



# Long Term Financial Plan 2019-2029

A decorative graphic at the bottom of the page features a wide, curved band with three distinct color sections: brown at the top, blue in the middle, and yellow at the bottom. The word 'Hay' is written in a large, white, cursive font across the middle of this band. Below the band, the phrase 'Exciting Heritage... Positive Future' is written in a white, cursive font on a solid yellow background.

Hay

Exciting Heritage... Positive Future

# Introduction

The aim of the Long Term Financial Plan for Hay Shire Council is to provide a framework to assist decision making that will ensure the Council has a financially sustainable long term future.

Financial sustainability in local government has been a major cause for concern due to:

- Requests from communities for expanded services;
- Rate pegging constraints;
- Uncertainty over grant income;
- The ability of residents to pay;
- Increased maintenance due to an ageing infrastructure network; and
- Unexpected natural events

This Long Term Financial Plan establishes the framework, mechanism and financial targets of the Council. It is the basis to guide Council in the decision making process across multiple years. It contains guiding philosophies to promote a consistent financial direction spanning financial years and council terms.

This year Council has incorporated the real changes required to improve capacity to a more sustainable level in accordance with its fit for the future proposal.

# Current Financial Position

Council's net operating result for 2017/2018 was a surplus of \$1,134,000 on a consolidated basis.

Council ended the financial year ended 30 June 2018 with the following working capital balances:

General Fund	\$1,506,000
Water Fund	\$2,178,000
Sewerage Fund	\$2,219,000

The General Fund Financial budgets account for the implementation of the fit for future improvement plans which based on Councils modelling achieved the following sustainability benchmarks:-

- Operating Performance ratio
- Own source revenue ratio
- Building and asset renewal ratio

Council recognises that it needs to implement a strategy to improve its financial sustainability in General Fund. A key part of this strategy is to apply for a Special Rate Variation of 10% for the 2021/22, 2022/23 and 2023/24 years. In addition to this Council will continue to implement its adopted Fit for the Future Improvement Plan.

Water and Sewerage Funds are both in a sound financial position with sufficient reserves to meet expected current and long term commitments.

# Planning Assumptions

## Service Levels

It is assumed that the community will continue to endorse the current range of services that the Council provides to the community. Extensive consultation has been conducted as part of the Community Strategic Process to confirm the range of services expected by the community.

## Population Projections

The Long Term Financial Plan has been developed on the basis of a sustainable population continuing to be at existing levels.

## Economic Growth

The Hay Shire community relies on agriculture for much of its economic output which by nature can be variable and is subject to large fluctuations such as recently seen with the long running drought. It is apparent that the area is experiencing a small rebound in economic output. In developing this plan it has been assumed that economic output will remain constant over the 10 year period with the fluctuations balancing out over the long term.

## Infrastructure

Hay Shire Council will continue to manage its assets and infrastructure to support the community, in accordance with the Asset Management Strategy.

The forecast expenditure for infrastructure asset renewal may not be sufficient to maintain or improve the current level of service provided by those assets. There is a risk of deferred maintenance resulting in additional funding requirements and/or reduced service levels not stated or provided in the Community Strategic Plan.

Council is continually working to improve the level of confidence in the asset renewal forecasts.

## Interest Rates

The Long Term Financial Plan is based upon stable interest rates. No significant movements in interest rates have been incorporated into the plan. Current interest rates are considered to be within the range of “normal” interest rates, as articulated by the Reserve Bank of Australia.

## Inflation

The Long Term Financial Plan has as its base an inflation figure of 2.5%pa. This figure is based on the Reserve Bank of Australia inflation forecasts.

# Revenue Forecasts

## Rates

Council's rating structure is reviewed annually as each year's budget is adopted.

The Long Term Financial Plan is based on the current rating structure.

The proposed rating structure for 2019/20 is as follows:

<b>RATE CATEGORY</b>	<b>2019/2020</b>
FARMLAND	\$413,839.79
RESIDENTIAL	\$764,828.26
BUSINESS-CBA	\$214,161.42
BUSINESS	\$154,289.20
FARMLAND IRRIGATION	\$773,396.25
RURAL RESIDENTIAL	\$106,626.48
<b>Total</b>	<b>\$2,427,141.40</b>

Under the Long Term Financial Plan, rates have been set to increase in line with the IPART framework at 2.75% in 2019/2020.

## Annual Charges

Council's Domestic Waste, Water and Sewerage functions are required to be self-funding and annual charges are calculated to cover the anticipated costs of providing those services. The revenue calculated in the Long Term Financial Plans are those amounts that are deemed necessary to cover current costs and future requirements. The annual charges for the three services are as follows:

Water	Raw \$364.00	Filtered \$142.00
Sewerage	Residential \$756.00	Non Residential \$616.00
Domestic Waste	\$278.00	
Waste (Non-domestic)	\$278.00	
Waste Management Charge	\$47.00	
Tip Access	\$72.00	

## Interest on investments

Council has an investment portfolio that varies in size somewhat each year. These funds are invested in accordance with the Minister's Order and Council's adopted Investment Policy. The estimated return on invested funds has been set at 2.5% throughout the Long Term Financial Plan.

## *Fees, User Charges and Other Income*

Income in this category is derived from an extensive range of services provided to the community.

Fees and charges are reviewed annually and most are subject to fluctuations particularly as a response to local and general economic conditions. Many of the fees and charges are set by statute and do not provide for annual increases in line with the increased cost of providing the services.

Fees and Charges are set annually by Council and due consideration is given to the level of cost recovery.

The Long Term Financial Plan has assumed that General Fund fees, charges and other income will generally increase in line with the CPI of 2.5%. Water, Sewerage and Waste user charges will increase by 2.5%.

## *Grants and Contributions*

Grants and contributions provide a major source of funds for Council.

This funding is projected to remain at real current levels throughout the Long Term Financial Plan. Financial Assistance Grants are forecast to increase by 5% in 2019/20 and then 2.5% for the remaining years of the plan.

## *Net Gain from Disposal of Assets*

The Long Term Financial Plan assumes that all assets are disposed of at their written down value.

## *Borrowings*

Hay Council has a debt service cover ratio of 11.4 which is considered very conservative and reasonable for a Council of our size and structure. There are currently no borrowings as a funding source within the Long Term Financial Plan.

## *Cash Reserves & Funds*

The Council's cash reserves are held for specific purposes, whether the reserves are externally or internally restricted.

The Long Term Financial Plan maintains the current levels of reserves as well as overall cash for General, Water and Sewerage Funds.

# Expenditure Forecasts

## *Staff Costs*

Staff costs are predicted to increase by 2.5% per year in the Long Term Financial Plan on an individual basis.

This forecast is attributable to known and predicted award increases, superannuation contributions, workers compensation costs, skills and performance progression and market forces.

## *Borrowing Costs*

The borrowing costs in the long term plan reflect the current loans that Council has. There are currently no borrowings as a funding source within the Long Term Financial Plan.

## *Materials and Contracts*

Under the Long Term Financial Plan, all materials and contracts have been forecast to increase in line with the CPI projection of 2.5%.

## *Other Expenses*

Under the Long Term Financial Plan, other expenses have been forecast to increase in line with the CPI projection of 2.5%.

## *Depreciation*

Depreciation and useful life estimates are based on Council's accounting policies and useful lives as stated in Council's Asset Management Strategy. Future asset revaluations will have an impact on infrastructure remaining lives as well as future depreciation charges.

# Finance Performance

On the following pages are Councils' budgets for General, Water & Sewerage funds which consist of:

- Funding Statement - All Funds
- Income Statement - All Funds
- Statement of Cash Flows - All Funds
- Balance Sheet - All Funds
- Consolidated Income Statement



# **Long Term Financial Plan Attachments**

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**Hay Shire Council**  
**General Fund**  
**LTFP**

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
General Manager	958,548	792,500	842,312	832,125	851,938	871,750	923,562	911,375	931,188	951,000	1,005,813
General Manager's Office	405,000	249,500	255,737	261,975	268,213	274,450	280,687	286,925	293,163	299,400	305,637
03000. General Manager's Office	405,000	249,500	255,737	261,975	268,213	274,450	280,687	286,925	293,163	299,400	305,637
0300. Employee Costs	358,000	230,000	235,750	241,500	247,250	253,000	258,750	264,500	270,250	276,000	281,750
0300. Salaries	361,000	230,000	235,750	241,500	247,250	253,000	258,750	264,500	270,250	276,000	281,750
0646. Travel Accommodation	(3,000)	0	0	0	0	0	0	0	0	0	0
0310. Staff Training	10,000	7,500	7,687	7,875	8,063	8,250	8,437	8,625	8,813	9,000	9,187
0644. Course Seminar & Conference Registration	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0645. Air Travel	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0646. Travel Accommodation	5,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0649. Meal Reimbursements	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0650. Taxis Charges	1,000	500	512	525	538	550	562	575	588	600	612
0350. Office Administration Expenditure	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0360. Professional Services	25,000	0	0	0	0	0	0	0	0	0	0
0405. Consultants Other	25,000	0	0	0	0	0	0	0	0	0	0
0370. Subscriptions and Memberships	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire (Internal)	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
Elected Members	167,977	177,400	211,835	186,270	190,705	195,140	231,575	204,010	208,445	212,880	252,315
01020. Elected Members Revenue	(1,200)	(1,200)	(1,230)	(1,260)	(1,290)	(1,320)	(1,350)	(1,380)	(1,410)	(1,440)	(1,470)
0110. User Fees & Charges	(1,200)	(1,200)	(1,230)	(1,260)	(1,290)	(1,320)	(1,350)	(1,380)	(1,410)	(1,440)	(1,470)
0143. Other User Charges (Sundry)	(1,200)	(1,200)	(1,230)	(1,260)	(1,290)	(1,320)	(1,350)	(1,380)	(1,410)	(1,440)	(1,470)
03020. Elected Members Expenses	169,177	178,600	183,065	187,530	191,995	196,460	200,925	205,390	209,855	214,320	218,785
0330. Mayor & Elected Member Expenses	150,177	157,600	161,540	165,480	169,420	173,360	177,300	181,240	185,180	189,120	193,060
0603. Other Sundry Expenses	15,077	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0618. Elected Members Allowances	95,100	97,600	100,040	102,480	104,920	107,360	109,800	112,240	114,680	117,120	119,560
0619. Elected Members Vehicle Allowance	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0644. Course Seminar & Conference Registration	20,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0645. Air Travel	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0646. Travel Accommodation	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0649. Meal Reimbursements	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0340. Civic Functions & Ceremonies	15,000	17,000	17,425	17,850	18,275	18,700	19,125	19,550	19,975	20,400	20,825
0603. Other Sundry Expenses	15,000	17,000	17,425	17,850	18,275	18,700	19,125	19,550	19,975	20,400	20,825
0405. Grants / Donations Paid	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0623. Sponsorships Paid	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
03040. Election Expenditure	0	0	30,000	0	0	0	32,000	0	0	0	35,000
0335. Election Expenses	0	0	30,000	0	0	0	32,000	0	0	0	35,000
0600. Postage	0	0	30,000	0	0	0	32,000	0	0	0	35,000
Governance	28,571	24,000	24,600	25,200	25,800	26,400	27,000	27,600	28,200	28,800	29,400

