Hay Shire COUNCIL

Long Term Financial Plan

2020-2021

Hay

Exciting Heritage... Positive Future

Introduction

The aim of the Long Term Financial Plan for Hay Shire Council is to provide a framework to assist decision making that will ensure the Council has a financially sustainable long term future.

Financial sustainability in local government has been a major cause for concern due to:

- Requests from communities for expanded services;
- Rate pegging constraints;
- Uncertainty over grant income;
- The ability of residents to pay;
- Increased maintenance due to an ageing infrastructure network;
- Unexpected natural events; and
- More recently the impact of COVID-19

This Long Term Financial Plan establishes the framework, mechanism and financial targets of the Council. It is the basis to guide Council in the decision making process across multiple years. It contains guiding philosophies to promote a consistent financial direction spanning financial years and council terms.

Current Financial Position

Council's net operating result for 2018/2019 was a surplus of $5,464,000 on a consolidated basis. Net operating result before capital grants and contributiuons was a deficent of $208,100.

Performance ratios at 30/6/2019 on a consolidated basis were.

- Operating performance ratio (2.8)%
- Own source operating revenue ratio 36.28%
- Unrestricted curretn ratio 5.6
- Debt service cover ratio 12.71
- Rates annual charges, interest and extra charges outstanding 9.62%
- Cash expense cover ratio 13.56 months

Planning Assumptions

Service Levels

It is assumed that the community will continue to endorse the current range of services that the Council provides to the community. Extensive consultation has been conducted as part of the Community Strategic Process to confirm the range of services expected by the community.

Population Projections

The Long Term Financial Plan has been developed on the basis of a sustainable population ontinuing to be at existing levels.

Economic Growth

The Hay Shire community relies on agriculture for much of its economic output which by nature can be variable and is subject to large fluctuations such as recently seen with the long running drought. It is apparent that the area is experiencing a small rebound in economic output. In developing this plan it has been assumed that economic output will remain constant over the 10 year period with the fluctuations balancing out over the long term.

Infrastructure

Hay Shire Council will continue to manage its assets and infrastructure to support the community, in accordance with the Asset Management Strategy.

The forecast expenditure for infrastructure asset renewal may not be sufficient to maintain or improve the current level of service provided by those assets. There is a risk of deferred maintenance resulting in additional funding requirements and/or reduced service levels not stated or provided in the Community Strategic Plan.

Council is continually working to improve the level of confidence in the asset renewal forecasts.

Interest Rates

The Long Term Financial Plan is based upon stable interest rates. No significant movements in interest rates have been incorporated into the plan. Current interest rates are considered to be within the range of "normal" interest rates, as articulated by the Reserve Bank of Australia.

Inflation

The Long Term Financial Plan has as its base an inflation figure of 2.5%pa. This figure is based on the Reserve Bank of Australia inflation forecasts.

Revenue Forecasts

Rates

Council's rating structure is reviewed annually as each year's budget is adopted.

The Long Term Financial Plan is based on the current rating structure.

The proposed rating structure for 2020/21 is as follows:

RATE CATEGORY	**2020/2021**
FARMLAND	$460,212.22
RESIDENTIAL	$757,118.31
BUSINESS-CBA	$212,253.58
BUSINESS	$160,947.06
FARMLAND IRRIGATION	$782,747.73
RURAL RESIDENTIAL	$106,986.51
Total	**$2,480,265.41**

Under the Long Term Financial Plan, the rate yield has not been increased from 2019/20 apart from variations due to the change in the rateabiliy of land.

Annual Charges

Council's Domestic Waste, Water and Sewerage functions are required to be self-funding and annual charges are calculated to cover the anticipated costs of providing those services. The revenue calculated in the Long Term Financial Plans are those amounts that are deemed necessary to cover currents costs and future requirements. The annual charges for the three services are as follows:

Water	Raw $364.00	Filtered $142.00
Sewerage	Residential $756.00	Non Residential $616.00
Domestic Waste	$278.00	
Waste (Non-domestic)	$278.00	
Waste Management Charge	$47.00	
Tip Access	$72.00	

Interest on investments

Council has an investment portfolio that varies in size somewhat each year. These funds are invested in accordance with the Minister's Order and Council's adopted Investment Policy. The estimated return on invested funds has been set at 1% throughout the Long Term Financial Plan.

Fees, User Charges and Other Income

Income in this category is derived from an extensive range of services provided to the community.

Fees and charges are reviewed annually and most are subject to fluctuations particularly as a response to local and general economic conditions. Many of the fees and charges are set by statute and do not provide for annual increases in line with the increased cost of providing the services.

Fees and Charges are set annually by Council and due consideration is given to the level of cost recovery.

The Long Term Financial Plan has assumed that General Fund fees, charges and other income will not increase in 2020/21 and then in line with CPI of 2.5%. Water, Sewerage and Waste user charges will increase by 2.5% beyond 2020/21.

Grants and Contributions

Grants and contributions provide a major source of funds for Council.

This funding is projected to remail at real current levels throughout the Long Term Financial Plan. Financial Assistance Grants are forecast to increase by 2.5% throughout the plan.

Net Gain from Disposal of Assets

The Long Term Financial Plan assumes that all assets are disposed of at their written down value.

Borrowings

Hay Council has a debt service cover ratio of 12.71 which is considered very conservative and reasonable for a Council of our size and structure. There are currently no borrowings as a funding source within the Long Term Financial Plan.

Cash Reserves & Funds

The Council's cash reserves are held for specific purposes, whether the reserves are externally or internally restricted.

The Long Term Financial Plan maintains the current levels of reserves as well as overall cash for General, Water and Sewerage Funds.

Expenditure Forecasts

Staff Costs

Staff costs are predicted to increase by 2% in 2020/21 and then 2.5% per year in the Long Term Financial Plan on an individual basis.

This forecast is attributable to known and predicted award increases, superannuation contributions, workers compensation costs, skills and performance progression and market forces.

Borrowing Costs

The borrowing costs in the long term plan reflect the current loans that Council has. There are currently no borrowings as a funding source within the Long Term Financial Plan.

Materials and Contracts

Under the Long Term Financial Plan, all materials and contracts have been forecast to increase in line with the CPI projection of 2.5%.

Other Expenses

Under the Long Term Financial Plan, other expenses have been forecast to increase in line with the CPI projection of 2.5%.

Depreciation

Depreciation and useful life estimates are based on Council's accounting policies and useful lives as stated in Council's Asset Management Strategy. Future asset revaluations will have an impact on infrastructure remaining lives as well as future depreciation charges.

Finance Performance

On the following pages are Councils' budgets for General, Water & Sewerage funds which consist of:

- Funding Statement - All Funds
- Income Statement - All Funds
- Statement of Cash Flows - All Funds
- Balance Sheet - All Funds
- Consolidated Income Statement

Long Term Financial Plan Attachments

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Hay Shire Council
10 Year LTFP
General Fund

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
General Manager	**752,600**	**953,300**	**1,055,138**	**996,115**	**1,019,974**	**1,125,738**	**1,107,761**	**1,131,995**	**1,156,229**	**1,226,068**	**1,204,691**
General Manager`s Office	**285,500**	**451,000**	**507,149**	**473,550**	**484,826**	**536,100**	**547,249**	**558,900**	**570,551**	**582,200**	**593,849**
03000. General Manager's Office	**285,500**	**451,000**	**507,149**	**473,550**	**484,826**	**536,100**	**547,249**	**558,900**	**570,551**	**582,200**	**593,849**
0300. Employee Costs	**246,000**	**402,000**	**412,050**	**422,100**	**432,150**	**442,200**	**452,250**	**462,300**	**472,350**	**482,400**	**492,450**
0300. Salaries	246,000	402,000	412,050	422,100	432,150	442,200	452,250	462,300	472,350	482,400	492,450
0310. Staff Training	**9,500**	**7,000**	**7,174**	**7,350**	**7,526**	**7,700**	**7,874**	**8,050**	**8,226**	**8,400**	**8,574**
0644. Course Seminar & Conference Registration	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0645. Air Travel	1,000	500	512	525	538	550	562	575	588	600	612
0646. Travel Accommodation	3,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0649. Meal Reimbursements	1,000	500	512	525	538	550	562	575	588	600	612
0650. Taxis Charges	500	0	0	0	0	0	0	0	0	0	0
0350. Office Administration Expenditure	**1,000**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0603. Other Sundry Expenses	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0360. Professional Services	**23,000**	**30,000**	**75,625**	**31,500**	**32,250**	**73,000**	**73,625**	**74,750**	**75,875**	**77,000**	**78,125**
0405. Consultants Other	23,000	5,000	50,000	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0420. Internal Audit	0	25,000	25,625	26,250	26,875	67,500	68,000	69,000	70,000	71,000	72,000
0370. Subscriptions and Memberships	**1,000**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0603. Other Sundry Expenses	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire (Internal)	**5,000**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0970. Plant Hire - Internal Usage	5,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
Elected Members	**141,400**	**173,800**	**216,151**	**182,490**	**186,836**	**232,988**	**195,524**	**199,870**	**204,216**	**254,168**	**212,904**
01020. Elected Members Revenue	**(1,200)**	**(1,200)**	**(1,230)**	**(1,260)**	**(1,290)**	**(1,320)**	**(1,350)**	**(1,380)**	**(1,410)**	**(1,440)**	**(1,470)**
0110. User Fees & Charges	**(1,200)**	**(1,200)**	**(1,230)**	**(1,260)**	**(1,290)**	**(1,320)**	**(1,350)**	**(1,380)**	**(1,410)**	**(1,440)**	**(1,470)**
0143. Other User Charges (Sundry)	(1,200)	(1,200)	(1,230)	(1,260)	(1,290)	(1,320)	(1,350)	(1,380)	(1,410)	(1,440)	(1,470)
03020. Elected Members Expenses	**142,600**	**175,000**	**179,374**	**183,750**	**188,126**	**192,500**	**196,874**	**201,250**	**205,626**	**210,000**	**214,374**
0310. Staff Training	**0**	**13,000**	**13,324**	**13,650**	**13,976**	**14,300**	**14,624**	**14,950**	**15,276**	**15,600**	**15,924**
0644. Course Seminar & Conference Registration	0	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0645. Air Travel	0	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	0	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0649. Meal Reimbursements	0	500	512	525	538	550	562	575	588	600	612
0970. Plant Hire - Internal Usage	0	500	512	525	538	550	562	575	588	600	612
0330. Mayor & Elected Member Expenses	**121,600**	**140,000**	**143,500**	**147,000**	**150,500**	**154,000**	**157,500**	**161,000**	**164,500**	**168,000**	**171,500**
0603. Other Sundry Expenses	10,000	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0618. Elected Members Allowances	97,600	84,000	86,100	88,200	90,300	92,400	94,500	96,600	98,700	100,800	102,900
0619. Elected Members Vehicle Allowance	0	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0644. Course Seminar & Conference Registration	5,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0645. Air Travel	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0649. Meal Reimbursements	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0340. Civic Functions & Ceremonies	**15,000**	**17,000**	**17,425**	**17,850**	**18,275**	**18,700**	**19,125**	**19,550**	**19,975**	**20,400**	**20,825**
0603. Other Sundry Expenses	15,000	17,000	17,425	17,850	18,275	18,700	19,125	19,550	19,975	20,400	20,825

