(3,062)
03510. Aerodrome Operations	**88,435**	**90,645**	**92,857**	**95,069**	**97,278**	**99,488**	**101,698**	**103,912**	**106,123**	**108,333**
0350. Office Administration Expenditure	**500**	**512**	**525**	**538**	**550**	**562**	**575**	**588**	**600**	**612**
0640. Telephone Charges	500	512	525	538	550	562	575	588	600	612
0415. Utilities	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0520. Electricity	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0510. Grounds Maintenance	**20,000**	**20,500**	**21,000**	**21,500**	**22,000**	**22,500**	**23,000**	**23,500**	**24,000**	**24,500**
0301. Wages	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0401. Contractors	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0530. Building Maintenance	**12,924**	**13,247**	**13,569**	**13,894**	**14,216**	**14,539**	**14,861**	**15,187**	**15,510**	**15,832**
0301. Wages	1,163	1,192	1,221	1,250	1,279	1,308	1,337	1,367	1,396	1,425
0401. Contractors	11,503	11,791	12,078	12,366	12,653	12,941	13,228	13,516	13,804	14,091
0506. Materials Purchased	129	132	135	139	142	145	148	152	155	158
0507. Inventory Issued From Store	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	129	132	135	139	142	145	148	152	155	158
0610. Airstrip Apron & Marker Maintenance	**19,433**	**19,919**	**20,406**	**20,891**	**21,376**	**21,862**	**22,347**	**22,833**	**23,319**	**23,806**
0301. Wages	5,830	5,976	6,122	6,267	6,413	6,559	6,704	6,850	6,996	7,142
0401. Contractors	4,275	4,382	4,489	4,596	4,702	4,809	4,916	5,023	5,130	5,237

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0506. Materials Purchased	6,996	7,171	7,346	7,521	7,696	7,870	8,045	8,220	8,395	8,570
0970. Plant Hire - Internal Usage	2,332	2,390	2,449	2,507	2,565	2,624	2,682	2,740	2,798	2,857
0680. Depreciation	**30,578**	**31,342**	**32,107**	**32,871**	**33,636**	**34,400**	**35,165**	**35,929**	**36,694**	**37,458**
0740. Depreciation Expense	30,578	31,342	32,107	32,871	33,636	34,400	35,165	35,929	36,694	37,458
07510. Aerodrome Capital Works	**0**	**200,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0712. Other Improvements to Land Capital Works	**0**	**200,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	0	200,000	0	0	0	0	0	0	0	0
Quarry Operations	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
03520. Quarries & Pits Operations	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0640. Quarry Operations	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0300. Salaries	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0301. Wages	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0401. Contractors	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0506. Materials Purchased	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
Cemeteries	**61,123**	**112,401**	**63,680**	**54,957**	**66,235**	**57,513**	**68,790**	**60,070**	**71,348**	**62,627**
01530. Cemetery Revenue	**(45,000)**	**(46,125)**	**(47,250)**	**(48,375)**	**(49,500)**	**(50,625)**	**(51,750)**	**(52,875)**	**(54,000)**	**(55,125)**
0110. User Fees & Charges	**(45,000)**	**(46,125)**	**(47,250)**	**(48,375)**	**(49,500)**	**(50,625)**	**(51,750)**	**(52,875)**	**(54,000)**	**(55,125)**
0119. Cemetery/crematoria fees	(25,000)	(25,625)	(26,250)	(26,875)	(27,500)	(28,125)	(28,750)	(29,375)	(30,000)	(30,625)
0143. Other User Charges (Sundry)	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
03530. Cemetery Operations	**96,123**	**98,526**	**100,930**	**103,332**	**105,735**	**108,138**	**110,540**	**112,945**	**115,348**	**117,752**
0415. Utilities	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0520. Electricity	0	0	0	0	0	0	0	0	0	0
0514. Memorial Monument & Plaque Maintenance	**16,000**	**16,400**	**16,800**	**17,200**	**17,600**	**18,000**	**18,400**	**18,800**	**19,200**	**19,600**
0506. Materials Purchased	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0630. Cemetery Maintenance	**79,000**	**80,975**	**82,951**	**84,925**	**86,900**	**88,875**	**90,849**	**92,825**	**94,800**	**96,776**
0301. Wages	42,660	43,726	44,793	45,860	46,926	47,992	49,059	50,126	51,192	52,259
0401. Contractors	10,270	10,527	10,784	11,040	11,297	11,554	11,810	12,067	12,324	12,581
0506. Materials Purchased	10,270	10,527	10,784	11,040	11,297	11,554	11,810	12,067	12,324	12,581
0970. Plant Hire - Internal Usage	15,800	16,195	16,590	16,985	17,380	17,775	18,170	18,565	18,960	19,355
0680. Depreciation	**1,123**	**1,151**	**1,179**	**1,207**	**1,235**	**1,263**	**1,291**	**1,320**	**1,348**	**1,376**
0740. Depreciation Expense	1,123	1,151	1,179	1,207	1,235	1,263	1,291	1,320	1,348	1,376
07530. Cemetery Capital Works	**10,000**	**60,000**	**10,000**	**0**	**10,000**	**0**	**10,000**	**0**	**10,000**	**0**
0712. Other Improvements to Land Capital Works	**10,000**	**60,000**	**10,000**	**0**	**10,000**	**0**	**10,000**	**0**	**10,000**	**0**
0301. Wages	3,000	15,000	3,000	0	3,000	0	3,000	0	3,000	0
0401. Contractors	4,000	35,000	4,000	0	4,000	0	4,000	0	4,000	0
0506. Materials Purchased	2,000	2,000	2,000	0	2,000	0	2,000	0	2,000	0
0970. Plant Hire - Internal Usage	1,000	8,000	1,000	0	1,000	0	1,000	0	1,000	0
Plant Operations	**211,000**	**233,700**	**472,400**	**297,100**	**402,800**	**357,750**	**365,700**	**373,650**	**381,600**	**389,550**
01540. Plant & Workshop Operating Revenue	**(12,000)**	**(12,300)**	**(12,600)**	**(12,900)**	**(13,200)**	**(13,500)**	**(13,800)**	**(14,100)**	**(14,400)**	**(14,700)**
0110. User Fees & Charges	**(12,000)**	**(12,300)**	**(12,600)**	**(12,900)**	**(13,200)**	**(13,500)**	**(13,800)**	**(14,100)**	**(14,400)**	**(14,700)**

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0143. Other User Charges (Sundry)	(12,000)	(12,300)	(12,600)	(12,900)	(13,200)	(13,500)	(13,800)	(14,100)	(14,400)	(14,700)
03550. Plant Operating Expenses	**745,000**	**763,625**	**782,250**	**800,875**	**819,500**	**838,125**	**856,750**	**875,375**	**894,000**	**912,625**
0505. Plant Operating Expenditure	**415,000**	**425,375**	**435,750**	**446,125**	**456,500**	**466,875**	**477,250**	**487,625**	**498,000**	**508,375**
0301. Wages	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0401. Contractors	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0410. Other External Services	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
0507. Inventory Issued From Store	120,000	123,000	126,000	129,000	132,000	135,000	138,000	141,000	144,000	147,000
0603. Other Sundry Expenses	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
0680. Depreciation	**330,000**	**338,250**	**346,500**	**354,750**	**363,000**	**371,250**	**379,500**	**387,750**	**396,000**	**404,250**
0740. Depreciation Expense	330,000	338,250	346,500	354,750	363,000	371,250	379,500	387,750	396,000	404,250
03560. Plant Recovery of Operating Costs	**(745,000)**	**(763,625)**	**(782,250)**	**(800,875)**	**(819,500)**	**(838,125)**	**(856,750)**	**(875,375)**	**(894,000)**	**(912,625)**
0975. Plant Hire Recovery (Internal)	**(745,000)**	**(763,625)**	**(782,250)**	**(800,875)**	**(819,500)**	**(838,125)**	**(856,750)**	**(875,375)**	**(894,000)**	**(912,625)**
0975. Plant Hire Recovered	(745,000)	(763,625)	(782,250)	(800,875)	(819,500)	(838,125)	(856,750)	(875,375)	(894,000)	(912,625)
07540. Plant Purchases	**223,000**	**246,000**	**485,000**	**310,000**	**416,000**	**371,250**	**379,500**	**387,750**	**396,000**	**404,250**
0705. Plant Purchases	**223,000**	**246,000**	**485,000**	**310,000**	**416,000**	**371,250**	**379,500**	**387,750**	**396,000**	**404,250**
0555. Plant Purchases	223,000	246,000	485,000	310,000	416,000	371,250	379,500	387,750	396,000	404,250
Depot Operations	**90,200**	**92,454**	**94,710**	**96,964**	**99,220**	**101,476**	**103,730**	**105,984**	**108,240**	**110,496**
03570. Works Depot Operations	**90,200**	**92,454**	**94,710**	**96,964**	**99,220**	**101,476**	**103,730**	**105,984**	**108,240**	**110,496**
0415. Utilities	**5,200**	**5,329**	**5,460**	**5,589**	**5,720**	**5,851**	**5,980**	**6,109**	**6,240**	**6,371**
0518. Water Charges	700	717	735	752	770	788	805	822	840	858
0520. Electricity	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0640. Telephone Charges	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0450. Sundry Expenses	**28,000**	**28,700**	**29,400**	**30,100**	**30,800**	**31,500**	**32,200**	**32,900**	**33,600**	**34,300**
0508. Protective Clothing & Accessories	28,000	28,700	29,400	30,100	30,800	31,500	32,200	32,900	33,600	34,300
0509. Uniforms / Clothes Purchased	0	0	0	0	0	0	0	0	0	0
0501. Tools Replacement/Repairs	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0525. Tools/Equipment Expensed (under $xxxx)	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0530. Building Maintenance	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0410. Other External Services	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0591. Fixed Plant & Equipment Maintenance	**47,000**	**48,175**	**49,350**	**50,525**	**51,700**	**52,875**	**54,050**	**55,225**	**56,400**	**57,575**
0301. Wages	18,000	18,450	18,900	19,350	19,800	20,250	20,700	21,150	21,600	22,050
0401. Contractors	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0410. Other External Services	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0506. Materials Purchased	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03580. Works / Labour Overheads	**1,135,000**	**1,163,375**	**1,191,750**	**1,220,125**	**1,248,500**	**1,276,875**	**1,305,250**	**1,333,625**	**1,362,000**	**1,390,375**
0300. Employee Costs	**1,060,000**	**1,086,500**	**1,113,000**	**1,139,500**	**1,166,000**	**1,192,500**	**1,219,000**	**1,245,500**	**1,272,000**	**1,298,500**
0311. Other Employee Allowances	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0315. Fringe Benefit Taxes	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0321. Public Holidays	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
0322. Annual Leave	270,000	276,750	283,500	290,250	297,000	303,750	310,500	317,250	324,000	330,750
0323. Sick Leave	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0324. Long Service Leave	150,000	153,750	157,500	161,250	165,000	168,750	172,500	176,250	180,000	183,750
0326. Other Leave Expenses	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0330. Superannuation - Council Contribution	350,000	358,750	367,500	376,250	385,000	393,750	402,500	411,250	420,000	428,750
0340. Other Employee Costs	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0341. Medicals	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0345. Workers Compensation Insurance	80,000	82,000	84,000	86,000	88,000	90,000	92,000	94,000	96,000	98,000
0310. Staff Training	**75,000**	**76,875**	**78,750**	**80,625**	**82,500**	**84,375**	**86,250**	**88,125**	**90,000**	**91,875**
0301. Wages	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0644. Course Seminar & Conference Registratior	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0646. Travel Accommodation	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0647. Education Programs	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0450. Sundry Expenses	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0508. Protective Clothing & Accessories	0	0	0	0	0	0	0	0	0	0
03590. Works / Labour Overhead Recovery	**(1,135,000)**	**(1,163,375)**	**(1,191,750)**	**(1,220,125)**	**(1,248,500)**	**(1,276,875)**	**(1,305,250)**	**(1,333,625)**	**(1,362,000)**	**(1,390,375)**
0986. Oncosts Recovered	**(1,135,000)**	**(1,163,375)**	**(1,191,750)**	**(1,220,125)**	**(1,248,500)**	**(1,276,875)**	**(1,305,250)**	**(1,333,625)**	**(1,362,000)**	**(1,390,375)**
0986. Oncosts Recovered	(1,135,000)	(1,163,375)	(1,191,750)	(1,220,125)	(1,248,500)	(1,276,875)	(1,305,250)	(1,333,625)	(1,362,000)	(1,390,375)
Private Works	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
01600. Private Works Revenue	**(100,000)**	**(102,500)**	**(105,000)**	**(107,500)**	**(110,000)**	**(112,500)**	**(115,000)**	**(117,500)**	**(120,000)**	**(122,500)**
0110. User Fees & Charges	**(100,000)**	**(102,500)**	**(105,000)**	**(107,500)**	**(110,000)**	**(112,500)**	**(115,000)**	**(117,500)**	**(120,000)**	**(122,500)**
0143. Other User Charges (Sundry)	(100,000)	(102,500)	(105,000)	(107,500)	(110,000)	(112,500)	(115,000)	(117,500)	(120,000)	(122,500)
03600. Private Works	**90,000**	**92,250**	**94,500**	**96,750**	**99,000**	**101,250**	**103,500**	**105,750**	**108,000**	**110,250**
0695. Private Works	**90,000**	**92,250**	**94,500**	**96,750**	**99,000**	**101,250**	**103,500**	**105,750**	**108,000**	**110,250**
0301. Wages	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0506. Materials Purchased	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0970. Plant Hire - Internal Usage	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
Recreation Sport Leisure	**281,700**	**273,367**	**280,035**	**286,702**	**376,370**	**300,038**	**306,705**	**313,372**	**320,040**	**422,708**
03720. Swimming Pool(s) Operations	**266,700**	**273,367**	**280,035**	**286,702**	**293,370**	**300,038**	**306,705**	**313,372**	**320,040**	**326,708**
0350. Office Administration Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0640. Telephone Charges	0	0	0	0	0	0	0	0	0	0
0415. Utilities	**50,700**	**51,967**	**53,235**	**54,502**	**55,770**	**57,038**	**58,305**	**59,572**	**60,840**	**62,108**
0518. Water Charges	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0520. Electricity	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0640. Telephone Charges	700	717	735	752	770	788	805	822	840	858
0510. Grounds Maintenance	**3,000**	**3,075**	**3,150**	**3,225**	**3,300**	**3,375**	**3,450**	**3,525**	**3,600**	**3,675**
0506. Materials Purchased	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0535. Swimming Pool Maintenance	**156,000**	**159,900**	**163,800**	**167,700**	**171,600**	**175,500**	**179,400**	**183,300**	**187,200**	**191,100**

