Long Term Financial Plan

2021-2022

Hay Shire Council

Hay

Exciting Heritage... Positive Future

Introduction

The aim of the Long Term Financial Plan for Hay Shire Council is to provide a framework to assist decision making that will ensure the Council has a financially sustainable long term future.

Financial sustainability in local government has been a major cause for concern due to:

- Requests from communities for expanded services;
- Rate pegging constraints;
- Uncertainty over grant income;
- The ability of residents to pay;
- Increased maintenance due to an ageing infrastructure network;
- Unexpected natural events; and
- More recently the impact of COVID-19

This Long Term Financial Plan establishes the framework, mechanism and financial targets of the Council. It is the basis to guide Council in the decision making process across multiple years. It contains guiding philosophies to promote a consistent financial direction spanning financial years and council terms.

Current Financial Position

Council's net operating result for 2019/2020 was a surplus of $1,686,000 on a consolidated basis. Net operating result before capital grants and contributions was a deficit of $831,000.

Performance ratios at 30/6/2020 on a consolidated basis were.

- Operating performance ratio (7.92)%
- Own source operating revenue ratio 41.07%
- Unrestricted curretn ratio 5.95
- Debt service cover ratio 12.76
- Rates annual charges, interest and extra charges outstanding 11.48%
- Cash expense cover ratio 15.80 months

Planning Assumptions

Service Levels

It is assumed that the community will continue to endorse the current range of services that the Council provides to the community. Extensive consultation has been conducted as part of the Community Strategic Process to confirm the range of services expected by the community.

Population Projections

The Long Term Financial Plan has been developed on the basis of a sustainable population ontinuing to be at existing levels.

Economic Growth

The Hay Shire community relies on agriculture for much of its economic output which by nature can be variable and is subject to large fluctuations such as recently seen with the long running drought. It is apparent that the area is experiencing a small rebound in economic output. In developing this plan it has been assumed that economic output will remain constant over the 10 year period with the fluctuations balancing out over the long term.

Infrastructure

Hay Shire Council will continue to manage its assets and infrastructure to support the community, in accordance with the Asset Management Strategy.

The forecast expenditure for infrastructure asset renewal may not be sufficient to maintain or improve the current level of service provided by those assets. There is a risk of deferred maintenance resulting in additional funding requirements and/or reduced service levels not stated or provided in the Community Strategic Plan.

Council is continually working to improve the level of confidence in the asset renewal forecasts.

Interest Rates

The Long Term Financial Plan is based upon stable interest rates. No significant movements in interest rates have been incorporated into the plan. Current interest rates are considered to be within the range of "normal" interest rates, as articulated by the Reserve Bank of Australia.

Inflation

The Long Term Financial Plan has as its base an inflation figure of 2.5%pa. This figure is based on the Reserve Bank of Australia inflation forecasts.

Revenue Forecasts

Rates

Council's rating structure is reviewed annually as each year's budget is adopted.

The Long Term Financial Plan is based on the current rating structure.

The proposed rating structure for 2021/22 is as follows:

RATE CATEGORY	2021/2022
FARMLAND	$498,199.87
RESIDENTIAL	$734,589.46
BUSINESS-CBA	$185,408.29
BUSINESS	$188,012.23
FARMLAND IRRIGATION	$848,548.55
RURAL RESIDENTIAL	$112,973.55
Total	**$2,567,731.97**

Total Rate yield will increase by 2% permissible rate pegging amount plus $22,333 carry over amount.

Yield from Farmland Rate Categories increased to 52.5% of Total Yield.

Redistribute 10% of CBD Business Yield to Business.

Water and Sewerage charges have increased by 2%.

Waste Charges have increased by 5%.

Annual Charges

Council's Domestic Waste, Water and Sewerage functions are required to be self-funding and annual charges are calculated to cover the anticipated costs of providing those services. The revenue calculated in the Long Term Financial Plans are those amounts that are deemed necessary to cover currents costs and future requirements. The annual charges for the three services are as follows:

Water	Raw $372.00	Filtered $144.00
Sewerage	Residential $772.00	Non Residential $628.00
Domestic Waste	$292.00	
Waste (Non-domestic)	$292.00	
Waste Management Charge	$49.00	
Tip Access	$75.00	

Interest on investments

Council has an investment portfolio that varies in size somewhat each year. These funds are invested in accordance with the Minister's Order and Council's adopted Investment Policy. The estimated return on invested funds has been set at 1% throughout the Long Term Financial Plan.

Fees, User Charges and Other Income

Income in this category is derived from an extensive range of services provided to the community.

Fees and charges are reviewed annually and most are subject to fluctuations particularly as a response to local and general economic conditions. Many of the fees and charges are set by statute and do not provide for annual increases in line with the increased cost of providing the services.

Fees and Charges are set annually by Council and due consideration is given to the level of cost recovery.

The Long Term Financial Plan has assumed that General Fund fees, charges and other income in 2021/22 will increase by 2.0%. Cemetery interment fee's have increased by $300 after consideration of current and future service levels and costs.

Grants and Contributions

Grants and contributions provide a major source of funds for Council.

This funding is projected to remail at real current levels throughout the Long Term Financial Plan. Financial Assistance Grants are forecast to increase by 2.5% throughout the plan.

Net Gain from Disposal of Assets

The Long Term Financial Plan assumes that all assets are disposed of at their written down value.

Borrowings

Hay Council has a debt service cover ratio of 12.76 which is considered very conservative and reasonable for a Council of our size and structure. There are currently no borrowings as a funding source within the Long Term Financial Plan.

Cash Reserves & Funds

The Council's cash reserves are held for specific purposes, whether the reserves are externally or internally restricted.

The Long Term Financial Plan maintains the current levels of reserves as well as overall cash for General, Water and Sewerage Funds.

Expenditure Forecasts

Staff Costs

Staff costs are predicted to increase by 2% in 2021/22 and then 2.5% per year in the Long Term Financial Plan on an individual basis.

This forecast is attributable to known and predicted award increases, superannuation contributions, workers compensation costs, skills and performance progression and market forces.

Borrowing Costs

The borrowing costs in the long term plan reflect the current loans that Council has. There are currently no borrowings as a funding source within the Long Term Financial Plan.

Materials and Contracts

Under the Long Term Financial Plan, all materials and contracts have been forecast to increase in line with the CPI projection of 2.5%.

Other Expenses

Under the Long Term Financial Plan, other expenses have been forecast to increase in line with the CPI projection of 2.5%.

Depreciation

Depreciation and useful life estimates are based on Council's accounting policies and useful lives as stated in Council's Asset Management Strategy. Future asset revaluations will have an impact on infrastructure remaining lives as well as future depreciation charges.

Finance Performance

On the following pages are Councils' budgets for General, Water & Sewerage funds which consist of:

- Funding Statement - All Funds
- Income Statement - All Funds
- Statement of Cash Flows - All Funds
- Balance Sheet - All Funds
- Consolidated Income Statement

Long Term Financial Plan Attachments

Hay Shire Council
General Draft
Function Statement incorporating Working Capital result

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
General Manager	917,800	1,127,020	1,072,108	1,078,696	1,103,785	1,172,872	1,153,959	1,179,048	1,204,137	1,277,224	1,254,311
General Manager`s Office	450,000	471,000	482,774	494,550	506,326	518,100	529,874	541,650	553,426	565,200	576,974
03000. General Manager's Office	450,000	471,000	482,774	494,550	506,326	518,100	529,874	541,650	553,426	565,200	576,974
0300. Employee Costs	402,000	422,000	432,550	443,100	453,650	464,200	474,750	485,300	495,850	506,400	516,950
0300. Salaries	402,000	422,000	432,550	443,100	453,650	464,200	474,750	485,300	495,850	506,400	516,950
0310. Staff Training	7,000	10,000	10,249	10,500	10,751	11,000	11,249	11,500	11,751	12,000	12,249
0644. Course Seminar & Conference Registration	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0645. Air Travel	500	500	512	525	538	550	562	575	588	600	612
0646. Travel Accommodation	2,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0649. Meal Reimbursements	500	500	512	525	538	550	562	575	588	600	612
0350. Office Administration Expenditure	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0360. Professional Services	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0405. Consultants Other	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0420. Internal Audit	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0370. Subscriptions and Memberships	3,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	3,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire (Internal)	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0970. Plant Hire - Internal Usage	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
Elected Members	152,300	243,520	208,608	213,696	218,784	267,872	228,960	234,048	239,136	292,224	249,312
01020. Elected Members Revenue	(1,200)	0	0	0	0	0	0	0	0	0	0
0110. User Fees & Charges	(1,200)	0	0	0	0	0	0	0	0	0	0
0143. Other User Charges (Sundry)	(1,200)	0	0	0	0	0	0	0	0	0	0
03020. Elected Members Expenses	153,500	203,520	208,608	213,696	218,784	223,872	228,960	234,048	239,136	244,224	249,312
0310. Staff Training	7,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0644. Course Seminar & Conference Registration	3,000	19,000	19,475	19,950	20,425	20,900	21,375	21,850	22,325	22,800	23,275
0645. Air Travel	1,500	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0646. Travel Accommodation	1,500	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0649. Meal Reimbursements	500	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	500	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0330. Mayor & Elected Member Expenses	127,500	150,520	154,283	158,046	161,809	165,572	169,335	173,098	176,861	180,624	184,387
0603. Other Sundry Expenses	30,000	28,000	28,700	29,400	30,100	30,800	31,500	32,200	32,900	33,600	34,300
0618. Elected Members Allowances	84,000	98,520	100,983	103,446	105,909	108,372	110,835	113,298	115,761	118,224	120,687
0619. Elected Members Vehicle Allowance	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0644. Course Seminar & Conference Registration	6,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0645. Air Travel	1,500	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0646. Travel Accommodation	2,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0649. Meal Reimbursements	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0340. Civic Functions & Ceremonies	14,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0603. Other Sundry Expenses	14,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0405. Grants / Donations Paid	5,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0623. Sponsorships Paid	5,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
03040. Election Expenditure	0	40,000	0	0	0	44,000	0	0	0	48,000	0