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0405. Grants / Donations Paid	**6,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0623. Sponsorships Paid	6,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03040. Election Expenditure	**0**	**0**	**38,007**	**0**	**0**	**41,808**	**0**	**0**	**0**	**45,608**	**0**
0335. Election Expenses	**0**	**0**	**38,007**	**0**	**0**	**41,808**	**0**	**0**	**0**	**45,608**	**0**
0603. Other Sundry Expenses	0	0	38,007	0	0	41,808	0	0	0	45,608	0
Governance	**20,000**	**25,000**	**25,625**	**26,250**	**26,875**	**27,500**	**28,125**	**28,750**	**29,375**	**30,000**	**30,625**
03050. Other Governance	**20,000**	**25,000**	**25,625**	**26,250**	**26,875**	**27,500**	**28,125**	**28,750**	**29,375**	**30,000**	**30,625**
0310. Staff Training	**0**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0644. Course Seminar & Conference Registration	0	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0370. Subscriptions and Memberships	**20,000**	**20,000**	**20,500**	**21,000**	**21,500**	**22,000**	**22,500**	**23,000**	**23,500**	**24,000**	**24,500**
0503. Subscriptions Reference Materials	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
Tourism and Events	**264,700**	**292,500**	**294,938**	**302,275**	**309,612**	**317,050**	**324,488**	**331,825**	**339,162**	**346,500**	**353,838**
01910. Events Promotion Revenue	**(21,900)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(21,900)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0172. Other Grants & Subsidies	(20,000)	0	0	0	0	0	0	0	0	0	0
0174. Donations Received	(1,900)	0	0	0	0	0	0	0	0	0	0
01920. Tourism Revenue	**(21,500)**	**(15,500)**	**(30,512)**	**(30,825)**	**(31,138)**	**(31,350)**	**(31,562)**	**(31,875)**	**(32,188)**	**(32,500)**	**(32,812)**
0110. User Fees & Charges	**(21,000)**	**(15,000)**	**(30,000)**	**(30,300)**	**(30,600)**	**(30,800)**	**(31,000)**	**(31,300)**	**(31,600)**	**(31,900)**	**(32,200)**
0145. Tourism Sales	(21,000)	(15,000)	(30,000)	(30,300)	(30,600)	(30,800)	(31,000)	(31,300)	(31,600)	(31,900)	(32,200)
0130. Other Income	**(500)**	**(500)**	**(512)**	**(525)**	**(538)**	**(550)**	**(562)**	**(575)**	**(588)**	**(600)**	**(612)**
0220. Other Sundry Income	(500)	(500)	(512)	(525)	(538)	(550)	(562)	(575)	(588)	(600)	(612)
03900. Area Promotion	**76,000**	**75,000**	**86,625**	**88,450**	**90,275**	**92,100**	**93,925**	**95,750**	**97,575**	**99,400**	**101,225**
0350. Office Administration Expenditure	**13,000**	**16,000**	**16,400**	**16,800**	**17,200**	**17,600**	**18,000**	**18,400**	**18,800**	**19,200**	**19,600**
0500. Stationery & Office Consumables	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0602. Advertising Other	12,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0396. Merchandise	**18,000**	**14,000**	**24,100**	**24,400**	**24,700**	**25,000**	**25,300**	**25,600**	**25,900**	**26,200**	**26,500**
0530. Goods For Sale	18,000	10,000	20,000	20,200	20,400	20,600	20,800	21,000	21,200	21,400	21,600
0603. Other Sundry Expenses	0	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0405. Grants / Donations Paid	**30,000**	**30,000**	**30,750**	**31,500**	**32,250**	**33,000**	**33,750**	**34,500**	**35,250**	**36,000**	**36,750**
0623. Sponsorships Paid	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0460. Community Programs & Events	**15,000**	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0603. Other Sundry Expenses	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
03910. Events Staging & Promotion	**34,000**	**24,000**	**24,600**	**25,200**	**25,800**	**26,400**	**27,000**	**27,600**	**28,200**	**28,800**	**29,400**
0350. Office Administration Expenditure	**1,000**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0500. Stationery & Office Consumables	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0460. Community Programs & Events	**33,000**	**23,000**	**23,575**	**24,150**	**24,725**	**25,300**	**25,875**	**26,450**	**27,025**	**27,600**	**28,175**
0301. Wages	0	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0601. Advertising Press	0	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0603. Other Sundry Expenses	25,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03920. Tourism Operations	**198,100**	**209,000**	**214,225**	**219,450**	**224,675**	**229,900**	**235,125**	**240,350**	**245,575**	**250,800**	**256,025**
0300. Employee Costs	**173,500**	**177,000**	**181,425**	**185,850**	**190,275**	**194,700**	**199,125**	**203,550**	**207,975**	**212,400**	**216,825**
0300. Salaries	176,000	177,000	181,425	185,850	190,275	194,700	199,125	203,550	207,975	212,400	216,825
0640. Telephone Charges	(2,500)	0	0	0	0	0	0	0	0	0	0
0310. Staff Training	**1,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0644. Course Seminar & Conference Registration	1,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0350. Office Administration Expenditure	**7,500**	**9,000**	**9,225**	**9,450**	**9,675**	**9,900**	**10,125**	**10,350**	**10,575**	**10,800**	**11,025**
0500. Stationery & Office Consumables	1,500	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0600. Postage	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0603. Other Sundry Expenses	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0640. Telephone Charges	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0370. Subscriptions and Memberships	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0503. Subscriptions Reference Materials	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0375. Office Equipment & Furniture	**1,000**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0527. Furniture & Equip under $xxxx - Expensed	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0460. Community Programs & Events	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0603. Other Sundry Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	**100**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0740. Depreciation Expense	100	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire (Internal)	**5,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0970. Plant Hire - Internal Usage	5,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
Business and Economic Development	**41,000**	**11,000**	**11,275**	**11,550**	**11,825**	**12,100**	**12,375**	**12,650**	**12,925**	**13,200**	**13,475**
02170. Economic Development Revenue	**(160,000)**	**(105,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(160,000)**	**(105,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(160,000)	(105,000)	0	0	0	0	0	0	0	0	0
04160. Commercial Undertakings Operations	**11,000**	**11,000**	**11,275**	**11,550**	**11,825**	**12,100**	**12,375**	**12,650**	**12,925**	**13,200**	**13,475**
0415. Utilities	**11,000**	**11,000**	**11,275**	**11,550**	**11,825**	**12,100**	**12,375**	**12,650**	**12,925**	**13,200**	**13,475**
0518. Water Charges	11,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
04170. Economic Development	**190,000**	**105,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0300. Employee Costs	**95,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0300. Salaries	95,000	0	0	0	0	0	0	0	0	0	0
0460. Community Programs & Events	**95,000**	**105,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	65,000	0	0	0	0	0	0	0	0	0	0
0603. Other Sundry Expenses	30,000	105,000	0	0	0	0	0	0	0	0	0
Corporate Services	**(4,628,996)**	**(4,890,862)**	**(5,012,003)**	**(5,201,140)**	**(5,338,784)**	**(5,481,919)**	**(5,604,054)**	**(5,731,697)**	**(5,864,841)**	**(6,054,079)**	**(6,234,317)**
Manager Corporate Service Office	**83,500**	**21,000**	**31,775**	**(11,450)**	**(12,675)**	**(13,900)**	**(15,125)**	**(16,350)**	**(17,575)**	**(18,800)**	**(20,025)**
01100. Corporate Services Revenue	**(51,500)**	**(35,000)**	**(35,875)**	**(36,750)**	**(37,625)**	**(38,500)**	**(39,375)**	**(40,250)**	**(41,125)**	**(42,000)**	**(42,875)**
0110. User Fees & Charges	**(10,000)**	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0143. Other User Charges (Sundry)	(10,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0115. Grants & Subsidies Recurrent	**(1,500)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(1,500)	0	0	0	0	0	0	0	0	0	0
0125. Reimbursements	**(35,000)**	**(25,000)**	**(25,625)**	**(26,250)**	**(26,875)**	**(27,500)**	**(28,125)**	**(28,750)**	**(29,375)**	**(30,000)**	**(30,625)**
0200. Reimbursements Other	(35,000)	(25,000)	(25,625)	(26,250)	(26,875)	(27,500)	(28,125)	(28,750)	(29,375)	(30,000)	(30,625)
0130. Other Income	**(5,000)**	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0220. Other Sundry Income	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
03100. Corporate Services Management	**135,000**	**56,000**	**67,650**	**25,300**	**24,950**	**24,600**	**24,250**	**23,900**	**23,550**	**23,200**	**22,850**
0300. Employee Costs	**735,000**	**695,000**	**712,375**	**729,750**	**747,125**	**764,500**	**781,875**	**799,250**	**816,625**	**834,000**	**851,375**
0300. Salaries	735,000	695,000	712,375	729,750	747,125	764,500	781,875	799,250	816,625	834,000	851,375
0310. Staff Training	**7,000**	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0644. Course Seminar & Conference Registration	3,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0645. Air Travel	2,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0646. Travel Accommodation	2,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0350. Office Administration Expenditure	**87,000**	**88,000**	**90,200**	**92,400**	**94,600**	**96,800**	**99,000**	**101,200**	**103,400**	**105,600**	**107,800**
0500. Stationery & Office Consumables	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0600. Postage	17,000	17,000	17,425	17,850	18,275	18,700	19,125	19,550	19,975	20,400	20,825
0601. Advertising Press	13,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0603. Other Sundry Expenses	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0640. Telephone Charges	22,000	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0642. Internet & Other Communication Charges	5,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0360. Professional Services	**130,000**	**110,000**	**123,000**	**82,000**	**83,000**	**84,000**	**85,000**	**86,000**	**87,000**	**88,000**	**89,000**
0402. Accounting Services	40,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0405. Consultants Other	20,000	0	0	0	0	0	0	0	0	0	0
0409. Valuation Expenses	70,000	70,000	82,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
0365. Legal & Debt Recovery Costs	**7,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0403. Solicitors Fees	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0375. Office Equipment & Furniture	**8,000**	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0527. Furniture & Equip under $xxxx - Expensed	0	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0551. Furniture & Equip Over $xxxx - Assets	6,000	0	0	0	0	0	0	0	0	0	0
0680. Depreciation	**18,000**	**18,000**	**18,450**	**18,900**	**19,350**	**19,800**	**20,250**	**20,700**	**21,150**	**21,600**	**22,050**
0740. Depreciation Expense	18,000	18,000	18,450	18,900	19,350	19,800	20,250	20,700	21,150	21,600	22,050
0970. Plant Hire (Internal)	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0980. Overheads / Internal Recharges	**(862,000)**	**(883,000)**	**(905,075)**	**(927,150)**	**(949,225)**	**(971,300)**	**(993,375)**	**(1,015,450)**	**(1,037,525)**	**(1,059,600)**	**(1,081,675)**
0980. Overheads Allocated	(862,000)	(883,000)	(905,075)	(927,150)	(949,225)	(971,300)	(993,375)	(1,015,450)	(1,037,525)	(1,059,600)	(1,081,675)
Rates	**(2,427,974)**	**(2,478,864)**	**(2,540,835)**	**(2,602,808)**	**(2,664,779)**	**(2,726,750)**	**(2,788,722)**	**(2,850,693)**	**(2,912,665)**	**(2,974,636)**	**(3,036,608)**
01110. Rates Revenue	**(2,427,974)**	**(2,478,864)**	**(2,540,835)**	**(2,602,808)**	**(2,664,779)**	**(2,726,750)**	**(2,788,722)**	**(2,850,693)**	**(2,912,665)**	**(2,974,636)**	**(3,036,608)**
0100. Rates & Charges	**(1,928,299)**	**(1,981,022)**	**(2,030,547)**	**(2,080,074)**	**(2,129,599)**	**(2,179,124)**	**(2,228,650)**	**(2,278,175)**	**(2,327,701)**	**(2,377,226)**	**(2,426,752)**
0010. Rates - Residential	(528,227)	(522,980)	(536,054)	(549,129)	(562,204)	(575,278)	(588,352)	(601,427)	(614,502)	(627,576)	(640,650)
0011. Rates - Commercial	(313,270)	(317,132)	(325,060)	(332,989)	(340,917)	(348,845)	(356,774)	(364,702)	(372,630)	(380,558)	(388,487)
0012. Rates - Rural	(1,116,802)	(1,170,910)	(1,200,183)	(1,229,456)	(1,258,728)	(1,288,001)	(1,317,274)	(1,346,546)	(1,375,819)	(1,405,092)	(1,434,365)
0030. Rates Council Pensioner Concession	45,000	43,000	44,075	45,150	46,225	47,300	48,375	49,450	50,525	51,600	52,675
0032. Postponed	0	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0034. Rates Interest Penalty	(15,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0101. Base Charge Income	**(468,980)**	**(469,242)**	**(480,973)**	**(492,704)**	**(504,435)**	**(516,166)**	**(527,897)**	**(539,628)**	**(551,359)**	**(563,090)**	**(574,821)**
0001. Base Charge Income	(468,980)	(469,242)	(480,973)	(492,704)	(504,435)	(516,166)	(527,897)	(539,628)	(551,359)	(563,090)	(574,821)
0105. Statutory Fees & Charges	**(7,000)**	**(6,000)**	**(6,150)**	**(6,300)**	**(6,450)**	**(6,600)**	**(6,750)**	**(6,900)**	**(7,050)**	**(7,200)**	**(7,350)**
0060. Rates Search/Certificate Fee	(7,000)	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
0115. Grants & Subsidies Recurrent	**(23,695)**	**(22,600)**	**(23,165)**	**(23,730)**	**(24,295)**	**(24,860)**	**(25,425)**	**(25,990)**	**(26,555)**	**(27,120)**	**(27,685)**
0170. Comm'th Grants & Subsidies	(23,695)	(22,600)	(23,165)	(23,730)	(24,295)	(24,860)	(25,425)	(25,990)	(26,555)	(27,120)	(27,685)
Finance	**(2,925,729)**	**(2,955,293)**	**(3,033,280)**	**(3,111,268)**	**(3,189,256)**	**(3,267,243)**	**(3,345,230)**	**(3,423,218)**	**(3,501,206)**	**(3,661,297)**	**(3,821,387)**
01120. Financial Control Revenue	**(3,175,372)**	**(3,264,500)**	**(3,346,112)**	**(3,427,725)**	**(3,509,338)**	**(3,590,950)**	**(3,672,562)**	**(3,754,175)**	**(3,835,788)**	**(3,917,400)**	**(3,999,012)**
0115. Grants & Subsidies Recurrent	**(3,111,872)**	**(3,200,000)**	**(3,280,000)**	**(3,360,000)**	**(3,440,000)**	**(3,520,000)**	**(3,600,000)**	**(3,680,000)**	**(3,760,000)**	**(3,840,000)**	**(3,920,000)**
0170. Comm'th Grants & Subsidies	(3,111,872)	(3,200,000)	(3,280,000)	(3,360,000)	(3,440,000)	(3,520,000)	(3,600,000)	(3,680,000)	(3,760,000)	(3,840,000)	(3,920,000)
0120. Interest & Investment Income	**(3,500)**	**(4,500)**	**(4,612)**	**(4,725)**	**(4,838)**	**(4,950)**	**(5,062)**	**(5,175)**	**(5,288)**	**(5,400)**	**(5,512)**
0190. Interest Received Banks & Other	(3,500)	(4,500)	(4,612)	(4,725)	(4,838)	(4,950)	(5,062)	(5,175)	(5,288)	(5,400)	(5,512)
0121. Interest on Direct Investments	**(60,000)**	**(50,000)**	**(51,250)**	**(52,500)**	**(53,750)**	**(55,000)**	**(56,250)**	**(57,500)**	**(58,750)**	**(60,000)**	**(61,250)**
0190. Interest Received Banks & Other	(60,000)	(50,000)	(51,250)	(52,500)	(53,750)	(55,000)	(56,250)	(57,500)	(58,750)	(60,000)	(61,250)
0125. Reimbursements	**0**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0200. Reimbursements Other	0	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
03120. Financial Control Operations	**140,000**	**145,000**	**148,625**	**152,250**	**155,875**	**159,500**	**163,125**	**166,750**	**170,375**	**174,000**	**177,625**
0380. Bank Charges	**15,000**	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0614. Merchant Fees	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0410. Insurance	**125,000**	**130,000**	**133,250**	**136,500**	**139,750**	**143,000**	**146,250**	**149,500**	**152,750**	**156,000**	**159,250**
0633. Public Liability Insurance	80,000	85,000	87,125	89,250	91,375	93,500	95,625	97,750	99,875	102,000	104,125
0636. Other Insurance	40,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0637. Excess Payable on Insurance Claims	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
03121. Loan Repayments	**109,643**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**82,103**	**0**
0945. Loan Repayments	**109,643**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**164,207**	**82,103**	**0**
0701. Interest Payment on Other Loans	54,275	48,934	43,996	38,700	33,278	27,353	21,525	15,105	8,604	1,733	0
0945. Principal Repayments	55,368	115,273	120,211	125,507	130,929	136,854	142,682	149,102	155,603	80,370	0
Information Technology	**262,510**	**200,500**	**200,500**	**186,500**	**182,000**	**172,000**	**183,000**	**188,500**	**188,500**	**214,500**	**249,500**
03140. IT Services	**228,000**	**175,500**	**165,500**	**171,500**	**154,000**	**157,000**	**168,000**	**168,500**	**168,500**	**169,500**	**229,500**
0355. Computer / IT Costs	**228,000**	**175,500**	**165,500**	**171,500**	**154,000**	**157,000**	**168,000**	**168,500**	**168,500**	**169,500**	**229,500**
0401. Contractors	145,000	91,500	81,500	86,500	68,500	71,500	81,500	81,500	81,500	81,500	141,500
0553. Software Purchase & Upgrade - Assets	35,000	36,000	36,000	36,000	36,500	36,500	36,500	37,000	37,000	37,000	37,000
0638. Software Licenses	48,000	48,000	48,000	49,000	49,000	49,000	50,000	50,000	50,000	51,000	51,000
07140. IT Services Capital Expenditure	**34,510**	**25,000**	**35,000**	**15,000**	**28,000**	**15,000**	**15,000**	**20,000**	**20,000**	**45,000**	**20,000**
0703. IT Capital Expenditure	**34,510**	**25,000**	**35,000**	**15,000**	**28,000**	**15,000**	**15,000**	**20,000**	**20,000**	**45,000**	**20,000**
0552. Computer Hardware - Assets	34,510	25,000	35,000	15,000	28,000	15,000	15,000	20,000	20,000	45,000	20,000
Libraries	**224,382**	**224,895**	**230,517**	**236,141**	**241,762**	**247,384**	**253,007**	**258,629**	**264,251**	**269,874**	**275,497**
01710. Libraries	**(142,286)**	**(75,286)**	**(77,167)**	**(79,050)**	**(80,933)**	**(82,815)**	**(84,696)**	**(86,579)**	**(88,462)**	**(90,343)**	**(92,224)**
0110. User Fees & Charges	**(3,000)**	**(4,000)**	**(4,099)**	**(4,200)**	**(4,301)**	**(4,400)**	**(4,499)**	**(4,600)**	**(4,701)**	**(4,800)**	**(4,899)**
0130. Library Fees / Fines on overdue books	(500)	(500)	(512)	(525)	(538)	(550)	(562)	(575)	(588)	(600)	(612)
0134. Photocopy Charges	(1,500)	(2,500)	(2,562)	(2,625)	(2,688)	(2,750)	(2,812)	(2,875)	(2,938)	(3,000)	(3,062)
0143. Other User Charges (Sundry)	(1,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0115. Grants & Subsidies Recurrent	**(71,286)**	**(71,286)**	**(73,068)**	**(74,850)**	**(76,632)**	**(78,415)**	**(80,197)**	**(81,979)**	**(83,761)**	**(85,543)**	**(87,325)**
0171. State Grants & Subsidies	(70,286)	(70,286)	(72,043)	(73,800)	(75,557)	(77,315)	(79,072)	(80,829)	(82,586)	(84,343)	(86,100)
0174. Donations Received	(1,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0135. Capital Grants Received	**(68,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0821. State Grants for new or upgraded assets	(68,000)	0	0	0	0	0	0	0	0	0	0
03710. Libraries	**266,853**	**290,181**	**297,434**	**304,691**	**311,945**	**319,199**	**326,453**	**333,708**	**340,963**	**348,217**	**355,471**
0300. Employee Costs	**153,000**	**167,000**	**171,175**	**175,350**	**179,525**	**183,700**	**187,875**	**192,050**	**196,225**	**200,400**	**204,575**
0300. Salaries	153,000	167,000	171,175	175,350	179,525	183,700	187,875	192,050	196,225	200,400	204,575
0310. Staff Training	**200**	**2,500**	**2,562**	**2,625**	**2,688**	**2,750**	**2,812**	**2,875**	**2,938**	**3,000**	**3,062**
0646. Travel Accommodation	0	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0649. Meal Reimbursements	200	500	512	525	538	550	562	575	588	600	612
0350. Office Administration Expenditure	**8,500**	**8,500**	**8,712**	**8,925**	**9,137**	**9,350**	**9,563**	**9,775**	**9,987**	**10,200**	**10,413**
0412. Freight Delivery	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0500. Stationery & Office Consumables	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0640. Telephone Charges	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0360. Professional Services	**28,303**	**27,831**	**28,527**	**29,223**	**29,918**	**30,614**	**31,310**	**32,006**	**32,701**	**33,397**	**34,093**
0405. Consultants Other	28,303	27,831	28,527	29,223	29,918	30,614	31,310	32,006	32,701	33,397	34,093
0370. Subscriptions and Memberships	**550**	**550**	**564**	**578**	**591**	**605**	**619**	**632**	**646**	**660**	**674**
0503. Subscriptions Reference Materials	550	550	564	578	591	605	619	632	646	660	674
0375. Office Equipment & Furniture	**13,000**	**13,000**	**13,325**	**13,650**	**13,975**	**14,300**	**14,625**	**14,950**	**15,275**	**15,600**	**15,925**
0527. Furniture & Equip under $xxxx - Expensed	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0551. Furniture & Equip Over $xxxx - Assets	12,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0390. Library Resources	**13,000**	**13,000**	**13,325**	**13,650**	**13,975**	**14,300**	**14,625**	**14,950**	**15,275**	**15,600**	**15,925**
0510. Book Purchases	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0517. Audio Visual Purchases	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0410. Insurance	**7,800**	**7,800**	**7,995**	**8,190**	**8,385**	**8,580**	**8,775**	**8,970**	**9,165**	**9,360**	**9,555**
0632. General Asset Insurance	7,800	7,800	7,995	8,190	8,385	8,580	8,775	8,970	9,165	9,360	9,555
0415. Utilities	**8,500**	**8,500**	**8,712**	**8,925**	**9,138**	**9,350**	**9,562**	**9,775**	**9,988**	**10,200**	**10,412**
0518. Water Charges	500	500	512	525	538	550	562	575	588	600	612
0520. Electricity	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0420. Security	**1,000**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0419. Security Building Surveillance	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0425. Cleaning Costs	**14,000**	**16,000**	**16,400**	**16,800**	**17,200**	**17,600**	**18,000**	**18,400**	**18,800**	**19,200**	**19,600**
0401. Contractors	14,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0450. Sundry Expenses	**2,000**	**2,000**	**2,050**	**2,100**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**2,450**
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0460. Community Programs & Events	**1,500**	**2,000**	**2,050**	**2,100**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**2,450**
0603. Other Sundry Expenses	1,500	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0510. Grounds Maintenance	**10,000**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0300. Salaries	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0530. Building Maintenance	**5,000**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0401. Contractors	3,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire (Internal)	**500**	**500**	**512**	**525**	**538**	**550**	**562**	**575**	**588**	**600**	**612**
0970. Plant Hire - Internal Usage	500	500	512	525	538	550	562	575	588	600	612
07710. Libraries Capital Works	**99,815**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0730. Building Capital Works	**99,815**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0401. Contractors	20,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0506. Materials Purchased	79,815	0	0	0	0	0	0	0	0	0	0
Children Youth and Family Services	**500**	**500**	**511**	**525**	**536**	**550**	**564**	**575**	**586**	**600**	**614**
01780. Youth Services Revenue	**(35,500)**	**(36,000)**	**(36,900)**	**(37,800)**	**(38,700)**	**(39,600)**	**(40,500)**	**(41,400)**	**(42,300)**	**(43,200)**	**(44,100)**
0115. Grants & Subsidies Recurrent	**(35,500)**	**(36,000)**	**(36,900)**	**(37,800)**	**(38,700)**	**(39,600)**	**(40,500)**	**(41,400)**	**(42,300)**	**(43,200)**	**(44,100)**
0170. Comm'th Grants & Subsidies	(34,000)	(34,000)	(34,850)	(35,700)	(36,550)	(37,400)	(38,250)	(39,100)	(39,950)	(40,800)	(41,650)
0171. State Grants & Subsidies	(1,500)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
03780. Youth Services	**36,000**	**36,500**	**37,411**	**38,325**	**39,236**	**40,150**	**41,064**	**41,975**	**42,886**	**43,800**	**44,714**
0300. Employee Costs	**27,500**	**27,500**	**28,187**	**28,875**	**29,562**	**30,250**	**30,938**	**31,625**	**32,312**	**33,000**	**33,688**
0300. Salaries	27,500	27,500	28,187	28,875	29,562	30,250	30,938	31,625	32,312	33,000	33,688
0350. Office Administration Expenditure	**4,000**	**4,000**	**4,100**	**4,200**	**4,300**	**4,400**	**4,500**	**4,600**	**4,700**	**4,800**	**4,900**
0603. Other Sundry Expenses	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0460. Community Programs & Events	**4,500**	**5,000**	**5,124**	**5,250**	**5,374**	**5,500**	**5,626**	**5,750**	**5,874**	**6,000**	**6,126**
0506. Materials Purchased	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0603. Other Sundry Expenses	3,000	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
Aged and Disability Care Services	**(39,400)**	**(39,400)**	**(40,385)**	**(41,370)**	**(42,356)**	**(43,340)**	**(44,324)**	**(45,310)**	**(46,296)**	**(47,280)**	**(48,264)**
01810. Aged & Disabled Revenue	**(244,000)**	**(250,000)**	**(256,250)**	**(262,500)**	**(268,750)**	**(275,000)**	**(281,250)**	**(287,500)**	**(293,750)**	**(300,000)**	**(306,250)**
0110. User Fees & Charges	**(15,000)**	**(15,000)**	**(15,375)**	**(15,750)**	**(16,125)**	**(16,500)**	**(16,875)**	**(17,250)**	**(17,625)**	**(18,000)**	**(18,375)**
0143. Other User Charges (Sundry)	(15,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0115. Grants & Subsidies Recurrent	**(215,000)**	**(225,000)**	**(230,625)**	**(236,250)**	**(241,875)**	**(247,500)**	**(253,125)**	**(258,750)**	**(264,375)**	**(270,000)**	**(275,625)**
0170. Comm'th Grants & Subsidies	(215,000)	(225,000)	(230,625)	(236,250)	(241,875)	(247,500)	(253,125)	(258,750)	(264,375)	(270,000)	(275,625)
0125. Reimbursements	**(14,000)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0200. Reimbursements Other	(14,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
01820. Health Related Transport Revenue	**(20,000)**	**(20,000)**	**(20,500)**	**(21,000)**	**(21,500)**	**(22,000)**	**(22,500)**	**(23,000)**	**(23,500)**	**(24,000)**	**(24,500)**
0110. User Fees & Charges	**(5,000)**	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0143. Other User Charges (Sundry)	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0115. Grants & Subsidies Recurrent	**(15,000)**	**(15,000)**	**(15,375)**	**(15,750)**	**(16,125)**	**(16,500)**	**(16,875)**	**(17,250)**	**(17,625)**	**(18,000)**	**(18,375)**
0171. State Grants & Subsidies	(15,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
01830. Meals On Wheels Revenue	**(10,000)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0110. User Fees & Charges	**(10,000)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0143. Other User Charges (Sundry)	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
01840. Senior Citizens Revenue	**(900)**	**(900)**	**(922)**	**(945)**	**(968)**	**(990)**	**(1,012)**	**(1,035)**	**(1,058)**	**(1,080)**	**(1,102)**
0115. Grants & Subsidies Recurrent	**(900)**	**(900)**	**(922)**	**(945)**	**(968)**	**(990)**	**(1,012)**	**(1,035)**	**(1,058)**	**(1,080)**	**(1,102)**
0171. State Grants & Subsidies	(900)	(900)	(922)	(945)	(968)	(990)	(1,012)	(1,035)	(1,058)	(1,080)	(1,102)
03810. Aged & Disabled	**202,000**	**210,000**	**215,250**	**220,500**	**225,750**	**231,000**	**236,250**	**241,500**	**246,750**	**252,000**	**257,250**
0300. Employee Costs	**82,000**	**87,000**	**89,175**	**91,350**	**93,525**	**95,700**	**97,875**	**100,050**	**102,225**	**104,400**	**106,575**
0300. Salaries	78,000	82,000	84,050	86,100	88,150	90,200	92,250	94,300	96,350	98,400	100,450
0301. Wages	4,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0310. Staff Training	**2,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0300. Salaries	2,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0350. Office Administration Expenditure	**25,000**	**25,000**	**25,625**	**26,250**	**26,875**	**27,500**	**28,125**	**28,750**	**29,375**	**30,000**	**30,625**
0401. Contractors	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0640. Telephone Charges	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0375. Office Equipment & Furniture	**3,000**	**3,000**	**3,075**	**3,150**	**3,225**	**3,300**	**3,375**	**3,450**	**3,525**	**3,600**	**3,675**
0401. Contractors	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0527. Furniture & Equip under $xxxx - Expensed	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0400. Volunteer Support	**20,000**	**20,000**	**20,500**	**21,000**	**21,500**	**22,000**	**22,500**	**23,000**	**23,500**	**24,000**	**24,500**
0603. Other Sundry Expenses	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0460. Community Programs & Events	**70,000**	**70,000**	**71,750**	**73,500**	**75,250**	**77,000**	**78,750**	**80,500**	**82,250**	**84,000**	**85,750**
0401. Contractors	20,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0506. Materials Purchased	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0603. Other Sundry Expenses	40,000	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
03820. Health Related Transport	**12,000**	**12,000**	**12,300**	**12,600**	**12,900**	**13,200**	**13,500**	**13,800**	**14,100**	**14,400**	**14,700**
0400. Volunteer Support	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0603. Other Sundry Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0460. Community Programs & Events	**7,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0603. Other Sundry Expenses	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
03840. Senior Citizens	**21,500**	**19,500**	**19,987**	**20,475**	**20,962**	**21,450**	**21,938**	**22,425**	**22,912**	**23,400**	**23,888**
0460. Community Programs & Events	**1,500**	**1,500**	**1,537**	**1,575**	**1,612**	**1,650**	**1,688**	**1,725**	**1,762**	**1,800**	**1,838**
0603. Other Sundry Expenses	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0680. Depreciation	**20,000**	**18,000**	**18,450**	**18,900**	**19,350**	**19,800**	**20,250**	**20,700**	**21,150**	**21,600**	**22,050**
0740. Depreciation Expense	20,000	18,000	18,450	18,900	19,350	19,800	20,250	20,700	21,150	21,600	22,050
Community Transport	**20,000**	**25,000**	**25,624**	**26,250**	**26,874**	**27,500**	**28,126**	**28,750**	**29,374**	**30,000**	**30,626**
01860. Community Transport Revenue	**(165,000)**	**(174,000)**	**(178,350)**	**(182,700)**	**(187,050)**	**(191,400)**	**(195,750)**	**(200,100)**	**(204,450)**	**(208,800)**	**(213,150)**
0110. User Fees & Charges	**(12,000)**	**(14,000)**	**(14,350)**	**(14,700)**	**(15,050)**	**(15,400)**	**(15,750)**	**(16,100)**	**(16,450)**	**(16,800)**	**(17,150)**
0143. Other User Charges (Sundry)	(12,000)	(14,000)	(14,350)	(14,700)	(15,050)	(15,400)	(15,750)	(16,100)	(16,450)	(16,800)	(17,150)
0115. Grants & Subsidies Recurrent	**(153,000)**	**(160,000)**	**(164,000)**	**(168,000)**	**(172,000)**	**(176,000)**	**(180,000)**	**(184,000)**	**(188,000)**	**(192,000)**	**(196,000)**
0171. State Grants & Subsidies	(153,000)	(160,000)	(164,000)	(168,000)	(172,000)	(176,000)	(180,000)	(184,000)	(188,000)	(192,000)	(196,000)
03860. Community Transport	**165,000**	**174,000**	**178,349**	**182,700**	**187,049**	**191,400**	**195,751**	**200,100**	**204,449**	**208,800**	**213,151**
0300. Employee Costs	**60,000**	**60,000**	**61,500**	**63,000**	**64,500**	**66,000**	**67,500**	**69,000**	**70,500**	**72,000**	**73,500**
0300. Salaries	35,000	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0301. Wages	18,000	18,000	18,450	18,900	19,350	19,800	20,250	20,700	21,150	21,600	22,050
0311. Other Employee Allowances	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0310. Staff Training	**1,500**	**1,500**	**1,537**	**1,575**	**1,612**	**1,650**	**1,688**	**1,725**	**1,762**	**1,800**	**1,838**
0644. Course Seminar & Conference Registration	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0350. Office Administration Expenditure	**13,500**	**13,500**	**13,837**	**14,175**	**14,512**	**14,850**	**15,188**	**15,525**	**15,862**	**16,200**	**16,538**