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
03050. Other Governance	28,571	24,000	24,600	25,200	25,800	26,400	27,000	27,600	28,200	28,800	29,400
0360. Professional Services	5,000	0	0	0	0	0	0	0	0	0	0
0405. Consultants Other	5,000	0	0	0	0	0	0	0	0	0	0
0370. Subscriptions and Memberships	23,571	24,000	24,600	25,200	25,800	26,400	27,000	27,600	28,200	28,800	29,400
0503. Subscriptions Reference Materials	23,571	24,000	24,600	25,200	25,800	26,400	27,000	27,600	28,200	28,800	29,400
Tourism and Events	316,000	300,600	308,115	315,630	323,145	330,660	338,175	345,690	353,205	360,720	368,236
01910. Events Promotion Revenue	(1,500)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0115. Grants & Subsidies Recurrent	(1,500)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0174. Donations Received	(1,500)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
01920. Tourism Revenue	(30,500)	(30,500)	(31,262)	(32,025)	(32,788)	(33,550)	(34,312)	(35,075)	(35,838)	(36,600)	(37,362)
0110. User Fees & Charges	(30,000)	(30,000)	(30,750)	(31,500)	(32,250)	(33,000)	(33,750)	(34,500)	(35,250)	(36,000)	(36,750)
0145. Tourism Sales	(30,000)	(30,000)	(30,750)	(31,500)	(32,250)	(33,000)	(33,750)	(34,500)	(35,250)	(36,000)	(36,750)
0130. Other Income	(500)	(500)	(512)	(525)	(538)	(550)	(562)	(575)	(588)	(600)	(612)
0220. Other Sundry Income	(500)	(500)	(512)	(525)	(538)	(550)	(562)	(575)	(588)	(600)	(612)
03900. Area Promotion	80,000	80,000	82,000	84,000	86,000	88,000	90,000	92,000	94,000	96,000	98,000
0350. Office Administration Expenditure	13,000	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0500. Stationery & Office Consumables	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0602. Advertising Other	12,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0396. Merchandise	22,000	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950
0530. Goods For Sale	22,000	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950
0405. Grants / Donations Paid	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0623. Sponsorships Paid	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0460. Community Programs & Events	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0603. Other Sundry Expenses	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
03910. Events Staging & Promotion	16,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0350. Office Administration Expenditure	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0500. Stationery & Office Consumables	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0460. Community Programs & Events	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0603. Other Sundry Expenses	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
03920. Tourism Operations	252,000	236,100	242,002	247,905	253,808	259,710	265,612	271,515	277,418	283,320	289,223
0300. Employee Costs	207,000	196,000	200,900	205,800	210,700	215,600	220,500	225,400	230,300	235,200	240,100
0300. Salaries	207,000	196,000	200,900	205,800	210,700	215,600	220,500	225,400	230,300	235,200	240,100
0310. Staff Training	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0644. Course Seminar & Conference Registration	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0350. Office Administration Expenditure	9,000	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
0500. Stationery & Office Consumables	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0600. Postage	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0640. Telephone Charges	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0370. Subscriptions and Memberships	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0503. Subscriptions Reference Materials	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0375. Office Equipment & Furniture	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0527. Furniture & Equip under \$xxxx - Expensed	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0460. Community Programs & Events	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0603. Other Sundry Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	5,000	100	102	105	108	110	112	115	118	120	123
0740. Depreciation Expense	5,000	100	102	105	108	110	112	115	118	120	123
0970. Plant Hire (Internal)	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0970. Plant Hire - Internal Usage	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
Business and Economic Development	41,000	41,000	42,025	43,050	44,075	45,100	46,125	47,150	48,175	49,200	50,225
04160. Commercial Undertakings Operations	11,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0415. Utilities	11,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0518. Water Charges	11,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
04170. Economic Development	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0300. Employee Costs	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0300. Salaries	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
Corporate Services	(4,120,726)	(4,529,712)	(4,703,584)	(5,032,061)	(5,383,426)	(5,755,669)	(5,909,122)	(6,046,669)	(6,191,835)	(6,344,669)	(6,474,735)
Manager Corporate Service Office	45,349	114,500	127,613	96,725	97,838	98,950	100,062	101,175	102,288	103,400	104,512
01100. Corporate Services Revenue	(155,210)	(41,500)	(42,537)	(43,575)	(44,612)	(45,650)	(46,688)	(47,725)	(48,762)	(49,800)	(50,838)
0110. User Fees & Charges	(41,000)	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
0143. Other User Charges (Sundry)	(41,000)	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
0115. Grants & Subsidies Recurrent	(87,559)	(1,500)	(1,537)	(1,575)	(1,612)	(1,650)	(1,688)	(1,725)	(1,762)	(1,800)	(1,838)
0170. Comm'th Grants & Subsidies	(1,500)	(1,500)	(1,537)	(1,575)	(1,612)	(1,650)	(1,688)	(1,725)	(1,762)	(1,800)	(1,838)
0171. State Grants & Subsidies	(86,059)	0	0	0	0	0	0	0	0	0	0
0125. Reimbursements	(25,077)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0200. Reimbursements Other	(25,077)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0130. Other Income	(1,574)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0220. Other Sundry Income	(1,574)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
03100. Corporate Services Management	200,559	156,000	170,150	140,300	142,450	144,600	146,750	148,900	151,050	153,200	155,350
0300. Employee Costs	700,000	770,000	789,250	808,500	827,750	847,000	866,250	885,500	904,750	924,000	943,250
0300. Salaries	700,000	770,000	789,250	808,500	827,750	847,000	866,250	885,500	904,750	924,000	943,250
0310. Staff Training	12,500	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
0644. Course Seminar & Conference Registration	8,500	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0645. Air Travel	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0350. Office Administration Expenditure	105,000	92,000	94,300	96,600	98,900	101,200	103,500	105,800	108,100	110,400	112,700
0500. Stationery & Office Consumables	35,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0600. Postage	17,000	17,000	17,425	17,850	18,275	18,700	19,125	19,550	19,975	20,400	20,825
0601. Advertising Press	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0640. Telephone Charges	30,000	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950
0642. Internet & Other Communication Charges	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0360. Professional Services	189,059	110,000	123,000	92,000	93,000	94,000	95,000	96,000	97,000	98,000	99,000
0402. Accounting Services	35,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0405. Consultants Other	10,000	0	0	0	0	0	0	0	0	0	0
0408. Planning Consultant Fees	86,059	0	0	0	0	0	0	0	0	0	0
0409. Valuation Expenses	58,000	70,000	82,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
0365. Legal & Debt Recovery Costs	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0403. Solicitors Fees	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0375. Office Equipment & Furniture	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0551. Furniture & Equip Over \$xxxx - Assets	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	16,000	18,000	18,450	18,900	19,350	19,800	20,250	20,700	21,150	21,600	22,050
0740. Depreciation Expense	16,000	18,000	18,450	18,900	19,350	19,800	20,250	20,700	21,150	21,600	22,050
0970. Plant Hire (Internal)	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0980. Overheads / Internal Recharges	(841,000)	(862,000)	(883,550)	(905,100)	(926,650)	(948,200)	(969,750)	(991,300)	(1,012,850)	(1,034,400)	(1,055,950)
0980. Overheads Allocated	(841,000)	(862,000)	(883,550)	(905,100)	(926,650)	(948,200)	(969,750)	(991,300)	(1,012,850)	(1,034,400)	(1,055,950)
Rates	(2,363,599)	(2,425,879)	(2,486,527)	(2,735,287)	(3,008,928)	(3,309,952)	(3,392,688)	(3,477,510)	(3,564,453)	(3,653,570)	(3,744,917)



Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
01110. Rates Revenue	(2,363,599)	(2,425,879)	(2,486,527)	(2,735,287)	(3,008,928)	(3,309,952)	(3,392,688)	(3,477,510)	(3,564,453)	(3,653,570)	(3,744,917)
0100. Rates & Charges	(1,878,000)	(1,928,299)	(1,976,507)	(2,176,482)	(2,396,531)	(2,638,674)	(2,704,700)	(2,772,412)	(2,841,834)	(2,913,011)	(2,985,987)
0010. Rates - Residential	(517,000)	(528,227)	(541,433)	(595,576)	(655,134)	(720,663)	(738,663)	(757,130)	(776,058)	(795,459)	(815,346)
0011. Rates - Commercial	(304,000)	(313,270)	(321,102)	(353,212)	(388,533)	(427,386)	(438,071)	(449,023)	(460,248)	(471,755)	(483,549)
0012. Rates - Rural	(1,087,000)	(1,116,802)	(1,144,722)	(1,259,194)	(1,385,114)	(1,523,625)	(1,561,716)	(1,600,759)	(1,640,778)	(1,681,797)	(1,723,842)
0030. Rates Council Pensioner Concession	45,000	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0034. Rates Interest Penalty	(15,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0101. Base Charge Income	(457,000)	(468,980)	(480,705)	(528,775)	(581,652)	(639,818)	(655,813)	(672,208)	(689,014)	(706,239)	(723,895)
0001. Base Charge Income	(457,000)	(468,980)	(480,705)	(528,775)	(581,652)	(639,818)	(655,813)	(672,208)	(689,014)	(706,239)	(723,895)
0105. Statutory Fees & Charges	(6,000)	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
0060. Rates Search/Certificate Fee	(6,000)	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
0115. Grants & Subsidies Recurrent	(22,599)	(22,600)	(23,165)	(23,730)	(24,295)	(24,860)	(25,425)	(25,990)	(26,555)	(27,120)	(27,685)
0170. Comm'th Grants & Subsidies	(22,599)	(22,600)	(23,165)	(23,730)	(24,295)	(24,860)	(25,425)	(25,990)	(26,555)	(27,120)	(27,685)
Finance	(2,616,288)	(2,817,486)	(2,891,173)	(2,964,860)	(3,038,548)	(3,112,235)	(3,185,921)	(3,259,609)	(3,333,297)	(3,406,983)	(3,480,670)
01120. Financial Control Revenue	(2,946,443)	(3,087,486)	(3,164,673)	(3,241,860)	(3,319,048)	(3,396,235)	(3,473,421)	(3,550,609)	(3,627,797)	(3,704,983)	(3,782,170)
0115. Grants & Subsidies Recurrent	(2,855,125)	(2,997,986)	(3,072,936)	(3,147,885)	(3,222,835)	(3,297,785)	(3,372,734)	(3,447,684)	(3,522,634)	(3,597,583)	(3,672,533)
0170. Comm'th Grants & Subsidies	(2,855,125)	(2,997,986)	(3,072,936)	(3,147,885)	(3,222,835)	(3,297,785)	(3,372,734)	(3,447,684)	(3,522,634)	(3,597,583)	(3,672,533)
0120. Interest & Investment Income	(4,500)	(4,500)	(4,612)	(4,725)	(4,838)	(4,950)	(5,062)	(5,175)	(5,288)	(5,400)	(5,512)
0190. Interest Received Banks & Other	(4,500)	(4,500)	(4,612)	(4,725)	(4,838)	(4,950)	(5,062)	(5,175)	(5,288)	(5,400)	(5,512)
0121. Interest on Direct Investments	(85,000)	(85,000)	(87,125)	(89,250)	(91,375)	(93,500)	(95,625)	(97,750)	(99,875)	(102,000)	(104,125)
0190. Interest Received Banks & Other	(85,000)	(85,000)	(87,125)	(89,250)	(91,375)	(93,500)	(95,625)	(97,750)	(99,875)	(102,000)	(104,125)
0950. Proceeds on Sales of Assets	(1,818)	0	0	0	0	0	0	0	0	0	0
0950. Proceeds from Sale of Land & Buildings	(1,818)	0	0	0	0	0	0	0	0	0	0
03120. Financial Control Operations	149,500	140,000	143,500	147,000	150,500	154,000	157,500	161,000	164,500	168,000	171,500
0380. Bank Charges	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0614. Merchant Fees	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0410. Insurance	134,500	125,000	128,125	131,250	134,375	137,500	140,625	143,750	146,875	150,000	153,125
0633. Public Liability Insurance	80,000	80,000	82,000	84,000	86,000	88,000	90,000	92,000	94,000	96,000	98,000
0636. Other Insurance	40,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0637. Excess Payable on Insurance Claims	14,500	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03121. Loan Repayments	180,655	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
0945. Loan Repayments	180,655	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
0701. Interest Payment on Other Loans	97,112	70,000	68,000	66,000	64,000	62,000	60,000	58,000	56,000	54,000	52,000
0945. Principal Repayments	83,543	60,000	62,000	64,000	66,000	68,000	70,000	72,000	74,000	76,000	78,000
Information Technology	217,500	245,000	183,500	199,500	185,500	178,000	171,000	182,000	187,500	187,500	212,500
03140. IT Services	192,500	228,000	158,500	164,500	170,500	151,000	156,000	167,000	167,500	167,500	167,500
0355. Computer / IT Costs	192,500	228,000	158,500	164,500	170,500	151,000	156,000	167,000	167,500	167,500	167,500
0401. Contractors	104,000	145,000	75,500	80,500	85,500	65,500	70,500	80,500	80,500	80,500	80,500
0553. Software Purchase & Upgrade - Assets	42,000	35,000	35,000	36,000	36,000	36,500	36,500	36,500	37,000	37,000	37,000
0638. Software Licenses	46,500	48,000	48,000	48,000	49,000	49,000	49,000	50,000	50,000	50,000	50,000
07140. IT Services Capital Expenditure	25,000	17,000	25,000	35,000	15,000	27,000	15,000	15,000	20,000	20,000	45,000
0703. IT Capital Expenditure	25,000	17,000	25,000	35,000	15,000	27,000	15,000	15,000	20,000	20,000	45,000
0552. Computer Hardware - Assets	25,000	17,000	25,000	35,000	15,000	27,000	15,000	15,000	20,000	20,000	45,000
Libraries	517,381	243,153	249,231	255,311	261,389	267,468	273,548	279,625	285,704	291,784	297,863
01710. Libraries	(160,661)	(28,000)	(28,699)	(29,400)	(30,101)	(30,800)	(31,499)	(32,200)	(32,901)	(33,600)	(34,299)
0110. User Fees & Charges	(4,000)	(4,000)	(4,099)	(4,200)	(4,301)	(4,400)	(4,499)	(4,600)	(4,701)	(4,800)	(4,899)
0130. Library Fees / Fines on overdue books	(500)	(500)	(512)	(525)	(538)	(550)	(562)	(575)	(588)	(600)	(612)
0134. Photocopy Charges	(2,500)	(2,500)	(2,562)	(2,625)	(2,688)	(2,750)	(2,812)	(2,875)	(2,938)	(3,000)	(3,062)
0143. Other User Charges (Sundry)	(1,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
<b>0115. Grants &amp; Subsidies Recurrent</b>	<b>(23,261)</b>	<b>(24,000)</b>	<b>(24,600)</b>	<b>(25,200)</b>	<b>(25,800)</b>	<b>(26,400)</b>	<b>(27,000)</b>	<b>(27,600)</b>	<b>(28,200)</b>	<b>(28,800)</b>	<b>(29,400)</b>
0171. State Grants & Subsidies	(23,261)	(24,000)	(24,600)	(25,200)	(25,800)	(26,400)	(27,000)	(27,600)	(28,200)	(28,800)	(29,400)
<b>0125. Reimbursements</b>	<b>(400)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0200. Reimbursements Other	(400)	0	0	0	0	0	0	0	0	0	0
<b>0135. Capital Grants Received</b>	<b>(133,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0821. State Grants for new or upgraded assets	(133,000)	0	0	0	0	0	0	0	0	0	0
<b>03710. Libraries</b>	<b>278,042</b>	<b>271,153</b>	<b>277,930</b>	<b>284,711</b>	<b>291,490</b>	<b>298,268</b>	<b>305,047</b>	<b>311,825</b>	<b>318,605</b>	<b>325,384</b>	<b>332,162</b>
<b>0300. Employee Costs</b>	<b>160,000</b>	<b>163,000</b>	<b>167,075</b>	<b>171,150</b>	<b>175,225</b>	<b>179,300</b>	<b>183,375</b>	<b>187,450</b>	<b>191,525</b>	<b>195,600</b>	<b>199,675</b>
0300. Salaries	160,000	163,000	167,075	171,150	175,225	179,300	183,375	187,450	191,525	195,600	199,675
<b>0310. Staff Training</b>	<b>2,500</b>	<b>2,500</b>	<b>2,562</b>	<b>2,625</b>	<b>2,688</b>	<b>2,750</b>	<b>2,812</b>	<b>2,875</b>	<b>2,938</b>	<b>3,000</b>	<b>3,062</b>
0646. Travel Accommodation	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0649. Meal Reimbursements	500	500	512	525	538	550	562	575	588	600	612
<b>0350. Office Administration Expenditure</b>	<b>9,500</b>	<b>8,500</b>	<b>8,712</b>	<b>8,925</b>	<b>9,137</b>	<b>9,350</b>	<b>9,563</b>	<b>9,775</b>	<b>9,987</b>	<b>10,200</b>	<b>10,413</b>
0412. Freight Delivery	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0500. Stationery & Office Consumables	5,500	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0640. Telephone Charges	2,500	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
<b>0360. Professional Services</b>	<b>28,625</b>	<b>28,303</b>	<b>29,011</b>	<b>29,718</b>	<b>30,426</b>	<b>31,133</b>	<b>31,841</b>	<b>32,548</b>	<b>33,256</b>	<b>33,964</b>	<b>34,671</b>
0405. Consultants Other	28,625	28,303	29,011	29,718	30,426	31,133	31,841	32,548	33,256	33,964	34,671
<b>0370. Subscriptions and Memberships</b>	<b>550</b>	<b>550</b>	<b>564</b>	<b>578</b>	<b>591</b>	<b>605</b>	<b>619</b>	<b>632</b>	<b>646</b>	<b>660</b>	<b>674</b>
0503. Subscriptions Reference Materials	550	550	564	578	591	605	619	632	646	660	674
<b>0375. Office Equipment &amp; Furniture</b>	<b>1,000</b>	<b>1,000</b>	<b>1,025</b>	<b>1,050</b>	<b>1,075</b>	<b>1,100</b>	<b>1,125</b>	<b>1,150</b>	<b>1,175</b>	<b>1,200</b>	<b>1,225</b>
0401. Contractors	500	0	0	0	0	0	0	0	0	0	0
0527. Furniture & Equip under \$xxxx - Expensed	500	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
<b>0390. Library Resources</b>	<b>12,000</b>	<b>12,000</b>	<b>12,300</b>	<b>12,600</b>	<b>12,900</b>	<b>13,200</b>	<b>13,500</b>	<b>13,800</b>	<b>14,100</b>	<b>14,400</b>	<b>14,700</b>
0510. Book Purchases	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0517. Audio Visual Purchases	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
<b>0410. Insurance</b>	<b>7,543</b>	<b>7,800</b>	<b>7,995</b>	<b>8,190</b>	<b>8,385</b>	<b>8,580</b>	<b>8,775</b>	<b>8,970</b>	<b>9,165</b>	<b>9,360</b>	<b>9,555</b>
0632. General Asset Insurance	7,543	7,800	7,995	8,190	8,385	8,580	8,775	8,970	9,165	9,360	9,555
<b>0415. Utilities</b>	<b>11,500</b>	<b>8,500</b>	<b>8,712</b>	<b>8,925</b>	<b>9,138</b>	<b>9,350</b>	<b>9,562</b>	<b>9,775</b>	<b>9,988</b>	<b>10,200</b>	<b>10,412</b>
0518. Water Charges	500	500	512	525	538	550	562	575	588	600	612
0520. Electricity	11,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
<b>0420. Security</b>	<b>0</b>	<b>1,000</b>	<b>1,025</b>	<b>1,050</b>	<b>1,075</b>	<b>1,100</b>	<b>1,125</b>	<b>1,150</b>	<b>1,175</b>	<b>1,200</b>	<b>1,225</b>
0419. Security Building Surveillance	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
<b>0425. Cleaning Costs</b>	<b>14,000</b>	<b>14,000</b>	<b>14,350</b>	<b>14,700</b>	<b>15,050</b>	<b>15,400</b>	<b>15,750</b>	<b>16,100</b>	<b>16,450</b>	<b>16,800</b>	<b>17,150</b>
0401. Contractors	14,000	14,000	14,350	14,700	15,050	15,400	15,750	16,100	16,450	16,800	17,150
<b>0450. Sundry Expenses</b>	<b>2,000</b>	<b>2,000</b>	<b>2,050</b>	<b>2,100</b>	<b>2,150</b>	<b>2,200</b>	<b>2,250</b>	<b>2,300</b>	<b>2,350</b>	<b>2,400</b>	<b>2,450</b>
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
<b>0460. Community Programs &amp; Events</b>	<b>1,500</b>	<b>1,500</b>	<b>1,537</b>	<b>1,575</b>	<b>1,612</b>	<b>1,650</b>	<b>1,688</b>	<b>1,725</b>	<b>1,762</b>	<b>1,800</b>	<b>1,838</b>
0603. Other Sundry Expenses	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
<b>0510. Grounds Maintenance</b>	<b>11,000</b>	<b>10,000</b>	<b>10,250</b>	<b>10,500</b>	<b>10,750</b>	<b>11,000</b>	<b>11,250</b>	<b>11,500</b>	<b>11,750</b>	<b>12,000</b>	<b>12,250</b>
0300. Salaries	0	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0301. Wages	10,000	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
<b>0530. Building Maintenance</b>	<b>10,000</b>	<b>10,000</b>	<b>10,250</b>	<b>10,500</b>	<b>10,750</b>	<b>11,000</b>	<b>11,250</b>	<b>11,500</b>	<b>11,750</b>	<b>12,000</b>	<b>12,250</b>
0401. Contractors	5,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0506. Materials Purchased	5,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
<b>0680. Depreciation</b>	<b>5,324</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0740. Depreciation Expense	5,324	0	0	0	0	0	0	0	0	0	0