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0301. Wages	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0302. Overtime	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	21,000	21,525	22,050	22,575	23,100	23,625	24,150	24,675	25,200	25,725
0506. Materials Purchased	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0970. Plant Hire - Internal Usage	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	**57,000**	**58,425**	**59,850**	**61,275**	**62,700**	**64,125**	**65,550**	**66,975**	**68,400**	**69,825**
0740. Depreciation Expense	57,000	58,425	59,850	61,275	62,700	64,125	65,550	66,975	68,400	69,825
07720. Swimming Pool(s) Capital Works	**15,000**	**0**	**0**	**0**	**83,000**	**0**	**0**	**0**	**0**	**96,000**
0700. Other Capital Works (new/improved asset)	**15,000**	**0**	**0**	**0**	**83,000**	**0**	**0**	**0**	**0**	**96,000**
0401. Contractors	15,000	0	0	0	83,000	0	0	0	0	96,000
0730. Building Capital Works	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0
Fire Prevention and Emergency Services	**287,985**	**295,183**	**302,384**	**309,584**	**316,785**	**323,983**	**331,183**	**338,382**	**345,581**	**352,782**
02070. Fire Control Revenue	**(118,000)**	**(120,950)**	**(123,900)**	**(126,850)**	**(129,800)**	**(132,750)**	**(135,700)**	**(138,650)**	**(141,600)**	**(144,550)**
0115. Grants & Subsidies Recurrent	**(118,000)**	**(120,950)**	**(123,900)**	**(126,850)**	**(129,800)**	**(132,750)**	**(135,700)**	**(138,650)**	**(141,600)**	**(144,550)**
0171. State Grants & Subsidies	(118,000)	(120,950)	(123,900)	(126,850)	(129,800)	(132,750)	(135,700)	(138,650)	(141,600)	(144,550)
04070. Fire Control Expenses	**396,785**	**406,703**	**416,624**	**426,544**	**436,465**	**446,383**	**456,303**	**466,222**	**476,141**	**486,062**
0350. Office Administration Expenditure	**13,987**	**14,336**	**14,686**	**15,036**	**15,386**	**15,736**	**16,085**	**16,434**	**16,784**	**17,135**
0603. Other Sundry Expenses	8,487	8,699	8,911	9,124	9,336	9,548	9,760	9,972	10,184	10,397
0640. Telephone Charges	5,500	5,637	5,775	5,912	6,050	6,188	6,325	6,462	6,600	6,738
0405. Grants / Donations Paid	**162,721**	**166,789**	**170,857**	**174,925**	**178,994**	**183,061**	**187,129**	**191,197**	**195,265**	**199,333**
0622. Donations Paid	138,685	142,152	145,619	149,086	152,554	156,021	159,488	162,955	166,422	169,889
0623. Sponsorships Paid	24,036	24,637	25,238	25,839	26,440	27,040	27,641	28,242	28,843	29,444
0415. Utilities	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0520. Electricity	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0510. Grounds Maintenance	**16,000**	**16,400**	**16,800**	**17,200**	**17,600**	**18,000**	**18,400**	**18,800**	**19,200**	**19,600**
0401. Contractors	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0591. Fixed Plant & Equipment Maintenance	**80,457**	**82,468**	**84,480**	**86,491**	**88,503**	**90,514**	**92,526**	**94,537**	**96,548**	**98,560**
0506. Materials Purchased	80,457	82,468	84,480	86,491	88,503	90,514	92,526	94,537	96,548	98,560
0680. Depreciation	**115,620**	**118,510**	**121,401**	**124,292**	**127,182**	**130,072**	**132,963**	**135,854**	**138,744**	**141,634**
0740. Depreciation Expense	115,620	118,510	121,401	124,292	127,182	130,072	132,963	135,854	138,744	141,634
04080. State Emergency Service Expenses	**9,200**	**9,430**	**9,660**	**9,890**	**10,120**	**10,350**	**10,580**	**10,810**	**11,040**	**11,270**
0350. Office Administration Expenditure	**2,000**	**2,050**	**2,100**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**2,450**
0640. Telephone Charges	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0405. Grants / Donations Paid	**6,200**	**6,355**	**6,510**	**6,665**	**6,820**	**6,975**	**7,130**	**7,285**	**7,440**	**7,595**
0622. Donations Paid	6,200	6,355	6,510	6,665	6,820	6,975	7,130	7,285	7,440	7,595
0680. Depreciation	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0740. Depreciation Expense	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
Development and Environmental Services	**850,820**	**1,014,590**	**880,861**	**895,882**	**910,902**	**925,922**	**940,943**	**955,964**	**970,984**	**986,004**