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0401. Contractors	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0603. Other Sundry Expenses	11,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0640. Telephone Charges	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0375. Office Equipment & Furniture	2,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0527. Furniture & Equip under $xxxx - Expensed	0	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0400. Volunteer Support	12,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0603. Other Sundry Expenses	12,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0460. Community Programs & Events	56,000	56,000	57,400	58,800	60,200	61,600	63,000	64,400	65,800	67,200	68,600
0603. Other Sundry Expenses	56,000	56,000	57,400	58,800	60,200	61,600	63,000	64,400	65,800	67,200	68,600
0680. Depreciation	20,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0740. Depreciation Expense	20,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
07860. Community Transport Capital Expenditure	20,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0705. Plant Purchases	20,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0555. Plant Purchases	20,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
Community and Social Development	45,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
03870. Dementia Care Program	40,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0300. Employee Costs	40,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0300. Salaries	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0301. Wages	38,000	38,000	38,950	39,900	40,850	41,800	42,750	43,700	44,650	45,600	46,550
03871. Community Development	5,000	0	0	0	0	0	0	0	0	0	0
0460. Community Programs & Events	5,000	0	0	0	0	0	0	0	0	0	0
0603. Other Sundry Expenses	5,000	0	0	0	0	0	0	0	0	0	0
Arts and Culture	128,215	70,800	72,570	74,340	76,110	77,880	79,650	81,420	83,190	84,960	86,730
01880. Theatres & Museums Revenue	(371,685)	(70,000)	0	0	0	0	0	0	0	0	0
0115. Grants & Subsidies Recurrent	(371,685)	0	0	0	0	0	0	0	0	0	0
0170. Comm'th Grants & Subsidies	(370,000)	0	0	0	0	0	0	0	0	0	0
0171. State Grants & Subsidies	(1,685)	0	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	0	(70,000)	0	0	0	0	0	0	0	0	0
0820. Comm'th Grants new or upgraded assets	0	(70,000)	0	0	0	0	0	0	0	0	0
03880. Theatres & Museums	100,900	64,800	66,420	68,040	69,660	71,280	72,900	74,520	76,140	77,760	79,380
0405. Grants / Donations Paid	50,400	39,200	40,180	41,160	42,140	43,120	44,100	45,080	46,060	47,040	48,020
0300. Salaries	15,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0623. Sponsorships Paid	30,400	34,200	35,055	35,910	36,765	37,620	38,475	39,330	40,185	41,040	41,895
0415. Utilities	10,000	5,100	5,228	5,355	5,482	5,610	5,738	5,865	5,992	6,120	6,248
0518. Water Charges	5,000	0	0	0	0	0	0	0	0	0	0
0521. Internal Rates	5,000	5,100	5,228	5,355	5,482	5,610	5,738	5,865	5,992	6,120	6,248
0510. Grounds Maintenance	15,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0301. Wages	15,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0401. Contractors	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0506. Materials Purchased	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0530. Building Maintenance	25,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0301. Wages	2,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	7,500	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0410. Other External Services	15,000	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	500	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0680. Depreciation	**500**	**500**	**512**	**525**	**538**	**550**	**562**	**575**	**588**	**600**	**612**
0740. Depreciation Expense	500	500	512	525	538	550	562	575	588	600	612
03890. Other Culture	**29,000**	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0460. Community Programs & Events	**29,000**	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0410. Other External Services	5,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0603. Other Sundry Expenses	24,000	0	0	0	0	0	0	0	0	0	0
07880. Theatres & Museums Capital Works	**370,000**	**70,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0700. Other Capital Works (new/improved asset)	**370,000**	**70,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	370,000	70,000	0	0	0	0	0	0	0	0	0
Engineering	**5,616,101**	**5,416,707**	**5,226,861**	**5,149,308**	**5,211,295**	**5,272,483**	**5,324,346**	**5,497,861**	**5,487,122**	**5,597,040**	**5,644,528**
Manager Engineering Office	**539,500**	**395,500**	**405,387**	**415,275**	**425,163**	**435,050**	**444,937**	**454,825**	**464,713**	**474,600**	**484,487**
01200. Engineering Operations Revenue	**(7,000)**	**(7,000)**	**(7,175)**	**(7,350)**	**(7,525)**	**(7,700)**	**(7,875)**	**(8,050)**	**(8,225)**	**(8,400)**	**(8,575)**
0110. User Fees & Charges	**(5,000)**	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0143. Other User Charges (Sundry)	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0130. Other Income	**(2,000)**	**(2,000)**	**(2,050)**	**(2,100)**	**(2,150)**	**(2,200)**	**(2,250)**	**(2,300)**	**(2,350)**	**(2,400)**	**(2,450)**
0220. Other Sundry Income	(2,000)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
03200. Engineering Operations Management	**546,500**	**402,500**	**412,562**	**422,625**	**432,688**	**442,750**	**452,812**	**462,875**	**472,938**	**483,000**	**493,062**
0300. Employee Costs	**495,000**	**350,000**	**358,750**	**367,500**	**376,250**	**385,000**	**393,750**	**402,500**	**411,250**	**420,000**	**428,750**
0300. Salaries	495,000	350,000	358,750	367,500	376,250	385,000	393,750	402,500	411,250	420,000	428,750
0310. Staff Training	**11,000**	**9,500**	**9,737**	**9,975**	**10,213**	**10,450**	**10,687**	**10,925**	**11,163**	**11,400**	**11,637**
0644. Course Seminar & Conference Registration	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0645. Air Travel	1,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	4,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0649. Meal Reimbursements	1,000	500	512	525	538	550	562	575	588	600	612
0350. Office Administration Expenditure	**11,000**	**11,000**	**11,275**	**11,550**	**11,825**	**12,100**	**12,375**	**12,650**	**12,925**	**13,200**	**13,475**
0500. Stationery & Office Consumables	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0603. Other Sundry Expenses	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0370. Subscriptions and Memberships	**9,500**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0503. Subscriptions Reference Materials	9,500	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0970. Plant Hire (Internal)	**20,000**	**25,000**	**25,625**	**26,250**	**26,875**	**27,500**	**28,125**	**28,750**	**29,375**	**30,000**	**30,625**
0970. Plant Hire - Internal Usage	20,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
Parks and Reserves	**1,091,753**	**719,826**	**737,820**	**755,817**	**773,812**	**791,808**	**809,803**	**827,801**	**845,796**	**863,793**	**881,787**
01220. Noxious Weeds Revenue	**(31,700)**	**(27,000)**	**(27,675)**	**(28,350)**	**(29,025)**	**(29,700)**	**(30,375)**	**(31,050)**	**(31,725)**	**(32,400)**	**(33,075)**
0105. Statutory Fees & Charges	**(400)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0091. Other Statutory Charges (Sundry)	(400)	0	0	0	0	0	0	0	0	0	0
0115. Grants & Subsidies Recurrent	**(31,300)**	**(27,000)**	**(27,675)**	**(28,350)**	**(29,025)**	**(29,700)**	**(30,375)**	**(31,050)**	**(31,725)**	**(32,400)**	**(33,075)**
0171. State Grants & Subsidies	(31,300)	(27,000)	(27,675)	(28,350)	(29,025)	(29,700)	(30,375)	(31,050)	(31,725)	(32,400)	(33,075)
01230. Parks Reserves & Horticulture Revenue	**(1,355,040)**	**(517,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0115. Grants & Subsidies Recurrent	**(70,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(70,000)	0	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	**(1,285,040)**	**(517,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0820. Comm'th Grants new or upgraded assets	0	(517,000)	0	0	0	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	(1,285,040)	0	0	0	0	0	0	0	0	0	0
03220. Noxious Weeds Expenditure	**71,000**	**71,000**	**72,775**	**74,550**	**76,325**	**78,100**	**79,875**	**81,650**	**83,425**	**85,200**	**86,975**
0519. Pest Plant Control	**71,000**	**71,000**	**72,775**	**74,550**	**76,325**	**78,100**	**79,875**	**81,650**	**83,425**	**85,200**	**86,975**
0301. Wages	50,000	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0401. Contractors	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0506. Materials Purchased	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	13,000	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
03230. Parks Reserves & Horticulture	**641,000**	**625,826**	**641,470**	**657,117**	**672,762**	**688,408**	**704,053**	**719,701**	**735,346**	**750,993**	**766,637**
0415. Utilities	**77,000**	**77,000**	**78,925**	**80,850**	**82,775**	**84,700**	**86,625**	**88,550**	**90,475**	**92,400**	**94,325**
0518. Water Charges	50,000	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0520. Electricity	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0640. Telephone Charges	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0510. Grounds Maintenance	**380,000**	**398,600**	**408,564**	**418,530**	**428,495**	**438,460**	**448,425**	**458,390**	**468,355**	**478,320**	**488,285**
0301. Wages	260,000	287,000	294,175	301,350	308,525	315,700	322,875	330,050	337,225	344,400	351,575
0401. Contractors	16,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	44,000	45,100	46,227	47,355	48,482	49,610	50,738	51,865	52,992	54,120	55,248
0507. Inventory Issued From Store	4,000	4,100	4,202	4,305	4,408	4,510	4,612	4,715	4,818	4,920	5,022
0970. Plant Hire - Internal Usage	56,000	57,400	58,835	60,270	61,705	63,140	64,575	66,010	67,445	68,880	70,315
0512. Irrigation System Maintenance	**12,000**	**12,300**	**12,607**	**12,915**	**13,222**	**13,530**	**13,837**	**14,146**	**14,452**	**14,761**	**15,067**
0301. Wages	10,320	10,578	10,842	11,107	11,371	11,636	11,900	12,165	12,429	12,694	12,958
0506. Materials Purchased	720	738	756	775	793	812	830	849	867	886	904
0970. Plant Hire - Internal Usage	960	984	1,009	1,033	1,058	1,082	1,107	1,132	1,156	1,181	1,205
0513. Playground Maintenance	**4,000**	**4,100**	**4,203**	**4,304**	**4,407**	**4,510**	**4,612**	**4,715**	**4,818**	**4,920**	**5,023**
0301. Wages	1,160	1,189	1,219	1,248	1,278	1,308	1,338	1,367	1,397	1,427	1,457
0401. Contractors	2,680	2,747	2,816	2,884	2,953	3,022	3,090	3,159	3,228	3,296	3,365
0970. Plant Hire - Internal Usage	160	164	168	172	176	180	184	189	193	197	201
0515. Tree Maintenance/Management	**20,000**	**20,500**	**21,012**	**21,525**	**22,038**	**22,550**	**23,062**	**23,575**	**24,088**	**24,600**	**25,113**
0301. Wages	15,800	16,195	16,600	17,005	17,410	17,814	18,219	18,624	19,029	19,434	19,839
0401. Contractors	800	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	3,400	820	840	861	882	902	922	943	964	984	1,005
0970. Plant Hire - Internal Usage	0	3,485	3,572	3,659	3,746	3,834	3,921	4,008	4,095	4,182	4,269
0530. Building Maintenance	**33,000**	**13,326**	**13,659**	**13,993**	**14,325**	**14,658**	**14,992**	**15,325**	**15,658**	**15,992**	**16,324**
0301. Wages	1,300	1,333	1,366	1,400	1,433	1,466	1,500	1,533	1,566	1,600	1,633
0401. Contractors	26,310	11,593	11,883	12,173	12,462	12,752	13,042	13,332	13,622	13,912	14,201
0506. Materials Purchased	5,130	133	136	140	143	146	150	153	156	160	163
0970. Plant Hire - Internal Usage	260	267	274	280	287	294	300	307	314	320	327
0532. Other Structures Maintenance	**70,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	70,000	0	0	0	0	0	0	0	0	0	0
0680. Depreciation	**45,000**	**100,000**	**102,500**	**105,000**	**107,500**	**110,000**	**112,500**	**115,000**	**117,500**	**120,000**	**122,500**
0740. Depreciation Expense	45,000	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
07230. Parks Reserves & Horticulture Capital Works	**1,766,493**	**567,000**	**51,250**	**52,500**	**53,750**	**55,000**	**56,250**	**57,500**	**58,750**	**60,000**	**61,250**
0712. Other Improvements to Land Capital Works	**279,024**	**50,000**	**51,250**	**52,500**	**53,750**	**55,000**	**56,250**	**57,500**	**58,750**	**60,000**	**61,250**
0301. Wages	10,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	252,024	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0506. Materials Purchased	10,000	0	0	0	0	0	0	0	0	0	0
0507. Inventory Issued From Store	5,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	2,000	0	0	0	0	0	0	0	0	0	0
0713. Playground Capital Works	**798,377**	**367,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0300. Salaries	30,000	0	0	0	0	0	0	0	0	0	0
0301. Wages	35,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	210,000	367,000	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	511,877	0	0	0	0	0	0	0	0	0	0
0507. Inventory Issued From Store	1,500	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	10,000	0	0	0	0	0	0	0	0	0	0
0730. Building Capital Works	**689,092**	**150,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	40,000	0	0	0	0	0	0	0	0	0	0

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0401. Contractors	634,092	150,000	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	10,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	5,000	0	0	0	0	0	0	0	0	0	0
Sport and Recreation Facilities	106,415	43,500	39,688	40,675	41,662	42,650	43,438	44,425	45,412	46,400	47,188
01240. Sport Grounds & Recreation Facilities Revenue	(343,000)	(95,818)	(9,000)	(9,200)	(9,400)	(9,600)	(10,000)	(10,200)	(10,400)	(10,600)	(11,000)
0110. User Fees & Charges	(9,000)	(4,000)	(9,000)	(9,200)	(9,400)	(9,600)	(10,000)	(10,200)	(10,400)	(10,600)	(11,000)
0143. Other User Charges (Sundry)	(9,000)	(4,000)	(9,000)	(9,200)	(9,400)	(9,600)	(10,000)	(10,200)	(10,400)	(10,600)	(11,000)
0135. Capital Grants Received	(334,000)	(91,818)	0	0	0	0	0	0	0	0	0
0820. Comm'th Grants new or upgraded assets	0	(50,000)	0	0	0	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	(334,000)	(41,818)	0	0	0	0	0	0	0	0	0
03240. Sport Grounds & Recreation Facilities	51,600	47,500	48,688	49,875	51,062	52,250	53,438	54,625	55,812	57,000	58,188
0510. Grounds Maintenance	46,600	42,500	43,563	44,625	45,687	46,750	47,813	48,875	49,937	51,000	52,063
0410. Other External Services	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	5,000	0	0	0	0	0	0	0	0	0	0
0603. Other Sundry Expenses	36,600	37,500	38,438	39,375	40,312	41,250	42,188	43,125	44,062	45,000	45,938
0530. Building Maintenance	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
07240. Sport Grounds & Recreation Facilities Capital W	397,815	91,818	0	0	0	0	0	0	0	0	0
0711. Sport & Recreation Capital Works	397,815	91,818	0	0	0	0	0	0	0	0	0
0401. Contractors	397,815	91,818	0	0	0	0	0	0	0	0	0
Roads Bridges Footpaths	2,040,500	2,312,000	2,313,847	2,318,699	2,323,802	2,322,401	2,333,873	2,336,799	2,347,474	2,376,800	2,392,901
01260. Roads & Bridges Revenue	(3,737,986)	(813,030)	(521,403)	(534,438)	(547,799)	(561,494)	(575,532)	(589,920)	(604,668)	(619,784)	(635,279)
0115. Grants & Subsidies Recurrent	(763,030)	(763,030)	(521,403)	(534,438)	(547,799)	(561,494)	(575,532)	(589,920)	(604,668)	(619,784)	(635,279)
0170. Comm'th Grants & Subsidies	(763,030)	(763,030)	(521,403)	(534,438)	(547,799)	(561,494)	(575,532)	(589,920)	(604,668)	(619,784)	(635,279)
0135. Capital Grants Received	(2,974,956)	(50,000)	0	0	0	0	0	0	0	0	0
0820. Comm'th Grants new or upgraded assets	0	(50,000)	0	0	0	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	(2,839,656)	0	0	0	0	0	0	0	0	0	0
0822. Other Grants for new or upgraded assets	(135,300)	0	0	0	0	0	0	0	0	0	0
01280. Bridges Revenue	0	(7,500,000)	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	0	(7,500,000)	0	0	0	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	0	(7,500,000)	0	0	0	0	0	0	0	0	0
01300. Footpaths & Bike Track Revenue	(75,000)	(90,000)	(32,800)	(33,600)	(34,400)	(35,200)	(36,000)	(36,800)	(37,600)	(38,400)	(39,200)
0115. Grants & Subsidies Recurrent	(75,000)	(90,000)	(32,800)	(33,600)	(34,400)	(35,200)	(36,000)	(36,800)	(37,600)	(38,400)	(39,200)
0170. Comm'th Grants & Subsidies	(75,000)	(58,000)	0	0	0	0	0	0	0	0	0
0171. State Grants & Subsidies	0	(32,000)	(32,800)	(33,600)	(34,400)	(35,200)	(36,000)	(36,800)	(37,600)	(38,400)	(39,200)
01340. Regional Roads Revenue	(959,000)	(975,000)	(999,375)	(1,024,359)	(1,049,968)	(1,076,217)	(1,103,123)	(1,130,701)	(1,158,969)	(1,187,943)	(1,217,641)
0115. Grants & Subsidies Recurrent	(714,000)	(720,000)	(738,000)	(756,450)	(775,361)	(794,745)	(814,614)	(834,979)	(855,854)	(877,250)	(899,181)
0171. State Grants & Subsidies	(714,000)	(720,000)	(738,000)	(756,450)	(775,361)	(794,745)	(814,614)	(834,979)	(855,854)	(877,250)	(899,181)
0135. Capital Grants Received	(245,000)	(255,000)	(261,375)	(267,909)	(274,607)	(281,472)	(288,509)	(295,722)	(303,115)	(310,693)	(318,460)
0821. State Grants for new or upgraded assets	(245,000)	(255,000)	(261,375)	(267,909)	(274,607)	(281,472)	(288,509)	(295,722)	(303,115)	(310,693)	(318,460)
03260. Roads & Bridges Maintenance	150,000	45,000	46,124	47,249	48,375	49,500	50,000	50,000	52,875	54,000	55,125
0540. Road Maintenance	105,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	105,000	0	0	0	0	0	0	0	0	0	0
0550. Road Signs Maintenance	45,000	45,000	46,124	47,249	48,375	49,500	50,000	50,000	52,875	54,000	55,125
0301. Wages	28,800	28,800	29,520	30,240	30,960	31,680	32,400	33,120	33,840	34,560	35,280
0401. Contractors	4,050	4,050	4,151	4,252	4,354	4,455	3,931	4,658	4,759	4,860	4,961
0506. Materials Purchased	9,450	9,450	9,686	9,922	10,159	10,395	10,631	9,117	11,104	11,340	11,576
0970. Plant Hire - Internal Usage	2,700	2,700	2,767	2,835	2,902	2,970	3,038	3,105	3,172	3,240	3,308
03300. Footpaths & Bike Track Maintenance	30,000	30,000	30,749	31,500	32,251	33,000	33,749	34,500	35,251	36,000	36,750