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
0970. Plant Hire (Internal)	1,000	500	512	525	538	550	562	575	588	600	612
0970. Plant Hire - Internal Usage	1,000	500	512	525	538	550	562	575	588	600	612
07710. Libraries Capital Works	400,000	0	0	0	0	0	0	0	0	0	0
0730. Building Capital Works	400,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	400,000	0	0	0	0	0	0	0	0	0	0
Children Youth and Family Services	2,000	500	512	525	537	550	563	575	587	600	613
01780. Youth Services Revenue	(35,000)	(35,500)	(36,387)	(37,275)	(38,162)	(39,050)	(39,938)	(40,825)	(41,712)	(42,600)	(43,488)
0115. Grants & Subsidies Recurrent	(35,000)	(35,500)	(36,387)	(37,275)	(38,162)	(39,050)	(39,938)	(40,825)	(41,712)	(42,600)	(43,488)
0170. Comm'th Grants & Subsidies	(33,500)	(34,000)	(34,850)	(35,700)	(36,550)	(37,400)	(38,250)	(39,100)	(39,950)	(40,800)	(41,650)
0171. State Grants & Subsidies	(1,500)	(1,500)	(1,537)	(1,575)	(1,612)	(1,650)	(1,688)	(1,725)	(1,762)	(1,800)	(1,838)
03780. Youth Services	37,000	36,000	36,899	37,800	38,699	39,600	40,501	41,400	42,299	43,200	44,101
0300. Employee Costs	27,000	27,500	28,187	28,875	29,562	30,250	30,938	31,625	32,312	33,000	33,688
0300. Salaries	27,000	27,500	28,187	28,875	29,562	30,250	30,938	31,625	32,312	33,000	33,688
0350. Office Administration Expenditure	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0603. Other Sundry Expenses	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0460. Community Programs & Events	6,000	4,500	4,612	4,725	4,837	4,950	5,063	5,175	5,287	5,400	5,513
0506. Materials Purchased	3,000	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0603. Other Sundry Expenses	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
Aged and Disability Care Services	(46,569)	(39,400)	(40,385)	(41,370)	(42,356)	(43,340)	(44,324)	(45,310)	(46,296)	(47,280)	(48,264)
01810. Aged & Disabled Revenue	(243,169)	(244,000)	(250,100)	(256,200)	(262,300)	(268,400)	(274,500)	(280,600)	(286,700)	(292,800)	(298,900)
0110. User Fees & Charges	(15,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0143. Other User Charges (Sundry)	(15,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0115. Grants & Subsidies Recurrent	(214,169)	(215,000)	(220,375)	(225,750)	(231,125)	(236,500)	(241,875)	(247,250)	(252,625)	(258,000)	(263,375)
0170. Comm'th Grants & Subsidies	(214,169)	(215,000)	(220,375)	(225,750)	(231,125)	(236,500)	(241,875)	(247,250)	(252,625)	(258,000)	(263,375)
0125. Reimbursements	(14,000)	(14,000)	(14,350)	(14,700)	(15,050)	(15,400)	(15,750)	(16,100)	(16,450)	(16,800)	(17,150)
0200. Reimbursements Other	(14,000)	(14,000)	(14,350)	(14,700)	(15,050)	(15,400)	(15,750)	(16,100)	(16,450)	(16,800)	(17,150)
01820. Health Related Transport Revenue	(28,000)	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
0110. User Fees & Charges	(8,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0143. Other User Charges (Sundry)	(8,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0115. Grants & Subsidies Recurrent	(20,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0171. State Grants & Subsidies	(20,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
01830. Meals On Wheels Revenue	(18,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0110. User Fees & Charges	(18,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0143. Other User Charges (Sundry)	(18,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
01840. Senior Citizens Revenue	(900)	(900)	(922)	(945)	(968)	(990)	(1,012)	(1,035)	(1,058)	(1,080)	(1,102)
0115. Grants & Subsidies Recurrent	(900)	(900)	(922)	(945)	(968)	(990)	(1,012)	(1,035)	(1,058)	(1,080)	(1,102)
0171. State Grants & Subsidies	(900)	(900)	(922)	(945)	(968)	(990)	(1,012)	(1,035)	(1,058)	(1,080)	(1,102)
03810. Aged & Disabled	209,000	202,000	207,050	212,100	217,150	222,200	227,250	232,300	237,350	242,400	247,450
0300. Employee Costs	82,000	82,000	84,050	86,100	88,150	90,200	92,250	94,300	96,350	98,400	100,450
0300. Salaries	78,000	78,000	79,950	81,900	83,850	85,800	87,750	89,700	91,650	93,600	95,550
0301. Wages	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0310. Staff Training	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0300. Salaries	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0350. Office Administration Expenditure	32,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0401. Contractors	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	20,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0640. Telephone Charges	6,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0375. Office Equipment & Furniture	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
0401. Contractors	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0527. Furniture & Equip under \$xxxx - Expensed	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
<b>0400. Volunteer Support</b>	<b>20,000</b>	<b>20,000</b>	<b>20,500</b>	<b>21,000</b>	<b>21,500</b>	<b>22,000</b>	<b>22,500</b>	<b>23,000</b>	<b>23,500</b>	<b>24,000</b>	<b>24,500</b>
0603. Other Sundry Expenses	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
<b>0460. Community Programs &amp; Events</b>	<b>70,000</b>	<b>70,000</b>	<b>71,750</b>	<b>73,500</b>	<b>75,250</b>	<b>77,000</b>	<b>78,750</b>	<b>80,500</b>	<b>82,250</b>	<b>84,000</b>	<b>85,750</b>
0401. Contractors	0	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0506. Materials Purchased	0	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0603. Other Sundry Expenses	70,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
<b>03820. Health Related Transport</b>	<b>13,000</b>	<b>12,000</b>	<b>12,300</b>	<b>12,600</b>	<b>12,900</b>	<b>13,200</b>	<b>13,500</b>	<b>13,800</b>	<b>14,100</b>	<b>14,400</b>	<b>14,700</b>
<b>0400. Volunteer Support</b>	<b>5,000</b>	<b>5,000</b>	<b>5,125</b>	<b>5,250</b>	<b>5,375</b>	<b>5,500</b>	<b>5,625</b>	<b>5,750</b>	<b>5,875</b>	<b>6,000</b>	<b>6,125</b>
0603. Other Sundry Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
<b>0460. Community Programs &amp; Events</b>	<b>8,000</b>	<b>7,000</b>	<b>7,175</b>	<b>7,350</b>	<b>7,525</b>	<b>7,700</b>	<b>7,875</b>	<b>8,050</b>	<b>8,225</b>	<b>8,400</b>	<b>8,575</b>
0603. Other Sundry Expenses	8,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
<b>03840. Senior Citizens</b>	<b>21,500</b>	<b>21,500</b>	<b>22,037</b>	<b>22,575</b>	<b>23,112</b>	<b>23,650</b>	<b>24,188</b>	<b>24,725</b>	<b>25,262</b>	<b>25,800</b>	<b>26,338</b>
<b>0460. Community Programs &amp; Events</b>	<b>1,500</b>	<b>1,500</b>	<b>1,537</b>	<b>1,575</b>	<b>1,612</b>	<b>1,650</b>	<b>1,688</b>	<b>1,725</b>	<b>1,762</b>	<b>1,800</b>	<b>1,838</b>
0603. Other Sundry Expenses	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
<b>0680. Depreciation</b>	<b>20,000</b>	<b>20,000</b>	<b>20,500</b>	<b>21,000</b>	<b>21,500</b>	<b>22,000</b>	<b>22,500</b>	<b>23,000</b>	<b>23,500</b>	<b>24,000</b>	<b>24,500</b>
0740. Depreciation Expense	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
<b>Community Transport</b>	<b>20,000</b>	<b>20,000</b>	<b>20,499</b>	<b>21,000</b>	<b>21,499</b>	<b>22,000</b>	<b>22,501</b>	<b>23,000</b>	<b>23,499</b>	<b>24,000</b>	<b>24,501</b>
<b>01860. Community Transport Revenue</b>	<b>(161,000)</b>	<b>(165,000)</b>	<b>(169,125)</b>	<b>(173,250)</b>	<b>(177,375)</b>	<b>(181,500)</b>	<b>(185,625)</b>	<b>(189,750)</b>	<b>(193,875)</b>	<b>(198,000)</b>	<b>(202,125)</b>
<b>0110. User Fees &amp; Charges</b>	<b>(13,814)</b>	<b>(12,000)</b>	<b>(12,300)</b>	<b>(12,600)</b>	<b>(12,900)</b>	<b>(13,200)</b>	<b>(13,500)</b>	<b>(13,800)</b>	<b>(14,100)</b>	<b>(14,400)</b>	<b>(14,700)</b>
0143. Other User Charges (Sundry)	(13,814)	(12,000)	(12,300)	(12,600)	(12,900)	(13,200)	(13,500)	(13,800)	(14,100)	(14,400)	(14,700)
<b>0115. Grants &amp; Subsidies Recurrent</b>	<b>(147,186)</b>	<b>(153,000)</b>	<b>(156,825)</b>	<b>(160,650)</b>	<b>(164,475)</b>	<b>(168,300)</b>	<b>(172,125)</b>	<b>(175,950)</b>	<b>(179,775)</b>	<b>(183,600)</b>	<b>(187,425)</b>
0171. State Grants & Subsidies	(147,186)	(153,000)	(156,825)	(160,650)	(164,475)	(168,300)	(172,125)	(175,950)	(179,775)	(183,600)	(187,425)
<b>03860. Community Transport</b>	<b>161,000</b>	<b>165,000</b>	<b>169,124</b>	<b>173,250</b>	<b>177,374</b>	<b>181,500</b>	<b>185,626</b>	<b>189,750</b>	<b>193,874</b>	<b>198,000</b>	<b>202,126</b>
<b>0300. Employee Costs</b>	<b>60,000</b>	<b>60,000</b>	<b>61,500</b>	<b>63,000</b>	<b>64,500</b>	<b>66,000</b>	<b>67,500</b>	<b>69,000</b>	<b>70,500</b>	<b>72,000</b>	<b>73,500</b>
0300. Salaries	35,000	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0301. Wages	18,000	18,000	18,450	18,900	19,350	19,800	20,250	20,700	21,150	21,600	22,050
0311. Other Employee Allowances	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
<b>0310. Staff Training</b>	<b>1,500</b>	<b>1,500</b>	<b>1,537</b>	<b>1,575</b>	<b>1,612</b>	<b>1,650</b>	<b>1,688</b>	<b>1,725</b>	<b>1,762</b>	<b>1,800</b>	<b>1,838</b>
0644. Course Seminar & Conference Registration	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
<b>0350. Office Administration Expenditure</b>	<b>13,500</b>	<b>13,500</b>	<b>13,837</b>	<b>14,175</b>	<b>14,512</b>	<b>14,850</b>	<b>15,188</b>	<b>15,525</b>	<b>15,862</b>	<b>16,200</b>	<b>16,538</b>
0401. Contractors	1,500	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
0603. Other Sundry Expenses	11,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0640. Telephone Charges	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
<b>0375. Office Equipment &amp; Furniture</b>	<b>2,000</b>	<b>2,000</b>	<b>2,050</b>	<b>2,100</b>	<b>2,150</b>	<b>2,200</b>	<b>2,250</b>	<b>2,300</b>	<b>2,350</b>	<b>2,400</b>	<b>2,450</b>
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
<b>0400. Volunteer Support</b>	<b>12,000</b>	<b>12,000</b>	<b>12,300</b>	<b>12,600</b>	<b>12,900</b>	<b>13,200</b>	<b>13,500</b>	<b>13,800</b>	<b>14,100</b>	<b>14,400</b>	<b>14,700</b>
0603. Other Sundry Expenses	12,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
<b>0460. Community Programs &amp; Events</b>	<b>52,000</b>	<b>56,000</b>	<b>57,400</b>	<b>58,800</b>	<b>60,200</b>	<b>61,600</b>	<b>63,000</b>	<b>64,400</b>	<b>65,800</b>	<b>67,200</b>	<b>68,600</b>
0603. Other Sundry Expenses	52,000	56,000	57,400	58,800	60,200	61,600	63,000	64,400	65,800	67,200	68,600
<b>0680. Depreciation</b>	<b>20,000</b>	<b>20,000</b>	<b>20,500</b>	<b>21,000</b>	<b>21,500</b>	<b>22,000</b>	<b>22,500</b>	<b>23,000</b>	<b>23,500</b>	<b>24,000</b>	<b>24,500</b>
0740. Depreciation Expense	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
<b>07860. Community Transport Capital Expenditure</b>	<b>20,000</b>	<b>20,000</b>	<b>20,500</b>	<b>21,000</b>	<b>21,500</b>	<b>22,000</b>	<b>22,500</b>	<b>23,000</b>	<b>23,500</b>	<b>24,000</b>	<b>24,500</b>