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0335. Election Expenses	**0**	**40,000**	**0**	**0**	**0**	**44,000**	**0**	**0**	**0**	**48,000**	**0**
0500. Stationery & Office Consumables	0	2,000	0	0	0	2,200	0	0	0	2,400	0
0601. Advertising Press	0	3,000	0	0	0	3,300	0	0	0	3,600	0
0603. Other Sundry Expenses	0	35,000	0	0	0	38,500	0	0	0	42,000	0
Governance	**25,000**	**28,000**	**28,700**	**29,400**	**30,100**	**30,800**	**31,500**	**32,200**	**32,900**	**33,600**	**34,300**
03050. Other Governance	**25,000**	**28,000**	**28,700**	**29,400**	**30,100**	**30,800**	**31,500**	**32,200**	**32,900**	**33,600**	**34,300**
0310. Staff Training	**5,000**	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0644. Course Seminar & Conference Registration	5,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0370. Subscriptions and Memberships	**20,000**	**20,000**	**20,500**	**21,000**	**21,500**	**22,000**	**22,500**	**23,000**	**23,500**	**24,000**	**24,500**
0503. Subscriptions Reference Materials	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
Tourism and Events	**286,178**	**305,000**	**322,251**	**329,500**	**336,750**	**344,000**	**351,250**	**358,500**	**365,750**	**373,000**	**380,250**
01910. Events Promotion Revenue	**(39,600)**	**(1,500)**	**(1,537)**	**(1,575)**	**(1,612)**	**(1,650)**	**(1,688)**	**(1,725)**	**(1,762)**	**(1,800)**	**(1,838)**
0110. User Fees & Charges	**0**	**(1,500)**	**(1,537)**	**(1,575)**	**(1,612)**	**(1,650)**	**(1,688)**	**(1,725)**	**(1,762)**	**(1,800)**	**(1,838)**
0143. Other User Charges (Sundry)	0	(1,500)	(1,537)	(1,575)	(1,612)	(1,650)	(1,688)	(1,725)	(1,762)	(1,800)	(1,838)
0115. Grants & Subsidies Recurrent	**(39,600)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0171. State Grants & Subsidies	(31,000)	0	0	0	0	0	0	0	0	0	0
0173. Contributions Received Other	(8,600)	0	0	0	0	0	0	0	0	0	0
01920. Tourism Revenue	**(25,500)**	**(20,500)**	**(21,012)**	**(21,525)**	**(22,038)**	**(22,550)**	**(23,062)**	**(23,575)**	**(24,088)**	**(24,600)**	**(25,112)**
0110. User Fees & Charges	**(25,000)**	**(20,000)**	**(20,500)**	**(21,000)**	**(21,500)**	**(22,000)**	**(22,500)**	**(23,000)**	**(23,500)**	**(24,000)**	**(24,500)**
0145. Tourism Sales	(25,000)	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
0130. Other Income	**(500)**	**(500)**	**(512)**	**(525)**	**(538)**	**(550)**	**(562)**	**(575)**	**(588)**	**(600)**	**(612)**
0220. Other Sundry Income	(500)	(500)	(512)	(525)	(538)	(550)	(562)	(575)	(588)	(600)	(612)
03900. Area Promotion	**80,000**	**80,000**	**91,625**	**93,250**	**94,875**	**96,500**	**98,125**	**99,750**	**101,375**	**103,000**	**104,625**
0350. Office Administration Expenditure	**16,000**	**16,000**	**16,400**	**16,800**	**17,200**	**17,600**	**18,000**	**18,400**	**18,800**	**19,200**	**19,600**
0500. Stationery & Office Consumables	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0602. Advertising Other	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0396. Merchandise	**19,000**	**19,000**	**19,475**	**19,950**	**20,425**	**20,900**	**21,375**	**21,850**	**22,325**	**22,800**	**23,275**
0530. Goods For Sale	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0603. Other Sundry Expenses	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0405. Grants / Donations Paid	**30,000**	**30,000**	**30,750**	**31,500**	**32,250**	**33,000**	**33,750**	**34,500**	**35,250**	**36,000**	**36,750**
0623. Sponsorships Paid	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0460. Community Programs & Events	**15,000**	**15,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**
0603. Other Sundry Expenses	15,000	15,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
03910. Events Staging & Promotion	**77,278**	**28,000**	**28,700**	**29,400**	**30,100**	**30,800**	**31,500**	**32,200**	**32,900**	**33,600**	**34,300**
0350. Office Administration Expenditure	**1,000**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0500. Stationery & Office Consumables	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0460. Community Programs & Events	**76,278**	**27,000**	**27,675**	**28,350**	**29,025**	**29,700**	**30,375**	**31,050**	**31,725**	**32,400**	**33,075**
0301. Wages	5,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0401. Contractors	32,278	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	29,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0601. Advertising Press	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0603. Other Sundry Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	0	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
03920. Tourism Operations	**194,000**	**219,000**	**224,475**	**229,950**	**235,425**	**240,900**	**246,375**	**251,850**	**257,325**	**262,800**	**268,275**
0300. Employee Costs	**162,000**	**177,000**	**181,425**	**185,850**	**190,275**	**194,700**	**199,125**	**203,550**	**207,975**	**212,400**	**216,825**
0300. Salaries	162,000	177,000	181,425	185,850	190,275	194,700	199,125	203,550	207,975	212,400	216,825
0310. Staff Training	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0644. Course Seminar & Conference Registration	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0350. Office Administration Expenditure	**9,000**	**9,000**	**9,225**	**9,450**	**9,675**	**9,900**	**10,125**	**10,350**	**10,575**	**10,800**	**11,025**
0500. Stationery & Office Consumables	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0600. Postage	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0640. Telephone Charges	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0370. Subscriptions and Memberships	5,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0503. Subscriptions Reference Materials	5,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0375. Office Equipment & Furniture	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0527. Furniture & Equip under $xxxx - Expensed	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0460. Community Programs & Events	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0603. Other Sundry Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire (Internal)	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0970. Plant Hire - Internal Usage	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
Business and Economic Development	4,322	79,500	29,775	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
02170. Economic Development Revenue	(381,205)	(193,500)	(193,500)	0	0	0	0	0	0	0	0
0115. Grants & Subsidies Recurrent	(381,205)	(193,500)	(193,500)	0	0	0	0	0	0	0	0
0170. Comm'th Grants & Subsidies	(381,205)	(193,500)	(193,500)	0	0	0	0	0	0	0	0
04160. Commercial Undertakings Operations	11,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0415. Utilities	11,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0518. Water Charges	11,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
04170. Economic Development	276,205	212,000	212,000	0	0	0	0	0	0	0	0
0360. Professional Services	150,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	150,000	0	0	0	0	0	0	0	0	0	0
0460. Community Programs & Events	126,205	212,000	212,000	0	0	0	0	0	0	0	0
0603. Other Sundry Expenses	126,205	212,000	212,000	0	0	0	0	0	0	0	0
04190. Business and Community Development	98,322	0	0	0	0	0	0	0	0	0	0
0360. Professional Services	7,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	7,000	0	0	0	0	0	0	0	0	0	0
0460. Community Programs & Events	91,322	0	0	0	0	0	0	0	0	0	0
0603. Other Sundry Expenses	91,322	0	0	0	0	0	0	0	0	0	0
08190. Land Development & Sales Capital Expenditu	0	50,000	0	0	0	0	0	0	0	0	0
0710. Purchase of Land	0	50,000	0	0	0	0	0	0	0	0	0
0550. Land & Building Purchases	0	50,000	0	0	0	0	0	0	0	0	0
Corporate Services	(5,049,889)	(5,018,138)	(5,126,555)	(5,300,860)	(5,445,671)	(5,570,483)	(5,699,794)	(5,834,605)	(5,944,416)	(6,208,434)	(6,343,246)
Manager Corporate Service Office	(7,746)	18,000	18,450	18,900	19,350	19,800	20,250	20,700	21,150	21,600	22,050
01100. Corporate Services Revenue	(35,000)	(25,000)	(25,625)	(26,250)	(26,875)	(27,500)	(28,125)	(28,750)	(29,375)	(30,000)	(30,625)
0110. User Fees & Charges	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0143. Other User Charges (Sundry)	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0125. Reimbursements	(18,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0200. Reimbursements Other	(18,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0130. Other Income	(12,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0220. Other Sundry Income	(12,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
03100. Corporate Services Management	27,254	43,000	44,075	45,150	46,225	47,300	48,375	49,450	50,525	51,600	52,675
0300. Employee Costs	696,500	756,000	774,900	793,800	812,700	831,600	850,500	869,400	888,300	907,200	926,100
0300. Salaries	696,500	756,000	774,900	793,800	812,700	831,600	850,500	869,400	888,300	907,200	926,100
0310. Staff Training	8,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0644. Course Seminar & Conference Registration	6,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0645. Air Travel	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0646. Travel Accommodation	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0350. Office Administration Expenditure	98,000	89,000	91,225	93,450	95,675	97,900	100,125	102,350	104,575	106,800	109,025
0500. Stationery & Office Consumables	40,000	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0600. Postage	14,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0601. Advertising Press	18,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0603. Other Sundry Expenses	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0640. Telephone Charges	22,000	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950
0642. Internet & Other Communication Charges	3,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0360. Professional Services	**110,000**	**75,000**	**76,875**	**78,750**	**80,625**	**82,500**	**84,375**	**86,250**	**88,125**	**90,000**	**91,875**
0402. Accounting Services	40,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0409. Valuation Expenses	70,000	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0365. Legal & Debt Recovery Costs	**2,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0403. Solicitors Fees	2,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0375. Office Equipment & Furniture	**6,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0527. Furniture & Equip under $xxxx - Expensed	4,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0680. Depreciation	**18,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0740. Depreciation Expense	18,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire (Internal)	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0980. Overheads / Internal Recharges	**(916,246)**	**(899,000)**	**(921,475)**	**(943,950)**	**(966,425)**	**(988,900)**	**(1,011,375)**	**(1,033,850)**	**(1,056,325)**	**(1,078,800)**	**(1,101,275)**
0980. Overheads Allocated	(916,246)	(899,000)	(921,475)	(943,950)	(966,425)	(988,900)	(1,011,375)	(1,033,850)	(1,056,325)	(1,078,800)	(1,101,275)
Rates	**(2,480,376)**	**(2,561,595)**	**(2,625,635)**	**(2,689,674)**	**(2,753,715)**	**(2,817,755)**	**(2,881,794)**	**(2,945,835)**	**(3,009,875)**	**(3,073,914)**	**(3,137,954)**
01110. Rates Revenue	**(2,480,376)**	**(2,561,595)**	**(2,625,635)**	**(2,689,674)**	**(2,753,715)**	**(2,817,755)**	**(2,881,794)**	**(2,945,835)**	**(3,009,875)**	**(3,073,914)**	**(3,137,954)**
0100. Rates & Charges	**(1,981,022)**	**(2,046,135)**	**(2,097,289)**	**(2,148,441)**	**(2,199,595)**	**(2,250,749)**	**(2,301,902)**	**(2,353,056)**	**(2,404,209)**	**(2,455,362)**	**(2,506,516)**
0010. Rates - Residential	(522,980)	(545,244)	(558,875)	(572,506)	(586,137)	(599,768)	(613,400)	(627,031)	(640,662)	(654,293)	(667,924)
0011. Rates - Commercial	(317,132)	(335,025)	(343,401)	(351,776)	(360,152)	(368,528)	(376,903)	(385,279)	(393,654)	(402,030)	(410,406)
0012. Rates - Rural	(1,170,910)	(1,200,866)	(1,230,888)	(1,260,909)	(1,290,931)	(1,320,953)	(1,350,974)	(1,380,996)	(1,411,018)	(1,441,039)	(1,471,061)
0030. Rates Council Pensioner Concession	43,000	43,000	44,075	45,150	46,225	47,300	48,375	49,450	50,525	51,600	52,675
0032. Postponed	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0034. Rates Interest Penalty	(15,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0101. Base Charge Income	**(469,242)**	**(485,460)**	**(497,596)**	**(509,733)**	**(521,870)**	**(534,006)**	**(546,142)**	**(558,279)**	**(570,416)**	**(582,552)**	**(594,688)**
0001. Base Charge Income	(469,242)	(485,460)	(497,596)	(509,733)	(521,870)	(534,006)	(546,142)	(558,279)	(570,416)	(582,552)	(594,688)
0105. Statutory Fees & Charges	**(6,000)**	**(6,000)**	**(6,150)**	**(6,300)**	**(6,450)**	**(6,600)**	**(6,750)**	**(6,900)**	**(7,050)**	**(7,200)**	**(7,350)**
0060. Rates Search/Certificate Fee	(6,000)	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
0115. Grants & Subsidies Recurrent	**(24,112)**	**(24,000)**	**(24,600)**	**(25,200)**	**(25,800)**	**(26,400)**	**(27,000)**	**(27,600)**	**(28,200)**	**(28,800)**	**(29,400)**
0170. Comm'th Grants & Subsidies	(24,112)	(24,000)	(24,600)	(25,200)	(25,800)	(26,400)	(27,000)	(27,600)	(28,200)	(28,800)	(29,400)
Finance	**(3,025,881)**	**(3,034,293)**	**(3,114,256)**	**(3,194,218)**	**(3,274,180)**	**(3,354,143)**	**(3,434,106)**	**(3,514,068)**	**(3,594,030)**	**(3,838,200)**	**(3,918,163)**
01120. Financial Control Revenue	**(3,335,088)**	**(3,346,000)**	**(3,429,650)**	**(3,513,300)**	**(3,596,950)**	**(3,680,600)**	**(3,764,250)**	**(3,847,900)**	**(3,931,550)**	**(4,015,200)**	**(4,098,850)**
0115. Grants & Subsidies Recurrent	**(3,244,656)**	**(3,325,000)**	**(3,408,125)**	**(3,491,250)**	**(3,574,375)**	**(3,657,500)**	**(3,740,625)**	**(3,823,750)**	**(3,906,875)**	**(3,990,000)**	**(4,073,125)**
0170. Comm'th Grants & Subsidies	(3,244,656)	(3,325,000)	(3,408,125)	(3,491,250)	(3,574,375)	(3,657,500)	(3,740,625)	(3,823,750)	(3,906,875)	(3,990,000)	(4,073,125)
0120. Interest & Investment Income	**(1,000)**	**(1,000)**	**(1,025)**	**(1,050)**	**(1,075)**	**(1,100)**	**(1,125)**	**(1,150)**	**(1,175)**	**(1,200)**	**(1,225)**
0190. Interest Received Banks & Other	(1,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0121. Interest on Direct Investments	**(20,000)**	**(20,000)**	**(20,500)**	**(21,000)**	**(21,500)**	**(22,000)**	**(22,500)**	**(23,000)**	**(23,500)**	**(24,000)**	**(24,500)**
0190. Interest Received Banks & Other	(20,000)	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
0950. Proceeds on Sales of Assets	**(69,432)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0950. Proceeds from Sale of Land & Buildings	(69,432)	0	0	0	0	0	0	0	0	0	0
03120. Financial Control Operations	**145,000**	**147,500**	**151,187**	**154,875**	**158,563**	**162,250**	**165,937**	**169,625**	**173,313**	**177,000**	**180,687**
0380. Bank Charges	**15,000**	**16,500**	**16,912**	**17,325**	**17,738**	**18,150**	**18,562**	**18,975**	**19,388**	**19,800**	**20,212**
0614. Merchant Fees	15,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0615. Corporate Card Expenses	0	500	512	525	538	550	562	575	588	600	612
0410. Insurance	**130,000**	**131,000**	**134,275**	**137,550**	**140,825**	**144,100**	**147,375**	**150,650**	**153,925**	**157,200**	**160,475**
0632. General Asset Insurance	0	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0633. Public Liability Insurance	85,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0636. Other Insurance	40,000	0	0	0	0	0	0	0	0	0	0
0637. Excess Payable on Insurance Claims	5,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
03121. Loan Repayments	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**0**	**0**
0945. Loan Repayments	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**0**	**0**
0701. Interest Payment on Other Loans	48,934	46,434	41,279	36,088	30,359	24,464	18,430	11,871	5,220	0	0
0945. Principal Repayments	115,273	117,773	122,928	128,119	133,848	139,743	145,777	152,336	158,987	0	0
Information Technology	**235,500**	**210,100**	**236,500**	**197,000**	**187,000**	**197,000**	**202,500**	**202,500**	**227,500**	**262,500**	**262,500**
03140. IT Services	**210,500**	**190,600**	**201,500**	**169,000**	**172,000**	**182,000**	**182,500**	**182,500**	**182,500**	**242,500**	**242,500**
0355. Computer / IT Costs	**210,500**	**190,600**	**201,500**	**169,000**	**172,000**	**182,000**	**182,500**	**182,500**	**182,500**	**242,500**	**242,500**
0401. Contractors	126,500	91,600	101,500	68,500	71,500	81,500	81,500	81,500	81,500	141,500	141,500
0553. Software Purchase & Upgrade - Assets	36,000	36,000	36,000	36,500	36,500	36,500	37,000	37,000	37,000	37,000	37,000
0638. Software Licenses	48,000	63,000	64,000	64,000	64,000	64,000	64,000	64,000	64,000	64,000	64,000
07140. IT Services Capital Expenditure	**25,000**	**19,500**	**35,000**	**28,000**	**15,000**	**15,000**	**20,000**	**20,000**	**45,000**	**20,000**	**20,000**
0703. IT Capital Expenditure	**25,000**	**19,500**	**35,000**	**28,000**	**15,000**	**15,000**	**20,000**	**20,000**	**45,000**	**20,000**	**20,000**
0552. Computer Hardware - Assets	25,000	19,500	35,000	28,000	15,000	15,000	20,000	20,000	45,000	20,000	20,000
Libraries	**222,995**	**223,550**	**229,138**	**234,727**	**240,317**	**245,905**	**251,493**	**257,083**	**262,672**	**268,260**	**273,847**
01710. Libraries	**(74,186)**	**(73,100)**	**(74,927)**	**(76,755)**	**(78,583)**	**(80,410)**	**(82,237)**	**(84,065)**	**(85,893)**	**(87,720)**	**(89,548)**
0110. User Fees & Charges	**(2,900)**	**(2,100)**	**(2,152)**	**(2,205)**	**(2,258)**	**(2,310)**	**(2,362)**	**(2,415)**	**(2,468)**	**(2,520)**	**(2,573)**
0130. Library Fees / Fines on overdue books	(400)	(100)	(102)	(105)	(108)	(110)	(112)	(115)	(118)	(120)	(123)
0134. Photocopy Charges	(2,000)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
0143. Other User Charges (Sundry)	(500)	0	0	0	0	0	0	0	0	0	0
0115. Grants & Subsidies Recurrent	**(71,286)**	**(71,000)**	**(72,775)**	**(74,550)**	**(76,325)**	**(78,100)**	**(79,875)**	**(81,650)**	**(83,425)**	**(85,200)**	**(86,975)**
0171. State Grants & Subsidies	(70,286)	(71,000)	(72,775)	(74,550)	(76,325)	(78,100)	(79,875)	(81,650)	(83,425)	(85,200)	(86,975)
0174. Donations Received	(1,000)	0	0	0	0	0	0	0	0	0	0
03710. Libraries	**292,181**	**291,650**	**298,940**	**306,232**	**313,525**	**320,815**	**328,105**	**335,398**	**342,690**	**349,980**	**357,270**
0300. Employee Costs	**167,000**	**175,000**	**179,375**	**183,750**	**188,125**	**192,500**	**196,875**	**201,250**	**205,625**	**210,000**	**214,375**
0300. Salaries	167,000	175,000	179,375	183,750	188,125	192,500	196,875	201,250	205,625	210,000	214,375
0310. Staff Training	**2,500**	**1,250**	**1,281**	**1,312**	**1,344**	**1,375**	**1,406**	**1,438**	**1,469**	**1,500**	**1,531**
0646. Travel Accommodation	2,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0649. Meal Reimbursements	500	250	256	262	269	275	281	288	294	300	306
0350. Office Administration Expenditure	**8,500**	**8,500**	**8,712**	**8,925**	**9,138**	**9,350**	**9,562**	**9,775**	**9,988**	**10,200**	**10,412**
0412. Freight Delivery	1,500	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0500. Stationery & Office Consumables	4,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0640. Telephone Charges	3,000	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
0360. Professional Services	**27,831**	**28,000**	**28,700**	**29,400**	**30,100**	**30,800**	**31,500**	**32,200**	**32,900**	**33,600**	**34,300**
0405. Consultants Other	27,831	28,000	28,700	29,400	30,100	30,800	31,500	32,200	32,900	33,600	34,300
0370. Subscriptions and Memberships	**550**	**600**	**615**	**630**	**645**	**660**	**675**	**690**	**705**	**720**	**735**
0503. Subscriptions Reference Materials	550	600	615	630	645	660	675	690	705	720	735
0375. Office Equipment & Furniture	**13,000**	**13,000**	**13,325**	**13,650**	**13,975**	**14,300**	**14,625**	**14,950**	**15,275**	**15,600**	**15,925**
0527. Furniture & Equip under $xxxx - Expensed	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0551. Furniture & Equip Over $xxxx - Assets	12,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0390. Library Resources	**18,000**	**13,000**	**13,325**	**13,650**	**13,975**	**14,300**	**14,625**	**14,950**	**15,275**	**15,600**	**15,925**
0510. Book Purchases	15,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0517. Audio Visual Purchases	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0410. Insurance	**7,800**	**7,800**	**7,995**	**8,190**	**8,385**	**8,580**	**8,775**	**8,970**	**9,165**	**9,360**	**9,555**
0632. General Asset Insurance	7,800	7,800	7,995	8,190	8,385	8,580	8,775	8,970	9,165	9,360	9,555
0415. Utilities	**8,500**	**4,500**	**4,612**	**4,725**	**4,838**	**4,950**	**5,062**	**5,175**	**5,288**	**5,400**	**5,512**
0518. Water Charges	500	500	512	525	538	550	562	575	588	600	612
0520. Electricity	8,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0420. Security	**1,000**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0419. Security Building Surveillance	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0425. Cleaning Costs	13,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0401. Contractors	13,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0450. Sundry Expenses	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0460. Community Programs & Events	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0510. Grounds Maintenance	10,000	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
0300. Salaries	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	1,000	0	0	0	0	0	0	0	0	0	0
0530. Building Maintenance	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0401. Contractors	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire (Internal)	500	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	500	0	0	0	0	0	0	0	0	0	0
07710. Libraries Capital Works	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0730. Building Capital Works	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
Children Youth and Family Services	(2,500)	0	(1)	0	(1)	0	1	0	(1)	0	1
01780. Youth Services Revenue	(49,387)	(37,000)	(37,925)	(38,850)	(39,775)	(40,700)	(41,625)	(42,550)	(43,475)	(44,400)	(45,325)
0115. Grants & Subsidies Recurrent	(49,387)	(37,000)	(37,925)	(38,850)	(39,775)	(40,700)	(41,625)	(42,550)	(43,475)	(44,400)	(45,325)
0170. Comm'th Grants & Subsidies	(34,000)	(34,000)	(34,850)	(35,700)	(36,550)	(37,400)	(38,250)	(39,100)	(39,950)	(40,800)	(41,650)
0171. State Grants & Subsidies	(15,387)	(3,000)	(3,075)	(3,150)	(3,225)	(3,300)	(3,375)	(3,450)	(3,525)	(3,600)	(3,675)
01800. Other Education Revenue	(3,000)	0	0	0	0	0	0	0	0	0	0
0115. Grants & Subsidies Recurrent	(3,000)	0	0	0	0	0	0	0	0	0	0
0170. Comm'th Grants & Subsidies	(3,000)	0	0	0	0	0	0	0	0	0	0
03780. Youth Services	49,887	37,000	37,924	38,850	39,774	40,700	41,626	42,550	43,474	44,400	45,326
0300. Employee Costs	27,500	27,500	28,187	28,875	29,562	30,250	30,938	31,625	32,312	33,000	33,688
0300. Salaries	27,500	27,500	28,187	28,875	29,562	30,250	30,938	31,625	32,312	33,000	33,688
0350. Office Administration Expenditure	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0603. Other Sundry Expenses	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0460. Community Programs & Events	18,387	5,500	5,637	5,775	5,912	6,050	6,188	6,325	6,462	6,600	6,738
0401. Contractors	10,000	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	1,500	5,500	5,637	5,775	5,912	6,050	6,188	6,325	6,462	6,600	6,738
0603. Other Sundry Expenses	6,887	0	0	0	0	0	0	0	0	0	0
Aged and Disability Care Services	(39,400)	(39,900)	(40,898)	(41,895)	(42,893)	(43,890)	(44,887)	(45,885)	(46,883)	(47,880)	(48,876)
01810. Aged & Disabled Revenue	(250,000)	(250,000)	(256,250)	(262,500)	(268,750)	(275,000)	(281,250)	(287,500)	(293,750)	(300,000)	(306,250)
0110. User Fees & Charges	(15,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0143. Other User Charges (Sundry)	(15,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0115. Grants & Subsidies Recurrent	(225,000)	(225,000)	(230,625)	(236,250)	(241,875)	(247,500)	(253,125)	(258,750)	(264,375)	(270,000)	(275,625)
0170. Comm'th Grants & Subsidies	(225,000)	(225,000)	(230,625)	(236,250)	(241,875)	(247,500)	(253,125)	(258,750)	(264,375)	(270,000)	(275,625)
0125. Reimbursements	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0200. Reimbursements Other	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
01820. Health Related Transport Revenue	(20,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0110. User Fees & Charges	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0143. Other User Charges (Sundry)	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0115. Grants & Subsidies Recurrent	(15,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0171. State Grants & Subsidies	(15,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
01830. Meals On Wheels Revenue	(10,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0110. User Fees & Charges	(10,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0143. Other User Charges (Sundry)	(10,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
01840. Senior Citizens Revenue	(900)	(900)	(922)	(945)	(968)	(990)	(1,012)	(1,035)	(1,058)	(1,080)	(1,102)
0115. Grants & Subsidies Recurrent	(900)	(900)	(922)	(945)	(968)	(990)	(1,012)	(1,035)	(1,058)	(1,080)	(1,102)
0171. State Grants & Subsidies	(900)	(900)	(922)	(945)	(968)	(990)	(1,012)	(1,035)	(1,058)	(1,080)	(1,102)
03810. Aged & Disabled	210,000	227,500	233,187	238,875	244,563	250,250	255,937	261,625	267,313	273,000	278,688
0300. Employee Costs	87,000	95,000	97,375	99,750	102,125	104,500	106,875	109,250	111,625	114,000	116,375
0300. Salaries	82,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
0301. Wages	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0310. Staff Training	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0300. Salaries	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0350. Office Administration Expenditure	25,000	19,500	19,987	20,475	20,963	21,450	21,937	22,425	22,913	23,400	23,888
0401. Contractors	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	15,000	12,500	12,812	13,125	13,438	13,750	14,062	14,375	14,688	15,000	15,313
0640. Telephone Charges	4,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0375. Office Equipment & Furniture	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0401. Contractors	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0527. Furniture & Equip under $xxxx - Expensed	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0400. Volunteer Support	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0603. Other Sundry Expenses	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0460. Community Programs & Events	70,000	85,000	87,125	89,250	91,375	93,500	95,625	97,750	99,875	102,000	104,125
0401. Contractors	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0506. Materials Purchased	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0603. Other Sundry Expenses	45,000	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
03820. Health Related Transport	12,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0400. Volunteer Support	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0603. Other Sundry Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0460. Community Programs & Events	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0603. Other Sundry Expenses	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
03840. Senior Citizens	19,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0460. Community Programs & Events	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0603. Other Sundry Expenses	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0680. Depreciation	18,000	0	0	0	0	0	0	0	0	0	0
0740. Depreciation Expense	18,000	0	0	0	0	0	0	0	0	0	0
Community Transport	25,000	24,000	24,599	25,200	25,799	26,400	27,001	27,600	28,199	28,800	29,401
01860. Community Transport Revenue	(174,000)	(170,000)	(174,250)	(178,500)	(182,750)	(187,000)	(191,250)	(195,500)	(199,750)	(204,000)	(208,250)
0110. User Fees & Charges	(14,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0143. Other User Charges (Sundry)	(14,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0115. Grants & Subsidies Recurrent	(160,000)	(160,000)	(164,000)	(168,000)	(172,000)	(176,000)	(180,000)	(184,000)	(188,000)	(192,000)	(196,000)
0171. State Grants & Subsidies	(160,000)	(160,000)	(164,000)	(168,000)	(172,000)	(176,000)	(180,000)	(184,000)	(188,000)	(192,000)	(196,000)
03860. Community Transport	174,000	194,000	198,849	203,700	208,549	213,400	218,251	223,100	227,949	232,800	237,651
0300. Employee Costs	60,000	55,000	56,375	57,750	59,125	60,500	61,875	63,250	64,625	66,000	67,375
0300. Salaries	35,000	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0301. Wages	18,000	18,000	18,450	18,900	19,350	19,800	20,250	20,700	21,150	21,600	22,050
0311. Other Employee Allowances	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	5,000	0	0	0	0	0	0	0	0	0	0
0310. Staff Training	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0644. Course Seminar & Conference Registration	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0350. Office Administration Expenditure	13,500	13,500	13,837	14,175	14,512	14,850	15,188	15,525	15,862	16,200	16,538