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0560. Footpath Maintenance	**30,000**	**30,000**	**30,749**	**31,500**	**32,251**	**33,000**	**33,749**	**34,500**	**35,251**	**36,000**	**36,750**
0301. Wages	19,000	19,000	19,475	19,950	20,425	20,900	21,375	21,850	22,325	22,800	23,275
0506. Materials Purchased	6,500	6,500	6,662	6,825	6,988	7,150	7,312	7,475	7,638	7,800	7,963
0970. Plant Hire - Internal Usage	4,500	4,500	4,612	4,725	4,838	4,950	5,062	5,175	5,288	5,400	5,512
03310. Kerb & Gutter Maintenance	**22,500**	**20,000**	**20,499**	**21,000**	**21,501**	**22,000**	**20,000**	**20,000**	**20,000**	**24,000**	**24,000**
0546. Kerb & Gutter Maintenance	**22,500**	**20,000**	**20,499**	**21,000**	**21,501**	**22,000**	**20,000**	**20,000**	**20,000**	**24,000**	**24,000**
0301. Wages	7,200	7,000	7,175	7,350	7,525	7,700	7,000	7,000	7,000	8,400	8,400
0401. Contractors	8,550	6,500	6,662	6,825	6,988	7,150	6,500	6,500	6,500	7,800	7,800
0506. Materials Purchased	4,725	4,500	4,612	4,725	4,838	4,950	4,500	4,500	4,500	5,400	5,400
0970. Plant Hire - Internal Usage	2,025	2,000	2,050	2,100	2,150	2,200	2,000	2,000	2,000	2,400	2,400
03320. Road Furniture Maintenance	**5,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,000**	**8,000**	**8,400**	**8,575**
0547. Road Furniture Maintenance	**5,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,000**	**8,000**	**8,400**	**8,575**
0301. Wages	2,450	3,000	3,075	3,150	3,225	3,300	3,375	3,400	3,300	3,600	3,675
0401. Contractors	900	1,600	1,640	1,680	1,720	1,760	1,800	1,840	1,880	1,920	1,960
0506. Materials Purchased	1,350	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	300	400	410	420	430	440	450	460	470	480	490
03330. Urban Streets Maintenance	**155,000**	**180,000**	**184,500**	**189,000**	**173,750**	**175,000**	**166,250**	**157,500**	**168,750**	**190,000**	**191,250**
0515. Tree Maintenance/Management	**50,000**	**50,000**	**51,250**	**52,500**	**53,750**	**55,000**	**56,250**	**57,500**	**58,750**	**60,000**	**61,250**
0301. Wages	23,000	23,000	23,575	24,150	24,725	25,300	25,875	26,450	27,025	27,600	28,175
0401. Contractors	13,000	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0506. Materials Purchased	11,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0970. Plant Hire - Internal Usage	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0540. Road Maintenance	**105,000**	**130,000**	**133,250**	**136,500**	**120,000**	**120,000**	**110,000**	**100,000**	**110,000**	**130,000**	**130,000**
0301. Wages	45,000	59,000	60,475	61,950	55,000	55,000	50,000	44,000	50,000	59,000	59,000
0401. Contractors	22,000	25,000	25,625	26,250	25,000	25,000	21,000	20,000	21,000	25,000	25,000
0410. Other External Services	0	4,000	4,100	4,200	4,000	4,000	4,000	4,000	4,000	4,000	4,000
0506. Materials Purchased	8,000	10,000	10,250	10,500	8,000	8,000	8,000	8,000	8,000	10,000	10,000
0507. Inventory Issued From Store	10,000	10,000	10,250	10,500	8,000	8,000	8,000	8,000	8,000	10,000	10,000
0970. Plant Hire - Internal Usage	20,000	22,000	22,550	23,100	20,000	20,000	19,000	16,000	19,000	22,000	22,000
03340. Regional Roads Maintenance	**369,000**	**265,000**	**488,000**	**500,200**	**512,705**	**525,523**	**538,661**	**552,127**	**565,930**	**580,079**	**594,581**
0540. Road Maintenance	**369,000**	**265,000**	**488,000**	**500,200**	**512,705**	**525,523**	**538,661**	**552,127**	**565,930**	**580,079**	**594,581**
0301. Wages	116,000	100,000	264,750	280,000	294,455	300,000	310,000	320,000	326,680	331,000	339,831
0401. Contractors	68,000	40,000	50,000	46,000	43,000	44,000	45,161	46,000	47,000	48,000	50,000
0506. Materials Purchased	80,000	50,000	51,250	53,000	53,750	58,000	58,000	57,500	58,750	61,079	61,250
0507. Inventory Issued From Store	40,000	20,000	22,000	21,200	21,500	22,500	23,500	23,627	23,500	24,000	24,500
0970. Plant Hire - Internal Usage	65,000	55,000	100,000	100,000	100,000	101,023	102,000	105,000	110,000	116,000	119,000
03350. Sealed Rural Roads	**1,280,000**	**1,580,000**	**1,582,000**	**1,584,000**	**1,586,000**	**1,590,000**	**1,580,000**	**1,590,000**	**1,590,000**	**1,596,000**	**1,598,000**
0540. Road Maintenance	**80,000**	**80,000**	**82,000**	**84,000**	**86,000**	**90,000**	**80,000**	**90,000**	**90,000**	**96,000**	**98,000**
0301. Wages	25,000	25,000	25,625	26,250	26,875	28,125	25,000	28,125	28,125	30,000	30,625
0401. Contractors	10,000	10,000	10,250	10,500	10,750	11,250	10,000	11,250	11,250	12,000	12,250
0506. Materials Purchased	5,000	5,000	5,125	5,250	5,375	5,625	5,000	5,625	5,625	6,000	6,125
0507. Inventory Issued From Store	15,000	15,000	15,375	15,750	16,125	16,875	15,000	16,875	16,875	18,000	18,375
0970. Plant Hire - Internal Usage	25,000	25,000	25,625	26,250	26,875	28,125	25,000	28,125	28,125	30,000	30,625
0680. Depreciation	**1,200,000**	**1,500,000**	**1,500,000**	**1,500,000**	**1,500,000**	**1,500,000**	**1,500,000**	**1,500,000**	**1,500,000**	**1,500,000**	**1,500,000**
0740. Depreciation Expense	1,200,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
03360. Unsealed Rural Roads Maintenance	**398,000**	**418,000**	**410,000**	**405,000**	**420,000**	**410,000**	**440,000**	**440,000**	**435,000**	**430,000**	**440,000**
0540. Road Maintenance	**398,000**	**418,000**	**410,000**	**405,000**	**420,000**	**410,000**	**440,000**	**440,000**	**435,000**	**430,000**	**440,000**
0301. Wages	168,000	188,000	200,000	200,000	210,000	200,000	230,000	230,000	225,000	200,000	230,000
0401. Contractors	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0506. Materials Purchased	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
0507. Inventory Issued From Store	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	5,000
0970. Plant Hire - Internal Usage	200,000	200,000	180,000	175,000	180,000	180,000	180,000	180,000	180,000	155,000	180,000
07260. Roads & Bridges Capital Works	**0**	**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0742. Road Signs Construction	**0**	**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	0	50,000	0	0	0	0	0	0	0	0	0
07280. Bridges Capital Works	**1,839,656**	**7,700,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0745. Bridge & Culvert Capital Works	**1,839,656**	**7,700,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	1,839,656	7,700,000	0	0	0	0	0	0	0	0	0
07300. Footpaths & Bike Track Capital Works	**75,000**	**122,000**	**65,600**	**67,200**	**68,800**	**70,400**	**72,000**	**73,600**	**75,200**	**76,800**	**78,400**
0761. Bike Track Capital Works	**0**	**122,000**	**65,600**	**67,200**	**68,800**	**70,400**	**72,000**	**73,600**	**75,200**	**76,800**	**78,400**
0301. Wages	0	34,000	34,850	35,700	36,550	37,400	38,250	39,100	39,950	40,800	41,650
0401. Contractors	0	66,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0506. Materials Purchased	0	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0507. Inventory Issued From Store	0	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	0	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0762. Pedestrian Access Program	**75,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0301. Wages	35,000	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	25,000	0	0	0	0	0	0	0	0	0	0
0507. Inventory Issued From Store	5,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	10,000	0	0	0	0	0	0	0	0	0	0
07330. Urban Streets Capital Works	**665,010**	**363,030**	**267,653**	**276,938**	**286,549**	**296,494**	**306,781**	**317,419**	**328,417**	**339,784**	**351,529**
0740. Road Capital Works	**665,010**	**363,030**	**267,653**	**276,938**	**286,549**	**296,494**	**306,781**	**317,419**	**328,417**	**339,784**	**351,529**
0301. Wages	40,000	113,030	61,403	100,000	102,549	106,494	107,000	110,419	113,157	113,784	101,529
0302. Overtime	0	0	0	0	0	0	0	0	10	0	0
0401. Contractors	575,010	200,000	160,000	138,938	139,000	140,000	148,000	150,000	160,000	170,000	200,000
0506. Materials Purchased	10,000	10,000	10,250	8,000	9,000	10,000	11,250	11,000	11,750	12,000	10,000
0507. Inventory Issued From Store	30,000	20,000	18,000	15,000	18,000	20,000	20,000	23,000	23,500	20,000	20,000
0970. Plant Hire - Internal Usage	10,000	20,000	18,000	15,000	18,000	20,000	20,531	23,000	20,000	24,000	20,000
07340. Regional Roads Capital Works	**490,000**	**510,000**	**511,375**	**524,159**	**537,263**	**550,695**	**564,462**	**578,574**	**593,038**	**607,864**	**623,061**
0740. Road Capital Works	**490,000**	**510,000**	**511,375**	**524,159**	**537,263**	**550,695**	**564,462**	**578,574**	**593,038**	**607,864**	**623,061**
0301. Wages	77,000	100,000	102,500	104,159	104,263	105,695	110,462	111,074	117,038	125,864	122,186
0401. Contractors	294,000	295,000	295,000	305,000	315,000	323,000	327,000	338,500	346,000	351,000	361,375
0506. Materials Purchased	6,000	20,000	20,500	20,000	20,000	22,000	22,000	23,000	20,000	24,000	24,500
0970. Plant Hire - Internal Usage	113,000	95,000	93,375	95,000	98,000	100,000	105,000	106,000	110,000	107,000	115,000
07350. Sealed Rural Roads Capital Works	**1,176,320**	**250,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**
0740. Road Capital Works	**1,176,320**	**250,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**
0301. Wages	181,875	105,500	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000
0401. Contractors	457,940	85,000	71,000	71,000	71,000	71,000	71,000	71,000	71,000	71,000	71,000
0506. Materials Purchased	293,105	20,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
0507. Inventory Issued From Store	4,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
0970. Plant Hire - Internal Usage	239,400	37,500	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
07360. Unsealed Rural Roads Capital Works	**157,000**	**150,000**	**153,750**	**157,500**	**161,250**	**165,000**	**168,750**	**172,500**	**176,250**	**180,000**	**183,750**
0740. Road Capital Works	**157,000**	**150,000**	**153,750**	**157,500**	**161,250**	**165,000**	**168,750**	**172,500**	**176,250**	**180,000**	**183,750**
0301. Wages	52,050	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
0401. Contractors	63,000	46,000	47,150	48,300	49,450	50,600	51,750	52,900	54,050	55,200	56,350
0506. Materials Purchased	4,200	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0507. Inventory Issued From Store	3,150	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	34,600	37,000	37,925	38,850	39,775	40,700	41,625	42,550	43,475	44,400	45,325

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
Street Lighting	39,000	51,000	52,275	53,550	54,825	56,100	57,375	58,650	59,925	61,200	62,475
01390. Street Lighting Revenue	(36,000)	(39,000)	(39,975)	(40,950)	(41,925)	(42,900)	(43,875)	(44,850)	(45,825)	(46,800)	(47,775)
0115. Grants & Subsidies Recurrent	(36,000)	(39,000)	(39,975)	(40,950)	(41,925)	(42,900)	(43,875)	(44,850)	(45,825)	(46,800)	(47,775)
0171. State Grants & Subsidies	(36,000)	(39,000)	(39,975)	(40,950)	(41,925)	(42,900)	(43,875)	(44,850)	(45,825)	(46,800)	(47,775)
03390. Street Lighting Operations	75,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
0415. Utilities	75,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
0520. Electricity	75,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
Stormwater Drainage	184,183	207,183	212,362	217,542	222,721	227,901	233,082	238,260	243,439	248,620	253,800
03400. Stormwater Drainage Maintenance	129,183	165,183	169,313	173,442	177,572	181,701	185,831	189,960	194,090	198,220	202,349
0570. Stormwater Drainage Maintenance	44,000	55,000	56,375	57,750	59,125	60,500	61,875	63,250	64,625	66,000	67,375
0301. Wages	24,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0401. Contractors	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0506. Materials Purchased	5,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	5,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0572. Levy Works	0	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0301. Wages	0	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0401. Contractors	0	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0506. Materials Purchased	0	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0970. Plant Hire - Internal Usage	0	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0680. Depreciation	85,183	85,183	87,313	89,442	91,572	93,701	95,831	97,960	100,090	102,220	104,349
0740. Depreciation Expense	85,183	85,183	87,313	89,442	91,572	93,701	95,831	97,960	100,090	102,220	104,349
07400. Stormwater Drainage Capital Works	55,000	42,000	43,049	44,100	45,149	46,200	47,251	48,300	49,349	50,400	51,451
0770. Stormwater Drainage Capital Works	55,000	42,000	43,049	44,100	45,149	46,200	47,251	48,300	49,349	50,400	51,451
0301. Wages	13,750	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0401. Contractors	5,500	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
0506. Materials Purchased	30,250	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0970. Plant Hire - Internal Usage	5,500	5,500	5,637	5,775	5,912	6,050	6,188	6,325	6,462	6,600	6,738
Waste Management	72,100	26,876	27,548	28,221	28,891	29,563	30,236	30,908	31,579	32,251	32,922
01410. Waste Management Revenue	(569,223)	(561,593)	(575,632)	(589,672)	(603,713)	(617,753)	(631,792)	(645,831)	(659,872)	(673,912)	(687,952)
0100. Rates & Charges	(514,438)	(515,593)	(528,482)	(541,372)	(554,263)	(567,153)	(580,042)	(592,931)	(605,822)	(618,712)	(631,602)
0030. Rates Council Pensioner Concession	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0034. Rates Interest Penalty	(6,000)	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
0039. Waste Management Charge	(60,724)	(60,489)	(62,001)	(63,513)	(65,026)	(66,538)	(68,050)	(69,562)	(71,075)	(72,587)	(74,099)
0040. Domestic Waste Annual Charge	(341,106)	(339,160)	(347,639)	(356,118)	(364,597)	(373,076)	(381,555)	(390,034)	(398,513)	(406,992)	(415,471)
0041. Non Domestic Waste Annual Charge	(111,200)	(114,536)	(117,399)	(120,263)	(123,126)	(125,990)	(128,853)	(131,716)	(134,580)	(137,443)	(140,307)
0045. Tip Access Charge	(15,408)	(15,408)	(15,793)	(16,178)	(16,564)	(16,949)	(17,334)	(17,719)	(18,104)	(18,490)	(18,875)
0110. User Fees & Charges	(5,000)	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
0143. Other User Charges (Sundry)	(5,000)	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
0115. Grants & Subsidies Recurrent	(10,725)	(11,000)	(11,275)	(11,550)	(11,825)	(12,100)	(12,375)	(12,650)	(12,925)	(13,200)	(13,475)
0170. Comm'th Grants & Subsidies	(10,725)	(11,000)	(11,275)	(11,550)	(11,825)	(12,100)	(12,375)	(12,650)	(12,925)	(13,200)	(13,475)
0130. Other Income	(39,060)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0220. Other Sundry Income	(39,060)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
01430. Waste Disposal Site Revenue	(3,500)	0	0	0	0	0	0	0	0	0	0
0110. User Fees & Charges	(3,000)	0	0	0	0	0	0	0	0	0	0
0143. Other User Charges (Sundry)	(3,000)	0	0	0	0	0	0	0	0	0	0
0130. Other Income	(500)	0	0	0	0	0	0	0	0	0	0
0220. Other Sundry Income	(500)	0	0	0	0	0	0	0	0	0	0
03420. Domestic Refuse Collection	125,000	132,000	135,300	138,600	141,900	145,200	148,500	151,800	155,100	158,400	161,700
0622. Kerb Side Collections	125,000	132,000	135,300	138,600	141,900	145,200	148,500	151,800	155,100	158,400	161,700

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0401. Contractors	125,000	132,000	135,300	138,600	141,900	145,200	148,500	151,800	155,100	158,400	161,700
03430. Waste Disposal Site Operations	**387,323**	**415,294**	**425,676**	**436,059**	**446,441**	**456,823**	**467,206**	**477,588**	**487,970**	**498,353**	**508,735**
0623. Waste Site Maintenance	**342,000**	**340,000**	**348,500**	**357,000**	**365,500**	**374,000**	**382,500**	**391,000**	**399,500**	**408,000**	**416,500**
0301. Wages	140,000	130,000	133,250	136,500	139,750	143,000	146,250	149,500	152,750	156,000	159,250
0302. Overtime	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0401. Contractors	0	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0410. Other External Services	117,000	120,000	123,000	126,000	129,000	132,000	135,000	138,000	141,000	144,000	147,000
0506. Materials Purchased	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0632. General Asset Insurance	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	70,000	70,000	71,750	73,500	75,250	77,000	78,750	80,500	82,250	84,000	85,750
0624. Recycling Operations	**40,000**	**40,000**	**41,000**	**42,000**	**43,000**	**44,000**	**45,000**	**46,000**	**47,000**	**48,000**	**49,000**
0301. Wages	13,000	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0401. Contractors	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0506. Materials Purchased	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0680. Depreciation	**5,323**	**35,294**	**36,176**	**37,059**	**37,941**	**38,823**	**39,706**	**40,588**	**41,470**	**42,353**	**43,235**
0740. Depreciation Expense	5,323	35,294	36,176	37,059	37,941	38,823	39,706	40,588	41,470	42,353	43,235
07430. Waste Disposal Site Capital Works	**132,500**	**41,175**	**42,204**	**43,234**	**44,263**	**45,293**	**46,322**	**47,351**	**48,381**	**49,410**	**50,439**
0820. Waste Disposal Capital Works	**132,500**	**41,175**	**42,204**	**43,234**	**44,263**	**45,293**	**46,322**	**47,351**	**48,381**	**49,410**	**50,439**
0301. Wages	20,625	14,000	14,350	14,700	15,050	15,400	15,750	16,100	16,450	16,800	17,150
0401. Contractors	91,250	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0507. Inventory Issued From Store	0	175	179	184	188	193	197	201	206	210	214
0970. Plant Hire - Internal Usage	20,625	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
Sanitation	**149,000**	**104,500**	**107,112**	**109,725**	**112,337**	**114,950**	**117,563**	**120,175**	**122,787**	**125,400**	**128,013**
03440. Street Cleaning	**35,000**	**32,000**	**32,800**	**33,600**	**34,400**	**35,200**	**36,000**	**36,800**	**37,600**	**38,400**	**39,200**
0625. Street Sweeping	**35,000**	**32,000**	**32,800**	**33,600**	**34,400**	**35,200**	**36,000**	**36,800**	**37,600**	**38,400**	**39,200**
0301. Wages	22,500	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0302. Overtime	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0401. Contractors	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	5,500	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03450. Public Amenities Maintenance	**105,500**	**65,500**	**67,137**	**68,775**	**70,412**	**72,050**	**73,688**	**75,325**	**76,962**	**78,600**	**80,238**
0425. Cleaning Costs	**101,500**	**61,500**	**63,037**	**64,575**	**66,112**	**67,650**	**69,188**	**70,725**	**72,262**	**73,800**	**75,338**
0301. Wages	50,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0302. Overtime	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0311. Other Employee Allowances	500	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	1,000	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0506. Materials Purchased	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0970. Plant Hire - Internal Usage	15,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0531. Public Amenities Maintenance	**4,000**	**4,000**	**4,100**	**4,200**	**4,300**	**4,400**	**4,500**	**4,600**	**4,700**	**4,800**	**4,900**
0301. Wages	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0507. Inventory Issued From Store	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
03460. Other Sanitation Expenditure	**8,500**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0500. General Maintenance	**8,500**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0301. Wages	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0401. Contractors	500	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	1,000	0	0	0	0	0	0	0	0	0	0
Aerodrome	**123,654**	**295,002**	**59,270**	**60,718**	**62,165**	**63,608**	**65,052**	**66,500**	**67,948**	**69,392**	**70,836**