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Buildings and Property	**485,720**	**640,363**	**497,506**	**503,399**	**509,292**	**515,185**	**521,078**	**526,971**	**532,864**	**538,757**
01490. Buildings Revenue	**(73,280)**	**(75,112)**	**(76,944)**	**(78,776)**	**(80,608)**	**(82,440)**	**(84,272)**	**(86,104)**	**(87,936)**	**(89,768)**
0105. Statutory Fees & Charges	**(1,000)**	**(1,025)**	**(1,050)**	**(1,075)**	**(1,100)**	**(1,125)**	**(1,150)**	**(1,175)**	**(1,200)**	**(1,225)**
0091. Other Statutory Charges (Sundry)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0110. User Fees & Charges	**(72,280)**	**(74,087)**	**(75,894)**	**(77,701)**	**(79,508)**	**(81,315)**	**(83,122)**	**(84,929)**	**(86,736)**	**(88,543)**
0124. Other Facility Hire	(35,000)	(35,875)	(36,750)	(37,625)	(38,500)	(39,375)	(40,250)	(41,125)	(42,000)	(42,875)
0138. Rental / Lease Properties Income	(30,000)	(30,750)	(31,500)	(32,250)	(33,000)	(33,750)	(34,500)	(35,250)	(36,000)	(36,750)
0143. Other User Charges (Sundry)	(7,280)	(7,462)	(7,644)	(7,826)	(8,008)	(8,190)	(8,372)	(8,554)	(8,736)	(8,918)
03490. Buildings Maintenance & Operations	**509,000**	**515,475**	**521,950**	**528,425**	**534,900**	**541,375**	**547,850**	**554,325**	**560,800**	**567,275**
0410. Insurance	**22,000**	**22,550**	**23,100**	**23,650**	**24,200**	**24,750**	**25,300**	**25,850**	**26,400**	**26,950**
0632. General Asset Insurance	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950
0415. Utilities	**100,000**	**102,500**	**105,000**	**107,500**	**110,000**	**112,500**	**115,000**	**117,500**	**120,000**	**122,500**
0518. Water Charges	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0520. Electricity	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0521. Internal Rates	57,000	58,425	59,850	61,275	62,700	64,125	65,550	66,975	68,400	69,825
0640. Telephone Charges	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0425. Cleaning Costs	**38,000**	**38,950**	**39,900**	**40,850**	**41,800**	**42,750**	**43,700**	**44,650**	**45,600**	**46,550**
0401. Contractors	38,000	38,950	39,900	40,850	41,800	42,750	43,700	44,650	45,600	46,550
0510. Grounds Maintenance	**26,000**	**26,650**	**27,300**	**27,950**	**28,600**	**29,250**	**29,900**	**30,550**	**31,200**	**31,850**
0301. Wages	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0401. Contractors	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0506. Materials Purchased	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0510. Book Purchases	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	0	0	0	0	0	0	0	0	0	0
0530. Building Maintenance	**73,000**	**74,825**	**76,650**	**78,475**	**80,300**	**82,125**	**83,950**	**85,775**	**87,600**	**89,425**
0301. Wages	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0401. Contractors	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0506. Materials Purchased	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0970. Plant Hire - Internal Usage	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0680. Depreciation	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**
0740. Depreciation Expense	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
07490. Buildings Capital Works	**50,000**	**200,000**	**52,500**	**53,750**	**55,000**	**56,250**	**57,500**	**58,750**	**60,000**	**61,250**
0700. Other Capital Works (new/improved asset)	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0
0730. Building Capital Works	**50,000**	**200,000**	**52,500**	**53,750**	**55,000**	**56,250**	**57,500**	**58,750**	**60,000**	**61,250**
0401. Contractors	50,000	200,000	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
Planning	**157,000**	**160,925**	**164,850**	**168,775**	**172,700**	**176,625**	**180,550**	**184,475**	**188,400**	**192,325**
02010. Town Planning Office Revenue	**(24,000)**	**(24,600)**	**(25,200)**	**(25,800)**	**(26,400)**	**(27,000)**	**(27,600)**	**(28,200)**	**(28,800)**	**(29,400)**
0105. Statutory Fees & Charges	**(23,000)**	**(23,575)**	**(24,150)**	**(24,725)**	**(25,300)**	**(25,875)**	**(26,450)**	**(27,025)**	**(27,600)**	**(28,175)**
0060. Rates Search/Certificate Fee	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0061. Development Act Fees	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0062. Town Planning Fees	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0091. Other Statutory Charges (Sundry)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
0125. Reimbursements	**(1,000)**	**(1,025)**	**(1,050)**	**(1,075)**	**(1,100)**	**(1,125)**	**(1,150)**	**(1,175)**	**(1,200)**	**(1,225)**
0200. Reimbursements Other	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
04010. Town Planning Office	**181,000**	**185,525**	**190,050**	**194,575**	**199,100**	**203,625**	**208,150**	**212,675**	**217,200**	**221,725**
0300. Employee Costs	**175,000**	**179,375**	**183,750**	**188,125**	**192,500**	**196,875**	**201,250**	**205,625**	**210,000**	**214,375**
0300. Salaries	175,000	179,375	183,750	188,125	192,500	196,875	201,250	205,625	210,000	214,375
0350. Office Administration Expenditure	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0501. Printing & Photocopying Costs	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0365. Legal & Debt Recovery Costs	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0611. Legal Costs Other	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
Building	**109,300**	**112,032**	**114,765**	**117,498**	**120,230**	**122,962**	**125,695**	**128,428**	**131,160**	**133,892**
01740. Halls & Community Centres Revenue	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0110. User Fees & Charges	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0125. Hall Hire	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
02020. Building Control Office Revenue	**(18,200)**	**(18,655)**	**(19,110)**	**(19,565)**	**(20,020)**	**(20,475)**	**(20,930)**	**(21,385)**	**(21,840)**	**(22,295)**
0105. Statutory Fees & Charges	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0061. Development Act Fees	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0063. Lodgement Fees	0	0	0	0	0	0	0	0	0	0
0125. Reimbursements	**(8,000)**	**(8,200)**	**(8,400)**	**(8,600)**	**(8,800)**	**(9,000)**	**(9,200)**	**(9,400)**	**(9,600)**	**(9,800)**
0200. Reimbursements Other	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
0130. Other Income	**(200)**	**(205)**	**(210)**	**(215)**	**(220)**	**(225)**	**(230)**	**(235)**	**(240)**	**(245)**
0220. Other Sundry Income	(200)	(205)	(210)	(215)	(220)	(225)	(230)	(235)	(240)	(245)
03740. Halls & Community Centres	**44,500**	**45,612**	**46,725**	**47,838**	**48,950**	**50,062**	**51,175**	**52,288**	**53,400**	**54,512**
0410. Insurance	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0632. General Asset Insurance	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0415. Utilities	**15,500**	**15,887**	**16,275**	**16,663**	**17,050**	**17,437**	**17,825**	**18,213**	**18,600**	**18,987**
0518. Water Charges	500	512	525	538	550	562	575	588	600	612
0520. Electricity	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0521. Internal Rates	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0640. Telephone Charges	0	0	0	0	0	0	0	0	0	0
0425. Cleaning Costs	**13,000**	**13,325**	**13,650**	**13,975**	**14,300**	**14,625**	**14,950**	**15,275**	**15,600**	**15,925**
0401. Contractors	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0510. Grounds Maintenance	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0506. Materials Purchased	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0530. Building Maintenance	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0301. Wages	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0506. Materials Purchased	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
04020. Building Control Office	**93,000**	**95,325**	**97,650**	**99,975**	**102,300**	**104,625**	**106,950**	**109,275**	**111,600**	**113,925**
0300. Employee Costs	**85,000**	**87,125**	**89,250**	**91,375**	**93,500**	**95,625**	**97,750**	**99,875**	**102,000**	**104,125**
0300. Salaries	85,000	87,125	89,250	91,375	93,500	95,625	97,750	99,875	102,000	104,125
0399. Agency Fees	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0603. Other Sundry Expenses	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
Regulatory Services	**84,000**	**86,100**	**88,200**	**90,300**	**92,400**	**94,500**	**96,600**	**98,700**	**100,800**	**102,900**
02030. Parking & Other Ranger Services Revenue	**(13,000)**	**(13,325)**	**(13,650)**	**(13,975)**	**(14,300)**	**(14,625)**	**(14,950)**	**(15,275)**	**(15,600)**	**(15,925)**
0105. Statutory Fees & Charges	**(13,000)**	**(13,325)**	**(13,650)**	**(13,975)**	**(14,300)**	**(14,625)**	**(14,950)**	**(15,275)**	**(15,600)**	**(15,925)**
0069. Court Fines & Costs Recovered	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0077. Other Infringements Fines & Penalties	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0083. Other Registration Fees	(7,000)	(7,175)	(7,350)	(7,525)	(7,700)	(7,875)	(8,050)	(8,225)	(8,400)	(8,575)
02050. Other Law & Order Revenue	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0110. User Fees & Charges	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0143. Other User Charges (Sundry)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
04030. Parking & Other Ranger Services	**101,000**	**103,525**	**106,050**	**108,575**	**111,100**	**113,625**	**116,150**	**118,675**	**121,200**	**123,725**
0300. Employee Costs	**75,000**	**76,875**	**78,750**	**80,625**	**82,500**	**84,375**	**86,250**	**88,125**	**90,000**	**91,875**
0300. Salaries	75,000	76,875	78,750	80,625	82,500	84,375	86,250	88,125	90,000	91,875
0350. Office Administration Expenditure	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0603. Other Sundry Expenses	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0351. Animal Control	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0401. Contractors	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0506. Materials Purchased	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire (Internal)	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0970. Plant Hire - Internal Usage	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
04050. Other Law & Order Expenditure	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0300. Employee Costs	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0300. Salaries	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
Public Health	**14,800**	**15,170**	**15,540**	**15,910**	**16,280**	**16,650**	**17,020**	**17,390**	**17,760**	**18,130**
02100. Health Administration & Inspection Revenue	**(6,000)**	**(6,150)**	**(6,300)**	**(6,450)**	**(6,600)**	**(6,750)**	**(6,900)**	**(7,050)**	**(7,200)**	**(7,350)**
0105. Statutory Fees & Charges	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0091. Other Statutory Charges (Sundry)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0110. User Fees & Charges	**(1,000)**	**(1,025)**	**(1,050)**	**(1,075)**	**(1,100)**	**(1,125)**	**(1,150)**	**(1,175)**	**(1,200)**	**(1,225)**
0143. Other User Charges (Sundry)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
04100. Health Administration & Inspection	**20,800**	**21,320**	**21,840**	**22,360**	**22,880**	**23,400**	**23,920**	**24,440**	**24,960**	**25,480**
0300. Employee Costs	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0300. Salaries	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0350. Office Administration Expenditure	**5,800**	**5,945**	**6,090**	**6,235**	**6,380**	**6,525**	**6,670**	**6,815**	**6,960**	**7,105**
0602. Advertising Other	1,800	1,845	1,890	1,935	1,980	2,025	2,070	2,115	2,160	2,205
0603. Other Sundry Expenses	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0360. Professional Services	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0405. Consultants Other	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
Grand Total	2,812,624	2,393,053	1,889,155	1,559,581	1,739,399	1,639,196	1,619,965	1,478,178	1,530,270	1,564,695
Less Depreciation	2,199,999	2,218,747	2,237,499	2,256,249	2,274,998	2,293,748	2,312,499	2,331,250	2,350,000	2,368,749
Net before capital	**(612,625)**	**(174,306)**	**348,344**	**696,668**	**535,599**	**654,552**	**692,534**	**853,072**	**819,730**	**804,054**
Reduction in Unexpended Non Creditor Grants										
Library	217000									
Playground Equipment	186000									
Total Reduction in non creditor Grants	403000									
Transfers from reserve										
Aerodrome		150000								
Plant			138500		53000					
Capital Works	300000	150000								
Total	300000	300000	138500	0	53000	0	0	0	0	0
Transfer to reserve										
Plant	107000	92250		44750						
Leave	150000	100000	100000							
Interest on Investments	60000	61500	63000	64500	66000	67500	69000	70500	72000	73500
Aerodrome	50000	0	50000	50000	50000	50000	50000	50000	50000	50000
Total	367000	253750	213000	159250	116000	117500	119000	120500	122000	123500
Working Capital result	**(276,625)**	**(128,056)**	**273,844**	**537,418**	**472,599**	**537,052**	**573,534**	**732,572**	**697,730**	**680,554**

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Aerodrome		150000								
Plant			138500		53000					
Capital Works	300000	150000								
Total	300000	300000	138500	0	53000	0	0	0	0	0
Transfer to reserve										
Plant	107000	92250		44750						
Leave	150000	100000	100000							
Interest on Investments	60000	61500	63000	64500	66000	67500	69000	70500	72000	73500
Aerodrome	50000	0	50000	50000	50000	50000	50000	50000	50000	50000
Total	367000	253750	213000	159250	116000	117500	119000	120500	122000	123500
Working Capital result	**(276,625)**	**(128,056)**	**273,844**	**537,418**	**472,599**	**537,052**	**573,534**	**732,572**	**697,730**	**680,554**

Hay Shire Council
Consolidated Income Statement

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Income from Continuing Operations										
Revenue										
Rates & Charges	3,999,082	4290635	4554612	4840229	4959138	5080316	5203828	5329725	5458074	5588929
Base Charge Income	457,000	502700	552970	608267	623474	639061	655037	671413	688198	705403
Statutory Fees & Charges	58,300	59758	61215	62672	64130	65588	67045	68502	69960	71418
User Fees & Charges	814,994	835367	855744	876120	896493	916867	937243	957619	977993	998366
Grants & Subsidies Recurrent	4,179,396	4658353	4766167	4874374	4983081	5092787	5206993	5331500	5453406	5500615
Interest & Investment Income	111,500	114287	117075	119863	122650	125437	128225	131013	133800	136587
Reimbursements	43,400	44485	45570	46655	47740	48825	49910	50995	52080	53165
Other Income	2,950	3023	3097	3172	3245	3318	3393	3467	3540	3613
Capital Grants Received	6,435,000	235000	240000	245000	250000	260000	265000	270000	275000	280000
Total Income from Continuing Operations	**16,101,622**	**10,743,608**	**11,196,450**	**11,676,352**	**11,949,951**	**12,232,199**	**12,516,674**	**12,814,234**	**13,112,051**	**13,338,096**
Expenditure										
Employee Costs	3,976,278	4,104,773	4,192,917	4,287,985	4,376,056	4,479,126	4,591,694	4,678,563	4,779,534	4,882,005
Depreciation	2,689,999	2,713,372	2,736,749	2,760,124	2,783,498	2,806,873	2,830,249	2,853,625	2,877,000	2,900,374
Other Costs	1,513,858	1,580,949	1,588,051	1,625,145	1,662,245	1,731,343	1,736,436	1,773,530	1,810,629	1,847,729
Materials and Contracts	2,408,361	2379464	2434431	2506464	2581500	2618031	2670061	2755101	2814933	2800568
Borrowing Costs	139,325	129,120	118,572	107,378	96,256	83,749	70,457	56,324	41,290	25,295
Total Expenses from Continuing Operations	**10,727,821**	**10,907,678**	**11,070,720**	**11,287,096**	**11,499,555**	**11,719,122**	**11,898,897**	**12,117,143**	**12,323,386**	**12,455,971**
Net Operating Result For the Year	5,373,801	(164,070)	125,730	389,256	450,396	513,077	617,777	697,091	788,665	882,125
Net Operating Result Before Grants and Contributions provided for Capital Purposes	**(1,061,199)**	**(399,070)**	**(114,270)**	**144,256**	**200,396**	**253,077**	**352,777**	**427,091**	**513,665**	**602,125**