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0401. Contractors	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0603. Other Sundry Expenses	11,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0640. Telephone Charges	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0375. Office Equipment & Furniture	**6,000**	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0527. Furniture & Equip under $xxxx - Expensed	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0400. Volunteer Support	**12,000**	**12,000**	**12,300**	**12,600**	**12,900**	**13,200**	**13,500**	**13,800**	**14,100**	**14,400**	**14,700**
0603. Other Sundry Expenses	12,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0460. Community Programs & Events	**56,000**	**81,000**	**83,025**	**85,050**	**87,075**	**89,100**	**91,125**	**93,150**	**95,175**	**97,200**	**99,225**
0401. Contractors	0	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0603. Other Sundry Expenses	56,000	56,000	57,400	58,800	60,200	61,600	63,000	64,400	65,800	67,200	68,600
0680. Depreciation	**25,000**	**25,000**	**25,625**	**26,250**	**26,875**	**27,500**	**28,125**	**28,750**	**29,375**	**30,000**	**30,625**
0740. Depreciation Expense	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
07860. Community Transport Capital Expenditure	**25,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0705. Plant Purchases	**25,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0555. Plant Purchases	25,000	0	0	0	0	0	0	0	0	0	0
Community and Social Development	**40,000**	**40,000**	**41,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**
03870. Dementia Care Program	**40,000**	**40,000**	**41,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**
0300. Employee Costs	**40,000**	**40,000**	**41,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**
0300. Salaries	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0301. Wages	38,000	38,000	38,950	39,900	40,850	41,800	42,750	43,700	44,650	45,600	46,550
Arts and Culture	**(17,481)**	**102,000**	**104,548**	**107,100**	**109,652**	**112,200**	**114,748**	**117,300**	**119,852**	**122,400**	**124,948**
01880. Theatres & Museums Revenue	**(383,135)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(313,135)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(306,135)	0	0	0	0	0	0	0	0	0	0
0171. State Grants & Subsidies	(7,000)	0	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	**(70,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0820. Comm'th Grants new or upgraded assets	(70,000)	0	0	0	0	0	0	0	0	0	0
03880. Theatres & Museums	**72,820**	**93,800**	**96,143**	**98,490**	**100,837**	**103,180**	**105,523**	**107,870**	**110,217**	**112,560**	**114,903**
0405. Grants / Donations Paid	**39,200**	**34,200**	**35,055**	**35,910**	**36,765**	**37,620**	**38,475**	**39,330**	**40,185**	**41,040**	**41,895**
0401. Contractors	5,000	0	0	0	0	0	0	0	0	0	0
0623. Sponsorships Paid	34,200	34,200	35,055	35,910	36,765	37,620	38,475	39,330	40,185	41,040	41,895
0410. Insurance	**8,020**	**8,500**	**8,712**	**8,925**	**9,138**	**9,350**	**9,562**	**9,775**	**9,988**	**10,200**	**10,412**
0632. General Asset Insurance	8,020	8,500	8,712	8,925	9,138	9,350	9,562	9,775	9,988	10,200	10,412
0415. Utilities	**5,100**	**7,600**	**7,790**	**7,980**	**8,170**	**8,360**	**8,550**	**8,740**	**8,930**	**9,120**	**9,310**
0518. Water Charges	0	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
0521. Internal Rates	5,100	5,100	5,228	5,355	5,482	5,610	5,738	5,865	5,992	6,120	6,248
0425. Cleaning Costs	**0**	**5,000**	**5,124**	**5,250**	**5,376**	**5,500**	**5,624**	**5,750**	**5,876**	**6,000**	**6,124**
0301. Wages	0	4,500	4,612	4,725	4,838	4,950	5,062	5,175	5,288	5,400	5,512
0505. Cleaning Supplies	0	500	512	525	538	550	562	575	588	600	612
0510. Grounds Maintenance	**16,000**	**32,000**	**32,800**	**33,600**	**34,400**	**35,200**	**36,000**	**36,800**	**37,600**	**38,400**	**39,200**
0301. Wages	13,000	26,000	26,650	27,300	27,950	28,600	29,250	29,900	30,550	31,200	31,850
0401. Contractors	1,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0506. Materials Purchased	1,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	1,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0530. Building Maintenance	**4,000**	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0401. Contractors	2,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0680. Depreciation	**500**	**500**	**512**	**525**	**538**	**550**	**562**	**575**	**588**	**600**	**612**

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0740. Depreciation Expense	500	500	512	525	538	550	562	575	588	600	612
03890. Other Culture	**8,000**	**8,200**	**8,405**	**8,610**	**8,815**	**9,020**	**9,225**	**9,430**	**9,635**	**9,840**	**10,045**
0460. Community Programs & Events	**8,000**	**8,200**	**8,405**	**8,610**	**8,815**	**9,020**	**9,225**	**9,430**	**9,635**	**9,840**	**10,045**
0410. Other External Services	8,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0603. Other Sundry Expenses	0	2,200	2,255	2,310	2,365	2,420	2,475	2,530	2,585	2,640	2,695
07880. Theatres & Museums Capital Works	**284,834**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0700. Other Capital Works (new/improved asset)	**284,834**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	284,834	0	0	0	0	0	0	0	0	0	0
Engineering	**5,186,978**	**5,477,420**	**5,335,577**	**5,518,001**	**5,504,148**	**5,638,332**	**5,719,073**	**5,922,886**	**6,002,281**	**6,135,473**	**6,217,875**
Manager Engineering Office	**411,500**	**513,524**	**526,362**	**539,200**	**552,039**	**564,876**	**577,714**	**590,553**	**603,391**	**616,229**	**629,066**
01200. Engineering Operations Revenue	**(7,000)**	**(6,976)**	**(7,150)**	**(7,325)**	**(7,499)**	**(7,674)**	**(7,848)**	**(8,022)**	**(8,197)**	**(8,371)**	**(8,546)**
0110. User Fees & Charges	**(5,000)**	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0143. Other User Charges (Sundry)	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0115. Grants & Subsidies Recurrent	**0**	**24**	**25**	**25**	**26**	**26**	**27**	**28**	**28**	**29**	**29**
0171. State Grants & Subsidies	0	24	25	25	26	26	27	28	28	29	29
0130. Other Income	**(2,000)**	**(2,000)**	**(2,050)**	**(2,100)**	**(2,150)**	**(2,200)**	**(2,250)**	**(2,300)**	**(2,350)**	**(2,400)**	**(2,450)**
0220. Other Sundry Income	(2,000)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
03200. Engineering Operations Management	**418,500**	**520,500**	**533,512**	**546,525**	**559,538**	**572,550**	**585,562**	**598,575**	**611,588**	**624,600**	**637,612**
0300. Employee Costs	**366,500**	**470,000**	**481,750**	**493,500**	**505,250**	**517,000**	**528,750**	**540,500**	**552,250**	**564,000**	**575,750**
0300. Salaries	366,500	470,000	481,750	493,500	505,250	517,000	528,750	540,500	552,250	564,000	575,750
0310. Staff Training	**9,500**	**9,500**	**9,737**	**9,975**	**10,213**	**10,450**	**10,687**	**10,925**	**11,163**	**11,400**	**11,637**
0644. Course Seminar & Conference Registration	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0645. Air Travel	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0649. Meal Reimbursements	500	500	512	525	538	550	562	575	588	600	612
0350. Office Administration Expenditure	**9,000**	**9,000**	**9,225**	**9,450**	**9,675**	**9,900**	**10,125**	**10,350**	**10,575**	**10,800**	**11,025**
0500. Stationery & Office Consumables	6,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0603. Other Sundry Expenses	3,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0360. Professional Services	**1,500**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0405. Consultants Other	1,500	0	0	0	0	0	0	0	0	0	0
0370. Subscriptions and Memberships	**7,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0503. Subscriptions Reference Materials	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0970. Plant Hire (Internal)	**25,000**	**25,000**	**25,625**	**26,250**	**26,875**	**27,500**	**28,125**	**28,750**	**29,375**	**30,000**	**30,625**
0970. Plant Hire - Internal Usage	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
Parks and Reserves	**378,550**	**689,500**	**681,111**	**697,725**	**714,337**	**730,950**	**747,563**	**839,175**	**840,787**	**847,400**	**837,013**
01210. Foreshores & Beaches Revenue	**(92,500)**	**(92,500)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(92,500)**	**(92,500)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0171. State Grants & Subsidies	(92,500)	(92,500)	0	0	0	0	0	0	0	0	0
01220. Noxious Weeds Revenue	**(33,000)**	**(33,000)**	**(33,825)**	**(34,650)**	**(35,475)**	**(36,300)**	**(37,125)**	**(37,950)**	**(38,775)**	**(39,600)**	**(40,425)**
0115. Grants & Subsidies Recurrent	**(33,000)**	**(33,000)**	**(33,825)**	**(34,650)**	**(35,475)**	**(36,300)**	**(37,125)**	**(37,950)**	**(38,775)**	**(39,600)**	**(40,425)**
0171. State Grants & Subsidies	(33,000)	(33,000)	(33,825)	(34,650)	(35,475)	(36,300)	(37,125)	(37,950)	(38,775)	(39,600)	(40,425)
01230. Parks Reserves & Horticulture Revenue	**(1,325,556)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(174,614)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(174,614)	0	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	**(1,150,942)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0820. Comm'th Grants new or upgraded assets	(517,000)	0	0	0	0	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	(633,942)	0	0	0	0	0	0	0	0	0	0
03210. Foreshores & Beaches Maintenance	**117,500**	**117,500**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0531. Public Amenities Maintenance	**117,500**	**117,500**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	117,500	117,500	0	0	0	0	0	0	0	0	0

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
03220. Noxious Weeds Expenditure	**77,000**	**86,000**	**88,150**	**90,300**	**92,450**	**94,600**	**96,750**	**98,900**	**101,050**	**103,200**	**105,350**
0519. Pest Plant Control	**77,000**	**86,000**	**88,150**	**90,300**	**92,450**	**94,600**	**96,750**	**98,900**	**101,050**	**103,200**	**105,350**
0301. Wages	56,000	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
0401. Contractors	3,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0506. Materials Purchased	5,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	13,000	14,000	14,350	14,700	15,050	15,400	15,750	16,100	16,450	16,800	17,150
03230. Parks Reserves & Horticulture	**650,440**	**611,500**	**626,786**	**642,075**	**657,362**	**672,650**	**687,938**	**703,225**	**718,512**	**733,800**	**749,088**
0415. Utilities	**77,000**	**72,000**	**73,800**	**75,600**	**77,400**	**79,200**	**81,000**	**82,800**	**84,600**	**86,400**	**88,200**
0518. Water Charges	50,000	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0520. Electricity	25,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0640. Telephone Charges	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0510. Grounds Maintenance	**368,600**	**404,000**	**414,100**	**424,200**	**434,300**	**444,400**	**454,500**	**464,600**	**474,700**	**484,800**	**494,900**
0301. Wages	257,000	287,000	294,175	301,350	308,525	315,700	322,875	330,050	337,225	344,400	351,575
0401. Contractors	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	45,100	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0507. Inventory Issued From Store	4,100	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	57,400	65,000	66,625	68,250	69,875	71,500	73,125	74,750	76,375	78,000	79,625
0512. Irrigation System Maintenance	**12,300**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0301. Wages	10,578	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	738	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	984	0	0	0	0	0	0	0	0	0	0
0513. Playground Maintenance	**4,100**	**3,500**	**3,587**	**3,675**	**3,762**	**3,850**	**3,938**	**4,025**	**4,112**	**4,200**	**4,288**
0301. Wages	1,189	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0401. Contractors	2,747	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	164	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0515. Tree Maintenance/Management	**20,500**	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0301. Wages	16,195	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	0	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0506. Materials Purchased	820	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0970. Plant Hire - Internal Usage	3,485	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0530. Building Maintenance	**13,326**	**12,000**	**12,299**	**12,600**	**12,900**	**13,200**	**13,500**	**13,800**	**14,100**	**14,400**	**14,700**
0301. Wages	1,333	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0401. Contractors	11,593	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0410. Other External Services	0	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0506. Materials Purchased	133	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	267	500	512	525	538	550	562	575	588	600	612
0532. Other Structures Maintenance	**54,614**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	54,614	0	0	0	0	0	0	0	0	0	0
0680. Depreciation	**100,000**	**100,000**	**102,500**	**105,000**	**107,500**	**110,000**	**112,500**	**115,000**	**117,500**	**120,000**	**122,500**
0740. Depreciation Expense	100,000	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
07230. Parks Reserves & Horticulture Capital Works	**984,666**	**0**	**0**	**0**	**0**	**0**	**0**	**75,000**	**60,000**	**50,000**	**23,000**
0712. Other Improvements to Land Capital Works	**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**60,000**	**50,000**	**23,000**
0301. Wages	0	0	0	0	0	0	0	0	20,000	10,000	0
0401. Contractors	50,000	0	0	0	0	0	0	0	20,000	25,000	23,000
0506. Materials Purchased	0	0	0	0	0	0	0	0	10,000	10,000	0
0970. Plant Hire - Internal Usage	0	0	0	0	0	0	0	0	10,000	5,000	0
0713. Playground Capital Works	**488,475**	**0**	**0**	**0**	**0**	**0**	**0**	**75,000**	**0**	**0**	**0**
0301. Wages	12,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	440,475	0	0	0	0	0	0	0	0	0	0

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0410. Other External Services	0	0	0	0	0	0	0	75,000	0	0	0
0506. Materials Purchased	30,000	0	0	0	0	0	0	0	0	0	0
0507. Inventory Issued From Store	6,000	0	0	0	0	0	0	0	0	0	0
0730. Building Capital Works	446,191	0	0	0	0	0	0	0	0	0	0
0401. Contractors	446,191	0	0	0	0	0	0	0	0	0	0
Sport and Recreation Facilities	290,359	51,000	52,274	53,550	54,826	56,100	57,374	58,650	59,926	61,200	62,475
01240. Sport Grounds & Recreation Facilities Reven	(283,947)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0110. User Fees & Charges	(7,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0143. Other User Charges (Sundry)	(7,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0115. Grants & Subsidies Recurrent	(185,129)	0	0	0	0	0	0	0	0	0	0
0170. Comm'th Grants & Subsidies	(25,500)	0	0	0	0	0	0	0	0	0	0
0171. State Grants & Subsidies	(159,629)	0	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	(91,818)	0	0	0	0	0	0	0	0	0	0
0820. Comm'th Grants new or upgraded assets	(50,000)	0	0	0	0	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	(41,818)	0	0	0	0	0	0	0	0	0	0
03240. Sport Grounds & Recreation Facilities	93,000	61,000	62,524	64,050	65,576	67,100	68,624	70,150	71,676	73,200	74,725
0510. Grounds Maintenance	62,500	61,000	62,524	64,050	65,576	67,100	68,624	70,150	71,676	73,200	74,725
0301. Wages	20,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0410. Other External Services	5,000	42,500	43,562	44,625	45,688	46,750	47,812	48,875	49,938	51,000	52,063
0506. Materials Purchased	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	37,500	500	512	525	538	550	562	575	588	600	612
0970. Plant Hire - Internal Usage	0	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0512. Irrigation System Maintenance	25,500	0	0	0	0	0	0	0	0	0	0
0401. Contractors	25,500	0	0	0	0	0	0	0	0	0	0
0530. Building Maintenance	5,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	5,000	0	0	0	0	0	0	0	0	0	0
07240. Sport Grounds & Recreation Facilities Capita	481,306	0	0	0	0	0	0	0	0	0	0
0711. Sport & Recreation Capital Works	481,306	0	0	0	0	0	0	0	0	0	0
0401. Contractors	481,306	0	0	0	0	0	0	0	0	0	0
Roads Bridges Footpaths	2,202,012	2,375,248	2,415,000	2,473,637	2,532,804	2,592,510	2,652,773	2,713,605	2,775,019	2,837,034	2,899,659
01260. Roads & Bridges Revenue	(2,810,338)	(694,312)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)
0110. User Fees & Charges	(7,900)	0	0	0	0	0	0	0	0	0	0
0143. Other User Charges (Sundry)	(7,900)	0	0	0	0	0	0	0	0	0	0
0115. Grants & Subsidies Recurrent	(1,640,845)	(694,312)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)
0170. Comm'th Grants & Subsidies	(763,030)	(508,687)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)	(508,067)
0171. State Grants & Subsidies	(877,815)	(185,625)	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	(1,161,593)	0	0	0	0	0	0	0	0	0	0
0820. Comm'th Grants new or upgraded assets	(50,000)	0	0	0	0	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	(1,111,593)	0	0	0	0	0	0	0	0	0	0
01270. Roads Maintenance Revenue	(750,000)	0	0	0	0	0	0	0	0	0	0
0115. Grants & Subsidies Recurrent	(750,000)	0	0	0	0	0	0	0	0	0	0
0170. Comm'th Grants & Subsidies	(150,000)	0	0	0	0	0	0	0	0	0	0
0171. State Grants & Subsidies	(600,000)	0	0	0	0	0	0	0	0	0	0
01280. Bridges Revenue	(7,500,000)	(3,921,320)	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	(7,500,000)	(3,921,320)	0	0	0	0	0	0	0	0	0
0820. Comm'th Grants new or upgraded assets	0	(375,000)	0	0	0	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	(7,500,000)	(3,546,320)	0	0	0	0	0	0	0	0	0
01300. Footpaths & Bike Track Revenue	(95,500)	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)
0115. Grants & Subsidies Recurrent	(95,500)	0	0	0	0	0	0	0	0	0	0
0170. Comm'th Grants & Subsidies	(95,500)	0	0	0	0	0	0	0	0	0	0

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0135. Capital Grants Received	**0**	**(32,000)**	**(32,000)**	**(32,000)**	**(32,000)**	**(32,000)**	**(32,000)**	**(32,000)**	**(32,000)**	**(32,000)**	**(32,000)**
0820. Comm'th Grants new or upgraded assets	0	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)
01340. Regional Roads Revenue	**(1,088,470)**	**(959,000)**	**(959,000)**	**(959,000)**	**(959,000)**	**(959,000)**	**(959,000)**	**(959,000)**	**(959,000)**	**(959,000)**	**(959,000)**
0115. Grants & Subsidies Recurrent	**(843,470)**	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**	**(714,000)**
0171. State Grants & Subsidies	(843,470)	(714,000)	(714,000)	(714,000)	(714,000)	(714,000)	(714,000)	(714,000)	(714,000)	(714,000)	(714,000)
0135. Capital Grants Received	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**	**(245,000)**
0821. State Grants for new or upgraded assets	(245,000)	(245,000)	(245,000)	(245,000)	(245,000)	(245,000)	(245,000)	(245,000)	(245,000)	(245,000)	(245,000)
01360. Unsealed Rural Roads Revenue	**(164,505)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(164,505)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0171. State Grants & Subsidies	(164,505)	0	0	0	0	0	0	0	0	0	0
03260. Roads & Bridges Maintenance	**201,000**	**45,000**	**46,125**	**47,278**	**48,460**	**49,671**	**50,914**	**52,186**	**53,490**	**54,828**	**56,199**
0540. Road Maintenance	**39,600**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	39,600	0	0	0	0	0	0	0	0	0	0
0545. Bridge & Culvert Maintenance	**116,400**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	75,660	0	0	0	0	0	0	0	0	0	0
0311. Other Employee Allowances	1,164	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	5,820	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	33,756	0	0	0	0	0	0	0	0	0	0
0550. Road Signs Maintenance	**45,000**	**45,000**	**46,125**	**47,278**	**48,460**	**49,671**	**50,914**	**52,186**	**53,490**	**54,828**	**56,199**
0301. Wages	28,800	28,800	29,520	30,258	31,014	31,790	32,585	33,399	34,234	35,090	35,967
0401. Contractors	4,050	4,050	4,151	4,255	4,361	4,470	4,582	4,697	4,814	4,935	5,058
0506. Materials Purchased	9,450	9,450	9,686	9,928	10,177	10,431	10,692	10,959	11,233	11,514	11,802
0970. Plant Hire - Internal Usage	2,700	0	0	0	0	0	0	0	0	0	0
0980. Overheads Allocated	0	2,700	2,768	2,837	2,908	2,980	3,055	3,131	3,209	3,289	3,372
03300. Footpaths & Bike Track Maintenance	**30,000**	**50,000**	**51,250**	**52,532**	**53,845**	**55,190**	**56,570**	**57,985**	**59,434**	**60,920**	**62,443**
0560. Footpath Maintenance	**30,000**	**50,000**	**51,250**	**52,532**	**53,845**	**55,190**	**56,570**	**57,985**	**59,434**	**60,920**	**62,443**
0301. Wages	19,000	19,000	19,475	19,962	20,461	20,972	21,497	22,034	22,585	23,150	23,728
0401. Contractors	0	20,000	20,500	21,013	21,538	22,076	22,628	23,194	23,774	24,368	24,977
0506. Materials Purchased	6,500	6,500	6,663	6,829	7,000	7,175	7,354	7,538	7,726	7,920	8,118
0970. Plant Hire - Internal Usage	4,500	4,500	4,612	4,728	4,846	4,967	5,091	5,219	5,349	5,482	5,620
03310. Kerb & Gutter Maintenance	**20,000**	**22,500**	**23,063**	**23,639**	**24,230**	**24,836**	**25,457**	**26,093**	**26,745**	**27,414**	**28,099**
0546. Kerb & Gutter Maintenance	**20,000**	**22,500**	**23,063**	**23,639**	**24,230**	**24,836**	**25,457**	**26,093**	**26,745**	**27,414**	**28,099**
0301. Wages	7,000	7,200	7,380	7,564	7,754	7,947	8,146	8,350	8,559	8,773	8,992
0401. Contractors	6,500	8,550	8,764	8,983	9,207	9,438	9,674	9,915	10,163	10,417	10,678
0506. Materials Purchased	4,500	4,725	4,843	4,964	5,088	5,216	5,346	5,480	5,617	5,757	5,901
0970. Plant Hire - Internal Usage	2,000	2,025	2,076	2,128	2,181	2,235	2,291	2,348	2,406	2,467	2,528
03320. Road Furniture Maintenance	**7,000**	**5,000**	**5,125**	**5,253**	**5,384**	**5,519**	**5,657**	**5,798**	**5,943**	**6,092**	**6,244**
0547. Road Furniture Maintenance	**7,000**	**5,000**	**5,125**	**5,253**	**5,384**	**5,519**	**5,657**	**5,798**	**5,943**	**6,092**	**6,244**
0301. Wages	3,000	2,450	2,510	2,574	2,638	2,705	2,773	2,840	2,911	2,984	3,059
0401. Contractors	1,600	900	923	946	969	993	1,018	1,044	1,070	1,097	1,124
0506. Materials Purchased	2,000	1,350	1,384	1,418	1,454	1,490	1,527	1,566	1,605	1,645	1,686
0970. Plant Hire - Internal Usage	400	300	308	315	323	331	339	348	357	366	375
03330. Urban Streets Maintenance	**932,600**	**170,000**	**174,250**	**178,606**	**183,072**	**187,649**	**192,339**	**197,148**	**202,078**	**207,128**	**212,307**
0515. Tree Maintenance/Management	**50,000**	**50,000**	**51,250**	**52,531**	**53,845**	**55,191**	**56,570**	**57,985**	**59,436**	**60,920**	**62,443**
0301. Wages	23,000	23,000	23,575	24,164	24,768	25,388	26,022	26,673	27,340	28,023	28,724
0401. Contractors	13,000	13,000	13,325	13,658	14,000	14,350	14,708	15,076	15,453	15,839	16,235
0506. Materials Purchased	11,000	11,000	11,275	11,557	11,846	12,142	12,445	12,757	13,076	13,402	13,737
0970. Plant Hire - Internal Usage	3,000	3,000	3,075	3,152	3,231	3,311	3,395	3,479	3,567	3,656	3,747
0540. Road Maintenance	**882,600**	**120,000**	**123,000**	**126,075**	**129,227**	**132,458**	**135,769**	**139,163**	**142,642**	**146,208**	**149,864**
0301. Wages	221,500	42,000	43,050	44,126	45,229	46,360	47,519	48,707	49,925	51,173	52,452