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
01510. Aerodrome Revenue	(2,500)	(239,676)	(2,562)	(2,625)	(2,688)	(2,750)	(2,812)	(2,875)	(2,938)	(3,000)	(3,062)
0110. User Fees & Charges	(2,500)	(2,500)	(2,562)	(2,625)	(2,688)	(2,750)	(2,812)	(2,875)	(2,938)	(3,000)	(3,062)
0138. Rental / Lease Properties Income	(2,500)	(2,500)	(2,562)	(2,625)	(2,688)	(2,750)	(2,812)	(2,875)	(2,938)	(3,000)	(3,062)
0135. Capital Grants Received	0	(237,176)	0	0	0	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	0	(237,176)	0	0	0	0	0	0	0	0	0
03510. Aerodrome Operations	72,900	60,326	61,832	63,343	64,853	66,358	67,864	69,375	70,886	72,392	73,898
0350. Office Administration Expenditure	500	500	512	525	538	550	562	575	588	600	612
0640. Telephone Charges	500	500	512	525	538	550	562	575	588	600	612
0415. Utilities	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0520. Electricity	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0510. Grounds Maintenance	25,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0301. Wages	15,000	14,200	14,555	14,910	15,265	15,620	15,975	16,330	16,685	17,040	17,395
0401. Contractors	7,000	800	820	840	860	880	900	920	940	960	980
0506. Materials Purchased	0	200	205	210	215	220	225	230	235	240	245
0970. Plant Hire - Internal Usage	3,000	4,800	4,920	5,040	5,160	5,280	5,400	5,520	5,640	5,760	5,880
0530. Building Maintenance	18,000	10,000	10,248	10,500	10,752	11,000	11,248	11,500	11,752	12,000	12,250
0301. Wages	2,000	900	922	945	968	990	1,012	1,035	1,058	1,080	1,102
0401. Contractors	13,200	8,900	9,122	9,345	9,568	9,790	10,012	10,235	10,458	10,680	10,902
0410. Other External Services	2,800	100	102	105	108	110	112	115	118	120	123
0970. Plant Hire - Internal Usage	0	100	102	105	108	110	112	115	118	120	123
0610. Airstrip Apron & Marker Maintenance	17,000	17,426	17,862	18,298	18,733	19,168	19,604	20,040	20,476	20,912	21,346
0301. Wages	3,000	5,228	5,359	5,489	5,620	5,751	5,882	6,012	6,143	6,274	6,404
0401. Contractors	5,000	3,834	3,930	4,026	4,122	4,217	4,313	4,409	4,505	4,601	4,697
0506. Materials Purchased	7,000	6,273	6,430	6,587	6,743	6,900	7,057	7,214	7,371	7,528	7,684
0970. Plant Hire - Internal Usage	2,000	2,091	2,143	2,196	2,248	2,300	2,352	2,405	2,457	2,509	2,561
0680. Depreciation	7,400	7,400	7,585	7,770	7,955	8,140	8,325	8,510	8,695	8,880	9,065
0740. Depreciation Expense	7,400	7,400	7,585	7,770	7,955	8,140	8,325	8,510	8,695	8,880	9,065
07510. Aerodrome Capital Works	53,254	474,352	0	0	0	0	0	0	0	0	0
0712. Other Improvements to Land Capital Works	38,254	474,352	0	0	0	0	0	0	0	0	0
0401. Contractors	30,419	474,352	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	7,835	0	0	0	0	0	0	0	0	0	0
0810. Airstrip Apron & Marker Capital Works	15,000	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	15,000	0	0	0	0	0	0	0	0	0	0
Quarry Operations	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03520. Quarries & Pits Operations	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0640. Quarry Operations	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0300. Salaries	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0301. Wages	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0401. Contractors	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
Cemeteries	102,200	72,200	64,255	65,810	67,365	68,420	69,475	70,530	71,585	72,640	73,695
01530. Cemetery Revenue	(45,000)	(50,000)	(51,250)	(52,500)	(53,750)	(55,000)	(56,250)	(57,500)	(58,750)	(60,000)	(61,250)
0110. User Fees & Charges	(45,000)	(50,000)	(51,250)	(52,500)	(53,750)	(55,000)	(56,250)	(57,500)	(58,750)	(60,000)	(61,250)
0119. Cemetery/crematoria fees	(25,000)	(30,000)	(30,750)	(31,500)	(32,250)	(33,000)	(33,750)	(34,500)	(35,250)	(36,000)	(36,750)
0143. Other User Charges (Sundry)	(20,000)	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
03530. Cemetery Operations	77,200	92,200	94,505	96,810	99,115	101,420	103,725	106,030	108,335	110,640	112,945
0514. Memorial Monument & Plaque Maintenance	16,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0506. Materials Purchased	16,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0630. Cemetery Maintenance	60,000	75,000	76,875	78,750	80,625	82,500	84,375	86,250	88,125	90,000	91,875

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0301. Wages	33,200	43,200	44,280	45,360	46,440	47,520	48,600	49,680	50,760	51,840	52,920
0401. Contractors	10,400	5,400	5,535	5,670	5,805	5,940	6,075	6,210	6,345	6,480	6,615
0506. Materials Purchased	5,400	10,400	10,660	10,920	11,180	11,440	11,700	11,960	12,220	12,480	12,740
0970. Plant Hire - Internal Usage	11,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0680. Depreciation	**1,200**	**1,200**	**1,230**	**1,260**	**1,290**	**1,320**	**1,350**	**1,380**	**1,410**	**1,440**	**1,470**
0740. Depreciation Expense	1,200	1,200	1,230	1,260	1,290	1,320	1,350	1,380	1,410	1,440	1,470
07530. Cemetery Capital Works	**70,000**	**30,000**	**21,000**	**21,500**	**22,000**	**22,000**	**22,000**	**22,000**	**22,000**	**22,000**	**22,000**
0712. Other Improvements to Land Capital Works	**70,000**	**30,000**	**21,000**	**21,500**	**22,000**	**22,000**	**22,000**	**22,000**	**22,000**	**22,000**	**22,000**
0301. Wages	17,500	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	42,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0506. Materials Purchased	7,000	14,000	4,600	4,700	4,800	4,400	4,000	3,600	3,200	2,800	2,400
0970. Plant Hire - Internal Usage	3,500	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
Plant Operations	**418,000**	**485,000**	**486,325**	**375,450**	**373,875**	**378,500**	**361,125**	**473,750**	**394,375**	**417,000**	**390,625**
01540. Plant & Workshop Operating Revenue	**(12,000)**	**(15,000)**	**(15,375)**	**(15,750)**	**(16,125)**	**(16,500)**	**(16,875)**	**(17,250)**	**(17,625)**	**(18,000)**	**(18,375)**
0110. User Fees & Charges	**(12,000)**	**(15,000)**	**(15,375)**	**(15,750)**	**(16,125)**	**(16,500)**	**(16,875)**	**(17,250)**	**(17,625)**	**(18,000)**	**(18,375)**
0143. Other User Charges (Sundry)	(12,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
03550. Plant Operating Expenses	**821,000**	**845,000**	**866,125**	**887,250**	**908,375**	**929,500**	**950,625**	**971,750**	**992,875**	**1,014,000**	**1,035,125**
0505. Plant Operating Expenditure	**491,000**	**495,000**	**507,375**	**519,750**	**532,125**	**544,500**	**556,875**	**569,250**	**581,625**	**594,000**	**606,375**
0301. Wages	65,000	80,000	82,000	84,000	86,000	88,000	90,000	92,000	94,000	96,000	98,000
0401. Contractors	30,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0506. Materials Purchased	90,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
0507. Inventory Issued From Store	160,000	160,000	164,000	168,000	172,000	176,000	180,000	184,000	188,000	192,000	196,000
0570. Tyres/Tubes	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0603. Other Sundry Expenses	80,000	80,000	82,000	84,000	86,000	88,000	90,000	92,000	94,000	96,000	98,000
0632. General Asset Insurance	500	0	0	0	0	0	0	0	0	0	0
0635. Motor Vehicle Insurance	45,500	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	**330,000**	**350,000**	**358,750**	**367,500**	**376,250**	**385,000**	**393,750**	**402,500**	**411,250**	**420,000**	**428,750**
0740. Depreciation Expense	330,000	350,000	358,750	367,500	376,250	385,000	393,750	402,500	411,250	420,000	428,750
03560. Plant Recovery of Operating Costs	**(821,000)**	**(845,000)**	**(866,125)**	**(887,250)**	**(908,375)**	**(929,500)**	**(950,625)**	**(971,750)**	**(992,875)**	**(1,014,000)**	**(1,035,125)**
0975. Plant Hire Recovery (Internal)	**(821,000)**	**(845,000)**	**(866,125)**	**(887,250)**	**(908,375)**	**(929,500)**	**(950,625)**	**(971,750)**	**(992,875)**	**(1,014,000)**	**(1,035,125)**
0975. Plant Hire Recovered	(821,000)	(845,000)	(866,125)	(887,250)	(908,375)	(929,500)	(950,625)	(971,750)	(992,875)	(1,014,000)	(1,035,125)
07540. Plant Purchases	**430,000**	**500,000**	**501,700**	**391,200**	**390,000**	**395,000**	**378,000**	**491,000**	**412,000**	**435,000**	**409,000**
0705. Plant Purchases	**430,000**	**500,000**	**501,700**	**391,200**	**390,000**	**395,000**	**378,000**	**491,000**	**412,000**	**435,000**	**409,000**
0555. Plant Purchases	430,000	500,000	501,700	391,200	390,000	395,000	378,000	491,000	412,000	435,000	409,000
Depot Operations	**93,300**	**91,300**	**93,582**	**95,865**	**98,147**	**100,430**	**102,713**	**104,995**	**107,277**	**109,560**	**111,843**
03570. Works Depot Operations	**93,300**	**91,300**	**93,582**	**95,865**	**98,147**	**100,430**	**102,713**	**104,995**	**107,277**	**109,560**	**111,843**
0415. Utilities	**6,300**	**6,300**	**6,457**	**6,615**	**6,772**	**6,930**	**7,088**	**7,245**	**7,402**	**7,560**	**7,718**
0518. Water Charges	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0520. Electricity	3,500	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
0603. Other Sundry Expenses	800	800	820	840	860	880	900	920	940	960	980
0640. Telephone Charges	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0450. Sundry Expenses	**25,000**	**25,000**	**25,625**	**26,250**	**26,875**	**27,500**	**28,125**	**28,750**	**29,375**	**30,000**	**30,625**
0508. Protective Clothing & Accessories	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0501. Tools Replacement/Repairs	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0525. Tools/Equipment Expensed (under $xxxx)	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0530. Building Maintenance	**5,000**	**3,000**	**3,075**	**3,150**	**3,225**	**3,300**	**3,375**	**3,450**	**3,525**	**3,600**	**3,675**
0410. Other External Services	5,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0591. Fixed Plant & Equipment Maintenance	**52,000**	**52,000**	**53,300**	**54,600**	**55,900**	**57,200**	**58,500**	**59,800**	**61,100**	**62,400**	**63,700**

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0301. Wages	23,000	23,000	23,575	24,150	24,725	25,300	25,875	26,450	27,025	27,600	28,175
0401. Contractors	13,000	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0410. Other External Services	6,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0506. Materials Purchased	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03580. Works / Labour Overheads	**1,160,000**	**1,184,000**	**1,213,600**	**1,243,200**	**1,272,800**	**1,302,400**	**1,332,000**	**1,361,600**	**1,391,200**	**1,420,800**	**1,450,400**
0300. Employee Costs	**1,095,000**	**1,114,000**	**1,141,850**	**1,169,700**	**1,197,550**	**1,225,400**	**1,253,250**	**1,281,100**	**1,308,950**	**1,336,800**	**1,364,650**
0311. Other Employee Allowances	5,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0315. Fringe Benefit Taxes	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0321. Public Holidays	60,000	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
0322. Annual Leave	270,000	270,000	276,750	283,500	290,250	297,000	303,750	310,500	317,250	324,000	330,750
0323. Sick Leave	100,000	120,000	123,000	126,000	129,000	132,000	135,000	138,000	141,000	144,000	147,000
0324. Long Service Leave	150,000	150,000	153,750	157,500	161,250	165,000	168,750	172,500	176,250	180,000	183,750
0326. Other Leave Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0330. Superannuation - Council Contribution	350,000	350,000	358,750	367,500	376,250	385,000	393,750	402,500	411,250	420,000	428,750
0340. Other Employee Costs	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0341. Medicals	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0345. Workers Compensation Insurance	115,000	115,000	117,875	120,750	123,625	126,500	129,375	132,250	135,125	138,000	140,875
0310. Staff Training	**65,000**	**70,000**	**71,750**	**73,500**	**75,250**	**77,000**	**78,750**	**80,500**	**82,250**	**84,000**	**85,750**
0301. Wages	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0644. Course Seminar & Conference Registration	20,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0646. Travel Accommodation	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03590. Works / Labour Overhead Recovery	**(1,160,000)**	**(1,184,000)**	**(1,213,600)**	**(1,243,200)**	**(1,272,800)**	**(1,302,400)**	**(1,332,000)**	**(1,361,600)**	**(1,391,200)**	**(1,420,800)**	**(1,450,400)**
0986. Oncosts Recovered	**(1,160,000)**	**(1,184,000)**	**(1,213,600)**	**(1,243,200)**	**(1,272,800)**	**(1,302,400)**	**(1,332,000)**	**(1,361,600)**	**(1,391,200)**	**(1,420,800)**	**(1,450,400)**
0986. Oncosts Recovered	(1,160,000)	(1,184,000)	(1,213,600)	(1,243,200)	(1,272,800)	(1,302,400)	(1,332,000)	(1,361,600)	(1,391,200)	(1,420,800)	(1,450,400)
Private Works	**(10,000)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
01600. Private Works Revenue	**(100,000)**	**(100,000)**	**(102,500)**	**(105,000)**	**(107,500)**	**(110,000)**	**(112,500)**	**(115,000)**	**(117,500)**	**(120,000)**	**(122,500)**
0110. User Fees & Charges	**(100,000)**	**(100,000)**	**(102,500)**	**(105,000)**	**(107,500)**	**(110,000)**	**(112,500)**	**(115,000)**	**(117,500)**	**(120,000)**	**(122,500)**
0143. Other User Charges (Sundry)	(100,000)	(100,000)	(102,500)	(105,000)	(107,500)	(110,000)	(112,500)	(115,000)	(117,500)	(120,000)	(122,500)
03600. Private Works	**90,000**	**90,000**	**92,250**	**94,500**	**96,750**	**99,000**	**101,250**	**103,500**	**105,750**	**108,000**	**110,250**
0695. Private Works	**90,000**	**90,000**	**92,250**	**94,500**	**96,750**	**99,000**	**101,250**	**103,500**	**105,750**	**108,000**	**110,250**
0301. Wages	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0506. Materials Purchased	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0970. Plant Hire - Internal Usage	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
Recreation Sport Leisure	**372,000**	**320,000**	**327,250**	**304,500**	**311,750**	**319,000**	**326,250**	**333,500**	**340,750**	**348,000**	**355,250**
03720. Swimming Pool(s) Operations	**317,000**	**290,000**	**297,250**	**304,500**	**311,750**	**319,000**	**326,250**	**333,500**	**340,750**	**348,000**	**355,250**
0415. Utilities	**60,000**	**60,000**	**61,500**	**63,000**	**64,500**	**66,000**	**67,500**	**69,000**	**70,500**	**72,000**	**73,500**
0518. Water Charges	45,000	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0520. Electricity	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0535. Swimming Pool Maintenance	**193,000**	**170,000**	**174,250**	**178,500**	**182,750**	**187,000**	**191,250**	**195,500**	**199,750**	**204,000**	**208,250**
0301. Wages	120,000	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0302. Overtime	8,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0311. Other Employee Allowances	0	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0401. Contractors	25,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0410. Other External Services	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	30,000	23,000	23,575	24,150	24,725	25,300	25,875	26,450	27,025	27,600	28,175
0520. Electricity	0	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	5,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0680. Depreciation	**64,000**	**60,000**	**61,500**	**63,000**	**64,500**	**66,000**	**67,500**	**69,000**	**70,500**	**72,000**	**73,500**
0740. Depreciation Expense	64,000	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
07720. Swimming Pool(s) Capital Works	**55,000**	**30,000**	**30,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0700. Other Capital Works (new/improved asset)	**55,000**	**30,000**	**30,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	55,000	30,000	30,000	0	0	0	0	0	0	0	0
Fire Prevention and Emergency Services	**289,496**	**297,820**	**305,265**	**312,711**	**320,155**	**327,602**	**335,049**	**342,493**	**349,937**	**357,384**	**364,831**
02070. Fire Control Revenue	**(461,075)**	**(120,000)**	**(123,000)**	**(126,000)**	**(129,000)**	**(132,000)**	**(135,000)**	**(138,000)**	**(141,000)**	**(144,000)**	**(147,000)**
0115. Grants & Subsidies Recurrent	**(191,075)**	**(120,000)**	**(123,000)**	**(126,000)**	**(129,000)**	**(132,000)**	**(135,000)**	**(138,000)**	**(141,000)**	**(144,000)**	**(147,000)**
0171. State Grants & Subsidies	(191,075)	(120,000)	(123,000)	(126,000)	(129,000)	(132,000)	(135,000)	(138,000)	(141,000)	(144,000)	(147,000)
0135. Capital Grants Received	**(270,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0821. State Grants for new or upgraded assets	(270,000)	0	0	0	0	0	0	0	0	0	0
04070. Fire Control Expenses	**471,105**	**413,120**	**423,447**	**433,776**	**444,103**	**454,432**	**464,761**	**475,088**	**485,415**	**495,744**	**506,073**
0350. Office Administration Expenditure	**13,000**	**13,000**	**13,325**	**13,650**	**13,975**	**14,300**	**14,625**	**14,950**	**15,275**	**15,600**	**15,925**
0603. Other Sundry Expenses	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0640. Telephone Charges	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0400. Volunteer Support	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0651. Volunteer Reimbursement of Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0405. Grants / Donations Paid	**164,410**	**202,000**	**207,050**	**212,100**	**217,150**	**222,200**	**227,250**	**232,300**	**237,350**	**242,400**	**247,450**
0622. Donations Paid	139,410	175,000	179,375	183,750	188,125	192,500	196,875	201,250	205,625	210,000	214,375
0623. Sponsorships Paid	25,000	27,000	27,675	28,350	29,025	29,700	30,375	31,050	31,725	32,400	33,075
0415. Utilities	**9,000**	**9,000**	**9,225**	**9,450**	**9,675**	**9,900**	**10,125**	**10,350**	**10,575**	**10,800**	**11,025**
0520. Electricity	9,000	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
0425. Cleaning Costs	**1,500**	**1,500**	**1,537**	**1,575**	**1,612**	**1,650**	**1,688**	**1,725**	**1,762**	**1,800**	**1,838**
0401. Contractors	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0510. Grounds Maintenance	**91,400**	**20,000**	**20,500**	**21,000**	**21,500**	**22,000**	**22,500**	**23,000**	**23,500**	**24,000**	**24,500**
0401. Contractors	91,400	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0530. Building Maintenance	**7,000**	**7,000**	**7,175**	**7,350**	**7,525**	**7,700**	**7,875**	**8,050**	**8,225**	**8,400**	**8,575**
0401. Contractors	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0410. Other External Services	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0591. Fixed Plant & Equipment Maintenance	**64,175**	**64,500**	**66,112**	**67,725**	**69,337**	**70,950**	**72,563**	**74,175**	**75,787**	**77,400**	**79,013**
0401. Contractors	32,675	33,000	33,825	34,650	35,475	36,300	37,125	37,950	38,775	39,600	40,425
0506. Materials Purchased	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0522. Fuel	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0680. Depreciation	**115,620**	**91,120**	**93,398**	**95,676**	**97,954**	**100,232**	**102,510**	**104,788**	**107,066**	**109,344**	**111,622**
0740. Depreciation Expense	115,620	91,120	93,398	95,676	97,954	100,232	102,510	104,788	107,066	109,344	111,622
04080. State Emergency Service Expenses	**9,466**	**4,700**	**4,818**	**4,935**	**5,052**	**5,170**	**5,288**	**5,405**	**5,522**	**5,640**	**5,758**
0350. Office Administration Expenditure	**2,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0640. Telephone Charges	2,000	0	0	0	0	0	0	0	0	0	0
0405. Grants / Donations Paid	**4,200**	**4,700**	**4,818**	**4,935**	**5,052**	**5,170**	**5,288**	**5,405**	**5,522**	**5,640**	**5,758**
0622. Donations Paid	4,200	4,700	4,818	4,935	5,052	5,170	5,288	5,405	5,522	5,640	5,758
0680. Depreciation	**3,266**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0740. Depreciation Expense	3,266	0	0	0	0	0	0	0	0	0	0
08070. Fire Control Capital Expenditure	**270,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0730. Building Capital Works	**270,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	270,000	0	0	0	0	0	0	0	0	0	0
Development and Environmental Services	**1,309,557**	**1,179,700**	**1,254,315**	**1,233,935**	**1,263,056**	**1,292,670**	**1,322,284**	**1,351,405**	**1,380,526**	**1,409,640**	**1,439,254**
Buildings and Property	**856,365**	**753,500**	**772,337**	**791,175**	**810,013**	**828,850**	**847,687**	**866,525**	**885,363**	**904,200**	**923,037**
01490. Buildings Revenue	**(400,280)**	**(228,000)**	**(79,950)**	**(81,900)**	**(83,850)**	**(85,800)**	**(87,750)**	**(89,700)**	**(91,650)**	**(93,600)**	**(95,550)**
0110. User Fees & Charges	**(75,280)**	**(78,000)**	**(79,950)**	**(81,900)**	**(83,850)**	**(85,800)**	**(87,750)**	**(89,700)**	**(91,650)**	**(93,600)**	**(95,550)**