Hay Shire Council
General Fund Income Statement

	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Income from Continuing Operations										
Revenue										
Rates & Charges	2,383,380	2,586,064	2,807,829	3,050,581	3,125,956	3,202,914	3,281,503	3,361,756	3,443,722	3,527,437
Base Charge Income	457,000	502,700	552,970	608,267	623,474	639,061	655,037	671,413	688,198	705,403
Statutory Fees & Charges	58,300	59,758	61,215	62,672	64,130	65,588	67,045	68,502	69,960	71,418
User Fees & Charges	360,794	369,812	378,834	387,855	396,873	405,892	414,913	423,934	432,953	441,971
Grants & Subsidies Recurrent	4,158,396	4,636,829	4,744,117	4,851,798	4,959,981	5,069,163	5,182,843	5,306,824	5,428,206	5,474,889
Interest & Investment Income	64,500	66,112	67,725	69,338	70,950	72,562	74,175	75,788	77,400	79,012
Reimbursements	43,400	44,485	45,570	46,655	47,740	48,825	49,910	50,995	52,080	53,165
Other Income	2,950	3,023	3,097	3,172	3,245	3,318	3,393	3,467	3,540	3,613
Capital Grants Received	1,185,000	235,000	240,000	245,000	250,000	260,000	265,000	270,000	275,000	280,000
Total Income from Continuing Operations	**8,713,720**	**8,503,783**	**8,901,357**	**9,325,338**	**9,542,349**	**9,767,323**	**9,993,819**	**10,232,679**	**10,471,059**	**10,636,908**
Expenditure										
Employee Costs	3,550,633	3,668,360	3,745,240	3,830,043	3,906,346	3,997,649	4,098,952	4,173,557	4,262,760	4,351,964
Depreciation	2,199,999	2,218,747	2,237,499	2,256,249	2,274,998	2,293,748	2,312,499	2,331,250	2,350,000	2,368,749
Other Costs	1,513,858	1,580,949	1,588,051	1,625,145	1,662,245	1,731,343	1,736,436	1,773,530	1,810,629	1,847,729
Materials and Contracts	1,216,806	1,251,872	1,279,297	1,323,793	1,371,287	1,380,281	1,404,775	1,462,272	1,494,567	1,452,664
Borrowing Costs	97,112	90,618	83,911	76,691	69,682	61,431	52,541	42,964	32,646	21,530
Total Expenses from Continuing Operations	**8,578,408**	**8,810,546**	**8,933,998**	**9,111,921**	**9,284,558**	**9,464,452**	**9,605,203**	**9,783,573**	**9,950,602**	**10,042,636**
Net Operating Result For the Year	135,312	(306,763)	(32,641)	213,417	257,791	302,871	388,616	449,106	520,457	594,272
Net Operating Result Before Grants and Contributions provided for Capital Purposes	**(1,049,688)**	**(541,763)**	**(272,641)**	**(31,583)**	**7,791**	**42,871**	**123,616**	**179,106**	**245,457**	**314,272**

Hay Shire Council
General Fund Balance Sheet

	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Assets										
Current Assets										
Cash and Investments	4,560,000	4,815,675	4,694,350	4,903,025	5,071,700	5,245,375	5,419,050	5,587,725	5,721,400	5,890,075
Receivables	399,000	408,974	418,950	428,925	438,900	448,875	458,850	468,825	478,800	488,775
Inventories	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
Other	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
Total Current Assets	5,044,000	5,311,774	5,202,550	5,423,325	5,604,100	5,789,875	5,975,650	6,156,425	6,302,200	6,482,975
Non Current Assets										
Investments										
Receivables										
Inventories	70,000	71,750	73,500	75,250	77,000	78,750	80,500	82,250	84,000	85,750
Infrastructure, Property, Plant and Equipment	51,496,543	51,413,291	51,986,014	52,459,248	53,008,190	53,593,567	54,255,581	54,983,284	55,809,727	56,674,967
Other										
Total Non Current Assets	51,566,543	51,485,041	52,059,514	52,534,498	53,085,190	53,672,317	54,336,081	55,065,534	55,893,727	56,760,717
Total Assets	56,610,543	56,796,815	57,262,064	57,957,823	58,689,290	59,462,192	60,311,731	61,221,959	62,195,927	63,243,692
Liabilities										
Current Liabilities										
Payables	66000	67650	69300	70950	72600	74250	75900	77550	79200	80850
Borrowings	83,543	87,165	93,764	100,873	106,690	114,942	123,831	133,409	143,727	154,842
Provisions										

	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Total Current Liabilities	149,543	154,815	163,064	171,823	179,290	189,192	199,731	210,959	222,927	235,692
Non Current Liabilities										
Payables										
Borrowings	1,223,000	1,136,000	1,052,000	951,000	844,000	730,000	606,000	482,000	349,000	216,000
Provisions	1,760,000	1,804,000	1,848,000	1,892,000	1,936,000	1,980,000	2,024,000	2,068,000	2,112,000	2,156,000
Total Non Current Liabilities	2,983,000	2,940,000	2,900,000	2,843,000	2,780,000	2,710,000	2,630,000	2,550,000	2,461,000	2,372,000
Total Liabilities	3,132,543	3,094,815	3,063,064	3,014,823	2,959,290	2,899,192	2,829,731	2,760,959	2,683,927	2,607,692
Net Assets	**53,478,000**	**53,702,000**	**54,199,000**	**54,943,000**	**55,730,000**	**56,563,000**	**57,482,000**	**58,461,000**	**59,512,000**	**60,636,000**
Equity	**(53,478,000)**	**(53,702,000)**	**(54,199,000)**	**(54,943,000)**	**(55,730,000)**	**(56,563,000)**	**(57,482,000)**	**(58,461,000)**	**(59,512,000)**	**(60,636,000)**
Retained Surplus	(32,278,000)	(31,972,000)	(31,939,000)	(32,153,000)	(32,410,000)	(32,713,000)	(33,102,000)	(33,551,000)	(34,072,000)	(34,666,000)
Asset Revaluation Reserve	(21,200,000)	(21,730,000)	(22,260,000)	(22,790,000)	(23,320,000)	(23,850,000)	(24,380,000)	(24,910,000)	(25,440,000)	(25,970,000)

HAY SHIRE COUNCIL

GENERAL FUND BUDGETTED STATEMENT OF CASH FLOWS

	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts:										
Receipts from rates & annual charges	2,840,380	3,088,764	3,360,799	3,658,848	3,749,430	3,841,975	3,936,540	4,033,169	4,131,920	4,232,840
Receipts from user charges & Fees	419,094	429,570	440,049	450,527	461,003	471,480	481,958	492,436	502,913	513,389
Interest received	64,500	66,112	67,725	69,338	70,950	72,562	74,175	75,788	77,400	79,012
Grants and Contributions	5,343,396	4,871,829	4,984,117	5,096,798	5,209,981	5,329,163	5,447,843	5,576,824	5,703,206	5,754,889
Other operating receipts	46,350	47,508	48,667	49,827	50,985	52,143	53,303	54,462	55,620	56,778
Payments:										
Payments to employees	-3,550,633	-3,668,360	-3,745,240	-3,830,043	-3,906,346	-3,997,649	-4,098,952	-4,173,557	-4,262,760	-4,351,964
Payments for materials/contracts	-1,216,806	-1,251,872	-1,279,297	-1,323,793	-1,371,287	-1,380,281	-1,404,775	-1,462,272	-1,494,567	-1,452,664
Payments of Interest	-97,112	-90,618	-83,911	-76,691	-69,682	-61,431	-52,541	-42,964	-32,646	-21,530
Other operating payments	-1,513,858	-1,580,949	-1,588,051	-1,625,145	-1,662,245	-1,731,343	-1,736,436	-1,773,530	-1,810,629	-1,847,729
Net cash provided by (or used in) operating activities	2,335,311	1,911,984	2,204,858	2,469,666	2,532,789	2,596,619	2,701,115	2,780,356	2,870,457	2,963,021
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts:										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Other proceeds										
Payments:										
Purchase Investments										
Purchase Property Plant & Equipment	-2,741,768	-1,669,144	-2,332,419	-2,260,118	-2,357,424	-2,408,002	-2,503,609	-2,578,272	-2,693,055	-2,739,504
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-2,641,768	-1,569,144	-2,232,419	-2,160,118	-2,257,424	-2,308,002	-2,403,609	-2,478,272	-2,593,055	-2,639,504

	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts:										
Proceeds from borrowings & advances										
Other Proceeds										
Payments:										
Payment of borrowings & advances	-83,543	-87,165	-93,764	-100,873	-106,690	-114,942	-123,831	-133,409	-143,727	-154,842
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	-83,543	-87,165	-93,764	-100,873	-106,690	-114,942	-123,831	-133,409	-143,727	-154,842
Net increase/(decrease) in cash held	-390,000	255,675	-121,325	208,675	168,675	173,675	173,675	168,675	133,675	168,675
Cash at beginning of reporting period	4,950,000	4,560,000	4,815,675	4,694,350	4,903,025	5,071,700	5,245,375	5,419,050	5,587,725	5,721,400
Cash at end of reporting period	4,560,000	4,815,675	4,694,350	4,903,025	5,071,700	5,245,375	5,419,050	5,587,725	5,721,400	5,890,075

Hay Shire Council
General Fund
Capital Expenditure

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Corporate Services	492,000	132,625	88,250	104,875	90,500	98,125	86,750	87,375	98,000	93,625
Manager Corporate Service Office	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03100. Corporate Services Management	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0375. Office Equipment & Furniture	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0551. Furniture & Equip Over $xxxx - Assets	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
Information Technology	67,000	107,000	62,000	78,000	63,000	70,000	58,000	58,000	68,000	63,000
03140. IT Services	42,000	92,000	42,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000
0355. Computer / IT Costs	42,000	92,000	42,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000
0553. Software Purchase & Upgrade - Assets	42,000	92,000	42,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000
07140. IT Services Capital Expenditure	25,000	15,000	20,000	35,000	20,000	27,000	15,000	15,000	25,000	20,000
0703. IT Capital Expenditure	25,000	15,000	20,000	35,000	20,000	27,000	15,000	15,000	25,000	20,000
0552. Computer Hardware - Assets	25,000	15,000	20,000	35,000	20,000	27,000	15,000	15,000	25,000	20,000
Libraries	400,000	0	0	0	0	0	0	0	0	0
07710. Libraries Capital Works	400,000	0	0	0	0	0	0	0	0	0
0730. Building Capital Works	400,000	0	0	0	0	0	0	0	0	0
0401. Contractors	400,000	0	0	0	0	0	0	0	0	0
Community Transport	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
07860. Community Transport Capital Expenditure	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0705. Plant Purchases	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0555. Plant Purchases	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
Engineering	2,322,393	1,666,500	1,622,000	1,513,500	1,745,000	1,672,750	1,740,500	1,647,750	1,749,000	1,849,250
Parks and Reserves	578,500	11,500	0	0	90,000	92,000	24,000	15,000	0	0
07230. Parks Reserves & Horticulture Capital Works	578,500	11,500	0	0	90,000	92,000	24,000	15,000	0	0
0712. Other Improvements to Land Capital Works	0	0	0	0	90,000	92,000	24,000	15,000	0	0
0301. Wages	0	0	0	0	0	0	0	0	0	0
0401. Contractors	0	0	0	0	90,000	92,000	24,000	15,000	0	0
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	0	0	0	0	0	0	0	0	0	0
0713. Playground Capital Works	560,000	0	0	0	0	0	0	0	0	0
0401. Contractors	560,000	0	0	0	0	0	0	0	0	0
0760. Footpath Capital Works	18,500	11,500	0	0	0	0	0	0	0	0
0301. Wages	7,500	3,500	0	0	0	0	0	0	0	0
0401. Contractors	1,000	1,000	0	0	0	0	0	0	0	0
0506. Materials Purchased	7,000	4,000	0	0	0	0	0	0	0	0