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0401. Contractors	325,100	32,400	33,210	34,040	34,891	35,764	36,658	37,574	38,513	39,476	40,463
0410. Other External Services	4,000	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	232,500	9,600	9,840	10,086	10,338	10,597	10,862	11,133	11,411	11,697	11,989
0507. Inventory Issued From Store	10,000	12,000	12,300	12,608	12,923	13,246	13,577	13,916	14,264	14,621	14,986
0970. Plant Hire - Internal Usage	89,500	24,000	24,600	25,215	25,846	26,491	27,153	27,833	28,529	29,241	29,974
03340. Regional Roads Maintenance	**249,000**	**365,000**	**456,500**	**450,000**	**443,000**	**437,000**	**431,000**	**424,000**	**415,000**	**406,000**	**394,000**
0540. Road Maintenance	**249,000**	**365,000**	**456,500**	**450,000**	**443,000**	**437,000**	**431,000**	**424,000**	**415,000**	**406,000**	**394,000**
0301. Wages	84,000	204,400	255,640	252,000	248,080	244,720	241,360	237,440	232,400	227,360	220,640
0401. Contractors	40,000	98,550	123,255	121,500	119,610	117,990	116,370	114,480	112,050	109,620	106,380
0506. Materials Purchased	50,000	36,500	45,650	45,000	44,300	43,700	43,100	42,400	41,500	40,600	39,400
0507. Inventory Issued From Store	20,000	10,950	13,695	13,500	13,290	13,110	12,930	12,720	12,450	12,180	11,820
0970. Plant Hire - Internal Usage	55,000	14,600	18,260	18,000	17,720	17,480	17,240	16,960	16,600	16,240	15,760
03350. Sealed Rural Roads	**1,580,000**	**1,615,748**	**1,637,500**	**1,677,500**	**1,717,563**	**1,757,689**	**1,797,881**	**1,838,141**	**1,878,469**	**1,918,869**	**1,959,340**
0540. Road Maintenance	**80,000**	**115,748**	**100,000**	**102,500**	**105,063**	**107,689**	**110,381**	**113,141**	**115,969**	**118,869**	**121,840**
0301. Wages	25,000	41,669	36,000	36,900	37,823	38,767	39,737	40,732	41,748	42,792	43,863
0401. Contractors	10,000	34,724	30,000	30,750	31,519	32,307	33,114	33,942	34,791	35,661	36,552
0506. Materials Purchased	5,000	12,732	11,000	11,275	11,557	11,846	12,142	12,445	12,757	13,076	13,402
0507. Inventory Issued From Store	15,000	11,575	10,000	10,250	10,506	10,769	11,038	11,314	11,597	11,887	12,184
0970. Plant Hire - Internal Usage	25,000	15,048	13,000	13,325	13,658	14,000	14,350	14,708	15,076	15,453	15,839
0680. Depreciation	**1,500,000**	**1,500,000**	**1,537,500**	**1,575,000**	**1,612,500**	**1,650,000**	**1,687,500**	**1,725,000**	**1,762,500**	**1,800,000**	**1,837,500**
0740. Depreciation Expense	1,500,000	1,500,000	1,537,500	1,575,000	1,612,500	1,650,000	1,687,500	1,725,000	1,762,500	1,800,000	1,837,500
03360. Unsealed Rural Roads Maintenance	**418,000**	**418,000**	**428,687**	**439,404**	**450,389**	**461,649**	**473,191**	**485,020**	**497,145**	**509,574**	**522,314**
0540. Road Maintenance	**418,000**	**418,000**	**428,687**	**439,404**	**450,389**	**461,649**	**473,191**	**485,020**	**497,145**	**509,574**	**522,314**
0301. Wages	188,000	183,920	188,622	193,338	198,171	203,126	208,204	213,409	218,744	224,213	229,819
0401. Contractors	20,000	45,980	47,156	48,334	49,543	50,781	52,051	53,352	54,686	56,053	57,454
0506. Materials Purchased	5,000	0	0	0	0	0	0	0	0	0	0
0507. Inventory Issued From Store	5,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	200,000	188,100	192,909	197,732	202,675	207,742	212,936	218,259	223,715	229,308	235,041
07260. Roads & Bridges Capital Works	**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0742. Road Signs Construction	**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	50,000	0	0	0	0	0	0	0	0	0	0
07270. Roads Capital Works	**652,700**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0740. Road Capital Works	**652,700**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	261,080	0	0	0	0	0	0	0	0	0	0
0401. Contractors	261,080	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	97,905	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	32,635	0	0	0	0	0	0	0	0	0	0
07280. Bridges Capital Works	**7,700,000**	**3,978,820**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0745. Bridge & Culvert Capital Works	**7,700,000**	**3,978,820**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	7,700,000	3,978,820	0	0	0	0	0	0	0	0	0
07300. Footpaths & Bike Track Capital Works	**105,971**	**64,000**	**64,000**	**64,000**	**64,000**	**64,000**	**64,000**	**64,000**	**64,000**	**64,000**	**64,000**
0760. Footpath Capital Works	**47,971**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	47,971	0	0	0	0	0	0	0	0	0	0
0761. Bike Track Capital Works	**58,000**	**64,000**	**64,000**	**64,000**	**64,000**	**64,000**	**64,000**	**64,000**	**64,000**	**64,000**	**64,000**
0301. Wages	27,755	33,920	33,920	33,920	33,920	33,920	33,920	33,920	33,920	33,920	33,920
0401. Contractors	10,245	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400
0506. Materials Purchased	15,000	17,920	17,920	17,920	17,920	17,920	17,920	17,920	17,920	17,920	17,920
0507. Inventory Issued From Store	0	1,920	1,920	1,920	1,920	1,920	1,920	1,920	1,920	1,920	1,920
0970. Plant Hire - Internal Usage	5,000	3,840	3,840	3,840	3,840	3,840	3,840	3,840	3,840	3,840	3,840
07320. Road Furniture Capital Works	**201,894**	**17,000**	**17,000**	**17,425**	**17,861**	**18,307**	**18,765**	**19,234**	**19,715**	**20,208**	**20,713**

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0749. Road Furniture Capital Works	**201,894**	**17,000**	**17,000**	**17,425**	**17,861**	**18,307**	**18,765**	**19,234**	**19,715**	**20,208**	**20,713**
0300. Salaries	0	3,740	3,740	3,833	3,930	4,027	4,129	4,231	4,338	4,446	4,557
0401. Contractors	201,894	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	0	11,900	11,900	12,198	12,502	12,815	13,135	13,464	13,800	14,145	14,499
0970. Plant Hire - Internal Usage	0	1,360	1,360	1,394	1,429	1,465	1,501	1,539	1,577	1,617	1,657
07330. Urban Streets Capital Works	**451,655**	**178,186**	**225,400**	**191,500**	**155,762**	**256,000**	**138,000**	**135,000**	**130,424**	**125,733**	**120,924**
0740. Road Capital Works	**451,655**	**178,186**	**225,400**	**191,500**	**155,762**	**256,000**	**138,000**	**135,000**	**130,424**	**125,733**	**120,924**
0301. Wages	113,030	30,000	38,318	32,555	26,480	43,520	23,460	22,950	22,172	21,375	20,557
0401. Contractors	288,625	103,556	130,732	111,070	90,342	148,480	80,040	78,300	75,646	72,925	70,136
0506. Materials Purchased	10,000	10,980	13,524	11,490	9,346	15,360	8,280	8,100	7,825	7,544	7,255
0507. Inventory Issued From Store	20,000	12,050	15,778	13,405	10,903	17,920	9,660	9,450	9,130	8,801	8,465
0970. Plant Hire - Internal Usage	20,000	21,600	27,048	22,980	18,691	30,720	16,560	16,200	15,651	15,088	14,511
07340. Regional Roads Capital Works	**639,470**	**574,000**	**502,500**	**509,000**	**516,000**	**522,000**	**528,000**	**535,000**	**544,000**	**553,000**	**565,000**
0740. Road Capital Works	**639,470**	**574,000**	**502,500**	**509,000**	**516,000**	**522,000**	**528,000**	**535,000**	**544,000**	**553,000**	**565,000**
0301. Wages	164,735	97,580	85,425	86,530	87,720	88,740	89,760	90,950	92,480	94,010	96,050
0401. Contractors	301,474	332,920	291,450	295,220	299,280	302,760	306,240	310,300	315,520	320,740	327,700
0506. Materials Purchased	71,788	34,440	30,150	30,540	30,960	31,320	31,680	32,100	32,640	33,180	33,900
0507. Inventory Issued From Store	0	40,180	35,175	35,630	36,120	36,540	36,960	37,450	38,080	38,710	39,550
0970. Plant Hire - Internal Usage	101,473	68,880	60,300	61,080	61,920	62,640	63,360	64,200	65,280	66,360	67,800
07350. Sealed Rural Roads Capital Works	**1,080,535**	**337,500**	**97,375**	**158,973**	**162,305**	**166,362**	**170,521**	**183,067**	**187,643**	**192,335**	**197,143**
0740. Road Capital Works	**1,080,535**	**337,500**	**97,375**	**158,973**	**162,305**	**166,362**	**170,521**	**183,067**	**187,643**	**192,335**	**197,143**
0301. Wages	105,500	57,375	16,554	27,025	27,592	28,282	28,989	31,121	31,899	32,698	33,514
0401. Contractors	915,535	195,750	56,478	92,205	94,137	96,490	98,902	106,179	108,833	111,554	114,343
0506. Materials Purchased	20,000	20,250	5,842	9,538	9,738	9,982	10,231	10,984	11,259	11,540	11,829
0507. Inventory Issued From Store	2,000	23,625	6,816	11,128	11,361	11,645	11,936	12,815	13,135	13,463	13,800
0970. Plant Hire - Internal Usage	37,500	40,500	11,685	19,077	19,477	19,963	20,463	21,968	22,517	23,080	23,657
07360. Unsealed Rural Roads Capital Works	**291,000**	**141,126**	**185,292**	**157,594**	**190,000**	**85,705**	**199,545**	**190,000**	**190,000**	**190,000**	**190,000**
0740. Road Capital Works	**291,000**	**141,126**	**185,292**	**157,594**	**190,000**	**85,705**	**199,545**	**190,000**	**190,000**	**190,000**	**190,000**
0301. Wages	60,000	29,636	38,911	33,095	39,900	17,998	41,905	39,900	39,900	39,900	39,900
0401. Contractors	116,500	84,676	111,175	94,556	114,000	51,423	119,727	114,000	114,000	114,000	114,000
0506. Materials Purchased	75,500	5,645	7,412	6,304	7,600	3,428	7,982	7,600	7,600	7,600	7,600
0507. Inventory Issued From Store	2,000	4,234	5,559	4,728	5,700	2,571	5,986	5,700	5,700	5,700	5,700
0970. Plant Hire - Internal Usage	37,000	16,935	22,235	18,911	22,800	10,285	23,945	22,800	22,800	22,800	22,800
Street Lighting	**51,000**	**51,000**	**52,275**	**53,550**	**54,825**	**56,100**	**57,375**	**58,650**	**59,925**	**61,200**	**62,475**
01390. Street Lighting Revenue	**(39,000)**	**(39,000)**	**(39,975)**	**(40,950)**	**(41,925)**	**(42,900)**	**(43,875)**	**(44,850)**	**(45,825)**	**(46,800)**	**(47,775)**
0115. Grants & Subsidies Recurrent	**(39,000)**	**(39,000)**	**(39,975)**	**(40,950)**	**(41,925)**	**(42,900)**	**(43,875)**	**(44,850)**	**(45,825)**	**(46,800)**	**(47,775)**
0171. State Grants & Subsidies	(39,000)	(39,000)	(39,975)	(40,950)	(41,925)	(42,900)	(43,875)	(44,850)	(45,825)	(46,800)	(47,775)
03390. Street Lighting Operations	**90,000**	**90,000**	**92,250**	**94,500**	**96,750**	**99,000**	**101,250**	**103,500**	**105,750**	**108,000**	**110,250**
0415. Utilities	**90,000**	**90,000**	**92,250**	**94,500**	**96,750**	**99,000**	**101,250**	**103,500**	**105,750**	**108,000**	**110,250**
0520. Electricity	90,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
Stormwater Drainage	**238,183**	**320,000**	**102,500**	**105,000**	**107,500**	**110,000**	**112,500**	**115,000**	**117,500**	**120,000**	**122,500**
01400. Stormwater Drainage Revenue	**(189,200)**	**(189,000)**	**(193,725)**	**(198,450)**	**(203,175)**	**(207,900)**	**(212,625)**	**(217,350)**	**(222,075)**	**(226,800)**	**(231,525)**
0115. Grants & Subsidies Recurrent	**(189,200)**	**(189,000)**	**(193,725)**	**(198,450)**	**(203,175)**	**(207,900)**	**(212,625)**	**(217,350)**	**(222,075)**	**(226,800)**	**(231,525)**
0171. State Grants & Subsidies	(189,200)	(189,000)	(193,725)	(198,450)	(203,175)	(207,900)	(212,625)	(217,350)	(222,075)	(226,800)	(231,525)
03400. Stormwater Drainage Maintenance	**385,383**	**469,000**	**255,225**	**261,450**	**267,675**	**273,900**	**280,125**	**286,350**	**292,575**	**298,800**	**305,025**
0570. Stormwater Drainage Maintenance	**55,000**	**55,000**	**56,375**	**57,750**	**59,125**	**60,500**	**61,875**	**63,250**	**64,625**	**66,000**	**67,375**
0301. Wages	25,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0401. Contractors	10,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0572. Levy Works	**245,200**	**220,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	13,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	223,200	220,000	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	3,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	6,000	0	0	0	0	0	0	0	0	0	0
0680. Depreciation	**85,183**	**194,000**	**198,850**	**203,700**	**208,550**	**213,400**	**218,250**	**223,100**	**227,950**	**232,800**	**237,650**
0740. Depreciation Expense	85,183	194,000	198,850	203,700	208,550	213,400	218,250	223,100	227,950	232,800	237,650
07400. Stormwater Drainage Capital Works	**42,000**	**40,000**	**41,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**
0770. Stormwater Drainage Capital Works	**42,000**	**40,000**	**41,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**
0301. Wages	8,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0401. Contractors	3,500	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0506. Materials Purchased	25,000	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950
0970. Plant Hire - Internal Usage	5,500	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
Waste Management	**59,876**	**79,500**	**14,863**	**31,725**	**15,588**	**33,950**	**16,312**	**36,175**	**17,038**	**38,100**	**17,762**
01410. Waste Management Revenue	**(576,593)**	**(606,500)**	**(621,662)**	**(636,825)**	**(651,987)**	**(667,150)**	**(682,313)**	**(697,475)**	**(712,637)**	**(727,800)**	**(742,963)**
0100. Rates & Charges	**(515,593)**	**(555,500)**	**(569,387)**	**(583,275)**	**(597,162)**	**(611,050)**	**(624,938)**	**(638,825)**	**(652,712)**	**(666,600)**	**(680,488)**
0030. Rates Council Pensioner Concession	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0034. Rates Interest Penalty	(6,000)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
0039. Waste Management Charge	(60,489)	(63,500)	(65,087)	(66,675)	(68,262)	(69,850)	(71,438)	(73,025)	(74,612)	(76,200)	(77,788)
0040. Domestic Waste Annual Charge	(339,160)	(356,000)	(364,900)	(373,800)	(382,700)	(391,600)	(400,500)	(409,400)	(418,300)	(427,200)	(436,100)
0041. Non Domestic Waste Annual Charge	(114,536)	(120,000)	(123,000)	(126,000)	(129,000)	(132,000)	(135,000)	(138,000)	(141,000)	(144,000)	(147,000)
0045. Tip Access Charge	(15,408)	(34,000)	(34,850)	(35,700)	(36,550)	(37,400)	(38,250)	(39,100)	(39,950)	(40,800)	(41,650)
0110. User Fees & Charges	**(35,000)**	**(25,000)**	**(25,625)**	**(26,250)**	**(26,875)**	**(27,500)**	**(28,125)**	**(28,750)**	**(29,375)**	**(30,000)**	**(30,625)**
0143. Other User Charges (Sundry)	(35,000)	(25,000)	(25,625)	(26,250)	(26,875)	(27,500)	(28,125)	(28,750)	(29,375)	(30,000)	(30,625)
0115. Grants & Subsidies Recurrent	**(11,000)**	**(11,000)**	**(11,275)**	**(11,550)**	**(11,825)**	**(12,100)**	**(12,375)**	**(12,650)**	**(12,925)**	**(13,200)**	**(13,475)**
0170. Comm'th Grants & Subsidies	(11,000)	(11,000)	(11,275)	(11,550)	(11,825)	(12,100)	(12,375)	(12,650)	(12,925)	(13,200)	(13,475)
0130. Other Income	**(15,000)**	**(15,000)**	**(15,375)**	**(15,750)**	**(16,125)**	**(16,500)**	**(16,875)**	**(17,250)**	**(17,625)**	**(18,000)**	**(18,375)**
0220. Other Sundry Income	(15,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
03420. Domestic Refuse Collection	**132,000**	**132,000**	**135,300**	**138,600**	**141,900**	**145,200**	**148,500**	**151,800**	**155,100**	**158,400**	**161,700**
0622. Kerb Side Collections	**132,000**	**132,000**	**135,300**	**138,600**	**141,900**	**145,200**	**148,500**	**151,800**	**155,100**	**158,400**	**161,700**
0401. Contractors	132,000	132,000	135,300	138,600	141,900	145,200	148,500	151,800	155,100	158,400	161,700
03430. Waste Disposal Site Operations	**483,294**	**489,000**	**501,225**	**513,450**	**525,675**	**537,900**	**550,125**	**562,350**	**574,575**	**586,800**	**599,025**
0623. Waste Site Maintenance	**370,000**	**382,000**	**391,550**	**401,100**	**410,650**	**420,200**	**429,750**	**439,300**	**448,850**	**458,400**	**467,950**
0301. Wages	145,000	150,000	153,750	157,500	161,250	165,000	168,750	172,500	176,250	180,000	183,750
0302. Overtime	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0401. Contractors	15,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0410. Other External Services	120,000	122,000	125,050	128,100	131,150	134,200	137,250	140,300	143,350	146,400	149,450
0506. Materials Purchased	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0632. General Asset Insurance	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	75,000	75,000	76,875	78,750	80,625	82,500	84,375	86,250	88,125	90,000	91,875
0624. Recycling Operations	**78,000**	**70,000**	**71,750**	**73,500**	**75,250**	**77,000**	**78,750**	**80,500**	**82,250**	**84,000**	**85,750**
0301. Wages	42,000	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0401. Contractors	16,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0506. Materials Purchased	20,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	0	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	**35,294**	**37,000**	**37,925**	**38,850**	**39,775**	**40,700**	**41,625**	**42,550**	**43,475**	**44,400**	**45,325**
0740. Depreciation Expense	35,294	37,000	37,925	38,850	39,775	40,700	41,625	42,550	43,475	44,400	45,325
07430. Waste Disposal Site Capital Works	**21,175**	**65,000**	**0**	**16,500**	**0**	**18,000**	**0**	**19,500**	**0**	**20,700**	**0**
0820. Waste Disposal Capital Works	**21,175**	**65,000**	**0**	**16,500**	**0**	**18,000**	**0**	**19,500**	**0**	**20,700**	**0**
0301. Wages	14,000	3,000	0	4,000	0	5,000	0	5,500	0	6,000	0