<b>0705. Plant Purchases</b>	<b>20,000</b>	<b>20,000</b>	<b>20,500</b>	<b>21,000</b>	<b>21,500</b>	<b>22,000</b>	<b>22,500</b>	<b>23,000</b>	<b>23,500</b>	<b>24,000</b>	<b>24,500</b>
0555. Plant Purchases	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
<b>Community and Social Development</b>	<b>17,000</b>	<b>45,000</b>	<b>46,125</b>	<b>47,250</b>	<b>48,375</b>	<b>49,500</b>	<b>50,625</b>	<b>51,750</b>	<b>52,875</b>	<b>54,000</b>	<b>55,125</b>
<b>01871. Community Development</b>	<b>(30,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
0115. Grants & Subsidies Recurrent	(30,000)	0	0	0	0	0	0	0	0	0	0
0171. State Grants & Subsidies	(30,000)	0	0	0	0	0	0	0	0	0	0
03870. Dementia Care Program	42,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0300. Employee Costs	42,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0300. Salaries	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0301. Wages	40,000	38,000	38,950	39,900	40,850	41,800	42,750	43,700	44,650	45,600	46,550
03871. Community Development	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0460. Community Programs & Events	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0603. Other Sundry Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
Arts and Culture	86,500	84,900	87,021	89,145	91,268	93,390	95,512	97,635	99,758	101,880	104,002
03880. Theatres & Museums	77,500	75,900	77,796	79,695	81,593	83,490	85,387	87,285	89,183	91,080	92,977
0405. Grants / Donations Paid	50,000	50,400	51,660	52,920	54,180	55,440	56,700	57,960	59,220	60,480	61,740
0300. Salaries	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0401. Contractors	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0623. Sponsorships Paid	30,000	30,400	31,160	31,920	32,680	33,440	34,200	34,960	35,720	36,480	37,240
0415. Utilities	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0521. Internal Rates	0	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0625. Emergency Services Levy	5,000	0	0	0	0	0	0	0	0	0	0
0510. Grounds Maintenance	12,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0301. Wages	12,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0530. Building Maintenance	10,000	10,000	10,249	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0301. Wages	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0401. Contractors	7,500	7,500	7,687	7,875	8,062	8,250	8,438	8,625	8,812	9,000	9,188
0970. Plant Hire - Internal Usage	500	500	512	525	538	550	562	575	588	600	612
0680. Depreciation	500	500	512	525	538	550	562	575	588	600	612
0740. Depreciation Expense	500	500	512	525	538	550	562	575	588	600	612
03890. Other Culture	9,000	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
0460. Community Programs & Events	9,000	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
0410. Other External Services	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0603. Other Sundry Expenses	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
Engineering	5,166,797	4,931,647	5,062,548	5,164,969	5,113,895	5,344,529	5,327,267	5,497,807	5,810,192	5,715,090	5,920,912
Manager Engineering Office	505,000	546,000	559,650	573,300	586,950	600,600	614,250	627,900	641,550	655,200	668,850
01200. Engineering Operations Revenue	(7,000)	(7,000)	(7,175)	(7,350)	(7,525)	(7,700)	(7,875)	(8,050)	(8,225)	(8,400)	(8,575)
0110. User Fees & Charges	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0143. Other User Charges (Sundry)	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0130. Other Income	(2,000)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
0220. Other Sundry Income	(2,000)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
03200. Engineering Operations Management	512,000	553,000	566,825	580,650	594,475	608,300	622,125	635,950	649,775	663,600	677,425
0300. Employee Costs	450,000	495,000	507,375	519,750	532,125	544,500	556,875	569,250	581,625	594,000	606,375
0300. Salaries	450,000	495,000	507,375	519,750	532,125	544,500	556,875	569,250	581,625	594,000	606,375
0310. Staff Training	19,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0644. Course Seminar & Conference Registration	8,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0645. Air Travel	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0646. Travel Accommodation	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0649. Meal Reimbursements	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0350. Office Administration Expenditure	16,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0500. Stationery & Office Consumables	12,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0603. Other Sundry Expenses	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0370. Subscriptions and Memberships	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
0503. Subscriptions Reference Materials	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
<b>0375. Office Equipment &amp; Furniture</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0527. Furniture & Equip under \$xxxx - Expensed	1,000	0	0	0	0	0	0	0	0	0	0
<b>0970. Plant Hire (Internal)</b>	<b>25,000</b>	<b>25,000</b>	<b>25,625</b>	<b>26,250</b>	<b>26,875</b>	<b>27,500</b>	<b>28,125</b>	<b>28,750</b>	<b>29,375</b>	<b>30,000</b>	<b>30,625</b>
0970. Plant Hire - Internal Usage	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
<b>Parks and Reserves</b>	<b>862,492</b>	<b>610,300</b>	<b>625,557</b>	<b>652,315</b>	<b>656,073</b>	<b>746,330</b>	<b>686,587</b>	<b>791,845</b>	<b>809,103</b>	<b>756,360</b>	<b>762,618</b>
<b>01220. Noxious Weeds Revenue</b>	<b>(31,508)</b>	<b>(31,700)</b>	<b>(32,492)</b>	<b>(33,285)</b>	<b>(34,078)</b>	<b>(34,870)</b>	<b>(35,662)</b>	<b>(36,455)</b>	<b>(37,248)</b>	<b>(38,040)</b>	<b>(38,832)</b>
<b>0105. Statutory Fees &amp; Charges</b>	<b>(300)</b>	<b>(400)</b>	<b>(410)</b>	<b>(420)</b>	<b>(430)</b>	<b>(440)</b>	<b>(450)</b>	<b>(460)</b>	<b>(470)</b>	<b>(480)</b>	<b>(490)</b>
0091. Other Statutory Charges (Sundry)	(300)	(400)	(410)	(420)	(430)	(440)	(450)	(460)	(470)	(480)	(490)
<b>0115. Grants &amp; Subsidies Recurrent</b>	<b>(31,208)</b>	<b>(31,300)</b>	<b>(32,082)</b>	<b>(32,865)</b>	<b>(33,648)</b>	<b>(34,430)</b>	<b>(35,212)</b>	<b>(35,995)</b>	<b>(36,778)</b>	<b>(37,560)</b>	<b>(38,342)</b>
0171. State Grants & Subsidies	(31,208)	(31,300)	(32,082)	(32,865)	(33,648)	(34,430)	(35,212)	(35,995)	(36,778)	(37,560)	(38,342)
<b>01230. Parks Reserves &amp; Horticulture Revenue</b>	<b>(746,112)</b>	<b>(859,565)</b>	<b>(298,045)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0135. Capital Grants Received</b>	<b>(746,112)</b>	<b>(859,565)</b>	<b>(298,045)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0821. State Grants for new or upgraded assets	(746,112)	(859,565)	(298,045)	0	0	0	0	0	0	0	0
<b>03220. Noxious Weeds Expenditure</b>	<b>68,000</b>	<b>71,000</b>	<b>72,775</b>	<b>74,550</b>	<b>76,325</b>	<b>78,100</b>	<b>79,875</b>	<b>81,650</b>	<b>83,425</b>	<b>85,200</b>	<b>86,975</b>
<b>0519. Pest Plant Control</b>	<b>68,000</b>	<b>71,000</b>	<b>72,775</b>	<b>74,550</b>	<b>76,325</b>	<b>78,100</b>	<b>79,875</b>	<b>81,650</b>	<b>83,425</b>	<b>85,200</b>	<b>86,975</b>
0301. Wages	33,000	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0401. Contractors	8,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0506. Materials Purchased	22,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	5,000	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
<b>03230. Parks Reserves &amp; Horticulture</b>	<b>581,500</b>	<b>571,000</b>	<b>585,274</b>	<b>599,550</b>	<b>613,826</b>	<b>628,100</b>	<b>642,374</b>	<b>656,650</b>	<b>670,926</b>	<b>685,200</b>	<b>699,475</b>
<b>0415. Utilities</b>	<b>91,000</b>	<b>77,000</b>	<b>78,925</b>	<b>80,850</b>	<b>82,775</b>	<b>84,700</b>	<b>86,625</b>	<b>88,550</b>	<b>90,475</b>	<b>92,400</b>	<b>94,325</b>
0518. Water Charges	65,000	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0520. Electricity	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0640. Telephone Charges	1,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
<b>0510. Grounds Maintenance</b>	<b>390,000</b>	<b>400,000</b>	<b>410,000</b>	<b>420,000</b>	<b>430,000</b>	<b>440,000</b>	<b>450,000</b>	<b>460,000</b>	<b>470,000</b>	<b>480,000</b>	<b>490,000</b>
0301. Wages	255,000	280,000	287,000	294,000	301,000	308,000	315,000	322,000	329,000	336,000	343,000
0401. Contractors	20,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0506. Materials Purchased	40,000	44,000	45,100	46,200	47,300	48,400	49,500	50,600	51,700	52,800	53,900
0507. Inventory Issued From Store	0	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0970. Plant Hire - Internal Usage	75,000	56,000	57,400	58,800	60,200	61,600	63,000	64,400	65,800	67,200	68,600
<b>0512. Irrigation System Maintenance</b>	<b>8,000</b>	<b>12,000</b>	<b>12,300</b>	<b>12,600</b>	<b>12,900</b>	<b>13,200</b>	<b>13,500</b>	<b>13,800</b>	<b>14,100</b>	<b>14,400</b>	<b>14,700</b>
0301. Wages	6,000	10,320	10,578	10,836	11,094	11,352	11,610	11,868	12,126	12,384	12,642
0506. Materials Purchased	0	720	738	756	774	792	810	828	846	864	882
0970. Plant Hire - Internal Usage	2,000	960	984	1,008	1,032	1,056	1,080	1,104	1,128	1,152	1,176
<b>0513. Playground Maintenance</b>	<b>6,000</b>	<b>4,000</b>	<b>4,100</b>	<b>4,200</b>	<b>4,300</b>	<b>4,400</b>	<b>4,500</b>	<b>4,600</b>	<b>4,700</b>	<b>4,800</b>	<b>4,900</b>
0301. Wages	2,000	1,160	1,189	1,218	1,247	1,276	1,305	1,334	1,363	1,392	1,421
0401. Contractors	4,000	2,680	2,747	2,814	2,881	2,948	3,015	3,082	3,149	3,216	3,283
0970. Plant Hire - Internal Usage	0	160	164	168	172	176	180	184	188	192	196
<b>0515. Tree Maintenance/Management</b>	<b>10,000</b>	<b>20,000</b>	<b>20,500</b>	<b>21,000</b>	<b>21,500</b>	<b>22,000</b>	<b>22,500</b>	<b>23,000</b>	<b>23,500</b>	<b>24,000</b>	<b>24,500</b>
0301. Wages	0	15,800	16,195	16,590	16,985	17,380	17,775	18,170	18,565	18,960	19,355
0401. Contractors	5,000	800	820	840	860	880	900	920	940	960	980
0505. Cleaning Supplies	(5,000)	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	10,000	3,400	3,485	3,570	3,655	3,740	3,825	3,910	3,995	4,080	4,165
<b>0530. Building Maintenance</b>	<b>13,000</b>	<b>13,000</b>	<b>13,324</b>	<b>13,650</b>	<b>13,976</b>	<b>14,300</b>	<b>14,624</b>	<b>14,950</b>	<b>15,276</b>	<b>15,600</b>	<b>15,925</b>
0301. Wages	1,000	1,300	1,332	1,365	1,398	1,430	1,462	1,495	1,528	1,560	1,593
0401. Contractors	10,000	11,310	11,593	11,876	12,158	12,441	12,724	13,006	13,289	13,572	13,855
0506. Materials Purchased	2,000	130	133	136	140	143	146	150	153	156	159
0970. Plant Hire - Internal Usage	0	260	266	273	280	286	292	299	306	312	318