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0970. Plant Hire - Internal Usage	3,000	3,000	0	0	0	0	0	0	0	0
Roads Bridges Footpaths	**1,415,393**	**1,037,000**	**1,035,000**	**1,050,500**	**1,064,500**	**1,094,500**	**1,131,000**	**1,158,000**	**1,185,000**	**1,250,000**
07300. Footpaths & Bike Track Capital Works	**78,000**	**99,500**	**77,000**	**52,000**	**52,000**	**52,000**	**65,000**	**66,500**	**68,500**	**106,000**
0761. Bike Track Capital Works	**78,000**	**99,500**	**77,000**	**52,000**	**52,000**	**52,000**	**65,000**	**66,500**	**68,500**	**106,000**
0301. Wages	18,720	23,880	18,480	7,000	7,000	7,000	15,600	15,960	16,440	25,440
0401. Contractors	31,200	39,800	30,800	8,000	8,000	8,000	26,000	26,600	27,400	42,400
0506. Materials Purchased	21,840	27,860	21,560	32,000	32,000	32,000	18,200	18,620	19,180	29,680
0507. Inventory Issued From Store	1,560	1,990	1,540	1,000	1,000	1,000	1,300	1,330	1,370	2,120
0970. Plant Hire - Internal Usage	4,680	5,970	4,620	4,000	4,000	4,000	3,900	3,990	4,110	6,360
07320. Road Furniture Capital Works	**22,000**	**17,000**	**17,000**	**17,500**	**18,000**	**18,500**	**19,000**	**19,500**	**20,000**	**20,500**
0749. Road Furniture Capital Works	**22,000**	**17,000**	**17,000**	**17,500**	**18,000**	**18,500**	**19,000**	**19,500**	**20,000**	**20,500**
0301. Wages	8,360	8,569	8,778	8,987	9,196	9,405	9,614	9,823	10,032	10,241
0506. Materials Purchased	11,880	6,627	6,374	6,621	6,868	7,115	7,362	7,609	7,856	8,103
0970. Plant Hire - Internal Usage	1,760	1,804	1,848	1,892	1,936	1,980	2,024	2,068	2,112	2,156
07330. Urban Streets Capital Works	**85,947**	**138,500**	**140,000**	**160,000**	**153,000**	**161,000**	**163,000**	**165,500**	**167,500**	**169,500**
0740. Road Capital Works	**85,947**	**138,500**	**140,000**	**160,000**	**153,000**	**161,000**	**163,000**	**165,500**	**167,500**	**169,500**
0301. Wages	14,611	23,545	23,800	27,200	26,010	27,370	27,710	28,135	28,475	28,815
0401. Contractors	49,849	80,330	81,200	92,800	88,740	93,380	94,540	95,990	97,150	98,310
0506. Materials Purchased	5,157	8,310	8,400	9,600	9,180	9,660	9,780	9,930	10,050	10,170
0507. Inventory Issued From Store	6,016	9,695	9,800	11,200	10,710	11,270	11,410	11,585	11,725	11,865
0970. Plant Hire - Internal Usage	10,314	16,620	16,800	19,200	18,360	19,320	19,560	19,860	20,100	20,340
07340. Regional Roads Capital Works	**481,000**	**493,000**	**505,000**	**517,500**	**530,500**	**544,000**	**557,000**	**571,500**	**585,500**	**600,000**
0740. Road Capital Works	**481,000**	**493,000**	**505,000**	**517,500**	**530,500**	**544,000**	**557,000**	**571,500**	**585,500**	**600,000**
0301. Wages	73,060	74,863	76,663	78,964	81,766	85,068	87,869	92,170	87,672	89,498
0401. Contractors	295,540	302,928	310,317	317,706	325,094	332,482	339,871	347,260	362,948	372,811
0506. Materials Purchased	5,620	5,760	5,901	6,042	6,182	6,322	6,463	6,604	6,744	6,885
0970. Plant Hire - Internal Usage	106,780	109,449	112,119	114,788	117,458	120,128	122,797	125,466	128,136	130,806
07350. Sealed Rural Roads Capital Works	**197,946**	**184,000**	**188,500**	**193,000**	**198,000**	**203,000**	**208,000**	**213,000**	**218,500**	**224,000**
0740. Road Capital Works	**197,946**	**184,000**	**188,500**	**193,000**	**198,000**	**203,000**	**208,000**	**213,000**	**218,500**	**224,000**
0301. Wages	7,918	0	20,400	20,400	0	0	20,400	20,400	0	0
0401. Contractors	182,109	184,000	147,100	151,600	198,000	203,000	166,600	171,600	218,500	224,000
0506. Materials Purchased	1,386	0	1,200	1,200	0	0	1,200	1,200	0	0
0507. Inventory Issued From Store	990	0	1,200	1,200	0	0	1,200	1,200	0	0
0970. Plant Hire - Internal Usage	5,543	0	18,600	18,600	0	0	18,600	18,600	0	0
07360. Unsealed Rural Roads Capital Works	**550,500**	**105,000**	**107,500**	**110,500**	**113,000**	**116,000**	**119,000**	**122,000**	**125,000**	**130,000**
0740. Road Capital Works	**550,500**	**105,000**	**107,500**	**110,500**	**113,000**	**116,000**	**119,000**	**122,000**	**125,000**	**130,000**
0301. Wages	21,525	22,063	22,601	23,139	23,678	24,216	24,754	25,292	25,830	26,368
0401. Contractors	509,500	62,976	64,450	66,425	67,899	69,875	71,850	73,825	75,800	79,775
0506. Materials Purchased	4,100	4,202	4,305	4,408	4,510	4,612	4,715	4,818	4,920	5,022
0507. Inventory Issued From Store	3,075	3,152	3,229	3,306	3,383	3,459	3,536	3,613	3,690	3,767

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0970. Plant Hire - Internal Usage	12,300	12,607	12,915	13,222	13,530	13,838	14,145	14,452	14,760	15,068
Stormwater Drainage	**40,000**	**41,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**
07400. Stormwater Drainage Capital Works	**40,000**	**41,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**
0770. Stormwater Drainage Capital Works	**40,000**	**41,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**
0301. Wages	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0401. Contractors	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0506. Materials Purchased	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950
0970. Plant Hire - Internal Usage	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
Waste Management	**40,500**	**71,000**	**50,000**	**110,000**	**37,500**	**70,000**	**150,000**	**40,000**	**110,000**	**50,000**
07410. Waste Management Capital Works	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0821. Waste Management Capital Works	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0
07430. Waste Disposal Site Capital Works	**40,500**	**71,000**	**50,000**	**110,000**	**37,500**	**70,000**	**150,000**	**40,000**	**110,000**	**50,000**
0820. Waste Disposal Capital Works	**40,500**	**71,000**	**50,000**	**110,000**	**37,500**	**70,000**	**150,000**	**40,000**	**110,000**	**50,000**
0301. Wages	10,125	17,750	12,500	27,500	9,375	17,500	37,500	10,000	27,500	12,500
0401. Contractors	20,250	35,500	25,000	55,000	18,750	35,000	75,000	20,000	55,000	25,000
0970. Plant Hire - Internal Usage	10,125	17,750	12,500	27,500	9,375	17,500	37,500	10,000	27,500	12,500
Aerodrome	**0**	**200,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
07510. Aerodrome Capital Works	**0**	**200,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0712. Other Improvements to Land Capital Works	**0**	**200,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	0	200,000	0	0	0	0	0	0	0	0
Cemeteries	**10,000**	**60,000**	**10,000**	**0**	**10,000**	**0**	**10,000**	**0**	**10,000**	**0**
07530. Cemetery Capital Works	**10,000**	**60,000**	**10,000**	**0**	**10,000**	**0**	**10,000**	**0**	**10,000**	**0**
0712. Other Improvements to Land Capital Works	**10,000**	**60,000**	**10,000**	**0**	**10,000**	**0**	**10,000**	**0**	**10,000**	**0**
0301. Wages	3,000	15,000	3,000	0	3,000	0	3,000	0	3,000	0
0401. Contractors	4,000	35,000	4,000	0	4,000	0	4,000	0	4,000	0
0506. Materials Purchased	2,000	2,000	2,000	0	2,000	0	2,000	0	2,000	0
0970. Plant Hire - Internal Usage	1,000	8,000	1,000	0	1,000	0	1,000	0	1,000	0
Plant Operations	**223,000**	**246,000**	**485,000**	**310,000**	**416,000**	**371,250**	**379,500**	**387,750**	**396,000**	**404,250**
07540. Plant Purchases	**223,000**	**246,000**	**485,000**	**310,000**	**416,000**	**371,250**	**379,500**	**387,750**	**396,000**	**404,250**
0705. Plant Purchases	**223,000**	**246,000**	**485,000**	**310,000**	**416,000**	**371,250**	**379,500**	**387,750**	**396,000**	**404,250**
0555. Plant Purchases	223,000	246,000	485,000	310,000	416,000	371,250	379,500	387,750	396,000	404,250
Recreation Sport Leisure	**15,000**	**0**	**0**	**0**	**83,000**	**0**	**0**	**0**	**0**	**96,000**
07720. Swimming Pool(s) Capital Works	**15,000**	**0**	**0**	**0**	**83,000**	**0**	**0**	**0**	**0**	**96,000**
0700. Other Capital Works (new/improved asset)	**15,000**	**0**	**0**	**0**	**83,000**	**0**	**0**	**0**	**0**	**96,000**
0401. Contractors	15,000	0	0	0	83,000	0	0	0	0	96,000
0730. Building Capital Works	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0
Development and Environmental Services	**50,000**	**200,000**	**52,500**	**53,750**	**55,000**	**56,250**	**57,500**	**58,750**	**60,000**	**61,250**

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Buildings and Property	**50,000**	**200,000**	**52,500**	**53,750**	**55,000**	**56,250**	**57,500**	**58,750**	**60,000**	**61,250**
07490. Buildings Capital Works	**50,000**	**200,000**	**52,500**	**53,750**	**55,000**	**56,250**	**57,500**	**58,750**	**60,000**	**61,250**
0700. Other Capital Works (new/improved asset)	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0
0730. Building Capital Works	**50,000**	**200,000**	**52,500**	**53,750**	**55,000**	**56,250**	**57,500**	**58,750**	**60,000**	**61,250**
0401. Contractors	50,000	200,000	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
Grand Total	**2,864,393**	**1,999,125**	**1,762,750**	**1,672,125**	**1,890,500**	**1,827,125**	**1,884,750**	**1,793,875**	**1,907,000**	**2,004,125**