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0401. Contractors	0	55,000	0	0	0	6,000	0	7,000	0	7,500	0
0506. Materials Purchased	0	5,000	0	5,000	0	1,000	0	1,000	0	1,000	0
0507. Inventory Issued From Store	175	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	7,000	2,000	0	7,500	0	6,000	0	6,000	0	6,200	0
Sanitation	**91,500**	**90,500**	**92,761**	**95,025**	**97,289**	**99,550**	**101,811**	**104,075**	**106,339**	**108,600**	**110,861**
03440. Street Cleaning	**52,000**	**56,000**	**57,400**	**58,800**	**60,200**	**61,600**	**63,000**	**64,400**	**65,800**	**67,200**	**68,600**
0625. Street Sweeping	**52,000**	**56,000**	**57,400**	**58,800**	**60,200**	**61,600**	**63,000**	**64,400**	**65,800**	**67,200**	**68,600**
0301. Wages	23,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0302. Overtime	5,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0401. Contractors	18,000	18,000	18,450	18,900	19,350	19,800	20,250	20,700	21,150	21,600	22,050
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03450. Public Amenities Maintenance	**32,500**	**27,500**	**28,186**	**28,875**	**29,564**	**30,250**	**30,936**	**31,625**	**32,314**	**33,000**	**33,686**
0425. Cleaning Costs	**28,500**	**25,000**	**25,624**	**26,250**	**26,876**	**27,500**	**28,124**	**28,750**	**29,376**	**30,000**	**30,624**
0301. Wages	3,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0302. Overtime	10,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0311. Other Employee Allowances	1,500	500	512	525	538	550	562	575	588	600	612
0401. Contractors	1,500	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	2,500	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
0531. Public Amenities Maintenance	**4,000**	**2,500**	**2,562**	**2,625**	**2,688**	**2,750**	**2,812**	**2,875**	**2,938**	**3,000**	**3,062**
0301. Wages	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0506. Materials Purchased	1,000	0	0	0	0	0	0	0	0	0	0
0507. Inventory Issued From Store	1,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	0	500	512	525	538	550	562	575	588	600	612
03460. Other Sanitation Expenditure	**7,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0500. General Maintenance	**7,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0301. Wages	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0401. Contractors	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0506. Materials Purchased	5,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
Aerodrome	**297,872**	**61,500**	**63,036**	**64,575**	**66,114**	**67,650**	**69,186**	**70,725**	**72,264**	**73,800**	**75,336**
01510. Aerodrome Revenue	**(246,806)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0110. User Fees & Charges	**(9,630)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0138. Rental / Lease Properties Income	(9,630)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0135. Capital Grants Received	**(237,176)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0821. State Grants for new or upgraded assets	(237,176)	0	0	0	0	0	0	0	0	0	0
03510. Aerodrome Operations	**70,326**	**71,500**	**73,286**	**75,075**	**76,864**	**78,650**	**80,436**	**82,225**	**84,014**	**85,800**	**87,586**
0350. Office Administration Expenditure	**500**	**500**	**512**	**525**	**538**	**550**	**562**	**575**	**588**	**600**	**612**
0640. Telephone Charges	500	500	512	525	538	550	562	575	588	600	612
0415. Utilities	**5,000**	**5,000**	**5,124**	**5,250**	**5,376**	**5,500**	**5,624**	**5,750**	**5,876**	**6,000**	**6,124**
0518. Water Charges	0	500	512	525	538	550	562	575	588	600	612
0520. Electricity	5,000	4,500	4,612	4,725	4,838	4,950	5,062	5,175	5,288	5,400	5,512
0510. Grounds Maintenance	**30,000**	**30,000**	**30,750**	**31,500**	**32,250**	**33,000**	**33,750**	**34,500**	**35,250**	**36,000**	**36,750**
0301. Wages	24,200	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0401. Contractors	800	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0506. Materials Purchased	200	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	4,800	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0530. Building Maintenance	**10,000**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0301. Wages	900	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0401. Contractors	8,900	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0410. Other External Services	100	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	100	0	0	0	0	0	0	0	0	0	0
0610. Airstrip Apron & Marker Maintenance	**17,426**	**12,000**	**12,300**	**12,600**	**12,900**	**13,200**	**13,500**	**13,800**	**14,100**	**14,400**	**14,700**
0301. Wages	5,228	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	3,834	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	6,273	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	2,091	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0680. Depreciation	**7,400**	**14,000**	**14,350**	**14,700**	**15,050**	**15,400**	**15,750**	**16,100**	**16,450**	**16,800**	**17,150**
0740. Depreciation Expense	7,400	14,000	14,350	14,700	15,050	15,400	15,750	16,100	16,450	16,800	17,150
07510. Aerodrome Capital Works	**474,352**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0712. Other Improvements to Land Capital Works	**474,352**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	474,352	0	0	0	0	0	0	0	0	0	0
Quarry Operations	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
03520. Quarries & Pits Operations	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0640. Quarry Operations	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0300. Salaries	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0301. Wages	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0401. Contractors	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
Cemeteries	**100,792**	**48,200**	**108,762**	**109,593**	**110,423**	**111,253**	**112,083**	**112,913**	**113,743**	**114,573**	**115,403**
01530. Cemetery Revenue	**(50,000)**	**(60,000)**	**(61,500)**	**(63,000)**	**(64,500)**	**(66,000)**	**(67,500)**	**(69,000)**	**(70,500)**	**(72,000)**	**(73,500)**
0110. User Fees & Charges	**(50,000)**	**(60,000)**	**(61,500)**	**(63,000)**	**(64,500)**	**(66,000)**	**(67,500)**	**(69,000)**	**(70,500)**	**(72,000)**	**(73,500)**
0119. Cemetery/crematoria fees	(30,000)	(40,000)	(41,000)	(42,000)	(43,000)	(44,000)	(45,000)	(46,000)	(47,000)	(48,000)	(49,000)
0143. Other User Charges (Sundry)	(20,000)	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
03530. Cemetery Operations	**92,200**	**93,200**	**95,529**	**97,860**	**100,190**	**102,520**	**104,850**	**107,180**	**109,510**	**111,840**	**114,170**
0514. Memorial Monument & Plaque Maintenance	**16,000**	**16,000**	**16,400**	**16,800**	**17,200**	**17,600**	**18,000**	**18,400**	**18,800**	**19,200**	**19,600**
0506. Materials Purchased	16,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0630. Cemetery Maintenance	**75,000**	**75,000**	**76,874**	**78,750**	**80,625**	**82,500**	**84,375**	**86,250**	**88,125**	**90,000**	**91,875**
0301. Wages	43,200	42,000	43,050	44,100	45,150	46,200	47,250	48,300	49,350	50,400	51,450
0302. Overtime	0	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0311. Other Employee Allowances	0	500	512	525	538	550	562	575	588	600	612
0401. Contractors	5,400	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	10,400	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	16,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0680. Depreciation	**1,200**	**2,200**	**2,255**	**2,310**	**2,365**	**2,420**	**2,475**	**2,530**	**2,585**	**2,640**	**2,695**
0740. Depreciation Expense	1,200	2,200	2,255	2,310	2,365	2,420	2,475	2,530	2,585	2,640	2,695
07530. Cemetery Capital Works	**58,592**	**15,000**	**74,733**	**74,733**	**74,733**	**74,733**	**74,733**	**74,733**	**74,733**	**74,733**	**74,733**
0712. Other Improvements to Land Capital Works	**58,592**	**15,000**	**74,733**	**74,733**	**74,733**	**74,733**	**74,733**	**74,733**	**74,733**	**74,733**	**74,733**
0301. Wages	8,179	0	18,683	18,683	18,683	18,683	18,683	18,683	18,683	18,683	18,683
0401. Contractors	20,436	15,000	44,840	44,840	44,840	44,840	44,840	44,840	44,840	44,840	44,840
0506. Materials Purchased	25,797	0	7,473	7,473	7,473	7,473	7,473	7,473	7,473	7,473	7,473
0970. Plant Hire - Internal Usage	4,180	0	3,737	3,737	3,737	3,737	3,737	3,737	3,737	3,737	3,737
Plant Operations	**485,000**	**503,000**	**514,825**	**565,250**	**451,875**	**451,500**	**433,125**	**424,750**	**420,375**	**424,000**	**434,625**
01540. Plant & Workshop Operating Revenue	**(15,000)**	**(15,000)**	**(15,375)**	**(15,750)**	**(16,125)**	**(16,500)**	**(16,875)**	**(17,250)**	**(17,625)**	**(18,000)**	**(18,375)**
0110. User Fees & Charges	**(15,000)**	**(15,000)**	**(15,375)**	**(15,750)**	**(16,125)**	**(16,500)**	**(16,875)**	**(17,250)**	**(17,625)**	**(18,000)**	**(18,375)**
0143. Other User Charges (Sundry)	(15,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
01550. Plant Disposal Proceeds Revenue	**(38,070)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0950. Proceeds on Sales of Assets	**(38,070)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0955. Proceeds from Sales & Trade in of Plant	(38,070)	0	0	0	0	0	0	0	0	0	0
03550. Plant Operating Expenses	**845,000**	**885,000**	**907,125**	**929,250**	**951,375**	**973,500**	**995,625**	**1,017,750**	**1,039,875**	**1,062,000**	**1,084,125**

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0505. Plant Operating Expenditure	**495,000**	**515,000**	**527,875**	**540,750**	**553,625**	**566,500**	**579,375**	**592,250**	**605,125**	**618,000**	**630,875**
0301. Wages	80,000	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0401. Contractors	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0506. Materials Purchased	90,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
0507. Inventory Issued From Store	160,000	160,000	164,000	168,000	172,000	176,000	180,000	184,000	188,000	192,000	196,000
0570. Tyres/Tubes	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0603. Other Sundry Expenses	80,000	80,000	82,000	84,000	86,000	88,000	90,000	92,000	94,000	96,000	98,000
0635. Motor Vehicle Insurance	45,000	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	**350,000**	**370,000**	**379,250**	**388,500**	**397,750**	**407,000**	**416,250**	**425,500**	**434,750**	**444,000**	**453,250**
0740. Depreciation Expense	350,000	370,000	379,250	388,500	397,750	407,000	416,250	425,500	434,750	444,000	453,250
03560. Plant Recovery of Operating Costs	**(845,000)**	**(885,000)**	**(907,125)**	**(929,250)**	**(951,375)**	**(973,500)**	**(995,625)**	**(1,017,750)**	**(1,039,875)**	**(1,062,000)**	**(1,084,125)**
0975. Plant Hire Recovery (Internal)	**(845,000)**	**(885,000)**	**(907,125)**	**(929,250)**	**(951,375)**	**(973,500)**	**(995,625)**	**(1,017,750)**	**(1,039,875)**	**(1,062,000)**	**(1,084,125)**
0975. Plant Hire Recovered	(845,000)	(885,000)	(907,125)	(929,250)	(951,375)	(973,500)	(995,625)	(1,017,750)	(1,039,875)	(1,062,000)	(1,084,125)
07540. Plant Purchases	**538,070**	**518,000**	**530,200**	**581,000**	**468,000**	**468,000**	**450,000**	**442,000**	**438,000**	**442,000**	**453,000**
0705. Plant Purchases	**538,070**	**518,000**	**530,200**	**581,000**	**468,000**	**468,000**	**450,000**	**442,000**	**438,000**	**442,000**	**453,000**
0555. Plant Purchases	538,070	518,000	530,200	581,000	468,000	468,000	450,000	442,000	438,000	442,000	453,000
Depot Operations	**104,300**	**102,800**	**105,369**	**107,940**	**110,509**	**113,080**	**115,651**	**118,220**	**120,789**	**123,360**	**125,931**
03570. Works Depot Operations	**104,300**	**102,800**	**105,369**	**107,940**	**110,509**	**113,080**	**115,651**	**118,220**	**120,789**	**123,360**	**125,931**
0415. Utilities	**6,300**	**8,300**	**8,507**	**8,715**	**8,922**	**9,130**	**9,338**	**9,545**	**9,752**	**9,960**	**10,168**
0518. Water Charges	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0520. Electricity	3,500	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
0603. Other Sundry Expenses	800	800	820	840	860	880	900	920	940	960	980
0640. Telephone Charges	1,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0450. Sundry Expenses	**25,000**	**25,000**	**25,625**	**26,250**	**26,875**	**27,500**	**28,125**	**28,750**	**29,375**	**30,000**	**30,625**
0508. Protective Clothing & Accessories	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0501. Tools Replacement/Repairs	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0525. Tools/Equipment Expensed (under $xxxx)	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0530. Building Maintenance	**3,000**	**2,000**	**2,050**	**2,100**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**2,450**
0410. Other External Services	3,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0591. Fixed Plant & Equipment Maintenance	**65,000**	**62,500**	**64,062**	**65,625**	**67,187**	**68,750**	**70,313**	**71,875**	**73,437**	**75,000**	**76,563**
0301. Wages	33,000	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0401. Contractors	13,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0410. Other External Services	6,000	5,500	5,637	5,775	5,912	6,050	6,188	6,325	6,462	6,600	6,738
0506. Materials Purchased	8,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	5,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
03580. Works / Labour Overheads	**1,184,000**	**1,252,000**	**1,283,300**	**1,314,600**	**1,345,900**	**1,377,200**	**1,408,500**	**1,439,800**	**1,471,100**	**1,502,400**	**1,533,700**
0300. Employee Costs	**1,114,000**	**1,177,000**	**1,206,425**	**1,235,850**	**1,265,275**	**1,294,700**	**1,324,125**	**1,353,550**	**1,382,975**	**1,412,400**	**1,441,825**
0311. Other Employee Allowances	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0315. Fringe Benefit Taxes	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0321. Public Holidays	60,000	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
0322. Annual Leave	270,000	280,000	287,000	294,000	301,000	308,000	315,000	322,000	329,000	336,000	343,000
0323. Sick Leave	120,000	150,000	153,750	157,500	161,250	165,000	168,750	172,500	176,250	180,000	183,750
0324. Long Service Leave	150,000	150,000	153,750	157,500	161,250	165,000	168,750	172,500	176,250	180,000	183,750
0326. Other Leave Expenses	5,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0330. Superannuation - Council Contribution	350,000	370,000	379,250	388,500	397,750	407,000	416,250	425,500	434,750	444,000	453,250
0340. Other Employee Costs	10,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0341. Medicals	5,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0345. Workers Compensation Insurance	115,000	115,000	117,875	120,750	123,625	126,500	129,375	132,250	135,125	138,000	140,875
0310. Staff Training	**70,000**	**75,000**	**76,875**	**78,750**	**80,625**	**82,500**	**84,375**	**86,250**	**88,125**	**90,000**	**91,875**

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0301. Wages	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0644. Course Seminar & Conference Registration	25,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0646. Travel Accommodation	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03590. Works / Labour Overhead Recovery	**(1,184,000)**	**(1,252,000)**	**(1,283,300)**	**(1,314,600)**	**(1,345,900)**	**(1,377,200)**	**(1,408,500)**	**(1,439,800)**	**(1,471,100)**	**(1,502,400)**	**(1,533,700)**
0986. Oncosts Recovered	**(1,184,000)**	**(1,252,000)**	**(1,283,300)**	**(1,314,600)**	**(1,345,900)**	**(1,377,200)**	**(1,408,500)**	**(1,439,800)**	**(1,471,100)**	**(1,502,400)**	**(1,533,700)**
0986. Oncosts Recovered	(1,184,000)	(1,252,000)	(1,283,300)	(1,314,600)	(1,345,900)	(1,377,200)	(1,408,500)	(1,439,800)	(1,471,100)	(1,502,400)	(1,533,700)
Private Works	**(35,000)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
01600. Private Works Revenue	**(215,000)**	**(100,000)**	**(102,500)**	**(105,000)**	**(107,500)**	**(110,000)**	**(112,500)**	**(115,000)**	**(117,500)**	**(120,000)**	**(122,500)**
0110. User Fees & Charges	**(215,000)**	**(100,000)**	**(102,500)**	**(105,000)**	**(107,500)**	**(110,000)**	**(112,500)**	**(115,000)**	**(117,500)**	**(120,000)**	**(122,500)**
0143. Other User Charges (Sundry)	(215,000)	(100,000)	(102,500)	(105,000)	(107,500)	(110,000)	(112,500)	(115,000)	(117,500)	(120,000)	(122,500)
03600. Private Works	**180,000**	**90,000**	**92,250**	**94,500**	**96,750**	**99,000**	**101,250**	**103,500**	**105,750**	**108,000**	**110,250**
0695. Private Works	**180,000**	**90,000**	**92,250**	**94,500**	**96,750**	**99,000**	**101,250**	**103,500**	**105,750**	**108,000**	**110,250**
0301. Wages	60,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0401. Contractors	15,000	0	0	0	0	0	0	0	0	0	0
0410. Other External Services	25,000	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0970. Plant Hire - Internal Usage	50,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
Recreation Sport Leisure	**455,114**	**295,900**	**303,298**	**310,695**	**318,092**	**325,490**	**332,888**	**340,285**	**347,682**	**355,080**	**362,477**
01720. Swimming Pool(s) Revenue	**(410,858)**	**(100)**	**(102)**	**(105)**	**(108)**	**(110)**	**(112)**	**(115)**	**(118)**	**(120)**	**(123)**
0115. Grants & Subsidies Recurrent	**(410,858)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(238,687)	0	0	0	0	0	0	0	0	0	0
0171. State Grants & Subsidies	(172,171)	0	0	0	0	0	0	0	0	0	0
0130. Other Income	**0**	**(100)**	**(102)**	**(105)**	**(108)**	**(110)**	**(112)**	**(115)**	**(118)**	**(120)**	**(123)**
0220. Other Sundry Income	0	(100)	(102)	(105)	(108)	(110)	(112)	(115)	(118)	(120)	(123)
03720. Swimming Pool(s) Operations	**352,114**	**296,000**	**303,400**	**310,800**	**318,200**	**325,600**	**333,000**	**340,400**	**347,800**	**355,200**	**362,600**
0360. Professional Services	**45,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0402. Accounting Services	45,000	0	0	0	0	0	0	0	0	0	0
0415. Utilities	**60,000**	**52,000**	**53,300**	**54,600**	**55,900**	**57,200**	**58,500**	**59,800**	**61,100**	**62,400**	**63,700**
0518. Water Charges	45,000	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0520. Electricity	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0640. Telephone Charges	0	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0535. Swimming Pool Maintenance	**187,114**	**184,000**	**188,600**	**193,200**	**197,800**	**202,400**	**207,000**	**211,600**	**216,200**	**220,800**	**225,400**
0301. Wages	127,114	115,000	117,875	120,750	123,625	126,500	129,375	132,250	135,125	138,000	140,875
0302. Overtime	7,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0311. Other Employee Allowances	2,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0401. Contractors	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0410. Other External Services	5,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0506. Materials Purchased	23,000	28,000	28,700	29,400	30,100	30,800	31,500	32,200	32,900	33,600	34,300
0970. Plant Hire - Internal Usage	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0680. Depreciation	**60,000**	**60,000**	**61,500**	**63,000**	**64,500**	**66,000**	**67,500**	**69,000**	**70,500**	**72,000**	**73,500**
0740. Depreciation Expense	60,000	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
07720. Swimming Pool(s) Capital Works	**513,858**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0700. Other Capital Works (new/improved asset)	**513,858**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	397,394	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	116,464	0	0	0	0	0	0	0	0	0	0
Fire Prevention and Emergency Services	**50,920**	**300,748**	**308,266**	**315,786**	**323,302**	**330,823**	**338,343**	**345,860**	**353,378**	**360,897**	**368,417**
02070. Fire Control Revenue	**(630,671)**	**(131,000)**	**(134,275)**	**(137,550)**	**(140,825)**	**(144,100)**	**(147,375)**	**(150,650)**	**(153,925)**	**(157,200)**	**(160,475)**
0115. Grants & Subsidies Recurrent	**(590,671)**	**(131,000)**	**(134,275)**	**(137,550)**	**(140,825)**	**(144,100)**	**(147,375)**	**(150,650)**	**(153,925)**	**(157,200)**	**(160,475)**
0171. State Grants & Subsidies	(590,671)	(131,000)	(134,275)	(137,550)	(140,825)	(144,100)	(147,375)	(150,650)	(153,925)	(157,200)	(160,475)