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0124. Other Facility Hire	(38,000)	(38,000)	(38,950)	(39,900)	(40,850)	(41,800)	(42,750)	(43,700)	(44,650)	(45,600)	(46,550)
0138. Rental / Lease Properties Income	(30,000)	(32,000)	(32,800)	(33,600)	(34,400)	(35,200)	(36,000)	(36,800)	(37,600)	(38,400)	(39,200)
0143. Other User Charges (Sundry)	(7,280)	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
0115. Grants & Subsidies Recurrent	**(325,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0170. Comm'th Grants & Subsidies	(325,000)	0	0	0	0	0	0	0	0	0	0
0135. Capital Grants Received	**0**	**(150,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0820. Comm'th Grants new or upgraded assets	0	(150,000)	0	0	0	0	0	0	0	0	0
03490. Buildings Maintenance & Operations	**801,645**	**706,500**	**724,162**	**741,825**	**759,488**	**777,150**	**794,812**	**812,475**	**830,138**	**847,800**	**865,462**
0410. Insurance	**36,145**	**25,000**	**25,625**	**26,250**	**26,875**	**27,500**	**28,125**	**28,750**	**29,375**	**30,000**	**30,625**
0632. General Asset Insurance	36,145	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0415. Utilities	**104,000**	**91,000**	**93,275**	**95,550**	**97,825**	**100,100**	**102,375**	**104,650**	**106,925**	**109,200**	**111,475**
0518. Water Charges	15,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0520. Electricity	25,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0521. Internal Rates	60,000	54,000	55,350	56,700	58,050	59,400	60,750	62,100	63,450	64,800	66,150
0640. Telephone Charges	4,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0425. Cleaning Costs	**60,000**	**45,000**	**46,125**	**47,250**	**48,375**	**49,500**	**50,625**	**51,750**	**52,875**	**54,000**	**55,125**
0401. Contractors	60,000	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0510. Grounds Maintenance	**28,500**	**25,500**	**26,137**	**26,775**	**27,413**	**28,050**	**28,687**	**29,325**	**29,963**	**30,600**	**31,237**
0301. Wages	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0401. Contractors	6,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0506. Materials Purchased	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	2,500	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
0530. Building Maintenance	**135,000**	**95,000**	**97,375**	**99,750**	**102,125**	**104,500**	**106,875**	**109,250**	**111,625**	**114,000**	**116,375**
0301. Wages	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0401. Contractors	110,000	75,000	76,875	78,750	80,625	82,500	84,375	86,250	88,125	90,000	91,875
0506. Materials Purchased	15,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0680. Depreciation	**438,000**	**425,000**	**435,625**	**446,250**	**456,875**	**467,500**	**478,125**	**488,750**	**499,375**	**510,000**	**520,625**
0740. Depreciation Expense	438,000	425,000	435,625	446,250	456,875	467,500	478,125	488,750	499,375	510,000	520,625
07490. Buildings Capital Works	**455,000**	**275,000**	**128,125**	**131,250**	**134,375**	**137,500**	**140,625**	**143,750**	**146,875**	**150,000**	**153,125**
0730. Building Capital Works	**455,000**	**275,000**	**128,125**	**131,250**	**134,375**	**137,500**	**140,625**	**143,750**	**146,875**	**150,000**	**153,125**
0401. Contractors	455,000	275,000	128,125	131,250	134,375	137,500	140,625	143,750	146,875	150,000	153,125
Planning	**244,659**	**210,000**	**265,249**	**220,500**	**225,751**	**231,000**	**236,249**	**241,500**	**246,751**	**252,000**	**257,249**
02010. Town Planning Office Revenue	**(48,000)**	**(42,000)**	**(43,050)**	**(44,100)**	**(45,150)**	**(46,200)**	**(47,250)**	**(48,300)**	**(49,350)**	**(50,400)**	**(51,450)**
0105. Statutory Fees & Charges	**(47,000)**	**(37,000)**	**(37,925)**	**(38,850)**	**(39,775)**	**(40,700)**	**(41,625)**	**(42,550)**	**(43,475)**	**(44,400)**	**(45,325)**
0060. Rates Search/Certificate Fee	(8,000)	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
0061. Development Act Fees	(35,000)	(25,000)	(25,625)	(26,250)	(26,875)	(27,500)	(28,125)	(28,750)	(29,375)	(30,000)	(30,625)
0062. Town Planning Fees	(2,000)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
0091. Other Statutory Charges (Sundry)	(2,000)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
0125. Reimbursements	**(1,000)**	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0200. Reimbursements Other	(1,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
04010. Town Planning Office	**292,659**	**252,000**	**308,299**	**264,600**	**270,901**	**277,200**	**283,499**	**289,800**	**296,101**	**302,400**	**308,699**
0300. Employee Costs	**195,000**	**235,000**	**240,875**	**246,750**	**252,625**	**258,500**	**264,375**	**270,250**	**276,125**	**282,000**	**287,875**
0300. Salaries	195,000	235,000	240,875	246,750	252,625	258,500	264,375	270,250	276,125	282,000	287,875
0310. Staff Training	**3,600**	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0300. Salaries	2,600	0	0	0	0	0	0	0	0	0	0
0644. Course Seminar & Conference Registration	0	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0645. Air Travel	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0646. Travel Accommodation	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0350. Office Administration Expenditure	**3,000**	**3,500**	**3,587**	**3,675**	**3,763**	**3,850**	**3,937**	**4,025**	**4,113**	**4,200**	**4,287**
0501. Printing & Photocopying Costs	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0601. Advertising Press	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	0	500	512	525	538	550	562	575	588	600	612
0360. Professional Services	**86,059**	**0**	**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0405. Consultants Other	86,059	0	0	0	0	0	0	0	0	0	0
0407. IT Consultants	0	0	50,000	0	0	0	0	0	0	0	0
0365. Legal & Debt Recovery Costs	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0611. Legal Costs Other	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire (Internal)	**0**	**500**	**512**	**525**	**538**	**550**	**562**	**575**	**588**	**600**	**612**
0970. Plant Hire - Internal Usage	0	500	512	525	538	550	562	575	588	600	612
Building	**125,033**	**124,700**	**122,941**	**126,185**	**128,929**	**132,170**	**135,411**	**138,155**	**140,899**	**143,640**	**146,881**
01740. Halls & Community Centres Revenue	**(10,000)**	**(5,000)**	**(10,000)**	**(10,000)**	**(10,500)**	**(10,500)**	**(10,500)**	**(11,000)**	**(11,500)**	**(12,000)**	**(12,000)**
0110. User Fees & Charges	**(10,000)**	**(5,000)**	**(10,000)**	**(10,000)**	**(10,500)**	**(10,500)**	**(10,500)**	**(11,000)**	**(11,500)**	**(12,000)**	**(12,000)**
0125. Hall Hire	(10,000)	(5,000)	(10,000)	(10,000)	(10,500)	(10,500)	(10,500)	(11,000)	(11,500)	(12,000)	(12,000)
02020. Building Control Office Revenue	**(18,000)**	**(18,000)**	**(18,450)**	**(18,900)**	**(19,350)**	**(19,800)**	**(20,250)**	**(20,700)**	**(21,150)**	**(21,600)**	**(22,050)**
0105. Statutory Fees & Charges	**(10,000)**	**(10,000)**	**(10,250)**	**(10,500)**	**(10,750)**	**(11,000)**	**(11,250)**	**(11,500)**	**(11,750)**	**(12,000)**	**(12,250)**
0061. Development Act Fees	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0125. Reimbursements	**(8,000)**	**(8,000)**	**(8,200)**	**(8,400)**	**(8,600)**	**(8,800)**	**(9,000)**	**(9,200)**	**(9,400)**	**(9,600)**	**(9,800)**
0200. Reimbursements Other	(8,000)	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
03740. Halls & Community Centres	**51,033**	**49,500**	**50,737**	**51,975**	**53,213**	**54,450**	**55,687**	**56,925**	**58,163**	**59,400**	**60,637**
0410. Insurance	**9,533**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0632. General Asset Insurance	9,533	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0415. Utilities	**15,500**	**15,500**	**15,887**	**16,275**	**16,663**	**17,050**	**17,437**	**17,825**	**18,213**	**18,600**	**18,987**
0518. Water Charges	500	500	512	525	538	550	562	575	588	600	612
0520. Electricity	12,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0521. Internal Rates	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0425. Cleaning Costs	**13,000**	**13,000**	**13,325**	**13,650**	**13,975**	**14,300**	**14,625**	**14,950**	**15,275**	**15,600**	**15,925**
0401. Contractors	13,000	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0510. Grounds Maintenance	**1,000**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0530. Building Maintenance	**12,000**	**10,000**	**10,250**	**10,500**	**10,750**	**11,000**	**11,250**	**11,500**	**11,750**	**12,000**	**12,250**
0301. Wages	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	6,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
04020. Building Control Office	**102,000**	**98,200**	**100,654**	**103,110**	**105,566**	**108,020**	**110,474**	**112,930**	**115,386**	**117,840**	**120,294**
0300. Employee Costs	**93,000**	**88,200**	**90,405**	**92,610**	**94,815**	**97,020**	**99,225**	**101,430**	**103,635**	**105,840**	**108,045**
0300. Salaries	93,000	88,200	90,405	92,610	94,815	97,020	99,225	101,430	103,635	105,840	108,045
0310. Staff Training	**0**	**1,000**	**1,024**	**1,050**	**1,076**	**1,100**	**1,124**	**1,150**	**1,176**	**1,200**	**1,224**
0644. Course Seminar & Conference Registration	0	500	512	525	538	550	562	575	588	600	612
0646. Travel Accommodation	0	500	512	525	538	550	562	575	588	600	612
0350. Office Administration Expenditure	**1,000**	**1,000**	**1,025**	**1,050**	**1,075**	**1,100**	**1,125**	**1,150**	**1,175**	**1,200**	**1,225**
0603. Other Sundry Expenses	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0399. Agency Fees	**8,000**	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0603. Other Sundry Expenses	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
Regulatory Services	**81,000**	**88,500**	**90,713**	**92,925**	**95,138**	**97,350**	**99,562**	**101,775**	**103,988**	**106,200**	**108,412**
02030. Parking & Other Ranger Services Revenue	**(15,000)**	**(19,500)**	**(19,987)**	**(20,475)**	**(20,962)**	**(21,450)**	**(21,938)**	**(22,425)**	**(22,912)**	**(23,400)**	**(23,888)**
0105. Statutory Fees & Charges	**(15,000)**	**(18,000)**	**(18,450)**	**(18,900)**	**(19,350)**	**(19,800)**	**(20,250)**	**(20,700)**	**(21,150)**	**(21,600)**	**(22,050)**
0069. Court Fines & Costs Recovered	(3,000)	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0077. Other Infringements Fines & Penalties	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0083. Other Registration Fees	(7,000)	(7,000)	(7,175)	(7,350)	(7,525)	(7,700)	(7,875)	(8,050)	(8,225)	(8,400)	(8,575)
0130. Other Income	**0**	**(1,500)**	**(1,537)**	**(1,575)**	**(1,612)**	**(1,650)**	**(1,688)**	**(1,725)**	**(1,762)**	**(1,800)**	**(1,838)**
0220. Other Sundry Income	0	(1,500)	(1,537)	(1,575)	(1,612)	(1,650)	(1,688)	(1,725)	(1,762)	(1,800)	(1,838)
02050. Other Law & Order Revenue	**(5,000)**	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0110. User Fees & Charges	**(5,000)**	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0143. Other User Charges (Sundry)	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
04030. Parking & Other Ranger Services	**101,000**	**111,000**	**113,775**	**116,550**	**119,325**	**122,100**	**124,875**	**127,650**	**130,425**	**133,200**	**135,975**
0300. Employee Costs	**75,000**	**82,000**	**84,050**	**86,100**	**88,150**	**90,200**	**92,250**	**94,300**	**96,350**	**98,400**	**100,450**
0300. Salaries	75,000	82,000	84,050	86,100	88,150	90,200	92,250	94,300	96,350	98,400	100,450
0310. Staff Training	**0**	**3,000**	**3,075**	**3,150**	**3,225**	**3,300**	**3,375**	**3,450**	**3,525**	**3,600**	**3,675**
0644. Course Seminar & Conference Registration	0	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0350. Office Administration Expenditure	**6,000**	**6,000**	**6,150**	**6,300**	**6,450**	**6,600**	**6,750**	**6,900**	**7,050**	**7,200**	**7,350**
0603. Other Sundry Expenses	6,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0351. Animal Control	**5,000**	**5,000**	**5,125**	**5,250**	**5,375**	**5,500**	**5,625**	**5,750**	**5,875**	**6,000**	**6,125**
0401. Contractors	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire (Internal)	**15,000**	**15,000**	**15,375**	**15,750**	**16,125**	**16,500**	**16,875**	**17,250**	**17,625**	**18,000**	**18,375**
0970. Plant Hire - Internal Usage	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
04050. Other Law & Order Expenditure	**0**	**2,000**	**2,050**	**2,100**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**2,450**
0352. Abandoned Vehicles	**0**	**2,000**	**2,050**	**2,100**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**2,450**
0401. Contractors	0	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
Public Health	**2,500**	**3,000**	**3,075**	**3,150**	**3,225**	**3,300**	**3,375**	**3,450**	**3,525**	**3,600**	**3,675**
02100. Health Administration & Inspection Revenue	**(6,000)**	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0105. Statutory Fees & Charges	**(5,000)**	**(5,000)**	**(5,125)**	**(5,250)**	**(5,375)**	**(5,500)**	**(5,625)**	**(5,750)**	**(5,875)**	**(6,000)**	**(6,125)**
0091. Other Statutory Charges (Sundry)	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0110. User Fees & Charges	**(1,000)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0143. Other User Charges (Sundry)	(1,000)	0	0	0	0	0	0	0	0	0	0
04100. Health Administration & Inspection	**8,500**	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0350. Office Administration Expenditure	**500**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
0603. Other Sundry Expenses	500	0	0	0	0	0	0	0	0	0	0
0360. Professional Services	**8,000**	**8,000**	**8,200**	**8,400**	**8,600**	**8,800**	**9,000**	**9,200**	**9,400**	**9,600**	**9,800**
0405. Consultants Other	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
Grand Total	3,049,262	2,658,845	2,524,311	2,178,218	2,155,541	2,208,972	2,150,337	2,249,564	2,159,036	2,178,669	2,054,156

Less Depreciation	2,716,697	2,747,114	2,777,532	2,807,950	2,838,366	2,868,784	2,899,201	2,929,619	2,960,037	2,990,453
Net Before Capital Movements	57,852	222,803	599,314	652,409	629,394	718,447	649,637	770,583	781,368	936,297
Transfer from Aerodrome Reserve	150,000									
Transfer from Plant Reserve	150,000	150,000								
Total Transfer from Reserve	300,000	150,000	0	0	0	0	0	0	0	0
Transfer to Capital Work reserve	150,000	150,000	150,000	200,000	200,000	250,000	250,000	300,000	300,000	350,000
Transfer to Waste Reserve	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
Total Transers to Reserve		160,000	160,000	160,000	210,000	210,000	260,000	260,000	310,000	310,000	360,000
Net Working Capital Result		**197,852**	**212,803**	**439,314**	**442,409**	**419,394**	**458,447**	**389,637**	**460,583**	**471,368**	**576,297**

Hay Shire Council
General Fund Income Statement

	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
Income from Continuing Operations										
Revenue										
Rates & Charges	2,496,615	2,559,029	2,621,446	2,683,862	2,746,277	2,808,692	2,871,106	2,933,523	2,995,938	3,058,354
Base Charge Income	469,242	480,973	492,704	504,435	516,166	527,897	539,628	551,359	563,090	574,821
Statutory Fees & Charges	76,000	77,900	79,800	81,700	83,600	85,500	87,400	89,300	91,200	93,100
User Fees & Charges	353,700	386,941	395,685	404,929	413,570	422,411	431,655	440,899	450,140	459,081
Grants & Subsidies Recurrent	5,605,816	5,318,183	5,448,663	5,579,930	5,712,004	5,844,905	5,978,653	6,113,271	6,248,777	6,385,197
Interest & Investment Income	54,500	55,862	57,225	58,588	59,950	61,312	62,675	64,038	65,400	66,762
Reimbursements	58,000	59,450	60,900	62,350	63,800	65,250	66,700	68,150	69,600	71,050
Other Income	24,000	24,599	25,200	25,800	26,400	27,000	27,600	28,200	28,800	29,400
Capital Grants Received	8,870,994	261,375	267,909	274,607	281,472	288,509	295,722	303,115	310,693	318,460
Total Income from Continuing Operations	**18,008,867**	**9,224,312**	**9,449,532**	**9,676,201**	**9,903,239**	**10,131,476**	**10,361,139**	**10,591,855**	**10,823,638**	**11,056,225**
Expenditure										
Employee Costs	3,852,323	4,118,180	4,222,539	4,327,677	4,411,480	4,529,489	4,623,396	4,717,734	4,796,389	4,922,677
Depreciation	2,716,697	2,747,114	2,777,532	2,807,950	2,838,366	2,868,784	2,899,201	2,929,619	2,960,037	2,990,453
Materials Contracts	1,232,460	1,323,402	1,159,508	1,146,261	1,250,961	1,218,910	1,234,058	1,256,858	1,360,940	1,372,299
Other Costs	1,327,650	1,360,839	1,394,033	1,427,223	1,460,415	1,493,607	1,526,797	1,559,988	1,593,180	1,626,372
Borrowing Costs	48,934	43,996	38,700	33,278	27,353	21,525	15,105	8,604	1,733	0
Total Expenses from Continuing Operations	**9,178,064**	**9,593,531**	**9,592,312**	**9,742,389**	**9,988,575**	**10,132,315**	**10,298,557**	**10,472,803**	**10,712,279**	**10,911,801**
Net Operating Result For the Year	**8,830,803**	**(369,219)**	**(142,780)**	**(66,188)**	**(85,336)**	**(839)**	**62,582**	**119,052**	**111,359**	**144,424**
Net Operating Result Before Grant Contributions provided for Capital Purposes	**(40,191)**	**(630,594)**	**(410,689)**	**(340,795)**	**(366,808)**	**(289,348)**	**(233,140)**	**(184,063)**	**(199,334)**	**(174,036)**
Operating performance ratio	(40,191)	(630,594)	(410,689)	(340,795)	(366,808)	(289,348)	(233,140)	(184,063)	(199,334)	(174,036)
	9,137,873	8,962,937	9,181,623	9,401,594	9,621,767	9,842,967	10,065,417	10,288,740	10,512,945	10,737,765
	-0.44%	-7.04%	-4.47%	-3.62%	-3.81%	-2.94%	-2.32%	-1.79%	-1.90%	-1.62%