Hay Shire Council
Water Fund
Long Term Financial Plan

Resources	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Engineering	**541,200**	**304,703**	**278,606**	**277,505**	**251,513**	**250,415**	**249,313**	**249,317**	**248,220**	**248,722**
Water	**541,200**	**304,703**	**278,606**	**277,505**	**251,513**	**250,415**	**249,313**	**249,317**	**248,220**	**248,722**
21000. Water Revenue Fund 2	**(1,102,500)**	**(1,130,062)**	**(1,157,625)**	**(1,185,188)**	**(1,212,750)**	**(1,240,312)**	**(1,267,875)**	**(1,295,438)**	**(1,323,000)**	**(1,350,563)**
0100. Rates & Charges	**(654,000)**	**(670,350)**	**(686,700)**	**(703,050)**	**(719,400)**	**(735,750)**	**(752,100)**	**(768,450)**	**(784,800)**	**(801,150)**
0030. Rates Council Pensioner Concession	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950
0034. Rates Interest Penalty	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0042. Water Supply Annual Charge	(675,000)	(691,875)	(708,750)	(725,625)	(742,500)	(759,375)	(776,250)	(793,125)	(810,000)	(826,875)
0110. User Fees & Charges	**(421,000)**	**(431,525)**	**(442,050)**	**(452,575)**	**(463,100)**	**(473,625)**	**(484,150)**	**(494,675)**	**(505,200)**	**(515,725)**
0034. Rates Interest Penalty	(13,000)	(13,325)	(13,650)	(13,975)	(14,300)	(14,625)	(14,950)	(15,275)	(15,600)	(15,925)
0102. Water Supply Services User Charge	(400,000)	(410,000)	(420,000)	(430,000)	(440,000)	(450,000)	(460,000)	(470,000)	(480,000)	(490,000)
0143. Other User Charges (Sundry)	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
0115. Grants & Subsidies Recurrent	**(10,500)**	**(10,762)**	**(11,025)**	**(11,288)**	**(11,550)**	**(11,812)**	**(12,075)**	**(12,338)**	**(12,600)**	**(12,863)**
0170. Comm'th Grants & Subsidies	(10,500)	(10,762)	(11,025)	(11,288)	(11,550)	(11,812)	(12,075)	(12,338)	(12,600)	(12,863)
0171. State Grants & Subsidies	0	0	0	0	0	0	0	0	0	0
0120. Interest & Investment Income	**(17,000)**	**(17,425)**	**(17,850)**	**(18,275)**	**(18,700)**	**(19,125)**	**(19,550)**	**(19,975)**	**(20,400)**	**(20,825)**
0190. Interest Received Banks & Other	(17,000)	(17,425)	(17,850)	(18,275)	(18,700)	(19,125)	(19,550)	(19,975)	(20,400)	(20,825)
23000. Water Infrastructure Operations Fund 2	**754,000**	**765,225**	**776,450**	**787,675**	**798,900**	**810,125**	**821,350**	**832,575**	**843,800**	**855,025**
0310. Staff Training	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0301. Wages	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0401. Contractors	0	0	0	0	0	0	0	0	0	0
0644. Course Seminar & Conference Registration	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0646. Travel Accommodation	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0360. Professional Services	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0300. Salaries	0	0	0	0	0	0	0	0	0	0
0401. Contractors	0	0	0	0	0	0	0	0	0	0
0370. Subscriptions and Memberships	**3,000**	**3,075**	**3,150**	**3,225**	**3,300**	**3,375**	**3,450**	**3,525**	**3,600**	**3,675**
0603. Other Sundry Expenses	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0415. Utilities	**123,000**	**126,075**	**129,150**	**132,225**	**135,300**	**138,375**	**141,450**	**144,525**	**147,600**	**150,675**
0518. Water Charges	18,000	18,450	18,900	19,350	19,800	20,250	20,700	21,150	21,600	22,050
0520. Electricity	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0640. Telephone Charges	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	**305,000**	**305,000**	**305,000**	**305,000**	**305,000**	**305,000**	**305,000**	**305,000**	**305,000**	**305,000**
0740. Depreciation Expense	305,000	305,000	305,000	305,000	305,000	305,000	305,000	305,000	305,000	305,000
0980. Overheads / Internal Recharges	**316,000**	**323,900**	**331,800**	**339,700**	**347,600**	**355,500**	**363,400**	**371,300**	**379,200**	**387,100**
0980. Overheads Allocated	316,000	323,900	331,800	339,700	347,600	355,500	363,400	371,300	379,200	387,100
23100. Water Infrastructure Asset Maintenance Fund	**495,600**	**414,240**	**424,381**	**434,518**	**444,663**	**454,802**	**464,938**	**475,080**	**485,220**	**495,360**
0581. Water Mains Maintenance	**102,500**	**105,062**	**107,626**	**110,187**	**112,751**	**115,313**	**117,874**	**120,438**	**123,000**	**125,562**
0301. Wages	65,600	67,240	68,880	70,520	72,160	73,800	75,440	77,080	78,720	80,360
0401. Contractors	7,175	7,354	7,534	7,713	7,893	8,072	8,251	8,431	8,610	8,789
0506. Materials Purchased	7,175	7,354	7,534	7,713	7,893	8,072	8,251	8,431	8,610	8,789
0507. Inventory Issued From Store	8,200	8,405	8,610	8,815	9,020	9,225	9,430	9,635	9,840	10,045

Resources	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0970. Plant Hire - Internal Usage	14,350	14,709	15,068	15,426	15,785	16,144	16,502	16,861	17,220	17,579
0582. Water Meter Maintenance	**23,500**	**24,087**	**24,674**	**25,262**	**25,851**	**26,438**	**27,025**	**27,613**	**28,200**	**28,787**
0301. Wages	13,160	13,489	13,818	14,147	14,476	14,805	15,134	15,463	15,792	16,121
0401. Contractors	5,170	5,299	5,428	5,558	5,687	5,816	5,945	6,075	6,204	6,333
0506. Materials Purchased	3,525	3,613	3,701	3,789	3,878	3,966	4,054	4,142	4,230	4,318
0970. Plant Hire - Internal Usage	1,645	1,686	1,727	1,768	1,810	1,851	1,892	1,933	1,974	2,015
0583. Filtration Plant Maintenance	**177,500**	**181,938**	**186,376**	**190,812**	**195,250**	**199,688**	**204,124**	**208,562**	**213,000**	**217,438**
0301. Wages	88,750	90,969	93,188	95,406	97,625	99,844	102,062	104,281	106,500	108,719
0401. Contractors	31,950	32,749	33,548	34,346	35,145	35,944	36,742	37,541	38,340	39,139
0506. Materials Purchased	47,925	49,123	50,321	51,519	52,718	53,916	55,114	56,312	57,510	58,708
0970. Plant Hire - Internal Usage	8,875	9,097	9,319	9,541	9,762	9,984	10,206	10,428	10,650	10,872
0584. Reservoir Maintenance	**27,500**	**28,188**	**28,875**	**29,562**	**30,251**	**30,938**	**31,625**	**32,312**	**33,000**	**33,688**
0301. Wages	6,325	6,483	6,641	6,799	6,958	7,116	7,274	7,432	7,590	7,748
0401. Contractors	18,425	18,886	19,346	19,807	20,268	20,728	21,189	21,649	22,110	22,571
0506. Materials Purchased	2,200	2,255	2,310	2,365	2,420	2,475	2,530	2,585	2,640	2,695
0970. Plant Hire - Internal Usage	550	564	578	591	605	619	632	646	660	674
0590. Pump Station Maintenance	**164,600**	**74,965**	**76,830**	**78,695**	**80,560**	**82,425**	**84,290**	**86,155**	**88,020**	**89,885**
0301. Wages	42,840	43,911	44,982	46,053	47,124	48,195	49,266	50,337	51,408	52,479
0401. Contractors	110,000	19,000	19,500	20,000	20,500	21,000	21,500	22,000	22,500	23,000
0506. Materials Purchased	7,560	7,749	7,938	8,127	8,316	8,505	8,694	8,883	9,072	9,261
0970. Plant Hire - Internal Usage	4,200	4,305	4,410	4,515	4,620	4,725	4,830	4,935	5,040	5,145
27000. Water Infrastructure Capital Works Fund 2	**394,100**	**255,300**	**235,400**	**240,500**	**220,700**	**225,800**	**230,900**	**237,100**	**242,200**	**248,900**
0781. Water Mains Capital Works	**154,000**	**158,000**	**162,000**	**166,000**	**170,000**	**174,000**	**178,000**	**183,000**	**187,000**	**192,500**
0301. Wages	40,000	41,150	42,000	43,450	44,600	45,750	46,900	48,300	48,000	49,000
0401. Contractors	29,000	29,725	31,000	31,175	31,900	32,625	33,350	34,075	37,000	38,000
0506. Materials Purchased	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0507. Inventory Issued From Store	5,000	5,125	5,000	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	30,000	30,750	31,500	32,250	33,000	33,750	34,500	36,000	36,000	38,125
0783. Filtration Plant Capital Works	**85,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**	**50,000**
0401. Contractors	85,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000	50,000
0784. Reservoir Capital Works	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	0	0	0	0	0	0	0	0	0	0
0401. Contractors	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	0	0	0	0	0	0	0	0	0	0
0790. Pump Station Capital Works	**155,100**	**55,300**	**30,400**	**30,500**	**5,700**	**5,800**	**5,900**	**6,100**	**6,200**	**6,400**
0401. Contractors	150,100	55,300	30,400	30,500	5,700	5,800	5,900	6,100	6,200	6,400
0506. Materials Purchased	5,000	0	0	0	0	0	0	0	0	0
Grand Total	**541,200**	**304,703**	**278,606**	**277,505**	**251,513**	**250,415**	**249,313**	**249,317**	**248,220**	**248,722**
Less Depreciation	305,000	305,000	305,000	305,000	305,000	305,000	305,000	305,000	305,000	305,000
Transfer from Reserve	80000									
Working Capital Result	**(156,200)**	**297**	**26,394**	**27,495**	**53,487**	**54,585**	**55,687**	**55,683**	**56,780**	**56,278**

Hay Shire Council
Water Fund Income Statement

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Income from Continuing Operations										
Revenue										
Rates & Charges	654,000	670,350	686,700	703,050	719,400	735,750	752,100	768,450	784,800	801,150
User Charges and Fees	421,000	431,525	442,050	452,575	463,100	473,625	484,150	494,675	505,200	515,725
Grants & Subsidies Recurrent	10,500	10,762	11,025	11,288	11,550	11,812	12,075	12,338	12,600	12,863
Interest	17,000	17,425	17,850	18,275	18,700	19,125	19,550	19,975	20,400	20,825
Total Income from Continuing Operations	1,102,500	1,130,062	1,157,625	1,185,188	1,212,750	1,240,312	1,267,875	1,295,438	1,323,000	1,350,563
Expenditure										
Employee Costs	218,675	224,142	229,609	235,075	240,543	246,010	251,476	256,943	262,410	267,877
Depreciation	305,000	305,000	305,000	305,000	305,000	305,000	305,000	305,000	305,000	305,000
Other Costs	126,000	129,150	132,300	135,450	138,600	141,750	144,900	148,050	151,200	154,350
Materials and Contracts	599,925	521,173	533,922	546,668	559,420	572,167	584,912	597,662	610,410	623,158
Borrowing Costs										
Total Expenses from Continuing Operations	1,249,600	1,179,465	1,200,831	1,222,193	1,243,563	1,264,927	1,286,288	1,307,655	1,329,020	1,350,385
Net Operating Result For the Year	(147,100)	(49,403)	(43,206)	(37,005)	(30,813)	(24,615)	(18,413)	(12,217)	(6,020)	178
Net Operating Result Before Grants and Contributions provided for Capital Purposes	**(147,100)**	**(49,403)**	**(43,206)**	**(37,005)**	**(30,813)**	**(24,615)**	**(18,413)**	**(12,217)**	**(6,020)**	**178**

Hay Shire Council
Water Fund Balance Sheet

	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Assets										
Current Assets										
Cash and Investments	1,620,000	1,641,500	1,678,000	1,729,500	1,826,000	1,892,500	1,964,000	2,033,500	2,104,000	2,178,500
Receivables	220,000	225,500	231,000	236,500	242,000	247,500	253,000	258,500	264,000	269,500
Inventories										
Other										
Total Current Assets	1,840,000	1,867,000	1,909,000	1,966,000	2,068,000	2,140,000	2,217,000	2,292,000	2,368,000	2,448,000
Non Current Assets										
Investments										
Receivables										
Inventories	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
Infrastructure, Property, Plant and Equipment	11,161,500	11,236,038	11,301,575	11,358,113	11,375,650	11,430,187	11,485,725	11,549,263	11,617,800	11,688,337
Other										
Total Non Current Assets	11,165,000	11,239,625	11,305,250	11,361,875	11,379,500	11,434,125	11,489,750	11,553,375	11,622,000	11,692,625
Total Assets	13,005,000	13,106,625	13,214,250	13,327,875	13,447,500	13,574,125	13,706,750	13,845,375	13,990,000	14,140,625
Liabilities										
Current Liabilities										
Payables										