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0135. Capital Grants Received	(40,000)	0	0	0	0	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	(40,000)	0	0	0	0	0	0	0	0	0	0
04070. Fire Control Expenses	636,891	426,477	437,138	447,801	458,461	469,125	479,788	490,449	501,110	511,772	522,435
0350. Office Administration Expenditure	13,000	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0603. Other Sundry Expenses	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0640. Telephone Charges	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0400. Volunteer Support	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0651. Volunteer Reimbursement of Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0405. Grants / Donations Paid	271,771	204,317	209,425	214,533	219,640	224,749	229,857	234,965	240,073	245,180	250,288
0622. Donations Paid	241,827	176,565	180,979	185,393	189,807	194,222	198,636	203,050	207,464	211,878	216,292
0623. Sponsorships Paid	29,944	27,752	28,446	29,140	29,833	30,527	31,221	31,915	32,609	33,302	33,996
0415. Utilities	9,000	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
0520. Electricity	9,000	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
0425. Cleaning Costs	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0401. Contractors	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0510. Grounds Maintenance	154,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0401. Contractors	154,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0530. Building Maintenance	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0401. Contractors	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0410. Other External Services	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0591. Fixed Plant & Equipment Maintenance	84,500	65,500	67,137	68,775	70,412	72,050	73,688	75,325	76,962	78,600	80,238
0401. Contractors	36,000	34,000	34,850	35,700	36,550	37,400	38,250	39,100	39,950	40,800	41,650
0410. Other External Services	17,000	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0522. Fuel	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0680. Depreciation	91,120	91,160	93,439	95,718	97,997	100,276	102,555	104,834	107,113	109,392	111,671
0740. Depreciation Expense	91,120	91,160	93,439	95,718	97,997	100,276	102,555	104,834	107,113	109,392	111,671
04080. State Emergency Service Expenses	4,700	5,271	5,403	5,535	5,666	5,798	5,930	6,061	6,193	6,325	6,457
0350. Office Administration Expenditure	0	950	974	998	1,021	1,045	1,069	1,092	1,116	1,140	1,164
0640. Telephone Charges	0	800	820	840	860	880	900	920	940	960	980
0642. Internet & Other Communication Charges	0	150	154	158	161	165	169	172	176	180	184
0405. Grants / Donations Paid	4,700	4,321	4,429	4,537	4,645	4,753	4,861	4,969	5,077	5,185	5,293
0622. Donations Paid	4,700	4,321	4,429	4,537	4,645	4,753	4,861	4,969	5,077	5,185	5,293
08070. Fire Control Capital Expenditure	40,000	0	0	0	0	0	0	0	0	0	0
0730. Building Capital Works	40,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	40,000	0	0	0	0	0	0	0	0	0	0
Development and Environmental Services	1,553,200	1,048,630	1,070,335	1,081,447	1,103,356	1,137,863	1,152,370	1,150,179	1,165,689	1,198,196	1,212,603
Buildings and Property	979,000	707,020	720,188	722,756	736,124	762,092	768,060	757,328	764,296	788,264	794,132
01490. Buildings Revenue	(661,612)	(80,280)	(82,287)	(84,294)	(86,301)	(88,308)	(90,315)	(92,322)	(94,329)	(96,336)	(98,343)
0110. User Fees & Charges	(78,000)	(80,280)	(82,287)	(84,294)	(86,301)	(88,308)	(90,315)	(92,322)	(94,329)	(96,336)	(98,343)
0124. Other Facility Hire	(38,000)	(38,000)	(38,950)	(39,900)	(40,850)	(41,800)	(42,750)	(43,700)	(44,650)	(45,600)	(46,550)
0138. Rental / Lease Properties Income	(32,000)	(35,000)	(35,875)	(36,750)	(37,625)	(38,500)	(39,375)	(40,250)	(41,125)	(42,000)	(42,875)
0143. Other User Charges (Sundry)	(8,000)	(7,280)	(7,462)	(7,644)	(7,826)	(8,008)	(8,190)	(8,372)	(8,554)	(8,736)	(8,918)
0115. Grants & Subsidies Recurrent	(433,612)	0	0	0	0	0	0	0	0	0	0
0170. Comm'th Grants & Subsidies	(433,612)	0	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	(150,000)	0	0	0	0	0	0	0	0	0	0
0820. Comm'th Grants new or upgraded assets	(150,000)	0	0	0	0	0	0	0	0	0	0
03490. Buildings Maintenance & Operations	739,500	687,000	704,175	721,350	738,525	755,700	772,875	790,050	807,225	824,400	841,575
0410. Insurance	28,000	28,000	28,700	29,400	30,100	30,800	31,500	32,200	32,900	33,600	34,300
0632. General Asset Insurance	28,000	28,000	28,700	29,400	30,100	30,800	31,500	32,200	32,900	33,600	34,300

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0415. Utilities	**91,000**	**85,000**	**87,125**	**89,250**	**91,375**	**93,500**	**95,625**	**97,750**	**99,875**	**102,000**	**104,125**
0518. Water Charges	12,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0520. Electricity	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0521. Internal Rates	54,000	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0640. Telephone Charges	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0425. Cleaning Costs	**45,000**	**45,000**	**46,125**	**47,250**	**48,375**	**49,500**	**50,625**	**51,750**	**52,875**	**54,000**	**55,125**
0401. Contractors	45,000	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0510. Grounds Maintenance	**25,500**	**29,000**	**29,725**	**30,450**	**31,175**	**31,900**	**32,625**	**33,350**	**34,075**	**34,800**	**35,525**
0301. Wages	15,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0401. Contractors	3,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0506. Materials Purchased	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	2,500	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0530. Building Maintenance	**125,000**	**100,000**	**102,500**	**105,000**	**107,500**	**110,000**	**112,500**	**115,000**	**117,500**	**120,000**	**122,500**
0301. Wages	7,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0401. Contractors	105,000	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
0506. Materials Purchased	10,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0970. Plant Hire - Internal Usage	3,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	**425,000**	**400,000**	**410,000**	**420,000**	**430,000**	**440,000**	**450,000**	**460,000**	**470,000**	**480,000**	**490,000**
0740. Depreciation Expense	425,000	400,000	410,000	420,000	430,000	440,000	450,000	460,000	470,000	480,000	490,000
07490. Buildings Capital Works	**901,112**	**100,300**	**98,300**	**85,700**	**83,900**	**94,700**	**85,500**	**59,600**	**51,400**	**60,200**	**50,900**
0700. Other Capital Works (new/improved asset)	**0**	**100,300**	**98,300**	**85,700**	**83,900**	**94,700**	**85,500**	**59,600**	**51,400**	**60,200**	**50,900**
0401. Contractors	0	100,300	98,300	85,700	83,900	94,700	85,500	59,600	51,400	60,200	50,900
0730. Building Capital Works	**901,112**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	901,112	0	0	0	0	0	0	0	0	0	0
Planning	**305,000**	**121,000**	**124,024**	**127,050**	**130,075**	**133,100**	**136,125**	**139,150**	**142,175**	**145,200**	**148,225**
02010. Town Planning Office Revenue	**(178,059)**	**(35,000)**	**(35,875)**	**(36,750)**	**(37,625)**	**(38,500)**	**(39,375)**	**(40,250)**	**(41,125)**	**(42,000)**	**(42,875)**
0105. Statutory Fees & Charges	**(37,000)**	**(35,000)**	**(35,875)**	**(36,750)**	**(37,625)**	**(38,500)**	**(39,375)**	**(40,250)**	**(41,125)**	**(42,000)**	**(42,875)**
0060. Rates Search/Certificate Fee	(8,000)	(7,000)	(7,175)	(7,350)	(7,525)	(7,700)	(7,875)	(8,050)	(8,225)	(8,400)	(8,575)
0061. Development Act Fees	(25,000)	(25,000)	(25,625)	(26,250)	(26,875)	(27,500)	(28,125)	(28,750)	(29,375)	(30,000)	(30,625)
0062. Town Planning Fees	(2,000)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
0091. Other Statutory Charges (Sundry)	(2,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0115. Grants & Subsidies Recurrent	**(136,059)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0171. State Grants & Subsidies	(136,059)	0	0	0	0	0	0	0	0	0	0
0125. Reimbursements	**(5,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0200. Reimbursements Other	(5,000)	0	0	0	0	0	0	0	0	0	0
04010. Town Planning Office	**483,059**	**156,000**	**159,899**	**163,800**	**167,700**	**171,600**	**175,500**	**179,400**	**183,300**	**187,200**	**191,100**
0300. Employee Costs	**315,000**	**138,000**	**141,450**	**144,900**	**148,350**	**151,800**	**155,250**	**158,700**	**162,150**	**165,600**	**169,050**
0300. Salaries	315,000	138,000	141,450	144,900	148,350	151,800	155,250	158,700	162,150	165,600	169,050
0310. Staff Training	**8,000**	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0644. Course Seminar & Conference Registration	6,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0645. Air Travel	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0646. Travel Accommodation	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0350. Office Administration Expenditure	**3,500**	**3,500**	**3,587**	**3,675**	**3,763**	**3,850**	**3,937**	**4,025**	**4,113**	**4,200**	**4,287**
0501. Printing & Photocopying Costs	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0601. Advertising Press	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	500	500	512	525	538	550	562	575	588	600	612
0360. Professional Services	**151,059**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0405. Consultants Other	101,059	0	0	0	0	0	0	0	0	0	0
0407. IT Consultants	50,000	0	0	0	0	0	0	0	0	0	0
0365. Legal & Debt Recovery Costs	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0611. Legal Costs Other	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire (Internal)	500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0970. Plant Hire - Internal Usage	500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
Building	138,700	111,110	113,887	116,666	119,443	122,221	124,999	127,776	130,554	133,332	136,110
01740. Halls & Community Centres Revenue	(3,000)	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
0110. User Fees & Charges	(3,000)	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
0125. Hall Hire	(3,000)	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
02020. Building Control Office Revenue	(18,000)	(19,000)	(19,475)	(19,950)	(20,425)	(20,900)	(21,375)	(21,850)	(22,325)	(22,800)	(23,275)
0105. Statutory Fees & Charges	(10,000)	(11,000)	(11,275)	(11,550)	(11,825)	(12,100)	(12,375)	(12,650)	(12,925)	(13,200)	(13,475)
0061. Development Act Fees	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0063. Lodgement Fees	0	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0125. Reimbursements	(8,000)	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
0200. Reimbursements Other	(8,000)	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
03740. Halls & Community Centres	49,500	54,110	55,462	56,816	58,168	59,521	60,874	62,226	63,579	64,932	66,285
0410. Insurance	10,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0632. General Asset Insurance	10,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0415. Utilities	15,500	15,500	15,887	16,275	16,663	17,050	17,437	17,825	18,213	18,600	18,987
0518. Water Charges	500	500	512	525	538	550	562	575	588	600	612
0520. Electricity	12,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0521. Internal Rates	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0425. Cleaning Costs	13,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0401. Contractors	13,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0510. Grounds Maintenance	1,000	1,610	1,650	1,691	1,730	1,771	1,812	1,851	1,891	1,932	1,973
0301. Wages	0	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0506. Materials Purchased	1,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	0	110	113	116	118	121	124	126	129	132	135
0530. Building Maintenance	10,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0301. Wages	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0410. Other External Services	0	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
04020. Building Control Office	110,200	82,000	84,050	86,100	88,150	90,200	92,250	94,300	96,350	98,400	100,450
0300. Employee Costs	78,200	70,000	71,750	73,500	75,250	77,000	78,750	80,500	82,250	84,000	85,750
0300. Salaries	78,200	70,000	71,750	73,500	75,250	77,000	78,750	80,500	82,250	84,000	85,750
0310. Staff Training	1,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0644. Course Seminar & Conference Registration	500	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	500	0	0	0	0	0	0	0	0	0	0
0350. Office Administration Expenditure	1,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	1,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0399. Agency Fees	30,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0603. Other Sundry Expenses	30,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
Regulatory Services	127,500	105,000	107,624	110,250	112,876	115,500	118,124	120,750	123,376	126,000	128,624
02030. Parking & Other Ranger Services Revenue	(19,500)	(21,000)	(21,525)	(22,050)	(22,575)	(23,100)	(23,625)	(24,150)	(24,675)	(25,200)	(25,725)
0105. Statutory Fees & Charges	(18,000)	(21,000)	(21,525)	(22,050)	(22,575)	(23,100)	(23,625)	(24,150)	(24,675)	(25,200)	(25,725)
0069. Court Fines & Costs Recovered	(6,000)	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
0077. Other Infringements Fines & Penalties	(5,000)	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
0083. Other Registration Fees	(7,000)	(7,000)	(7,175)	(7,350)	(7,525)	(7,700)	(7,875)	(8,050)	(8,225)	(8,400)	(8,575)
0130. Other Income	(1,500)	0	0	0	0	0	0	0	0	0	0
0220. Other Sundry Income	(1,500)	0	0	0	0	0	0	0	0	0	0
02050. Other Law & Order Revenue	0	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0110. User Fees & Charges	**0**	**(1,000)**	**(1,025)**	**(1,050)**	**(1,075)**	**(1,100)**	**(1,125)**	**(1,150)**	**(1,175)**	**(1,200)**	**(1,225)**
0143. Other User Charges (Sundry)	0	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
04030. Parking & Other Ranger Services	**145,000**	**127,000**	**130,174**	**133,350**	**136,526**	**139,700**	**142,874**	**146,050**	**149,226**	**152,400**	**155,574**
0300. Employee Costs	**112,000**	**97,000**	**99,425**	**101,850**	**104,275**	**106,700**	**109,125**	**111,550**	**113,975**	**116,400**	**118,825**
0300. Salaries	112,000	87,000	89,175	91,350	93,525	95,700	97,875	100,050	102,225	104,400	106,575
0302. Overtime	0	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0310. Staff Training	**5,000**	**2,500**	**2,562**	**2,625**	**2,688**	**2,750**	**2,812**	**2,875**	**2,938**	**3,000**	**3,062**
0644. Course Seminar & Conference Registration	5,000	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
0350. Office Administration Expenditure	**6,000**	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0603. Other Sundry Expenses	6,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0351. Animal Control	**7,000**	**6,500**	**6,662**	**6,825**	**6,988**	**7,150**	**7,312**	**7,475**	**7,638**	**7,800**	**7,962**
0401. Contractors	1,000	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
0402. Accounting Services	2,000	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire (Internal)	**15,000**	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0970. Plant Hire - Internal Usage	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
04050. Other Law & Order Expenditure	**2,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0352. Abandoned Vehicles	**2,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	2,000	0	0	0	0	0	0	0	0	0	0
Public Health	**3,000**	**4,500**	**4,612**	**4,725**	**4,838**	**4,950**	**5,062**	**5,175**	**5,288**	**5,400**	**5,512**
02100. Health Administration & Inspection Revenue	**(5,000)**	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0105. Statutory Fees & Charges	**(5,000)**	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0091. Other Statutory Charges (Sundry)	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
02120. Other Health Services Revenue	**0**	**(1,000)**	**(1,025)**	**(1,050)**	**(1,075)**	**(1,100)**	**(1,125)**	**(1,150)**	**(1,175)**	**(1,200)**	**(1,225)**
0130. Other Income	**0**	**(1,000)**	**(1,025)**	**(1,050)**	**(1,075)**	**(1,100)**	**(1,125)**	**(1,150)**	**(1,175)**	**(1,200)**	**(1,225)**
0220. Other Sundry Income	0	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
04100. Health Administration & Inspection	**8,000**	**10,500**	**10,762**	**11,025**	**11,288**	**11,550**	**11,812**	**12,075**	**12,338**	**12,600**	**12,862**
0350. Office Administration Expenditure	**0**	**500**	**512**	**525**	**538**	**550**	**562**	**575**	**588**	**600**	**612**
0603. Other Sundry Expenses	0	500	512	525	538	550	562	575	588	600	612
0360. Professional Services	**8,000**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0405. Consultants Other	8,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
Grand Total	**2,608,089**	**2,634,932**	**2,351,465**	**2,377,284**	**2,265,618**	**2,378,584**	**2,325,608**	**2,417,508**	**2,427,691**	**2,402,459**	**2,341,543**
Add back Non Cash Depreciation	2,716,697	2,793,860	2,863,706	2,933,553	3,003,400	3,073,246	3,143,092	3,212,939	3,282,786	3,352,632	3,422,478
Result before capital Movements	**108,608**	**158,928**	**512,241**	**556,269**	**737,782**	**694,662**	**817,484**	**795,431**	**855,095**	**950,173**	**1,080,935**
Capital Movements											
Reserves Transfers to											
Future Capital Works		150000	200000	250000	300000	350000	400000	500000	550000	600000	650000
Waste		30000	30000	30000	30000	30000	30000	30000	30000	30000	30000
Aerodrome		60000	60000	60000	60000	60000	60000	60000	60000	60000	60000
Total Transfers To		**240000**	**290000**	**340000**	**390000**	**440000**	**490000**	**590000**	**640000**	**690000**	**740000**
Reserves Transfer from											
Land		50000									

Budget Item	2020/21 Estimated Result	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
Flood		31000									
Total Transfers From		**81000**									
Estimated Working Capital Result		**-72**	**222,241**	**216,269**	**347,782**	**254,662**	**327,484**	**205,431**	**215,095**	**260,173**	**340,935**

Hay Shire Council
General Fund Income Statement

	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
Income from Continuing Operations										
Revenue										
Rates & Charges	2,601,635	2,666,676	2,731,716	2,796,757	2,861,799	2,926,840	2,991,881	3,056,921	3,121,962	3,187,004
Base Charge Income	485,460	497,596	509,733	521,870	534,006	546,142	558,279	570,416	582,552	594,688
Statutory Fees & Charges	78,000	79,950	81,900	83,850	85,800	87,750	89,700	91,650	93,600	95,550
User Fees & Charges	385,880	395,526	405,174	414,821	424,468	434,115	443,762	453,409	463,056	472,704
Grants & Subsidies Recurrent	5,950,188	5,777,839	5,690,737	5,797,134	5,903,531	6,009,927	6,116,324	6,222,722	6,329,118	6,435,515
Interest & Investment Income	21,000	21,525	22,050	22,575	23,100	23,625	24,150	24,675	25,200	25,725
Reimbursements	33,000	33,825	34,650	35,475	36,300	37,125	37,950	38,775	39,600	40,425
Other Income	23,600	24,189	24,780	25,371	25,960	26,549	27,140	27,731	28,320	28,910
Capital Grants Received	4,198,320	277,000	277,000	277,000	277,000	277,000	277,000	277,000	277,000	277,000
Total Income from Continuing Operations	13,777,083	9,774,126	9,777,740	9,974,853	10,171,964	10,369,073	10,566,186	10,763,299	10,960,408	11,157,521
Expenditure										
Employee Costs	4,213,439	4,358,293	4,454,936	4,551,512	4,648,875	4,746,469	4,843,734	4,940,120	5,036,758	5,131,970
Depreciation	2,793,860	2,863,706	2,933,553	3,003,400	3,073,246	3,143,092	3,212,939	3,282,786	3,352,632	3,422,478
Materials Contracts	1,710,469	1,443,093	1,216,014	1,237,009	1,265,744	1,284,794	1,303,731	1,322,118	1,400,839	1,418,587
Other Costs	1,378,608	1,372,067	1,405,539	1,439,007	1,516,469	1,505,930	1,539,399	1,572,869	1,654,329	1,639,791
Borrowing Costs	46,434	41,279	36,088	30,359	24,464	18,430	11,871	5,220	0	0
Total Expenses from Continuing Operations	10,142,810	10,078,438	10,046,130	10,261,287	10,528,798	10,698,715	10,911,674	11,123,113	11,444,558	11,612,826
Net Operating Result For the Year	3,634,273	(304,312)	(268,390)	(286,434)	(356,834)	(329,642)	(345,488)	(359,814)	(484,150)	(455,305)
Net Operating Result Before Grants and Contributions provided for Capital Purposes	**(564,047)**	**(581,312)**	**(545,390)**	**(563,434)**	**(633,834)**	**(606,642)**	**(622,488)**	**(636,814)**	**(761,150)**	**(732,305)**
Operating performance ratio	(564,047)	(581,312)	(545,390)	(563,434)	(633,834)	(606,642)	(622,488)	(636,814)	(761,150)	(732,305)
	9,578,763	9,497,126	9,500,740	9,697,853	9,894,964	10,092,073	10,289,186	10,486,299	10,683,408	10,880,521
	-5.89%	-6.12%	-5.74%	-5.81%	-6.41%	-6.01%	-6.05%	-6.07%	-7.12%	-6.73%