HAY SHIRE COUNCIL

GENERAL FUND BUDGETTED STATEMENT OF CASH FLOWS

	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts:										
Receipts from rates & annual charges	2,965,857	3,040,002	3,114,150	3,188,297	3,262,443	3,336,589	3,410,734	3,484,882	3,559,028	3,633,175
Receipts from user charges & Fees	429,700	464,841	475,485	486,629	497,170	507,911	519,055	530,199	541,340	552,181
Interest received	54,500	55,862	57,225	58,588	59,950	61,312	62,675	64,038	65,400	66,762
Grants and Contributions	14,476,810	5,579,558	5,716,572	5,854,537	5,993,476	6,133,414	6,274,375	6,416,386	6,559,470	6,703,657
Other operating receipts	82,000	84,049	86,100	88,150	90,200	92,250	94,300	96,350	98,400	100,450
Payments:										
Payments to employees	-3,852,323	-4,118,180	-4,222,539	-4,327,677	-4,411,480	-4,529,489	-4,623,396	-4,717,734	-4,796,389	-4,922,677
Payments for materials/contracts	-1,232,460	-1,323,402	-1,159,508	-1,146,261	-1,250,961	-1,218,910	-1,234,058	-1,256,858	-1,360,940	-1,372,299
Payments of Interest	-48,934	-43,996	-38,700	-33,278	-27,353	-21,525	-15,105	-8,604	-1,733	0
Other operating payments	-1,327,650	-1,360,839	-1,394,033	-1,427,223	-1,460,415	-1,493,607	-1,526,797	-1,559,988	-1,593,180	-1,626,372
Net cash provided by (or used in) operating activities	11,547,500	2,377,895	2,634,752	2,741,762	2,753,030	2,867,945	2,961,783	3,048,671	3,071,396	3,134,877
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts:										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets	61,400	143,300	179,800	20,000	202,000	185,000	225,000	263,000	258,000	253,000
Other proceeds										
Payments:										
Purchase Investments										
Purchase Property Plant & Equipment	-11,435,775	-2,178,181	-2,089,731	-1,978,424	-2,188,782	-2,191,816	-2,388,044	-2,385,485	-2,467,658	-2,451,580
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-11,374,375	-2,034,881	-1,909,931	-1,958,424	-1,986,782	-2,006,816	-2,163,044	-2,122,485	-2,209,658	-2,198,580

	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts:										
Proceeds from borrowings & advances										
Other Proceeds										
Payments:										
Payment of borrowings & advances	-115,273	-120,211	-125,507	-130,929	-136,854	-142,682	-149,102	-155,603	-80,370	
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	-115,273	-120,211	-125,507	-130,929	-136,854	-142,682	-149,102	-155,603	-80,370	0
Net increase/(decrease) in cash held	57,852	222,803	599,314	652,409	629,394	718,447	649,637	770,583	781,368	936,297
Cash at beginning of reporting period	6,200,000	6,257,852	6,480,655	7,079,969	7,732,378	8,361,772	9,080,219	9,729,856	10,500,439	11,281,807
Cash at end of reporting period	6,257,852	6,480,655	7,079,969	7,732,378	8,361,772	9,080,219	9,729,856	10,500,439	11,281,807	12,218,104

Hay Shire Council
General Fund Balance Sheet

	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
Assets										
Current Assets										
Cash and Investments	6,257,852	6,480,655	7,079,969	7,732,378	8,361,772	9,080,219	9,729,856	10,500,439	11,281,807	12,218,104
Receivables	275,000	281,875	288,750	295,625	302,500	309,375	316,250	323,125	330,000	336,875
Inventories	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
Other	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
Total Current Assets	6,657,852	6,890,655	7,499,969	8,162,378	8,801,772	9,530,219	10,189,856	10,970,439	11,761,807	12,708,104
Non Current Assets										
Investments										
Receivables										
Inventories	70,000	71,750	73,500	75,250	77,000	78,750	80,500	82,250	84,000	85,750
Infrastructure, Property, Plant and Equipm	128,000,000	121,260,917	120,436,466	119,630,090	118,821,656	118,002,838	117,309,831	116,621,080	115,918,988	115,089,895
Other										
Total Non Current Assets	122,000,000	121,332,667	120,509,966	119,705,340	118,898,656	118,081,588	117,390,331	116,628,097	115,922,618	115,175,645
Total Assets	128,657,852	128,223,322	128,009,935	127,867,718	127,700,428	127,611,807	127,580,187	127,598,536	127,684,425	127,883,749
Liabilities										
Current Liabilities										

Payables	246000	252150	258300	264450	270600	276750	282900	289050	295200	301350
Borrowings	115,273	120,211	125,507	130,929	136,854	142,682	149,102	80,370		
Provisions	1,700,000	1,748,750	1,797,500	1,846,250	1,895,000	1,943,750	1,992,500	2,041,250	2,090,000	2,138,750
Total Current Liabilities	2,061,273	2,121,111	2,181,307	2,241,629	2,302,454	2,363,182	2,424,502	2,410,670	2,385,200	2,440,100
Non Current Liabilities										
Payables										
Borrowings	925,985	800,836	670,033	533,682	390,903	242,393	86,871			
Provisions	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Total Non Current Liabilities	1,175,985	1,050,836	920,033	783,682	640,903	492,393	336,871	250,000	250,000	250,000
Total Liabilities	3,237,258	3,171,947	3,101,340	3,025,311	2,943,357	2,855,575	2,761,373	2,660,670	2,635,200	2,690,100
Net Assets	**125,420,594**	**125,051,375**	**124,908,595**	**124,842,407**	**124,757,071**	**124,756,232**	**124,818,814**	**124,937,866**	**125,049,225**	**125,193,649**
Equity	**(125,420,594)**	**(125,051,375)**	**(124,908,595)**	**(124,842,407)**	**(124,757,071)**	**(124,756,232)**	**(124,818,814)**	**(124,937,866)**	**(125,049,225)**	**(125,193,649)**
Retained Surplus	(25,462,594)	(25,093,375)	(24,950,595)	(24,884,407)	(24,799,071)	(24,798,232)	(24,860,814)	(24,979,866)	(25,091,225)	(25,235,649)
Asset Revaluation Reserve	(99,958,000)	(99,958,000)	(99,958,000)	(99,958,000)	(99,958,000)	(99,958,000)	(99,958,000)	(99,958,000)	(99,958,000)	(99,958,000)

Hay Shire Council
Water Fund
10 Year LTFP

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
Engineering	475,300	393,217	354,700	289,401	420,098	280,800	266,502	302,197	252,898	660,600	249,302
Water	475,300	393,217	354,700	289,401	420,098	280,800	266,502	302,197	252,898	660,600	249,302
21000. Water Revenue Fund 2	(1,136,700)	(1,209,990)	(1,143,900)	(1,171,800)	(1,199,700)	(1,227,600)	(1,255,500)	(1,283,400)	(1,311,300)	(1,339,200)	(1,367,100)
0100. Rates & Charges	(672,000)	(673,130)	(690,850)	(707,700)	(724,550)	(741,400)	(758,250)	(775,100)	(791,950)	(808,800)	(825,650)
0029. Special Rebate - Community Obligation	0	870	0	0	0	0	0	0	0	0	0
0030. Rates Council Pensioner Concession	22,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0034. Rates Interest Penalty	(1,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0042. Water Supply Annual Charge	(693,000)	(693,000)	(710,325)	(727,650)	(744,975)	(762,300)	(779,625)	(796,950)	(814,275)	(831,600)	(848,925)
0105. Statutory Fees & Charges	(1,200)	0	0	0	0	0	0	0	0	0	0
0091. Other Statutory Charges (Sundry)	(1,200)	0	0	0	0	0	0	0	0	0	0
0110. User Fees & Charges	(441,000)	(416,000)	(426,400)	(436,800)	(447,200)	(457,600)	(468,000)	(478,400)	(488,800)	(499,200)	(509,600)
0034. Rates Interest Penalty	(13,000)	(13,000)	(13,325)	(13,650)	(13,975)	(14,300)	(14,625)	(14,950)	(15,275)	(15,600)	(15,925)
0102. Water Supply Services User Charge	(425,000)	(400,000)	(410,000)	(420,000)	(430,000)	(440,000)	(450,000)	(460,000)	(470,000)	(480,000)	(490,000)
0143. Other User Charges (Sundry)	(3,000)	(3,000)	(3,075)	(3,150)	(3,225)	(3,300)	(3,375)	(3,450)	(3,525)	(3,600)	(3,675)
0115. Grants & Subsidies Recurrent	(10,500)	(105,860)	(11,275)	(11,550)	(11,825)	(12,100)	(12,375)	(12,650)	(12,925)	(13,200)	(13,475)
0170. Comm'th Grants & Subsidies	(10,500)	(11,000)	(11,275)	(11,550)	(11,825)	(12,100)	(12,375)	(12,650)	(12,925)	(13,200)	(13,475)
0171. State Grants & Subsidies	0	(94,860)	0	0	0	0	0	0	0	0	0
0120. Interest & Investment Income	(12,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0190. Interest Received Banks & Other	(12,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
23000. Water Infrastructure Operations Fund 2	824,000	861,207	774,900	793,800	812,700	831,600	850,500	869,400	888,300	907,200	926,100
0310. Staff Training	7,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0301. Wages	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0644. Course Seminar & Conference Registration	3,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0360. Professional Services	30,000	105,207	0	0	0	0	0	0	0	0	0
0301. Wages	10,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	20,000	105,207	0	0	0	0	0	0	0	0	0
0370. Subscriptions and Memberships	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0603. Other Sundry Expenses	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0415. Utilities	125,000	115,000	117,875	120,750	123,625	126,500	129,375	132,250	135,125	138,000	140,875
0518. Water Charges	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0520. Electricity	100,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
0640. Telephone Charges	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	335,000	300,000	307,500	315,000	322,500	330,000	337,500	345,000	352,500	360,000	367,500
0740. Depreciation Expense	335,000	300,000	307,500	315,000	322,500	330,000	337,500	345,000	352,500	360,000	367,500
0980. Overheads / Internal Recharges	324,000	332,000	340,300	348,600	356,900	365,200	373,500	381,800	390,100	398,400	406,700
0980. Overheads Allocated	324,000	332,000	340,300	348,600	356,900	365,200	373,500	381,800	390,100	398,400	406,700
23100. Water Infrastructure Asset Maintenance Fund 2	455,000	368,000	392,200	386,401	395,598	404,800	429,002	423,197	432,398	441,600	465,802
0581. Water Mains Maintenance	142,500	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0301. Wages	75,600	64,000	65,600	67,200	68,800	70,400	72,000	73,600	75,200	76,800	78,400
0401. Contractors	27,175	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0506. Materials Purchased	7,175	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575

Budget Item	Current Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0507. Inventory Issued From Store	8,200	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0970. Plant Hire - Internal Usage	24,350	14,000	14,350	14,700	15,050	15,400	15,750	16,100	16,450	16,800	17,150
0582. Water Meter Maintenance	**23,500**	**13,000**	**13,325**	**13,651**	**13,974**	**14,300**	**14,626**	**14,949**	**15,274**	**15,600**	**15,926**
0301. Wages	13,160	7,280	7,462	7,644	7,826	8,008	8,190	8,372	8,554	8,736	8,918
0401. Contractors	5,170	2,860	2,931	3,003	3,074	3,146	3,218	3,289	3,360	3,432	3,504
0506. Materials Purchased	3,525	1,950	1,999	2,048	2,096	2,145	2,194	2,242	2,291	2,340	2,389
0970. Plant Hire - Internal Usage	1,645	910	933	956	978	1,001	1,024	1,046	1,069	1,092	1,115
0583. Filtration Plant Maintenance	**177,500**	**155,000**	**158,875**	**162,750**	**166,624**	**170,500**	**174,376**	**178,249**	**182,124**	**186,000**	**189,876**
0301. Wages	88,750	77,500	79,438	81,375	83,312	85,250	87,188	89,125	91,062	93,000	94,938
0401. Contractors	31,950	27,900	28,597	29,295	29,992	30,690	31,388	32,085	32,782	33,480	34,178
0506. Materials Purchased	47,925	41,850	42,896	43,942	44,989	46,035	47,081	48,127	49,174	50,220	51,266
0970. Plant Hire - Internal Usage	8,875	7,750	7,944	8,138	8,331	8,525	8,719	8,912	9,106	9,300	9,494
0584. Reservoir Maintenance	**27,500**	**25,000**	**40,625**	**26,250**	**26,875**	**27,500**	**43,125**	**28,750**	**29,375**	**30,000**	**45,625**
0301. Wages	6,325	4,600	4,715	4,830	4,945	5,060	5,175	5,290	5,405	5,520	5,635
0401. Contractors	18,425	18,400	33,860	19,320	19,780	20,240	35,700	21,160	21,620	22,080	37,540
0506. Materials Purchased	2,200	1,600	1,640	1,680	1,720	1,760	1,800	1,840	1,880	1,920	1,960
0970. Plant Hire - Internal Usage	550	400	410	420	430	440	450	460	470	480	490
0590. Pump Station Maintenance	**84,000**	**75,000**	**76,875**	**78,750**	**80,625**	**82,500**	**84,375**	**86,249**	**88,125**	**90,000**	**91,875**
0301. Wages	42,840	38,250	39,206	40,162	41,119	42,075	43,031	43,988	44,944	45,900	46,856
0401. Contractors	29,400	26,250	26,906	27,562	28,219	28,875	29,531	30,187	30,844	31,500	32,156
0506. Materials Purchased	7,560	6,750	6,919	7,088	7,256	7,425	7,594	7,762	7,931	8,100	8,269
0970. Plant Hire - Internal Usage	4,200	3,750	3,844	3,938	4,031	4,125	4,219	4,312	4,406	4,500	4,594
27000. Water Infrastructure Capital Works Fund 2	**333,000**	**374,000**	**331,500**	**281,000**	**411,500**	**272,000**	**242,500**	**293,000**	**243,500**	**651,000**	**224,500**
0781. Water Mains Capital Works	**55,000**	**195,000**	**181,500**	**181,000**	**181,500**	**182,000**	**182,500**	**183,000**	**183,500**	**196,000**	**184,500**
0301. Wages	20,000	60,000	60,000	63,000	64,500	66,000	67,500	69,000	70,500	83,000	73,500
0401. Contractors	0	55,000	37,000	34,000	31,000	28,000	25,000	22,000	19,000	17,000	13,000
0506. Materials Purchased	20,000	60,000	60,000	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
0970. Plant Hire - Internal Usage	15,000	20,000	24,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0783. Filtration Plant Capital Works	**10,000**	**65,000**	**15,000**	**15,000**	**115,000**	**65,000**	**15,000**	**85,000**	**15,000**	**15,000**	**15,000**
0401. Contractors	10,000	65,000	15,000	15,000	115,000	65,000	15,000	85,000	15,000	15,000	15,000
0784. Reservoir Capital Works	**175,000**	**0**	**0**	**0**	**110,000**	**0**	**0**	**0**	**0**	**415,000**	**0**
0401. Contractors	175,000	0	0	0	110,000	0	0	0	0	415,000	0
0790. Pump Station Capital Works	**93,000**	**114,000**	**135,000**	**85,000**	**5,000**	**25,000**	**45,000**	**25,000**	**45,000**	**25,000**	**25,000**
0401. Contractors	55,000	114,000	135,000	85,000	5,000	25,000	45,000	25,000	45,000	25,000	25,000
0506. Materials Purchased	38,000	0	0	0	0	0	0	0	0	0	0
Grand Total	**475,300**	**393,217**	**354,700**	**289,401**	**420,098**	**280,800**	**266,502**	**302,197**	**252,898**	**660,600**	**249,302**
Less Depreciation		300,000	307,500	315,000	322,500	330,000	337,500	345,000	352,500	360,000	367,500
Working Capital Result		(93,217)	(47,200)	25,599	(97,598)	49,200	70,998	42,803	99,602	(300,600)	118,198

Hay Shire Council
Water Fund Income Statement

Budget Item	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
Income from Continuing Operations										
Revenue										
Rates & Charges	673,130	690,850	707,700	724,550	741,400	758,250	775,100	791,950	808,800	825,650
User Charges and Fees	416,000	426,400	436,800	447,200	457,600	468,000	478,400	488,800	499,200	509,600
Grants & Subsidies Recurrent	105,860	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
Interest	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
Total Income from Continuing Operations	1,209,990	1,143,900	1,171,800	1,199,700	1,227,600	1,255,500	1,283,400	1,311,300	1,339,200	1,367,100
Expenditure										
Employee Costs	193,630	198,471	203,311	208,152	212,993	217,834	222,675	227,515	232,356	237,197
Depreciation	300,000	307,500	315,000	322,500	330,000	337,500	345,000	352,500	360,000	367,500
Other Costs	118,000	120,950	123,900	126,850	129,800	132,750	135,700	138,650	141,600	144,550
Materials and Contracts	617,577	540,179	537,990	550,796	563,607	591,418	589,222	602,033	614,844	642,655
Borrowing Costs										
Total Expenses from Continuing Operations	1,229,207	1,167,100	1,180,201	1,208,298	1,236,400	1,279,502	1,292,597	1,320,698	1,348,800	1,391,902
Net Operating Result For the Year	(19,217)	(23,200)	(8,401)	(8,598)	(8,800)	(24,002)	(9,197)	(9,398)	(9,600)	(24,802)
Net Operating Result Before Grants and Contributions provided for Capital Purposes	**(19,217)**	**(23,200)**	**(8,401)**	**(8,598)**	**(8,800)**	**(24,002)**	**(9,197)**	**(9,398)**	**(9,600)**	**(24,802)**

HAY SHIRE COUNCIL

WATER FUND BUDGETTED STATEMENT OF CASH FLOWS

	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts:										
Receipts from rates & annual charges	673,130	690,850	707,700	724,550	741,400	758,250	775,100	791,950	808,800	825,650
Receipts from user charges & Fees	416,000	426,400	436,800	447,200	457,600	468,000	478,400	488,800	499,200	509,600
Interest received	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
Grants and Contributions	105,860	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
Other operating receipts										
Payments:										
Payments to employees	-193,630	-198,471	-203,311	-208,152	-212,993	-217,834	-222,675	-227,515	-232,356	-237,197
Payments for materials/contracts	-617,577	-540,179	-537,990	-550,796	-563,607	-591,418	-589,222	-602,033	-614,844	-642,655
Payments of Interest										
Other operating payments	-118,000	-120,950	-123,900	-126,850	-129,800	-132,750	-135,700	-138,650	-141,600	-144,550
Net cash provided by (or used in) operating activities	280,783	284,300	306,599	313,902	321,200	313,498	335,803	343,102	350,400	342,698
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts:										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets										
Other proceeds										
Payments:										
Purchase Investments										
Purchase Property Plant & Equipment	-374,000	-331,500	-281,000	-411,500	-272,000	-242,500	-293,000	-243,500	-651,000	-224,500
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-374,000	-331,500	-281,000	-411,500	-272,000	-242,500	-293,000	-243,500	-651,000	-224,500

	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts:										
Proceeds from borrowings & advances										
Other Proceeds										
Payments:										
Payment of borrowings & advances										
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	0	0	0	0	0	0	0	0	0	0
Net increase/(decrease) in cash held	-93,217	-47,200	25,599	-97,598	49,200	70,998	42,803	99,602	-300,600	118,198
Cash at beginning of reporting period	2,350,000	2,256,783	2,209,583	2,235,182	2,137,584	2,186,784	2,257,782	2,300,585	2,400,187	2,099,587
Cash at end of reporting period	2,256,783	2,209,583	2,235,182	2,137,584	2,186,784	2,257,782	2,300,585	2,400,187	2,099,587	2,217,785