	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Borrowings										
Provisions										
Total Current Liabilities	0	0	0	0	0	0	0	0	0	0
Non Current Liabilities										
Payables	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
Borrowings										
Provisions										
Total Non Current Liabilities	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
Total Liabilities	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
Net Assets	**12,980,000**	**13,081,000**	**13,188,000**	**13,301,000**	**13,420,000**	**13,546,000**	**13,678,000**	**13,816,000**	**13,960,000**	**14,110,000**
Equity	**(12,980,000)**	**(13,081,000)**	**(13,188,000)**	**(13,301,000)**	**(13,420,000)**	**(13,546,000)**	**(13,678,000)**	**(13,816,000)**	**(13,960,000)**	**(14,110,000)**
Retained Surplus	(6,980,000)	(6,931,000)	(6,888,000)	(6,851,000)	(6,820,000)	(6,796,000)	(6,778,000)	(6,766,000)	(6,760,000)	(6,760,000)
Asset Revaluation Reserve	(6,000,000)	(6,150,000)	(6,300,000)	(6,450,000)	(6,600,000)	(6,750,000)	(6,900,000)	(7,050,000)	(7,200,000)	(7,350,000)

HAY SHIRE COUNCIL

WATER FUND BUDGETTED STATEMENT OF CASH FLOWS

	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts:										
Receipts from rates & annual charges	654,000	670,350	686,700	703,050	719,400	735,750	752,100	768,450	784,800	801,150
Receipts from user charges & Fees	421,000	431,525	442,050	452,575	463,100	473,625	484,150	494,675	505,200	515,725
Interest received	17,000	17,425	17,850	18,275	18,700	19,125	19,550	19,975	20,400	20,825
Grants and Contributions	10,500	10,762	11,025	11,288	11,550	11,812	12,075	12,338	12,600	12,863
Other operating receipts										
Payments:										
Payments to employees	-218,675	-224,142	-229,609	-235,075	-240,543	-246,010	-251,476	-256,943	-262,410	-267,877
Payments for materials/contracts	-599,925	-521,173	-533,922	-546,668	-559,420	-572,167	-584,912	-597,662	-610,410	-623,158
Payments of Interest										
Other operating payments	-126,000	-129,150	-132,300	-135,450	-138,600	-141,750	-144,900	-148,050	-151,200	-154,350
Net cash provided by (or used in) operating activities	157,900	255,597	261,794	267,995	274,187	280,385	286,587	292,783	298,980	305,178
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts:										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets										
Other proceeds										
Payments:										
Purchase Investments										
Purchase Property Plant & Equipment	-127,900	-234,097	-225,294	-216,495	-177,687	-213,885	-215,087	-223,283	-228,480	-230,678
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-127,900	-234,097	-225,294	-216,495	-177,687	-213,885	-215,087	-223,283	-228,480	-230,678

	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts:										
Proceeds from borrowings & advances										
Other Proceeds										
Payments:										
Payment of borrowings & advances										
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	0	0	0	0	0	0	0	0	0	0
Net increase/(decrease) in cash held	30,000	21,500	36,500	51,500	96,500	66,500	71,500	69,500	70,500	74,500
Cash at beginning of reporting period	1,590,000	1,620,000	1,641,500	1,678,000	1,729,500	1,826,000	1,892,500	1,964,000	2,033,500	2,104,000
Cash at end of reporting period	1,620,000	1,641,500	1,678,000	1,729,500	1,826,000	1,892,500	1,964,000	2,033,500	2,104,000	2,178,500

Hay Shire Council
Water Fund
Capital Budget

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Engineering	**394,100**	**255,300**	**235,400**	**240,500**	**220,700**	**225,800**	**230,900**	**237,100**	**242,200**	**248,900**
Water	**394,100**	**255,300**	**235,400**	**240,500**	**220,700**	**225,800**	**230,900**	**237,100**	**242,200**	**248,900**
27000. Water Infrastructure Capital Works Fund 2	**394,100**	**255,300**	**235,400**	**240,500**	**220,700**	**225,800**	**230,900**	**237,100**	**242,200**	**248,900**
0781. Water Mains Capital Works	**154,000**	**158,000**	**162,000**	**166,000**	**170,000**	**174,000**	**178,000**	**183,000**	**187,000**	**192,500**
0301. Wages	40,000	41,150	42,000	43,450	44,600	45,750	46,900	48,300	48,000	49,000
0401. Contractors	29,000	29,725	31,000	31,175	31,900	32,625	33,350	34,075	37,000	38,000
0506. Materials Purchased	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0507. Inventory Issued From Store	5,000	5,125	5,000	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	30,000	30,750	31,500	32,250	33,000	33,750	34,500	36,000	36,000	38,125
0783. Filtration Plant Capital Works	**85,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**	**50,000**
0401. Contractors	85,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000	50,000
0784. Reservoir Capital Works	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	0	0	0	0	0	0	0	0	0	0
0401. Contractors	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	0	0	0	0	0	0	0	0	0	0
0790. Pump Station Capital Works	**155,100**	**55,300**	**30,400**	**30,500**	**5,700**	**5,800**	**5,900**	**6,100**	**6,200**	**6,400**
0401. Contractors	150,100	55,300	30,400	30,500	5,700	5,800	5,900	6,100	6,200	6,400
0506. Materials Purchased	5,000	0	0	0	0	0	0	0	0	0
Grand Total	394,100	255,300	235,400	240,500	220,700	225,800	230,900	237,100	242,200	248,900

Hay Shire Council
Sewer Fund
Long Term Financial Plan

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Engineering	**1,656,562**	**56,766**	**190,626**	**138,833**	**48,871**	**44,723**	**39,874**	**35,802**	**30,992**	**26,924**
Sewer	**1,656,562**	**56,766**	**190,626**	**138,833**	**48,871**	**44,723**	**39,874**	**35,802**	**30,992**	**26,924**
31000. Sewerage Services Revenue Fund 3	**(6,285,402)**	**(1,109,763)**	**(1,137,468)**	**(1,165,826)**	**(1,194,852)**	**(1,224,564)**	**(1,254,980)**	**(1,286,117)**	**(1,317,992)**	**(1,350,625)**
0100. Rates & Charges	**(961,702)**	**(1,034,221)**	**(1,060,083)**	**(1,086,598)**	**(1,113,782)**	**(1,141,652)**	**(1,170,225)**	**(1,199,519)**	**(1,229,552)**	**(1,260,342)**
0029. Special Rebate - Community Obligation	3,200	3,280	3,360	3,440	3,520	3,600	3,680	3,760	3,840	3,920
0030. Rates Council Pensioner Concession	19,000	19,475	19,950	20,425	20,900	21,375	21,850	22,325	22,800	23,275
0034. Rates Interest Penalty	(12,000)	(12,300)	(12,600)	(12,900)	(13,200)	(13,500)	(13,800)	(14,100)	(14,400)	(14,700)
0043. Sewer Annual Charge	(971,902)	(1,044,676)	(1,070,793)	(1,097,563)	(1,125,002)	(1,153,127)	(1,181,955)	(1,211,504)	(1,241,792)	(1,272,837)
0110. User Fees & Charges	**(33,200)**	**(34,030)**	**(34,860)**	**(35,690)**	**(36,520)**	**(37,350)**	**(38,180)**	**(39,010)**	**(39,840)**	**(40,670)**
0034. Rates Interest Penalty	(200)	(205)	(210)	(215)	(220)	(225)	(230)	(235)	(240)	(245)
0103. Sewer Service User Charge	(30,000)	(30,750)	(31,500)	(32,250)	(33,000)	(33,750)	(34,500)	(35,250)	(36,000)	(36,750)
0143. Other User Charges (Sundry)	(3,000)	(3,075)	(3,150)	(3,225)	(3,300)	(3,375)	(3,450)	(3,525)	(3,600)	(3,675)
0115. Grants & Subsidies Recurrent	**(10,500)**	**(10,762)**	**(11,025)**	**(11,288)**	**(11,550)**	**(11,812)**	**(12,075)**	**(12,338)**	**(12,600)**	**(12,863)**
0170. Comm'th Grants & Subsidies	(10,500)	(10,762)	(11,025)	(11,288)	(11,550)	(11,812)	(12,075)	(12,338)	(12,600)	(12,863)
0171. State Grants & Subsidies	0	0	0	0	0	0	0	0	0	0
0120. Interest & Investment Income	**(30,000)**	**(30,750)**	**(31,500)**	**(32,250)**	**(33,000)**	**(33,750)**	**(34,500)**	**(35,250)**	**(36,000)**	**(36,750)**
0190. Interest Received Banks & Other	(30,000)	(30,750)	(31,500)	(32,250)	(33,000)	(33,750)	(34,500)	(35,250)	(36,000)	(36,750)
0135. Capital Grants Received	**(5,250,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0820. Comm'th Grants new or upgraded assets	(5,250,000)	0	0	0	0	0	0	0	0	0
33000. Sewerage Services Operations Fund 3	**671,464**	**684,529**	**697,594**	**710,659**	**723,723**	**736,787**	**749,854**	**762,919**	**775,984**	**789,049**
0310. Staff Training	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0301. Wages	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0506. Materials Purchased	0	0	0	0	0	0	0	0	0	0
0644. Course Seminar & Conference Registratior	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0370. Subscriptions and Memberships	**600**	**615**	**630**	**645**	**660**	**675**	**690**	**705**	**720**	**735**
0401. Contractors	600	615	630	645	660	675	690	705	720	735
0375. Office Equipment & Furniture	**3,000**	**3,075**	**3,150**	**3,225**	**3,300**	**3,375**	**3,450**	**3,525**	**3,600**	**3,675**
0527. Furniture & Equip under $xxxx - Expensed	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0415. Utilities	**60,000**	**61,500**	**63,000**	**64,500**	**66,000**	**67,500**	**69,000**	**70,500**	**72,000**	**73,500**
0519. Sewerage Charges	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0520. Electricity	55,000	56,375	57,750	59,125	60,500	61,875	63,250	64,625	66,000	67,375
0640. Telephone Charges	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0680. Depreciation	**185,000**	**189,625**	**194,250**	**198,875**	**203,500**	**208,125**	**212,750**	**217,375**	**222,000**	**226,625**
0740. Depreciation Expense	185,000	189,625	194,250	198,875	203,500	208,125	212,750	217,375	222,000	226,625
0945. Loan Repayments	**148,864**	**148,864**	**148,864**	**148,864**	**148,863**	**148,862**	**148,864**	**148,864**	**148,864**	**148,864**