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
0532. Other Structures Maintenance	2,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	2,000	0	0	0	0	0	0	0	0	0	0
0680. Depreciation	61,500	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0740. Depreciation Expense	61,500	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
07230. Parks Reserves & Horticulture Capital Works	990,612	859,565	298,045	11,500	0	75,000	0	90,000	92,000	24,000	15,000
0712. Other Improvements to Land Capital Works	0	0	0	11,500	0	75,000	0	90,000	92,000	24,000	15,000
0401. Contractors	0	0	0	11,500	0	75,000	0	90,000	92,000	24,000	15,000
0713. Playground Capital Works	600,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	600,000	0	0	0	0	0	0	0	0	0	0
0730. Building Capital Works	372,112	859,565	298,045	0	0	0	0	0	0	0	0
0301. Wages	0	40,000	0	0	0	0	0	0	0	0	0
0401. Contractors	372,112	804,565	298,045	0	0	0	0	0	0	0	0
0506. Materials Purchased	0	10,000	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	0	5,000	0	0	0	0	0	0	0	0	0
0760. Footpath Capital Works	18,500	0	0	0	0	0	0	0	0	0	0
0301. Wages	7,500	0	0	0	0	0	0	0	0	0	0
0401. Contractors	1,000	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	7,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	3,000	0	0	0	0	0	0	0	0	0	0
Sport and Recreation Facilities	29,600	32,600	33,415	34,230	35,045	35,860	36,675	37,490	38,305	39,120	39,935
01240. Sport Grounds & Recreation Facilities Revenue	(75,000)	(209,000)	(9,225)	(9,450)	(9,675)	(9,900)	(10,125)	(10,350)	(10,575)	(10,800)	(11,025)
0110. User Fees & Charges	(9,000)	(9,000)	(9,225)	(9,450)	(9,675)	(9,900)	(10,125)	(10,350)	(10,575)	(10,800)	(11,025)
0143. Other User Charges (Sundry)	(9,000)	(9,000)	(9,225)	(9,450)	(9,675)	(9,900)	(10,125)	(10,350)	(10,575)	(10,800)	(11,025)
0135. Capital Grants Received	(66,000)	(200,000)	0	0	0	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	(66,000)	(200,000)	0	0	0	0	0	0	0	0	0
03240. Sport Grounds & Recreation Facilities	38,600	41,600	42,640	43,680	44,720	45,760	46,800	47,840	48,880	49,920	50,960
0510. Grounds Maintenance	38,600	41,600	42,640	43,680	44,720	45,760	46,800	47,840	48,880	49,920	50,960
0410. Other External Services	0	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	2,000	0	0	0	0	0	0	0	0	0	0
0603. Other Sundry Expenses	35,600	36,600	37,515	38,430	39,345	40,260	41,175	42,090	43,005	43,920	44,835
0970. Plant Hire - Internal Usage	1,000	0	0	0	0	0	0	0	0	0	0
07240. Sport Grounds & Recreation Facilities Capital Work	66,000	200,000	0	0	0	0	0	0	0	0	0
0711. Sport & Recreation Capital Works	66,000	200,000	0	0	0	0	0	0	0	0	0
0401. Contractors	66,000	200,000	0	0	0	0	0	0	0	0	0
Roads Bridges Footpaths	2,410,369	2,031,008	2,074,209	2,119,568	2,100,606	2,202,850	2,241,300	2,296,332	2,378,979	2,442,595	2,587,698
01260. Roads & Bridges Revenue	(588,541)	(3,381,898)	(6,559,036)	(406,942)	(406,942)	(406,942)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
0115. Grants & Subsidies Recurrent	(32,891)	(406,942)	(406,942)	(406,942)	(406,942)	(406,942)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
0170. Comm'th Grants & Subsidies	(32,891)	(406,942)	(406,942)	(406,942)	(406,942)	(406,942)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
0135. Capital Grants Received	(555,650)	(2,974,956)	(6,152,094)	0	0	0	0	0	0	0	0
0821. State Grants for new or upgraded assets	(555,650)	(2,839,656)	(6,082,394)	0	0	0	0	0	0	0	0
0822. Other Grants for new or upgraded assets	0	(135,300)	(69,700)	0	0	0	0	0	0	0	0
01300. Footpaths & Bike Track Revenue	0	(30,750)	(40,000)	(33,000)	(18,300)	(18,750)	(18,900)	(32,250)	(32,250)	(32,250)	(36,750)
0115. Grants & Subsidies Recurrent	0	(30,750)	(40,000)	(33,000)	(18,300)	(18,750)	(18,900)	(32,250)	(32,250)	(32,250)	(36,750)
0171. State Grants & Subsidies	0	(30,750)	(40,000)	(33,000)	(18,300)	(18,750)	(18,900)	(32,250)	(32,250)	(32,250)	(36,750)
01340. Regional Roads Revenue	(938,797)	(938,000)	(961,450)	(984,900)	(1,008,350)	(1,031,800)	(1,055,250)	(1,078,700)	(1,102,150)	(1,125,600)	(1,149,050)
0115. Grants & Subsidies Recurrent	(698,000)	(698,000)	(715,450)	(732,900)	(750,350)	(767,800)	(785,250)	(802,700)	(820,150)	(837,600)	(855,050)
0171. State Grants & Subsidies	(698,000)	(698,000)	(715,450)	(732,900)	(750,350)	(767,800)	(785,250)	(802,700)	(820,150)	(837,600)	(855,050)
0135. Capital Grants Received	(240,797)	(240,000)	(246,000)	(252,000)	(258,000)	(264,000)	(270,000)	(276,000)	(282,000)	(288,000)	(294,000)
0821. State Grants for new or upgraded assets	(240,797)	(240,000)	(246,000)	(252,000)	(258,000)	(264,000)	(270,000)	(276,000)	(282,000)	(288,000)	(294,000)