HAY SHIRE COUNCIL

GENERAL FUND BUDGETTED STATEMENT OF CASH FLOWS

	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts:										
Receipts from rates & annual charges	3,087,095	3,164,272	3,241,449	3,318,627	3,395,805	3,472,982	3,550,160	3,627,337	3,704,514	3,781,692
Receipts from user charges & Fees	463,880	475,476	487,074	498,671	510,268	521,865	533,462	545,059	556,656	568,254
Interest received	21,000	21,525	22,050	22,575	23,100	23,625	24,150	24,675	25,200	25,725
Grants and Contributions	10,148,508	6,054,839	5,967,737	6,074,134	6,180,531	6,286,927	6,393,324	6,499,722	6,606,118	6,712,515
Other operating receipts	56,600	58,014	59,430	60,846	62,260	63,674	65,090	66,506	67,920	69,335
Payments:										
Payments to employees	-4,213,439	-4,358,293	-4,454,936	-4,551,512	-4,648,875	-4,746,469	-4,843,734	-4,940,120	-5,036,758	-5,131,970
Payments for materials/contracts	-1,710,469	-1,443,093	-1,216,014	-1,237,009	-1,265,744	-1,284,794	-1,303,731	-1,322,118	-1,400,839	-1,418,587
Payments of Interest	-46,434	-41,279	-36,088	-30,359	-24,464	-18,430	-11,871	-5,220	0	0
Other operating payments	-1,378,608	-1,372,067	-1,405,539	-1,439,007	-1,516,469	-1,505,930	-1,539,399	-1,572,869	-1,654,329	-1,639,791
Net cash provided by (or used in) operating activities	6,428,133	2,559,394	2,665,163	2,716,966	2,716,412	2,813,450	2,867,451	2,922,972	2,868,482	2,967,173
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts:										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets	171,000	238,000	20,000	137,000	203,000	201,000	256,000	248,000	263,000	263,000
Other proceeds										
Payments:										
Purchase Investments										
Purchase Property Plant & Equipment	-6,481,432	-2,452,225	-2,340,775	-2,372,336	-2,525,007	-2,541,189	-2,765,684	-2,796,890	-2,871,309	-2,889,238
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-6,310,432	-2,214,225	-2,320,775	-2,235,336	-2,322,007	-2,340,189	-2,509,684	-2,548,890	-2,608,309	-2,626,238

	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts:										
Proceeds from borrowings & advances										
Other Proceeds										
Payments:										
Payment of borrowings & advances	-117,773	-122,928	-128,119	-133,848	-139,743	-145,777	-152,336	-158,987		
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	-117,773	-122,928	-128,119	-133,848	-139,743	-145,777	-152,336	-158,987	0	0
Net increase/(decrease) in cash held	-72	222,241	216,269	347,782	254,662	327,484	205,431	215,095	260,173	340,935
Cash at beginning of reporting period	6,837,000	6,836,928	7,059,169	7,275,438	7,623,220	7,877,882	8,205,366	8,410,797	8,625,892	8,886,065
Cash at end of reporting period	6,836,928	7,059,169	7,275,438	7,623,220	7,877,882	8,205,366	8,410,797	8,625,892	8,886,065	9,227,000

Hay Shire Council
General Fund Balance Sheet

	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
Assets										
Current Assets										
Cash and Investments	6,836,928	7,059,169	7,275,438	7,623,220	7,877,882	8,205,366	8,410,797	8,625,892	8,886,065	9,227,000
Receivables	1,050,000	1,060,500	1,071,105	1,081,816	1,092,634	1,103,561	1,114,596	1,125,742	1,137,000	1,148,370
Inventories	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000
Other	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000
Total Current Assets	8,102,928	8,335,669	8,562,543	8,921,036	9,186,516	9,524,927	9,741,393	9,967,634	10,239,065	10,591,370
Non Current Assets										
Investments										
Receivables	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Inventories	70,000	72,000	74,000	76,000	78,000	80,000	82,000	84,000	86,000	88,000
Infrastructure, Property, Plant and Equipment	165,128,810	165,187,517	165,623,056	165,849,237	166,039,780	166,276,142	166,569,006	166,966,625	166,925,721	167,144,956
Other										
Total Non Current Assets	165,278,810	165,339,517	165,777,056	166,005,237	166,197,780	166,436,142	166,731,006	167,130,625	167,091,721	167,312,956
Total Assets	173,381,738	173,675,186	174,339,599	174,926,273	175,384,296	175,961,069	176,472,399	177,098,259	177,330,786	177,904,326
Liabilities										
Current Liabilities										
Payables	500000	500000	500000	500000	500000	500000	500000	500000	500000	500000
Borrowings	117,773	122,928	128,119	133,848	139,743	145,777	152,336	158,987		

	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
Provisions	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000
Total Current Liabilities	2,017,773	2,022,928	2,028,119	2,033,848	2,039,743	2,045,777	2,052,336	2,058,987	1,900,000	1,900,000
Non Current Liabilities										
Payables										
Borrowings	863,965	735,882	602,572	462,995	317,357	165,546	6,651			
Provisions	500,000	525,000	550,000	575,000	600,000	625,000	650,000	650,000	650,000	650,000
Total Non Current Liabilities	1,363,965	1,260,882	1,152,572	1,037,995	917,357	790,546	656,651	650,000	650,000	650,000
Total Liabilities	3,381,738	3,283,810	3,180,691	3,071,843	2,957,100	2,836,323	2,708,987	2,708,987	2,550,000	2,550,000
Net Assets	**170,000,000**	**170,391,376**	**171,158,908**	**171,854,430**	**172,427,196**	**173,124,746**	**173,763,412**	**174,389,272**	**174,780,786**	**175,354,326**
Equity	**(170,000,000)**	**(170,695,688)**	**(171,427,298)**	**(172,140,864)**	**(172,784,030)**	**(173,454,388)**	**(174,108,900)**	**(174,749,086)**	**(175,264,936)**	**(175,809,631)**
Retained Surplus	(51,000,000)	(50,695,688)	(50,427,298)	(50,140,864)	(49,784,030)	(49,454,388)	(49,108,900)	(48,749,086)	(48,264,936)	(47,809,631)
Asset Revaluation Reserve	(119,000,000)	(120,000,000)	(121,000,000)	(122,000,000)	(123,000,000)	(124,000,000)	(125,000,000)	(126,000,000)	(127,000,000)	(128,000,000)

Hay Shire Council
Water Working Capital Result

Budget Item	Revised Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
Engineering	**348,267**	**331,721**	**254,765**	**307,893**	**211,109**	**551,557**	**461,811**	**465,303**	**604,892**	**298,579**	**192,367**
Water	**348,267**	**331,721**	**254,765**	**307,893**	**211,109**	**551,557**	**461,811**	**465,303**	**604,892**	**298,579**	**192,367**
21000. Water Revenue Fund 2	**(1,226,728)**	**(1,173,860)**	**(1,203,206)**	**(1,232,553)**	**(1,261,899)**	**(1,291,246)**	**(1,320,593)**	**(1,349,939)**	**(1,379,285)**	**(1,408,632)**	**(1,437,979)**
0100. Rates & Charges	**(673,130)**	**(687,860)**	**(705,056)**	**(722,253)**	**(739,449)**	**(756,646)**	**(773,843)**	**(791,039)**	**(808,235)**	**(825,432)**	**(842,629)**
0029. Special Rebate - Community Obligation	870	0	0	0	0	0	0	0	0	0	0
0030. Rates Council Pensioner Concession	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0034. Rates Interest Penalty	(1,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0042. Water Supply Annual Charge	(693,000)	(706,860)	(724,531)	(742,203)	(759,874)	(777,546)	(795,218)	(812,889)	(830,560)	(848,232)	(865,904)
0110. User Fees & Charges	**(416,000)**	**(421,000)**	**(431,525)**	**(442,050)**	**(452,575)**	**(463,100)**	**(473,625)**	**(484,150)**	**(494,675)**	**(505,200)**	**(515,725)**
0034. Rates Interest Penalty	(13,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0102. Water Supply Services User Charge	(400,000)	(400,000)	(410,000)	(420,000)	(430,000)	(440,000)	(450,000)	(460,000)	(470,000)	(480,000)	(490,000)
0143. Other User Charges (Sundry)	(3,000)	(11,000)	(11,275)	(11,550)	(11,825)	(12,100)	(12,375)	(12,650)	(12,925)	(13,200)	(13,475)
0115. Grants & Subsidies Recurrent	**(130,598)**	**(11,000)**	**(11,275)**	**(11,550)**	**(11,825)**	**(12,100)**	**(12,375)**	**(12,650)**	**(12,925)**	**(13,200)**	**(13,475)**
0170. Comm'th Grants & Subsidies	(11,000)	(11,000)	(11,275)	(11,550)	(11,825)	(12,100)	(12,375)	(12,650)	(12,925)	(13,200)	(13,475)
0171. State Grants & Subsidies	(119,598)	0	0	0	0	0	0	0	0	0	0
0120. Interest & Investment Income	**(7,000)**	**(4,000)**	**(4,100)**	**(4,200)**	**(4,300)**	**(4,400)**	**(4,500)**	**(4,600)**	**(4,700)**	**(4,800)**	**(4,900)**
0190. Interest Received Banks & Other	(7,000)	(4,000)	(4,100)	(4,200)	(4,300)	(4,400)	(4,500)	(4,600)	(4,700)	(4,800)	(4,900)
0130. Other Income	**0**	**(50,000)**	**(51,250)**	**(52,500)**	**(53,750)**	**(55,000)**	**(56,250)**	**(57,500)**	**(58,750)**	**(60,000)**	**(61,250)**
0220. Other Sundry Income	0	(50,000)	(51,250)	(52,500)	(53,750)	(55,000)	(56,250)	(57,500)	(58,750)	(60,000)	(61,250)
23000. Water Infrastructure Operations Fund 2	**888,567**	**788,000**	**807,700**	**827,400**	**847,100**	**866,800**	**886,500**	**906,200**	**925,900**	**945,600**	**965,300**
0310. Staff Training	**11,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0301. Wages	2,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0401. Contractors	5,000	0	0	0	0	0	0	0	0	0	0
0644. Course Seminar & Conference Registration	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0360. Professional Services	**122,567**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	122,567	0	0	0	0	0	0	0	0	0	0
0370. Subscriptions and Memberships	**3,000**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0603. Other Sundry Expenses	3,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0415. Utilities	**120,000**	**110,000**	**112,750**	**115,500**	**118,250**	**121,000**	**123,750**	**126,500**	**129,250**	**132,000**	**134,750**
0518. Water Charges	25,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0520. Electricity	90,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
0640. Telephone Charges	5,000	0	0	0	0	0	0	0	0	0	0
0680. Depreciation	**300,000**	**332,000**	**340,300**	**348,600**	**356,900**	**365,200**	**373,500**	**381,800**	**390,100**	**398,400**	**406,700**
0740. Depreciation Expense	300,000	332,000	340,300	348,600	356,900	365,200	373,500	381,800	390,100	398,400	406,700
0980. Overheads / Internal Recharges	**332,000**	**338,000**	**346,450**	**354,900**	**363,350**	**371,800**	**380,250**	**388,700**	**397,150**	**405,600**	**414,050**
0980. Overheads Allocated	332,000	338,000	346,450	354,900	363,350	371,800	380,250	388,700	397,150	405,600	414,050
23100. Water Infrastructure Asset Maintenance Fun	**393,000**	**371,000**	**380,275**	**389,550**	**398,825**	**408,100**	**417,375**	**426,650**	**435,925**	**445,200**	**454,475**
0581. Water Mains Maintenance	**108,000**	**100,000**	**102,500**	**105,000**	**107,500**	**110,000**	**112,500**	**115,000**	**117,500**	**120,000**	**122,500**
0301. Wages	69,000	64,000	65,600	67,200	68,800	70,400	72,000	73,600	75,200	76,800	78,400
0401. Contractors	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0506. Materials Purchased	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0507. Inventory Issued From Store	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800

Budget Item	Revised Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0970. Plant Hire - Internal Usage	17,000	14,000	14,350	14,700	15,050	15,400	15,750	16,100	16,450	16,800	17,150
0582. Water Meter Maintenance	**22,000**	**16,000**	**16,400**	**16,800**	**17,200**	**17,600**	**18,000**	**18,400**	**18,800**	**19,200**	**19,600**
0301. Wages	14,280	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0401. Contractors	2,860	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	1,950	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	2,910	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0583. Filtration Plant Maintenance	**155,000**	**150,000**	**153,750**	**157,500**	**161,250**	**165,000**	**168,750**	**172,500**	**176,250**	**180,000**	**183,750**
0301. Wages	77,500	85,000	87,125	89,250	91,375	93,500	95,625	97,750	99,875	102,000	104,125
0401. Contractors	27,900	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0506. Materials Purchased	41,850	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0970. Plant Hire - Internal Usage	7,750	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0584. Reservoir Maintenance	**30,000**	**30,000**	**30,750**	**31,500**	**32,250**	**33,000**	**33,750**	**34,500**	**35,250**	**36,000**	**36,750**
0301. Wages	9,600	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0401. Contractors	18,400	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0506. Materials Purchased	1,600	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	400	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0590. Pump Station Maintenance	**78,000**	**75,000**	**76,875**	**78,750**	**80,625**	**82,500**	**84,375**	**86,250**	**88,125**	**90,000**	**91,875**
0301. Wages	38,250	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0401. Contractors	29,250	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0410. Other External Services	0	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
0506. Materials Purchased	6,750	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	3,750	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
27000. Water Infrastructure Capital Works Fund 2	**293,428**	**346,581**	**269,996**	**323,496**	**227,083**	**567,903**	**478,529**	**482,392**	**622,352**	**316,411**	**210,571**
0781. Water Mains Capital Works	**195,000**	**181,581**	**184,996**	**188,496**	**192,083**	**175,760**	**199,529**	**203,392**	**207,352**	**191,411**	**195,571**
0301. Wages	60,000	15,000	14,250	13,586	13,008	15,500	16,875	17,250	17,505	18,000	18,365
0401. Contractors	55,000	96,581	98,996	101,410	103,825	83,260	103,904	105,642	107,597	89,411	91,456
0506. Materials Purchased	60,000	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0970. Plant Hire - Internal Usage	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0783. Filtration Plant Capital Works	**30,000**	**0**	**15,000**	**115,000**	**15,000**	**372,143**	**279,000**	**279,000**	**15,000**	**15,000**	**15,000**
0401. Contractors	30,000	0	15,000	115,000	15,000	372,143	279,000	279,000	15,000	15,000	15,000
0784. Reservoir Capital Works	**0**	**55,000**	**20,000**	**20,000**	**20,000**	**20,000**	**0**	**0**	**400,000**	**110,000**	**0**
0301. Wages	0	10,000	0	0	0	0	0	0	0	0	0
0401. Contractors	0	45,000	20,000	20,000	20,000	20,000	0	0	400,000	110,000	0
0790. Pump Station Capital Works	**68,428**	**110,000**	**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	68,428	110,000	50,000	0	0	0	0	0	0	0	0
Grand Total	**348,267**	**331,721**	**254,765**	**307,893**	**211,109**	**551,557**	**461,811**	**465,303**	**604,892**	**298,579**	**192,367**
Depreciation	300,000	332,000	340,300	348,600	356,900	365,200	373,500	381,800	390,100	398,400	406,700
Working Capital Result	(48,267)	279	85,535	40,707	145,791	(186,357)	(88,311)	(83,503)	(214,792)	99,821	214,333

Hay Shire Council
Water Fund Income Statement

Budget Item	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
Income from Continuing Operations										
Revenue										
Rates & Charges	687,860	705,056	722,253	739,449	756,646	773,843	791,039	808,235	825,432	842,629
User Charges and Fees	421,000	431,525	442,050	452,575	463,100	473,625	484,150	494,675	505,200	515,725
Grants & Subsidies Recurrent	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
Interest	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
Other	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
Total Income from Continuing Operations	1,173,860	1,203,206	1,232,553	1,261,899	1,291,246	1,320,593	1,349,939	1,379,285	1,408,632	1,437,979
Expenditure										
Employee Costs	207,000	212,175	217,350	222,525	227,700	232,875	238,050	243,225	248,400	253,575
Depreciation	332,000	340,300	348,600	356,900	365,200	373,500	381,800	390,100	398,400	406,700
Other Costs	111,000	113,775	116,550	119,325	122,100	124,875	127,650	130,425	133,200	135,975
Materials and Contracts	509,000	521,725	534,450	547,175	559,900	572,625	585,350	598,075	610,800	623,525
Borrowing Costs										
Total Expenses from Continuing Operations	1,159,000	1,187,975	1,216,950	1,245,925	1,274,900	1,303,875	1,332,850	1,361,825	1,390,800	1,419,775
Net Operating Result For the Year	14,860	15,231	15,603	15,974	16,346	16,718	17,089	17,460	17,832	18,204
Net Operating Result Before Grants and Contributions provided for Capital Purposes	**14,860**	**15,231**	**15,603**	**15,974**	**16,346**	**16,718**	**17,089**	**17,460**	**17,832**	**18,204**

HAY SHIRE COUNCIL

WATER FUND BUDGETTED STATEMENT OF CASH FLOWS

	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts:										
Receipts from rates & annual charges	687,860	705,056	722,253	739,449	756,646	773,843	791,039	808,235	825,432	842,629
Receipts from user charges & Fees	421,000	431,525	442,050	452,575	463,100	473,625	484,150	494,675	505,200	515,725
Interest received	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
Grants and Contributions	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
Other operating receipts	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
Payments:										
Payments to employees	-207,000	-212,175	-217,350	-222,525	-227,700	-232,875	-238,050	-243,225	-248,400	-253,575
Payments for materials/contracts	-509,000	-521,725	-534,450	-547,175	-559,900	-572,625	-585,350	-598,075	-610,800	-623,525
Payments of Interest										
Other operating payments	-111,000	-113,775	-116,550	-119,325	-122,100	-124,875	-127,650	-130,425	-133,200	-135,975
Net cash provided by (or used in) operating activities	346,860	355,531	364,203	372,874	381,546	390,218	398,889	407,560	416,232	424,904
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts:										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets										
Other proceeds										
Payments:										
Purchase Investments										
Purchase Property Plant & Equipment	-346,581	-269,996	-323,496	-227,083	-567,903	-478,529	-482,392	-622,352	-316,411	-210,571
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-346,581	-269,996	-323,496	-227,083	-567,903	-478,529	-482,392	-622,352	-316,411	-210,571

	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts:										
Proceeds from borrowings & advances										
Other Proceeds										
Payments:										
Payment of borrowings & advances										
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	0	0	0	0	0	0	0	0	0	0
Net increase/(decrease) in cash held	279	85,535	40,707	145,791	-186,357	-88,311	-83,503	-214,792	99,821	214,333
Cash at beginning of reporting period	2,651,000	2,651,279	2,736,814	2,777,521	2,923,312	2,736,955	2,648,644	2,565,141	2,350,349	2,450,170
Cash at end of reporting period	2,651,279	2,736,814	2,777,521	2,923,312	2,736,955	2,648,644	2,565,141	2,350,349	2,450,170	2,664,503