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
0701. Interest Payment on Other Loans	42,213	38,502	34,661	30,687	26,574	22,318	17,916	13,360	8,644	3,765
0945. Principal Repayments	106,651	110,362	114,203	118,177	122,289	126,544	130,948	135,504	140,220	145,099
0980. Overheads / Internal Recharges	**267,000**	**273,675**	**280,350**	**287,025**	**293,700**	**300,375**	**307,050**	**313,725**	**320,400**	**327,075**
0980. Overheads Allocated	267,000	273,675	280,350	287,025	293,700	300,375	307,050	313,725	320,400	327,075
33100. Sewerage Services Asset Maintenance Fund	**335,000**	**343,500**	**352,500**	**360,500**	**370,000**	**379,500**	**388,500**	**398,500**	**408,000**	**419,000**
0590. Pump Station Maintenance	**70,500**	**72,500**	**74,500**	**76,000**	**78,000**	**80,000**	**82,000**	**84,000**	**86,000**	**88,500**
0301. Wages	49,350	50,822	52,292	53,263	54,736	56,207	57,678	59,148	60,620	62,592
0401. Contractors	14,100	14,452	14,805	15,158	15,510	15,862	16,215	16,568	16,920	17,272
0506. Materials Purchased	2,115	2,168	2,221	2,274	2,326	2,379	2,432	2,485	2,538	2,591
0970. Plant Hire - Internal Usage	4,935	5,058	5,182	5,305	5,428	5,552	5,675	5,799	5,922	6,045
0591. Fixed Plant & Equipment Maintenance	**199,000**	**204,000**	**209,000**	**214,000**	**219,500**	**225,500**	**230,500**	**236,500**	**242,000**	**248,500**
0301. Wages	107,460	110,172	112,883	115,594	118,806	122,518	125,229	128,940	132,152	136,363
0401. Contractors	41,790	42,835	43,880	44,924	45,969	47,014	48,058	49,103	50,148	51,193
0506. Materials Purchased	37,810	38,755	39,700	40,646	41,591	42,536	43,482	44,427	45,372	46,317
0970. Plant Hire - Internal Usage	11,940	12,238	12,537	12,836	13,134	13,432	13,731	14,030	14,328	14,627
0601. Sewer Mains Maintenance	**65,500**	**67,000**	**69,000**	**70,500**	**72,500**	**74,000**	**76,000**	**78,000**	**80,000**	**82,000**
0301. Wages	47,160	48,202	49,743	50,785	52,325	53,367	54,909	56,450	57,992	59,534
0401. Contractors	5,895	6,042	6,190	6,337	6,485	6,632	6,779	6,927	7,074	7,221
0506. Materials Purchased	3,930	4,028	4,126	4,225	4,323	4,421	4,520	4,618	4,716	4,814
0507. Inventory Issued From Store	1,310	1,343	1,376	1,408	1,441	1,474	1,506	1,539	1,572	1,605
0970. Plant Hire - Internal Usage	7,205	7,385	7,565	7,745	7,926	8,106	8,286	8,466	8,646	8,826
37000. Sewerage Services Infrastructure Capital Wo	**6,935,500**	**138,500**	**278,000**	**233,500**	**150,000**	**153,000**	**156,500**	**160,500**	**165,000**	**169,500**
0790. Pump Station Capital Works	**12,500**	**12,500**	**149,000**	**101,000**	**13,500**	**14,000**	**14,000**	**14,500**	**15,000**	**15,500**
0401. Contractors	12,500	12,500	149,000	101,000	13,500	14,000	14,000	14,500	15,000	15,500
0791. Fixed Plant & Equipment Capital Works	**6,800,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	6,800,000	0	0	0	0	0	0	0	0	0
0801. Sewer Mains Capital Works	**123,000**	**126,000**	**129,000**	**132,500**	**136,500**	**139,000**	**142,500**	**146,000**	**150,000**	**154,000**
0301. Wages	0	0	0	0	0	0	0	0	0	0
0401. Contractors	123,000	126,000	129,000	132,500	136,500	139,000	142,500	146,000	150,000	154,000
0970. Plant Hire - Internal Usage	0	0	0	0	0	0	0	0	0	0
Grand Total	**1,656,562**	**56,766**	**190,626**	**138,833**	**48,871**	**44,723**	**39,874**	**35,802**	**30,992**	**26,924**
Less Depreciation	185,000	189,625	194,250	198,875	203,500	208,125	212,750	217,375	222,000	226,625
Net Before Capital	(1,471,562)	132,859	3,624	60,042	154,629	163,402	172,876	181,573	191,008	199,701
Transfer form Reserve	300000									
Loan Funds	1250000									
Net Change in Working Capital	**78,438**	**132,859**	**3,624**	**60,042**	**154,629**	**163,402**	**172,876**	**181,573**	**191,008**	**199,701**

Hay Shire Council
Sewer Fund Income Statement

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Income from Continuing Operations										
Revenue										
Rates & Charges	961,702	1,034,221	1,060,083	1,086,598	1,113,782	1,141,652	1,170,225	1,199,519	1,229,552	1,260,342
User Charges and Fees	33,200	34,030	34,860	35,690	36,520	37,350	38,180	39,010	39,840	40,670
Grants & Subsidies Recurrent	10,500	10,762	11,025	11,288	11,550	11,812	12,075	12,338	12,600	12,863
Interest	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
Capital Grants Received	5,250,000	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	6,285,402	1,109,763	1,137,468	1,165,826	1,194,852	1,224,564	1,254,980	1,286,117	1,317,992	1,350,625
Expenditure										
Employee Costs	206,970	212,271	218,068	222,867	229,167	235,467	241,266	248,063	254,364	262,164
Depreciation	185,000	189,625	194,250	198,875	203,500	208,125	212,750	217,375	222,000	226,625
Other Costs	60,600	62,115	63,630	65,145	66,660	68,175	69,690	71,205	72,720	74,235
Materials and Contracts	405,030	415,154	425,282	435,408	445,533	455,658	465,784	475,912	486,036	496,161
Borrowing Costs	42,213	38,502	34,661	30,687	26,574	22,318	17,916	13,360	8,644	3,765
Total Expenses from Continuing Operations	899,813	917,667	935,891	952,982	971,434	989,743	1,007,406	1,025,915	1,043,764	1,062,950
Net Operating Result For the Year	5,385,589	192,096	201,577	212,844	223,418	234,821	247,574	260,202	274,228	287,675
Net Operating Result Before Grants and Contributions provided for Capital Purposes	**135,589**	**192,096**	**201,577**	**212,844**	**223,418**	**234,821**	**247,574**	**260,202**	**274,228**	**287,675**

Hay Shire Council
Sewerage Fund Balance Sheet

	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Assets										
Current Assets										
Cash and Investments	2,250,000	2,444,000	2,488,000	2,582,000	2,761,000	2,843,000	2,982,000	3,099,000	3,182,000	3,266,000
Receivables	180,000	184,500	189,000	193,500	198,000	202,500	207,000	211,500	216,000	220,500
Inventories										
Other										
Total Current Assets	2,430,000	2,628,500	2,677,000	2,775,500	2,959,000	3,045,500	3,189,000	3,310,500	3,398,000	3,486,500
Non Current Assets										
Investments										
Receivables										
Inventories	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
Infrastructure, Property, Plant and Equipment	17,266,470	17,208,262	17,305,312	17,359,522	17,335,758	17,415,881	17,448,800	17,510,215	17,611,238	17,875,410
Other										
Total Non Current Assets	17,269,970	17,211,849	17,308,987	17,363,284	17,339,608	17,419,819	17,452,825	17,514,327	17,615,438	17,879,698
Total Assets	19,699,970	19,840,349	19,985,987	20,138,784	20,298,608	20,465,319	20,641,825	20,824,827	21,013,438	21,366,198
Liabilities										
Current Liabilities										
Payables										

	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Borrowings	106,651	110,362	114,203	118,176	122,289	126,544	130,948	135,504	140,219	145,099
Provisions										
Total Current Liabilities	106,651	110,362	114,203	118,176	122,289	126,544	130,948	135,504	140,219	145,099
Non Current Liabilities										
Payables										
Borrowings	1,143,319	1,032,987	918,784	800,608	678,319	551,775	420,877	285,323	140,219	145,099
Provisions										
Total Non Current Liabilities	1,143,319	1,032,987	918,784	800,608	678,319	551,775	420,877	285,323	140,219	145,099
Total Liabilities	1,249,970	1,143,349	1,032,987	918,784	800,608	678,319	551,825	420,827	280,438	290,198
Net Assets	**18,450,000**	**18,697,000**	**18,953,000**	**19,220,000**	**19,498,000**	**19,787,000**	**20,090,000**	**20,404,000**	**20,733,000**	**21,076,000**
Equity	(18,450,000)	(18,697,000)	(18,953,000)	(19,220,000)	(19,498,000)	(19,787,000)	(20,090,000)	(20,404,000)	(20,733,000)	(21,076,000)
Retained Surplus	(16,250,000)	(16,442,000)	(16,643,000)	(16,855,000)	(17,078,000)	(17,312,000)	(17,560,000)	(17,819,000)	(18,093,000)	(18,381,000)
Asset Revaluation Reserve	(2,200,000)	(2,255,000)	(2,310,000)	(2,365,000)	(2,420,000)	(2,475,000)	(2,530,000)	(2,585,000)	(2,640,000)	(2,695,000)

HAY SHIRE COUNCIL

SEWER FUND BUDGETTED STATEMENT OF CASH FLOWS

	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts:										
Receipts from rates & annual charges	961,702	1,034,221	1,060,083	1,086,598	1,113,782	1,141,652	1,170,225	1,199,519	1,229,552	1,260,342
Receipts from user charges & Fees	33,200	34,030	34,860	35,690	36,520	37,350	38,180	39,010	39,840	40,670
Interest received	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
Grants and Contributions	5,260,500	10,762	11,025	11,288	11,550	11,812	12,075	12,338	12,600	12,863
Other operating receipts										
Payments:										
Payments to employees	-206,970	-212,271	-218,068	-222,867	-229,167	-235,467	-241,266	-248,063	-254,364	-262,164
Payments for materials/contracts	-405,030	-415,154	-425,282	-435,408	-445,533	-455,658	-465,784	-475,912	-486,036	-496,161
Payments of Interest	-42213	-38502	-34661	-30687	-26574	-22318	-17916	-13360	-8644	-3765
Other operating payments	-60,600	-62,115	-63,630	-65,145	-66,660	-68,175	-69,690	-71,205	-72,720	-74,235
Net cash provided by (or used in) operating activities	5,570,589	381,721	395,827	411,719	426,918	442,946	460,324	477,577	496,228	514,300
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts:										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets										
Other proceeds										
Payments:										
Purchase Investments										
Purchase Property Plant & Equipment	-7,033,938	-77,359	-237,624	-199,543	-125,629	-234,402	-190,376	-225,073	-273,009	-285,201
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-7,033,938	-77,359	-237,624	-199,543	-125,629	-234,402	-190,376	-225,073	-273,009	-285,201

	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts:										
Proceeds from borrowings & advances	1,250,000									
Other Proceeds										
Payments:										
Payment of borrowings & advances	-106,651	-110,362	-114,203	-118,176	-122,289	-126,544	-130,948	-135,504	-140,219	-145,099
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	1,143,349	-110,362	-114,203	-118,176	-122,289	-126,544	-130,948	-135,504	-140,219	-145,099
Net increase/(decrease) in cash held	-320,000	194,000	44,000	94,000	179,000	82,000	139,000	117,000	83,000	84,000
Cash at beginning of reporting period	2,570,000	2,250,000	2,444,000	2,488,000	2,582,000	2,761,000	2,843,000	2,982,000	3,099,000	3,182,000
Cash at end of reporting period	2,250,000	2,444,000	2,488,000	2,582,000	2,761,000	2,843,000	2,982,000	3,099,000	3,182,000	3,266,000

Hay Shire Council
Sewer Fund
Capital Budget

Budget Item	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
Engineering	**6,935,500**	**138,500**	**278,000**	**233,500**	**150,000**	**153,000**	**156,500**	**160,500**	**165,000**	**169,500**
Sewer	**6,935,500**	**138,500**	**278,000**	**233,500**	**150,000**	**153,000**	**156,500**	**160,500**	**165,000**	**169,500**
37000. Sewerage Services Infrastructure Capital Worl	**6,935,500**	**138,500**	**278,000**	**233,500**	**150,000**	**153,000**	**156,500**	**160,500**	**165,000**	**169,500**
0790. Pump Station Capital Works	**12,500**	**12,500**	**149,000**	**101,000**	**13,500**	**14,000**	**14,000**	**14,500**	**15,000**	**15,500**
0401. Contractors	12,500	12,500	149,000	101,000	13,500	14,000	14,000	14,500	15,000	15,500
0791. Fixed Plant & Equipment Capital Works	**6,800,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	6,800,000	0	0	0	0	0	0	0	0	0
0801. Sewer Mains Capital Works	**123,000**	**126,000**	**129,000**	**132,500**	**136,500**	**139,000**	**142,500**	**146,000**	**150,000**	**154,000**
0301. Wages	0	0	0	0	0	0	0	0	0	0
0401. Contractors	123,000	126,000	129,000	132,500	136,500	139,000	142,500	146,000	150,000	154,000
0970. Plant Hire - Internal Usage	0	0	0	0	0	0	0	0	0	0
Grand Total	6,935,500	138,500	278,000	233,500	150,000	153,000	156,500	160,500	165,000	169,500