Hay Shire Council
Water Fund Balance Sheet

	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
Assets										
Current Assets										
Cash and Investments	2,256,783	2,209,583	2,235,182	2,137,584	2,186,784	2,257,782	2,300,585	2,400,187	2,099,587	2,217,785
Receivables	220,000	225,500	231,000	236,500	242,000	247,500	253,000	258,500	264,000	269,500
Inventories										
Other										
Total Current Assets	2,476,783	2,435,083	2,466,182	2,374,084	2,428,784	2,505,282	2,553,585	2,658,687	2,363,587	2,487,285
Non Current Assets										
Investments										
Receivables										
Inventories	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
Infrastructure, Property, Plant and Equipment	11,600,000	11,618,375	11,578,750	11,662,125	11,598,500	11,497,875	11,440,250	11,325,625	11,611,000	11,462,375
Other										
Total Non Current Assets	11,605,000	11,623,500	11,584,000	11,667,500	11,604,000	11,503,500	11,446,000	11,331,500	11,617,000	11,468,500
Total Assets	14,081,783	14,058,583	14,050,182	14,041,584	14,032,784	14,008,782	13,999,585	13,990,187	13,980,587	13,955,785
Liabilities										
Current Liabilities										
Payables										
Borrowings										

Provisions										
Total Current Liabilities	0	0	0	0	0	0	0	0	0	0
Non Current Liabilities										
Payables										
Borrowings										
Provisions										
Total Non Current Liabilities	0	0	0	0	0	0	0	0	0	0
Total Liabilities	0	0	0	0	0	0	0	0	0	0
Net Assets	**14,081,783**	**14,058,583**	**14,050,182**	**14,041,584**	**14,032,784**	**14,008,782**	**13,999,585**	**13,990,187**	**13,980,587**	**13,955,785**
Equity	**(14,081,783)**	**(14,058,583)**	**(14,050,182)**	**(14,041,584)**	**(14,032,784)**	**(14,008,782)**	**(13,999,585)**	**(13,990,187)**	**(13,980,587)**	**(13,955,785)**
Retained Surplus	(7,681,783)	(7,658,583)	(7,650,182)	(7,641,584)	(7,632,784)	(7,608,782)	(7,599,585)	(7,590,187)	(7,580,587)	(7,555,785)
Asset Revaluation Reserve	(6,400,000)	(6,400,000)	(6,400,000)	(6,400,000)	(6,400,000)	(6,400,000)	(6,400,000)	(6,400,000)	(6,400,000)	(6,400,000)

Hay Shire Council
Sewer Fund
10 Year LTFP

Budget Item	Current Year	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
Engineering	221,796	361,399	268,714	228,643	297,568	454,494	231,419	423,343	205,270	118,306	51,345
Sewer	221,796	361,399	268,714	228,643	297,568	454,494	231,419	423,343	205,270	118,306	51,345
31000. Sewerage Services Revenue Fund 3	(1,822,822)	(1,278,904)	(1,081,461)	(1,107,838)	(1,224,215)	(1,160,592)	(1,186,970)	(1,213,347)	(1,239,723)	(1,266,101)	(1,292,478)
0100. Rates & Charges	(987,800)	(981,184)	(1,005,714)	(1,030,243)	(1,054,773)	(1,079,302)	(1,103,832)	(1,128,362)	(1,152,891)	(1,177,421)	(1,201,950)
0029. Special Rebate - Community Obligation	3,200	3,816	3,911	4,007	4,102	4,198	4,293	4,388	4,484	4,579	4,675
0030. Rates Council Pensioner Concession	19,000	19,000	19,475	19,950	20,425	20,900	21,375	21,850	22,325	22,800	23,275
0034. Rates Interest Penalty	(12,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0043. Sewer Annual Charge	(998,000)	(994,000)	(1,018,850)	(1,043,700)	(1,068,550)	(1,093,400)	(1,118,250)	(1,143,100)	(1,167,950)	(1,192,800)	(1,217,650)
0110. User Fees & Charges	(33,200)	(33,200)	(34,030)	(34,860)	(35,690)	(36,520)	(37,350)	(38,180)	(39,010)	(39,840)	(40,670)
0034. Rates Interest Penalty	(200)	(200)	(205)	(210)	(215)	(220)	(225)	(230)	(235)	(240)	(245)
0103. Sewer Service User Charge	(30,000)	(30,000)	(30,750)	(31,500)	(32,250)	(33,000)	(33,750)	(34,500)	(35,250)	(36,000)	(36,750)
0143. Other User Charges (Sundry)	(3,000)	(3,000)	(3,075)	(3,150)	(3,225)	(3,300)	(3,375)	(3,450)	(3,525)	(3,600)	(3,675)
0115. Grants & Subsidies Recurrent	(756,822)	(10,700)	(10,967)	(11,235)	(11,502)	(11,770)	(12,038)	(12,305)	(12,572)	(12,840)	(13,108)
0170. Comm'th Grants & Subsidies	(10,200)	(10,700)	(10,967)	(11,235)	(11,502)	(11,770)	(12,038)	(12,305)	(12,572)	(12,840)	(13,108)
0171. State Grants & Subsidies	(746,622)	0	0	0	0	0	0	0	0	0	0
0120. Interest & Investment Income	(45,000)	(30,000)	(30,750)	(31,500)	(32,250)	(33,000)	(33,750)	(34,500)	(35,250)	(36,000)	(36,750)
0190. Interest Received Banks & Other	(45,000)	(30,000)	(30,750)	(31,500)	(32,250)	(33,000)	(33,750)	(34,500)	(35,250)	(36,000)	(36,750)
0135. Capital Grants Received	0	(223,820)	0	0	(90,000)	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	0	(223,820)	0	0	(90,000)	0	0	0	0	0	0
33000. Sewerage Services Operations Fund 3	709,875	814,876	831,552	848,230	864,909	881,586	898,263	914,941	931,619	874,407	817,197
0310. Staff Training	17,000	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
0301. Wages	8,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0644. Course Seminar & Conference Registration	7,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0646. Travel Accommodation	2,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0360. Professional Services	10,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	10,000	0	0	0	0	0	0	0	0	0	0
0370. Subscriptions and Memberships	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0375. Office Equipment & Furniture	1,000	0	0	0	0	0	0	0	0	0	0
0527. Furniture & Equip under $xxxx - Expensed	1,000	0	0	0	0	0	0	0	0	0	0
0415. Utilities	66,100	56,100	57,502	58,905	60,308	61,710	63,112	64,515	65,918	67,320	68,722
0519. Sewerage Charges	2,100	2,100	2,152	2,205	2,258	2,310	2,362	2,415	2,468	2,520	2,572
0520. Electricity	60,000	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0640. Telephone Charges	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0680. Depreciation	193,000	320,000	328,000	336,000	344,000	352,000	360,000	368,000	376,000	384,000	392,000
0740. Depreciation Expense	193,000	320,000	328,000	336,000	344,000	352,000	360,000	368,000	376,000	384,000	392,000
0945. Loan Repayments	147,775	147,776	147,775	147,775	147,776	147,776	147,776	147,776	147,776	73,887	0
0701. Interest Payment on Other Loans	38,598	34,966	31,212	27,334	23,327	19,186	14,908	10,487	5,919	1,199	0
0945. Principal Repayments	109,177	112,810	116,563	120,441	124,449	128,590	132,868	137,289	141,857	72,688	0
0980. Overheads / Internal Recharges	274,000	281,000	288,025	295,050	302,075	309,100	316,125	323,150	330,175	337,200	344,225
0980. Overheads Allocated	274,000	281,000	288,025	295,050	302,075	309,100	316,125	323,150	330,175	337,200	344,225
33100. Sewerage Services Asset Maintenance Fund 3	255,000	265,000	271,623	278,251	284,874	291,500	298,126	304,749	311,374	318,000	324,626

Budget Item	Current Year	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
0590. Pump Station Maintenance	**65,000**	**65,000**	**66,625**	**68,251**	**69,874**	**71,500**	**73,126**	**74,749**	**76,374**	**78,000**	**79,626**
0301. Wages	45,500	45,500	46,637	47,775	48,912	50,050	51,188	52,325	53,462	54,600	55,738
0401. Contractors	13,000	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0506. Materials Purchased	1,950	1,950	1,999	2,048	2,096	2,145	2,194	2,242	2,291	2,340	2,389
0970. Plant Hire - Internal Usage	4,550	4,550	4,664	4,778	4,891	5,005	5,119	5,232	5,346	5,460	5,574
0591. Fixed Plant & Equipment Maintenance	**140,000**	**150,000**	**153,749**	**157,500**	**161,250**	**165,000**	**168,750**	**172,500**	**176,250**	**180,000**	**183,750**
0301. Wages	72,600	81,000	83,025	85,050	87,075	89,100	91,125	93,150	95,175	97,200	99,225
0401. Contractors	19,900	31,500	32,287	33,075	33,862	34,650	35,438	36,225	37,012	37,800	38,588
0506. Materials Purchased	36,100	28,500	29,212	29,925	30,638	31,350	32,062	32,775	33,488	34,200	34,912
0970. Plant Hire - Internal Usage	11,400	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
0601. Sewer Mains Maintenance	**50,000**	**50,000**	**51,249**	**52,500**	**53,750**	**55,000**	**56,250**	**57,500**	**58,750**	**60,000**	**61,250**
0301. Wages	33,200	36,000	36,900	37,800	38,700	39,600	40,500	41,400	42,300	43,200	44,100
0401. Contractors	5,400	4,500	4,612	4,725	4,838	4,950	5,062	5,175	5,288	5,400	5,512
0506. Materials Purchased	3,600	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0507. Inventory Issued From Store	1,200	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	6,600	5,500	5,637	5,775	5,912	6,050	6,188	6,325	6,462	6,600	6,738
37000. Sewerage Services Infrastructure Capital Works	**1,079,743**	**560,427**	**247,000**	**210,000**	**372,000**	**442,000**	**222,000**	**417,000**	**202,000**	**192,000**	**202,000**
0790. Pump Station Capital Works	**12,000**	**82,000**	**57,000**	**30,000**	**92,000**	**262,000**	**42,000**	**237,000**	**22,000**	**12,000**	**22,000**
0401. Contractors	12,000	82,000	57,000	30,000	92,000	262,000	42,000	237,000	22,000	12,000	22,000
0791. Fixed Plant & Equipment Capital Works	**897,743**	**298,427**	**10,000**	**0**	**100,000**	**0**	**0**	**0**	**0**	**0**	**0**
0401. Contractors	897,743	298,427	10,000	0	100,000	0	0	0	0	0	0
0801. Sewer Mains Capital Works	**170,000**	**180,000**	**180,000**	**180,000**	**180,000**	**180,000**	**180,000**	**180,000**	**180,000**	**180,000**	**180,000**
0401. Contractors	170,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
Grand Total	**221,796**	**361,399**	**268,714**	**228,643**	**297,568**	**454,494**	**231,419**	**423,343**	**205,270**	**118,306**	**51,345**
Less Depreciation		320,000	328,000	336,000	344,000	352,000	360,000	368,000	376,000	384,000	392,000
Working Capital Result		**(41,399)**	**59,286**	**107,357**	**46,432**	**(102,494)**	**128,581**	**(55,343)**	**170,730**	**265,694**	**340,655**

Hay Shire Council
Sewer Fund Income Statement

Budget Item	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
Income from Continuing Operations										
Revenue										
Rates & Charges	981,184	1,005,714	1,030,243	1,054,773	1,079,302	1,103,832	1,128,362	1,152,891	1,177,421	1,201,950
User Charges and Fees	33,200	34,030	34,860	35,690	36,520	37,350	38,180	39,010	39,840	40,670
Grants & Subsidies Recurrent	10,700	10,967	11,235	11,502	11,770	12,038	12,305	12,572	12,840	13,108
Interest	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
Capital Grants Received	223,820	0	0	90,000	0	0	0	0	0	0
Total Income from Continuing Operations	1,278,904	1,081,461	1,107,838	1,224,215	1,160,592	1,186,970	1,213,347	1,239,723	1,266,101	1,292,478
Expenditure										
Employee Costs	165,500	169,637	173,775	177,912	182,050	186,188	190,325	194,462	198,600	202,738
Depreciation	320,000	328,000	336,000	344,000	352,000	360,000	368,000	376,000	384,000	392,000
Other Costs	57,100	58,527	59,955	61,383	62,810	64,237	65,665	67,093	68,520	69,947
Materials and Contracts	389,500	399,236	408,976	418,712	428,450	438,188	447,924	457,662	467,400	477,138
Borrowing Costs	34,966	31,212	27,334	23,327	19,186	14,908	10,487	5,919	1,199	0
Total Expenses from Continuing Operations	967,066	986,612	1,006,040	1,025,334	1,044,496	1,063,521	1,082,401	1,101,136	1,119,719	1,141,823
Net Operating Result For the Year	311,838	94,849	101,798	198,881	116,096	123,449	130,946	138,587	146,382	150,655
Net Operating Result Before Grants and Contributions provided for Capital Purposes	**88,018**	**94,849**	**101,798**	**108,881**	**116,096**	**123,449**	**130,946**	**138,587**	**146,382**	**150,655**

HAY SHIRE COUNCIL

SEWER FUND BUDGETTED STATEMENT OF CASH FLOWS

	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts:										
Receipts from rates & annual charges	981,184	1,005,714	1,030,243	1,054,773	1,079,302	1,103,832	1,128,362	1,152,891	1,177,421	1,201,950
Receipts from user charges & Fees	33,200	34,030	34,860	35,690	36,520	37,350	38,180	39,010	39,840	40,670
Interest received	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
Grants and Contributions	234,520	10,967	11,235	101,502	11,770	12,038	12,305	12,572	12,840	13,108
Other operating receipts										
Payments:										
Payments to employees	-165,500	-169,637	-173,775	-177,912	-182,050	-186,188	-190,325	-194,462	-198,600	-202,738
Payments for materials/contracts	-389,500	-399,236	-408,976	-418,712	-428,450	-438,188	-447,924	-457,662	-467,400	-477,138
Payments of Interest	-34966	-31212	-27334	-23327	-19186	-14908	-10487	-5919	-1199	0
Other operating payments	-57,100	-58,527	-59,955	-61,383	-62,810	-64,237	-65,665	-67,093	-68,520	-69,947
Net cash provided by (or used in) operating activities	631,838	422,849	437,798	542,881	468,096	483,449	498,946	514,587	530,382	542,655
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts:										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets										
Other proceeds										
Payments:										
Purchase Investments										
Purchase Property Plant & Equipment	-560,427	-247,000	-210,000	-372,000	-442,000	-222,000	-417,000	-202,000	-192,000	-202,000
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-560,427	-247,000	-210,000	-372,000	-442,000	-222,000	-417,000	-202,000	-192,000	-202,000

	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts:										
Proceeds from borrowings & advances										
Other Proceeds										
Payments:										
Payment of borrowings & advances	-112,810	-116,563	-120,441	-124,449	-128,590	-132,868	-137,289	-141,857	-72,688	
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	-112,810	-116,563	-120,441	-124,449	-128,590	-132,868	-137,289	-141,857	-72,688	0
Net increase/(decrease) in cash held	-41,399	59,286	107,357	46,432	-102,494	128,581	-55,343	170,730	265,694	340,655
Cash at beginning of reporting period	2,300,000	2,258,601	2,317,887	2,425,244	2,471,676	2,369,182	2,497,763	2,442,420	2,613,150	2,878,844
Cash at end of reporting period	2,258,601	2,317,887	2,425,244	2,471,676	2,369,182	2,497,763	2,442,420	2,613,150	2,878,844	3,219,499

Hay Shire Council
Sewerage Fund Balance Sheet

	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
Assets										
Current Assets										
Cash and Investments	2,258,601	2,317,887	2,425,244	2,471,676	2,369,182	2,497,763	2,442,420	2,613,150	2,878,844	3,219,499
Receivables	123,000	126,075	129,150	132,225	135,300	138,375	141,450	144,525	147,600	150,675
Inventories										
Other										
Total Current Assets	2,381,601	2,443,962	2,554,394	2,603,901	2,504,482	2,636,138	2,583,870	2,757,675	3,026,444	3,370,174
Non Current Assets										
Investments										
Receivables										
Inventories	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
Infrastructure, Property, Plant and Equipn	15,500,000	15,419,591	15,294,306	15,323,144	15,414,122	15,277,237	15,327,496	15,154,902	14,890,570	14,624,719
Other										
Total Non Current Assets	15,503,500	15,423,178	15,297,981	15,326,906	15,417,972	15,281,175	15,331,521	15,159,014	14,894,770	14,629,007
Total Assets	17,885,101	17,867,140	17,852,375	17,930,807	17,922,454	17,917,313	17,915,391	17,916,689	17,921,214	17,999,181
Liabilities										
Current Liabilities										
Payables										

Borrowings	112,810	116,563	120,449	124,449	128,590	132,868	137,289	141,857	72,688	
Provisions										
Total Current Liabilities	112,810	116,563	120,449	124,449	128,590	132,868	137,289	141,857	72,688	0
Non Current Liabilities										
Payables										
Borrowings	974,753	858,190	737,741	613,292	484,702	351,834	214,545	72,688		0
Provisions										
Total Non Current Liabilities	974,753	858,190	737,741	613,292	484,702	351,834	214,545	72,688	0	0
Total Liabilities	1,087,563	974,753	858,190	737,741	613,292	484,702	351,834	214,545	72,688	0
Net Assets	**16,797,538**	**16,892,387**	**16,994,185**	**17,193,066**	**17,309,162**	**17,432,611**	**17,563,557**	**17,702,144**	**17,848,526**	**17,999,181**
Equity	**(16,797,538)**	**(16,892,387)**	**(16,994,185)**	**(17,193,066)**	**(17,309,162)**	**(17,432,611)**	**(17,563,557)**	**(17,702,144)**	**(17,848,526)**	**(17,999,181)**
Retained Surplus	(14,397,538)	(14,492,387)	(14,594,185)	(14,793,066)	(14,909,162)	(15,032,611)	(15,163,557)	(15,302,144)	(15,448,526)	(15,599,181)
Asset Revaluation Reserve	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)

Hay Shire Council
Consolidated Income Statement

Budget Item	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget	2029/2030 Budget
Income from Continuing Operations										
Revenue										
Rates & Charges	4150929	4255593	4359389	4463185	4566979	4670774	4774568	4878364	4982159	5085954
Base Charge Income	469242	480973	492704	504435	516166	527897	539628	551359	563090	574821
Statutory Fees & Charges	76000	77900	79800	81700	83600	85500	87400	89300	91200	93100
User Fees & Charges	802900	847371	867345	887819	907690	927761	948235	968709	989180	1009351
Grants & Subsidies Recurrent	5722376	5340425	5471448	5603257	5735874	5869318	6003608	6138768	6274817	6411780
Interest & Investment Income	99500	101987	104475	106963	109450	111937	114425	116913	119400	121887
Reimbursements	58000	59450	60900	62350	63800	65250	66700	68150	69600	71050
Other Income	24000	24599	25200	25800	26400	27000	27600	28200	28800	29400
Capital Grants Received	9094814	261375	267909	364607	281472	288509	295722	303115	310693	318460
Total Income from Continuing Operations	**20,497,761**	**11,449,673**	**11,729,170**	**12,100,116**	**12,291,431**	**12,573,946**	**12,857,886**	**13,142,878**	**13,428,939**	**13,715,803**
Expenditure										
Employee Costs	4,224,453	4,499,613	4,613,275	4,727,716	4,820,823	4,948,136	5,051,346	5,154,986	5,242,945	5,378,537
Depreciation	3,336,697	3,382,614	3,428,532	3,474,450	3,520,366	3,566,284	3,612,201	3,658,119	3,704,037	3,749,953
Other Costs	1,502,750	1,540,316	1,577,888	1,615,456	1,653,025	1,690,594	1,728,162	1,765,731	1,803,300	1,840,869
Materials and Contracts	2226537	2249492	2092824	2101794	2228718	2233891	2256254	2301278	2427584	2476167
Borrowing Costs	83,900	75,208	66,034	56,605	46,539	36,433	25,592	14,523	2,932	0
Total Expenses from Continuing Operations	**11,374,337**	**11,747,243**	**11,778,553**	**11,976,021**	**12,269,471**	**12,475,338**	**12,673,555**	**12,894,637**	**13,180,798**	**13,445,526**
Net Operating Result For the Year	**9,123,424**	**(297,570)**	**(49,383)**	**124,095**	**21,960**	**98,608**	**184,331**	**248,241**	**248,141**	**270,277**
Net Operating Result Before Grants Contributions provided for Capital Purposes	28,610	(558,945)	(317,292)	(240,512)	(259,512)	(189,901)	(111,391)	(54,874)	(62,552)	(48,183)