Hay Shire Council
Water Fund Balance Sheet

	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
Assets										
Current Assets										
Cash and Investments	2,651,279	2,736,814	2,777,521	2,923,312	2,736,955	2,648,644	2,565,141	2,350,349	2,450,170	2,664,503
Receivables	200,000	202,000	204,000	206,000	208,000	210,000	212,000	214,000	216,000	218,000
Inventories										
Other										
Total Current Assets	2,851,279	2,938,814	2,981,521	3,129,312	2,944,955	2,858,644	2,777,141	2,564,349	2,666,170	2,882,503
Non Current Assets										
Investments										
Receivables										
Inventories	4,500	5,000	5,500	6,000	6,500	7,000	7,500	8,000	8,500	9,000
Infrastructure, Property, Plant and Equipment	11,119,081	11,096,277	11,118,673	11,036,356	11,286,559	11,439,088	11,587,180	11,866,932	11,832,443	11,683,814
Other										
Total Non Current Assets	11,123,581	11,101,277	11,124,173	11,042,356	11,293,059	11,446,088	11,594,680	11,874,932	11,840,943	11,692,814
Total Assets	13,974,860	14,040,091	14,105,694	14,171,668	14,238,014	14,304,732	14,371,821	14,439,281	14,507,113	14,575,317
Liabilities										
Current Liabilities										
Payables										
Borrowings										
Provisions										

	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
Total Current Liabilities	0	0	0	0	0	0	0	0	0	0
Non Current Liabilities										
Payables										
Borrowings										
Provisions										
Total Non Current Liabilities	0	0	0	0	0	0	0	0	0	0
Total Liabilities	0	0	0	0	0	0	0	0	0	0
Net Assets	**13,974,860**	**14,040,091**	**14,105,694**	**14,171,668**	**14,238,014**	**14,304,732**	**14,371,821**	**14,439,281**	**14,507,113**	**14,575,317**
Equity	**(13,974,860)**	**(14,040,091)**	**(14,105,694)**	**(14,171,668)**	**(14,238,014)**	**(14,304,732)**	**(14,371,821)**	**(14,439,281)**	**(14,507,113)**	**(14,575,317)**
Retained Surplus	(7,324,860)	(7,340,091)	(7,355,694)	(7,371,668)	(7,388,014)	(7,404,732)	(7,421,821)	(7,439,281)	(7,457,113)	(7,475,317)
Asset Revaluation Reserve	(6,650,000)	(6,700,000)	(6,750,000)	(6,800,000)	(6,850,000)	(6,900,000)	(6,950,000)	(7,000,000)	(7,050,000)	(7,100,000)

Hay Shire Council
Sewer Working Capital Result

Budget Item	2020/21 Estimated	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
Engineering	**363,641**	**310,195**	**271,756**	**275,317**	**441,877**	**413,438**	**285,359**	**191,559**	**108,210**	**66,904**	**113,464**
Sewer	**363,641**	**310,195**	**271,756**	**275,317**	**441,877**	**413,438**	**285,359**	**191,559**	**108,210**	**66,904**	**113,464**
31000. Sewerage Services Revenue Fund 3	**(1,253,204)**	**(1,057,580)**	**(1,084,019)**	**(1,110,459)**	**(1,136,899)**	**(1,163,338)**	**(1,189,777)**	**(1,216,217)**	**(1,242,657)**	**(1,269,096)**	**(1,295,536)**
0100. Rates & Charges	**(981,184)**	**(996,080)**	**(1,020,982)**	**(1,045,884)**	**(1,070,786)**	**(1,095,688)**	**(1,120,590)**	**(1,145,492)**	**(1,170,394)**	**(1,195,296)**	**(1,220,198)**
0029. Special Rebate - Community Obligation	3,816	3,800	3,895	3,990	4,085	4,180	4,275	4,370	4,465	4,560	4,655
0030. Rates Council Pensioner Concession	19,000	19,000	19,475	19,950	20,425	20,900	21,375	21,850	22,325	22,800	23,275
0034. Rates Interest Penalty	(10,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0043. Sewer Annual Charge	(994,000)	(1,013,880)	(1,039,227)	(1,064,574)	(1,089,921)	(1,115,268)	(1,140,615)	(1,165,962)	(1,191,309)	(1,216,656)	(1,242,003)
0110. User Fees & Charges	**(33,200)**	**(42,100)**	**(43,152)**	**(44,205)**	**(45,258)**	**(46,310)**	**(47,362)**	**(48,415)**	**(49,468)**	**(50,520)**	**(51,573)**
0034. Rates Interest Penalty	(200)	(100)	(102)	(105)	(108)	(110)	(112)	(115)	(118)	(120)	(123)
0103. Sewer Service User Charge	(30,000)	(38,000)	(38,950)	(39,900)	(40,850)	(41,800)	(42,750)	(43,700)	(44,650)	(45,600)	(46,550)
0143. Other User Charges (Sundry)	(3,000)	(4,000)	(4,100)	(4,200)	(4,300)	(4,400)	(4,500)	(4,600)	(4,700)	(4,800)	(4,900)
0115. Grants & Subsidies Recurrent	**(223,820)**	**(10,400)**	**(10,660)**	**(10,920)**	**(11,180)**	**(11,440)**	**(11,700)**	**(11,960)**	**(12,220)**	**(12,480)**	**(12,740)**
0170. Comm'th Grants & Subsidies	(10,700)	(10,400)	(10,660)	(10,920)	(11,180)	(11,440)	(11,700)	(11,960)	(12,220)	(12,480)	(12,740)
0171. State Grants & Subsidies	(213,120)	0	0	0	0	0	0	0	0	0	0
0120. Interest & Investment Income	**(15,000)**	**(9,000)**	**(9,225)**	**(9,450)**	**(9,675)**	**(9,900)**	**(10,125)**	**(10,350)**	**(10,575)**	**(10,800)**	**(11,025)**
0190. Interest Received Banks & Other	(15,000)	(9,000)	(9,225)	(9,450)	(9,675)	(9,900)	(10,125)	(10,350)	(10,575)	(10,800)	(11,025)
33000. Sewerage Services Operations Fund 3	**814,876**	**839,775**	**857,075**	**874,376**	**891,676**	**908,976**	**926,636**	**943,576**	**890,967**	**830,400**	**847,700**
0310. Staff Training	**9,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0301. Wages	3,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0644. Course Seminar & Conference Registration	3,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0646. Travel Accommodation	3,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0370. Subscriptions and Memberships	**1,000**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0415. Utilities	**56,100**	**56,000**	**57,400**	**58,800**	**60,200**	**61,600**	**63,000**	**64,400**	**65,800**	**67,200**	**68,600**
0519. Sewerage Charges	2,100	0	0	0	0	0	0	0	0	0	0
0520. Electricity	50,000	48,000	49,200	50,400	51,600	52,800	54,000	55,200	56,400	57,600	58,800
0521. Internal Rates	0	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0640. Telephone Charges	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0680. Depreciation	**320,000**	**344,000**	**352,600**	**361,200**	**369,800**	**378,400**	**387,000**	**395,600**	**404,200**	**412,800**	**421,400**
0740. Depreciation Expense	320,000	344,000	352,600	361,200	369,800	378,400	387,000	395,600	404,200	412,800	421,400
0945. Loan Repayments	**147,776**	**147,775**	**147,775**	**147,776**	**147,776**	**147,776**	**148,136**	**147,776**	**77,867**	**0**	**0**
0701. Interest Payment on Other Loans	34,966	31,212	27,334	23,327	19,186	14,908	10,847	5,919	1,199	0	0
0945. Principal Repayments	112,810	116,563	120,441	124,449	128,590	132,868	137,289	141,857	76,668	0	0
0980. Overheads / Internal Recharges	**281,000**	**286,000**	**293,150**	**300,300**	**307,450**	**314,600**	**321,750**	**328,900**	**336,050**	**343,200**	**350,350**
0980. Overheads Allocated	281,000	286,000	293,150	300,300	307,450	314,600	321,750	328,900	336,050	343,200	350,350
33100. Sewerage Services Asset Maintenance Fund	**250,000**	**228,000**	**233,700**	**239,400**	**245,100**	**250,800**	**256,500**	**262,200**	**267,900**	**273,600**	**279,300**
0590. Pump Station Maintenance	**70,000**	**68,000**	**69,700**	**71,400**	**73,100**	**74,800**	**76,500**	**78,200**	**79,900**	**81,600**	**83,300**
0301. Wages	45,500	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0302. Overtime	5,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	13,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0506. Materials Purchased	1,950	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0970. Plant Hire - Internal Usage	4,550	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0591. Fixed Plant & Equipment Maintenance	**110,000**	**100,000**	**102,500**	**105,000**	**107,500**	**110,000**	**112,500**	**115,000**	**117,500**	**120,000**	**122,500**

Budget Item	2020/21 Estimated	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
0301. Wages	66,000	70,000	71,750	73,500	75,250	77,000	78,750	80,500	82,250	84,000	85,750
0401. Contractors	11,500	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0506. Materials Purchased	23,500	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	9,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0601. Sewer Mains Maintenance	**70,000**	**60,000**	**61,500**	**63,000**	**64,500**	**66,000**	**67,500**	**69,000**	**70,500**	**72,000**	**73,500**
0301. Wages	41,000	41,000	42,025	43,050	44,075	45,100	46,125	47,150	48,175	49,200	50,225
0401. Contractors	19,500	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0506. Materials Purchased	3,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0507. Inventory Issued From Store	1,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	5,500	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
37000. Sewerage Services Infrastructure Capital Wo	**551,969**	**300,000**	**265,000**	**272,000**	**442,000**	**417,000**	**292,000**	**202,000**	**192,000**	**232,000**	**282,000**
0790. Pump Station Capital Works	**94,000**	**70,000**	**85,000**	**92,000**	**262,000**	**237,000**	**112,000**	**22,000**	**12,000**	**52,000**	**52,000**
0401. Contractors	82,000	70,000	85,000	92,000	262,000	237,000	112,000	22,000	12,000	52,000	52,000
0506. Materials Purchased	12,000	0	0	0	0	0	0	0	0	0	0
0791. Fixed Plant & Equipment Capital Works	**277,969**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50,000**
0401. Contractors	277,969	0	0	0	0	0	0	0	0	0	50,000
0801. Sewer Mains Capital Works	**180,000**	**230,000**	**180,000**	**180,000**	**180,000**	**180,000**	**180,000**	**180,000**	**180,000**	**180,000**	**180,000**
0301. Wages	0	10,000	0	0	0	0	0	0	0	0	0
0401. Contractors	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
0506. Materials Purchased	0	30,000	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	0	10,000	0	0	0	0	0	0	0	0	0
Grand Total	**363,641**	**310,195**	**271,756**	**275,317**	**441,877**	**413,438**	**285,359**	**191,559**	**108,210**	**66,904**	**113,464**
Depreciation	320,000	344,000	352,600	361,200	369,800	378,400	387,000	395,600	404,200	412,800	421,400
Working Capital Result	(43,641)	33,805	80,844	85,883	(72,077)	(35,038)	101,641	204,041	295,990	345,896	307,936

Hay Shire Council
Sewer Fund Income Statement

Budget Item	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
Income from Continuing Operations										
Revenue										
Rates & Charges	996,080	1,020,982	1,045,884	1,070,786	1,095,688	1,120,590	1,145,492	1,170,394	1,195,296	1,220,198
User Charges and Fees	42,100	43,152	44,205	45,258	46,310	47,362	48,415	49,468	50,520	51,573
Grants & Subsidies Recurrent	10,400	10,660	10,920	11,180	11,440	11,700	11,960	12,220	12,480	12,740
Interest	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
Capital Grants Received										
Total Income from Continuing Operations	**1,057,580**	**1,084,019**	**1,110,459**	**1,136,899**	**1,163,338**	**1,189,777**	**1,216,217**	**1,242,657**	**1,269,096**	**1,295,536**
Expenditure										
Employee Costs	163,000	167,075	171,150	175,225	179,300	183,375	187,450	191,525	195,600	199,675
Depreciation	344,000	352,600	361,200	369,800	378,400	387,000	395,600	404,200	412,800	421,400
Other Costs	57,000	58,425	59,850	61,275	62,700	64,125	65,550	66,975	68,400	69,825
Materials and Contracts	356,000	364,900	373,800	382,700	391,600	400,500	409,400	418,300	427,200	436,100
Borrowing Costs	31,212	27,334	23,327	19,186	14,908	10,847	5,919	1,199	0	0
Total Expenses from Continuing Operations	**951,212**	**970,334**	**989,327**	**1,008,186**	**1,026,908**	**1,045,847**	**1,063,919**	**1,082,199**	**1,104,000**	**1,127,000**
Net Operating Result For the Year	106,368	113,685	121,132	128,713	136,430	143,930	152,298	160,458	165,096	168,536
Net Operating Result Before Grants and Contributions provided for Capital Purposes	**106,368**	**113,685**	**121,132**	**128,713**	**136,430**	**143,930**	**152,298**	**160,458**	**165,096**	**168,536**

HAY SHIRE COUNCIL

SEWER FUND BUDGETTED STATEMENT OF CASH FLOWS

	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts:										
Receipts from rates & annual charges	996,080	1,020,982	1,045,884	1,070,786	1,095,688	1,120,590	1,145,492	1,170,394	1,195,296	1,220,198
Receipts from user charges & Fees	42,100	43,152	44,205	45,258	46,310	47,362	48,415	49,468	50,520	51,573
Interest received	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
Grants and Contributions	10,400	10,660	10,920	11,180	11,440	11,700	11,960	12,220	12,480	12,740
Other operating receipts										
Payments:										
Payments to employees	-163,000	-167,075	-171,150	-175,225	-179,300	-183,375	-187,450	-191,525	-195,600	-199,675
Payments for materials/contracts	-356,000	-364,900	-373,800	-382,700	-391,600	-400,500	-409,400	-418,300	-427,200	-436,100
Payments of Interest	-31212	-27334	-23327	-19186	-14908	-10847	-5919	-1199	0	0
Other operating payments	-57,000	-58,425	-59,850	-61,275	-62,700	-64,125	-65,550	-66,975	-68,400	-69,825
Net cash provided by (or used in) operating activities	450,368	466,285	482,332	498,513	514,830	530,930	547,898	564,658	577,896	589,936
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts:										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets										
Other proceeds										
Payments:										
Purchase Investments										
Purchase Property Plant & Equipment	-300,000	-265,000	-272,000	-442,000	-417,000	-292,000	-202,000	-192,000	-232,000	-282,000
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-300,000	-265,000	-272,000	-442,000	-417,000	-292,000	-202,000	-192,000	-232,000	-282,000

	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts:										
Proceeds from borrowings & advances										
Other Proceeds										
Payments:										
Payment of borrowings & advances	-116,563	-120,441	-124,449	-128,590	-132,868	-137,289	-141,857	-76,668		
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	-116,563	-120,441	-124,449	-128,590	-132,868	-137,289	-141,857	-76,668	0	0
Net increase/(decrease) in cash held	33,805	80,844	85,883	-72,077	-35,038	101,641	204,041	295,990	345,896	307,936
Cash at beginning of reporting period	2,315,000	2,348,805	2,429,649	2,515,532	2,443,455	2,408,417	2,510,058	2,714,099	3,010,089	3,355,985
Cash at end of reporting period	2,348,805	2,429,649	2,515,532	2,443,455	2,408,417	2,510,058	2,714,099	3,010,089	3,355,985	3,663,921

Hay Shire Council
Sewerage Fund Balance Sheet

	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
Assets										
Current Assets										
Cash and Investments	2,348,805	2,429,649	2,515,532	2,443,455	2,408,417	2,510,058	2,714,099	3,010,089	3,355,985	3,663,921
Receivables	105,000	106,000	107,000	108,000	109,000	110,000	111,000	112,000	113,000	114,000
Inventories										
Other										
Total Current Assets	2,453,805	2,535,649	2,622,532	2,551,455	2,517,417	2,620,058	2,825,099	3,122,089	3,468,985	3,777,921
Non Current Assets										
Investments										
Receivables										
Inventories	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
Infrastructure, Property, Plant and Equipm	15,579,857	15,511,170	15,440,882	15,531,995	15,589,507	15,513,419	15,338,732	15,145,445	14,983,557	14,863,069
Other										
Total Non Current Assets	15,583,357	15,514,757	15,444,557	15,535,757	15,593,357	15,517,357	15,342,757	15,149,557	14,987,757	14,867,357
Total Assets	18,037,162	18,050,406	18,067,089	18,087,212	18,110,774	18,137,415	18,167,856	18,271,646	18,456,742	18,645,278
Liabilities										
Current Liabilities										
Payables										
Borrowings	120,441	124,449	128,590	132,868	137,289	141,857	76,668			

	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
Provisions										
Total Current Liabilities	120,441	124,449	128,590	132,868	137,289	141,857	76,668	0	0	0
Non Current Liabilities										
Payables										
Borrowings	741,721	617,272	488,682	355,814	218,525	76,668				0
Provisions										
Total Non Current Liabilities	741,721	617,272	488,682	355,814	218,525	76,668	0	0	0	0
Total Liabilities	862,162	741,721	617,272	488,682	355,814	218,525	76,668	0	0	0
Net Assets	**17,175,000**	**17,308,685**	**17,449,817**	**17,598,530**	**17,754,960**	**17,918,890**	**18,091,188**	**18,271,646**	**18,456,742**	**18,645,278**
Equity	**(17,175,000)**	**(17,308,685)**	**(17,449,817)**	**(17,598,530)**	**(17,754,960)**	**(17,918,890)**	**(18,091,188)**	**(18,271,646)**	**(18,456,742)**	**(18,645,278)**
Retained Surplus	(14,395,000)	(14,508,685)	(14,629,817)	(14,758,530)	(14,894,960)	(15,038,890)	(15,191,188)	(15,351,646)	(15,516,742)	(15,685,278)
Asset Revaluation Reserve	(2,780,000)	(2,800,000)	(2,820,000)	(2,840,000)	(2,860,000)	(2,880,000)	(2,900,000)	(2,920,000)	(2,940,000)	(2,960,000)

Hay Shire Council
Consolidated Income Statement

Budget Item	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget	2030/2031 Budget
Income from Continuing Operations										
Revenue										
Rates & Charges	4285575	4392714	4499853	4606992	4714133	4821273	4928412	5035550	5142690	5249831
Base Charge Income	485460	497596	509733	521870	534006	546142	558279	570416	582552	594688
Statutory Fees & Charges	78000	79950	81900	83850	85800	87750	89700	91650	93600	95550
User Fees & Charges	848980	870203	891429	912654	933878	955102	976327	997552	1018776	1040002
Grants & Subsidies Recurrent	5971588	5799774	5713207	5820139	5927071	6034002	6140934	6247867	6354798	6461730
Interest & Investment Income	34000	34850	35700	36550	37400	38250	39100	39950	40800	41650
Reimbursements	33000	33825	34650	35475	36300	37125	37950	38775	39600	40425
Other Income	73600	75439	77280	79121	80960	82799	84640	86481	88320	90160
Capital Grants Received	4198320	277000	277000	277000	277000	277000	277000	277000	277000	277000
Total Income from Continuing Operations	16,008,523	12,061,351	12,120,752	12,373,651	12,626,548	12,879,443	13,132,342	13,385,241	13,638,136	13,891,036
Expenditure										
Employee Costs	4,583,439	4,737,543	4,843,436	4,949,262	5,055,875	5,162,719	5,269,234	5,374,870	5,480,758	5,585,220
Depreciation	3,469,860	3,556,606	3,643,353	3,730,100	3,816,846	3,903,592	3,990,339	4,077,086	4,163,832	4,250,578
Other Costs	1,546,608	1,544,267	1,581,939	1,619,607	1,701,269	1,694,930	1,732,599	1,770,269	1,855,929	1,845,591
Materials and Contracts	2575469	2329718	2124264	2166884	2217244	2257919	2298481	2338493	2438839	2478212
Borrowing Costs	77,646	68,613	59,415	49,545	39,372	29,277	17,790	6,419	0	0
Total Expenses from Continuing Operations	12,253,022	12,236,747	12,252,407	12,515,398	12,830,606	13,048,437	13,308,443	13,567,137	13,939,358	14,159,601
Net Operating Result For the Year	3,755,501	(175,396)	(131,655)	(141,747)	(204,058)	(168,994)	(176,101)	(181,896)	(301,222)	(268,565)
Net Operating Result Before Grants Contributions provided for Capital Purposes	(442,819)	(452,396)	(408,655)	(418,747)	(481,058)	(445,994)	(453,101)	(458,896)	(578,222)	(545,565)