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
03260. Roads & Bridges Maintenance	43,000	45,000	46,124	47,249	48,375	49,500	50,625	51,751	52,875	54,000	55,125
0550. Road Signs Maintenance	43,000	45,000	46,124	47,249	48,375	49,500	50,625	51,751	52,875	54,000	55,125
0301. Wages	21,000	28,800	29,520	30,240	30,960	31,680	32,400	33,120	33,840	34,560	35,280
0401. Contractors	5,000	4,050	4,151	4,252	4,354	4,455	4,556	4,658	4,759	4,860	4,961
0506. Materials Purchased	13,000	9,450	9,686	9,922	10,159	10,395	10,631	10,868	11,104	11,340	11,576
0970. Plant Hire - Internal Usage	4,000	2,700	2,767	2,835	2,902	2,970	3,038	3,105	3,172	3,240	3,308
03300. Footpaths & Bike Track Maintenance	45,000	50,000	51,249	52,500	53,751	55,000	56,249	57,500	58,751	60,000	61,250
0560. Footpath Maintenance	45,000	50,000	51,249	52,500	53,751	55,000	56,249	57,500	58,751	60,000	61,250
0301. Wages	19,000	19,000	19,475	19,950	20,425	20,900	21,375	21,850	22,325	22,800	23,275
0401. Contractors	11,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0506. Materials Purchased	10,000	6,500	6,662	6,825	6,988	7,150	7,312	7,475	7,638	7,800	7,963
0970. Plant Hire - Internal Usage	5,000	4,500	4,612	4,725	4,838	4,950	5,062	5,175	5,288	5,400	5,512
03310. Kerb & Gutter Maintenance	22,000	22,500	23,063	23,625	24,187	24,751	25,313	25,875	26,437	27,000	27,563
0546. Kerb & Gutter Maintenance	22,000	22,500	23,063	23,625	24,187	24,751	25,313	25,875	26,437	27,000	27,563
0301. Wages	7,040	7,200	7,380	7,560	7,740	7,920	8,100	8,280	8,460	8,640	8,820
0401. Contractors	8,360	8,550	8,764	8,978	9,191	9,405	9,619	9,832	10,046	10,260	10,474
0506. Materials Purchased	4,620	4,725	4,843	4,961	5,079	5,198	5,316	5,434	5,552	5,670	5,788
0970. Plant Hire - Internal Usage	1,980	2,025	2,076	2,126	2,177	2,228	2,278	2,329	2,379	2,430	2,481
03320. Road Furniture Maintenance	3,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0547. Road Furniture Maintenance	3,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0301. Wages	940	2,450	2,511	2,572	2,634	2,695	2,756	2,818	2,879	2,940	3,001
0401. Contractors	80	900	922	945	968	990	1,012	1,035	1,058	1,080	1,102
0506. Materials Purchased	1,620	1,350	1,384	1,418	1,451	1,485	1,519	1,552	1,586	1,620	1,654
0970. Plant Hire - Internal Usage	360	300	308	315	322	330	338	345	352	360	368
03330. Urban Streets Maintenance	151,000	180,000	184,500	189,000	193,500	198,000	202,500	207,000	211,500	216,000	220,500
0515. Tree Maintenance/Management	51,000	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0301. Wages	18,000	23,000	23,575	24,150	24,725	25,300	25,875	26,450	27,025	27,600	28,175
0401. Contractors	14,000	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0506. Materials Purchased	15,000	11,000	11,275	11,550	11,825	12,100	12,375	12,650	12,925	13,200	13,475
0970. Plant Hire - Internal Usage	4,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0540. Road Maintenance	100,000	130,000	133,250	136,500	139,750	143,000	146,250	149,500	152,750	156,000	159,250
0301. Wages	34,000	65,000	66,625	68,250	69,875	71,500	73,125	74,750	76,375	78,000	79,625
0401. Contractors	20,000	27,000	27,675	28,350	29,025	29,700	30,375	31,050	31,725	32,400	33,075
0506. Materials Purchased	12,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0507. Inventory Issued From Store	12,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	22,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
03340. Regional Roads Maintenance	294,474	353,000	443,950	454,712	464,783	474,656	483,828	493,292	502,047	510,600	598,175
0540. Road Maintenance	294,474	353,000	443,950	454,712	464,783	474,656	483,828	493,292	502,047	510,600	598,175
0301. Wages	20,000	100,000	128,375	131,750	135,375	139,256	143,400	147,813	152,505	157,474	162,736
0401. Contractors	222,974	68,000	125,950	128,712	130,533	131,900	132,303	132,729	132,167	131,126	208,814
0506. Materials Purchased	10,000	80,000	82,000	84,000	86,000	88,000	90,000	92,000	94,000	96,000	98,000
0507. Inventory Issued From Store	30,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0970. Plant Hire - Internal Usage	11,500	65,000	66,625	68,250	69,875	71,500	73,125	74,750	76,375	78,000	79,625
03350. Sealed Rural Roads	1,274,025	1,280,000	1,330,000	1,373,000	1,395,063	1,427,689	1,460,381	1,493,141	1,525,969	1,558,869	1,591,840
0540. Road Maintenance	74,025	80,000	100,000	113,000	105,063	107,689	110,381	113,141	115,969	118,869	121,840
0300. Salaries	2,500	0	0	0	0	0	0	0	0	0	0
0301. Wages	16,000	25,000	43,625	55,250	45,938	47,189	48,506	49,891	51,344	52,869	54,465
0401. Contractors	21,525	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0506. Materials Purchased	11,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
0507. Inventory Issued From Store	10,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0970. Plant Hire - Internal Usage	13,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
<b>0680. Depreciation</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>1,230,000</b>	<b>1,260,000</b>	<b>1,290,000</b>	<b>1,320,000</b>	<b>1,350,000</b>	<b>1,380,000</b>	<b>1,410,000</b>	<b>1,440,000</b>	<b>1,470,000</b>
0740. Depreciation Expense	1,200,000	1,200,000	1,230,000	1,260,000	1,290,000	1,320,000	1,350,000	1,380,000	1,410,000	1,440,000	1,470,000
<b>03360. Unsealed Rural Roads Maintenance</b>	<b>287,073</b>	<b>418,000</b>	<b>350,000</b>	<b>358,750</b>	<b>367,719</b>	<b>376,912</b>	<b>386,335</b>	<b>395,993</b>	<b>405,893</b>	<b>416,040</b>	<b>426,441</b>
<b>0540. Road Maintenance</b>	<b>287,073</b>	<b>418,000</b>	<b>350,000</b>	<b>358,750</b>	<b>367,719</b>	<b>376,912</b>	<b>386,335</b>	<b>395,993</b>	<b>405,893</b>	<b>416,040</b>	<b>426,441</b>
0301. Wages	131,000	188,000	114,250	117,250	120,469	123,912	127,585	131,493	135,643	140,040	144,691
0401. Contractors	4,073	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0506. Materials Purchased	10,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0507. Inventory Issued From Store	2,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	140,000	200,000	205,000	210,000	215,000	220,000	225,000	230,000	235,000	240,000	245,000
<b>07270. Roads Capital Works</b>	<b>67,033</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0740. Road Capital Works</b>	<b>67,033</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0301. Wages	27,940	0	0	0	0	0	0	0	0	0	0
0302. Overtime	272	0	0	0	0	0	0	0	0	0	0
0311. Other Employee Allowances	858	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	39	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	37,924	0	0	0	0	0	0	0	0	0	0
<b>07300. Footpaths &amp; Bike Track Capital Works</b>	<b>48,000</b>	<b>61,500</b>	<b>80,000</b>	<b>66,000</b>	<b>36,600</b>	<b>37,500</b>	<b>37,800</b>	<b>64,500</b>	<b>64,500</b>	<b>64,500</b>	<b>73,500</b>
<b>0761. Bike Track Capital Works</b>	<b>48,000</b>	<b>61,500</b>	<b>80,000</b>	<b>66,000</b>	<b>36,600</b>	<b>37,500</b>	<b>37,800</b>	<b>64,500</b>	<b>64,500</b>	<b>64,500</b>	<b>73,500</b>
0301. Wages	18,720	32,595	42,400	34,980	7,000	7,000	7,000	34,185	34,185	34,185	38,955
0401. Contractors	11,200	6,765	8,800	7,260	8,000	8,000	8,000	7,095	7,095	7,095	8,085
0506. Materials Purchased	11,840	17,220	22,400	18,480	16,600	17,500	17,800	18,060	18,060	18,060	20,580
0507. Inventory Issued From Store	1,560	1,230	1,600	1,320	1,000	1,000	1,000	1,290	1,290	1,290	1,470
0970. Plant Hire - Internal Usage	4,680	3,690	4,800	3,960	4,000	4,000	4,000	3,870	3,870	3,870	4,410
<b>07320. Road Furniture Capital Works</b>	<b>89,650</b>	<b>0</b>	<b>17,000</b>	<b>17,426</b>	<b>17,860</b>	<b>18,308</b>	<b>18,764</b>	<b>19,234</b>	<b>19,714</b>	<b>20,208</b>	<b>20,713</b>
<b>0749. Road Furniture Capital Works</b>	<b>89,650</b>	<b>0</b>	<b>17,000</b>	<b>17,426</b>	<b>17,860</b>	<b>18,308</b>	<b>18,764</b>	<b>19,234</b>	<b>19,714</b>	<b>20,208</b>	<b>20,713</b>
0301. Wages	8,360	0	3,740	3,834	3,929	4,028	4,128	4,231	4,337	4,446	4,557
0401. Contractors	67,650	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	11,880	0	11,900	12,198	12,502	12,815	13,135	13,464	13,800	14,145	14,499
0970. Plant Hire - Internal Usage	1,760	0	1,360	1,394	1,429	1,465	1,501	1,539	1,577	1,617	1,657
<b>07330. Urban Streets Capital Works</b>	<b>64,334</b>	<b>250,000</b>	<b>233,700</b>	<b>150,000</b>	<b>99,875</b>	<b>144,875</b>	<b>169,000</b>	<b>173,000</b>	<b>177,500</b>	<b>182,500</b>	<b>184,500</b>
<b>0740. Road Capital Works</b>	<b>64,334</b>	<b>250,000</b>	<b>233,700</b>	<b>150,000</b>	<b>99,875</b>	<b>144,875</b>	<b>169,000</b>	<b>173,000</b>	<b>177,500</b>	<b>182,500</b>	<b>184,500</b>
0301. Wages	14,611	20,000	50,000	0	5,400	20,000	24,800	27,000	30,500	32,000	34,000
0401. Contractors	28,236	205,000	100,000	150,000	80,705	95,000	97,471	117,250	96,000	98,000	98,000
0506. Materials Purchased	5,157	5,000	10,000	0	2,100	5,000	7,129	5,750	8,000	9,500	9,500
0507. Inventory Issued From Store	6,016	15,000	50,000	0	6,000	20,000	19,360	17,250	20,000	20,000	20,000
0970. Plant Hire - Internal Usage	10,314	5,000	23,700	0	5,670	4,875	20,240	5,750	23,000	23,000	23,000
<b>07340. Regional Roads Capital Works</b>	<b>644,322</b>	<b>2,324,656</b>	<b>6,599,984</b>	<b>530,188</b>	<b>543,567</b>	<b>557,144</b>	<b>571,422</b>	<b>565,408</b>	<b>600,106</b>	<b>615,000</b>	<b>630,375</b>
<b>0740. Road Capital Works</b>	<b>644,322</b>	<b>2,324,656</b>	<b>6,599,984</b>	<b>530,188</b>	<b>543,567</b>	<b>557,144</b>	<b>571,422</b>	<b>565,408</b>	<b>600,106</b>	<b>615,000</b>	<b>630,375</b>
0301. Wages	73,060	77,000	80,000	82,000	90,000	96,000	101,422	104,500	106,000	0	0
0401. Contractors	458,862	2,128,656	6,396,984	323,000	325,000	330,000	333,000	336,200	347,106	615,000	630,375
0506. Materials Purchased	5,620	6,000	6,000	6,000	6,567	7,000	9,000	11,000	12,000	0	0
0970. Plant Hire - Internal Usage	106,780	113,000	117,000	119,188	122,000	124,144	128,000	113,708	135,000	0	0
<b>07350. Sealed Rural Roads Capital Works</b>	<b>314,296</b>	<b>1,235,000</b>	<b>162,375</b>	<b>166,435</b>	<b>170,595</b>	<b>174,859</b>	<b>179,233</b>	<b>183,712</b>	<b>188,306</b>	<b>193,013</b>	<b>197,839</b>
<b>0740. Road Capital Works</b>	<b>314,296</b>	<b>1,235,000</b>	<b>162,375</b>	<b>166,435</b>	<b>170,595</b>	<b>174,859</b>	<b>179,233</b>	<b>183,712</b>	<b>188,306</b>	<b>193,013</b>	<b>197,839</b>
0301. Wages	54,865	181,875	23,400	23,985	24,585	25,199	25,829	26,475	27,137	27,815	28,511
0401. Contractors	251,512	516,620	97,375	99,809	102,305	104,862	107,484	110,171	112,925	115,748	118,642
0506. Materials Purchased	1,386	293,105	17,550	17,989	18,438	18,899	19,373	19,856	20,353	20,862	21,383



Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
0507. Inventory Issued From Store	990	4,000	3,900	3,998	4,097	4,200	4,305	4,412	4,523	4,636	4,752
0970. Plant Hire - Internal Usage	5,543	239,400	20,150	20,654	21,170	21,699	22,242	22,798	23,368	23,952	24,551
<b>07360. Unsealed Rural Roads Capital Works</b>	<b>590,500</b>	<b>157,000</b>	<b>107,625</b>	<b>110,275</b>	<b>112,948</b>	<b>115,648</b>	<b>118,375</b>	<b>121,126</b>	<b>123,906</b>	<b>126,715</b>	<b>129,552</b>
<b>0740. Road Capital Works</b>	<b>590,500</b>	<b>157,000</b>	<b>107,625</b>	<b>110,275</b>	<b>112,948</b>	<b>115,648</b>	<b>118,375</b>	<b>121,126</b>	<b>123,906</b>	<b>126,715</b>	<b>129,552</b>
0301. Wages	21,525	52,050	22,601	23,166	23,745	24,339	24,948	25,571	26,211	26,866	27,537
0401. Contractors	549,500	63,000	64,575	66,150	67,725	69,300	70,875	72,450	74,025	75,600	77,175
0506. Materials Purchased	4,100	4,200	4,305	4,413	4,523	4,636	4,752	4,871	4,992	5,117	5,245
0507. Inventory Issued From Store	3,075	3,150	3,229	3,308	3,386	3,465	3,544	3,622	3,701	3,780	3,859
0970. Plant Hire - Internal Usage	12,300	34,600	12,915	13,238	13,569	13,908	14,256	14,612	14,977	15,352	15,736
<b>Street Lighting</b>	<b>69,000</b>	<b>59,000</b>	<b>60,475</b>	<b>61,950</b>	<b>63,425</b>	<b>64,900</b>	<b>66,375</b>	<b>67,850</b>	<b>69,325</b>	<b>70,800</b>	<b>72,275</b>
<b>01390. Street Lighting Revenue</b>	<b>(36,000)</b>	<b>(36,000)</b>	<b>(36,900)</b>	<b>(37,800)</b>	<b>(38,700)</b>	<b>(39,600)</b>	<b>(40,500)</b>	<b>(41,400)</b>	<b>(42,300)</b>	<b>(43,200)</b>	<b>(44,100)</b>
<b>0115. Grants &amp; Subsidies Recurrent</b>	<b>(36,000)</b>	<b>(36,000)</b>	<b>(36,900)</b>	<b>(37,800)</b>	<b>(38,700)</b>	<b>(39,600)</b>	<b>(40,500)</b>	<b>(41,400)</b>	<b>(42,300)</b>	<b>(43,200)</b>	<b>(44,100)</b>
0171. State Grants & Subsidies	(36,000)	(36,000)	(36,900)	(37,800)	(38,700)	(39,600)	(40,500)	(41,400)	(42,300)	(43,200)	(44,100)
<b>03390. Street Lighting Operations</b>	<b>105,000</b>	<b>95,000</b>	<b>97,375</b>	<b>99,750</b>	<b>102,125</b>	<b>104,500</b>	<b>106,875</b>	<b>109,250</b>	<b>111,625</b>	<b>114,000</b>	<b>116,375</b>
<b>0415. Utilities</b>	<b>105,000</b>	<b>95,000</b>	<b>97,375</b>	<b>99,750</b>	<b>102,125</b>	<b>104,500</b>	<b>106,875</b>	<b>109,250</b>	<b>111,625</b>	<b>114,000</b>	<b>116,375</b>
0520. Electricity	105,000	95,000	97,375	99,750	102,125	104,500	106,875	109,250	111,625	114,000	116,375
<b>Stormwater Drainage</b>	<b>167,120</b>	<b>220,183</b>	<b>211,313</b>	<b>216,442</b>	<b>221,572</b>	<b>227,201</b>	<b>232,331</b>	<b>237,460</b>	<b>242,590</b>	<b>247,720</b>	<b>252,849</b>
<b>03400. Stormwater Drainage Maintenance</b>	<b>137,120</b>	<b>165,183</b>	<b>169,313</b>	<b>173,442</b>	<b>177,572</b>	<b>181,701</b>	<b>185,831</b>	<b>189,960</b>	<b>194,090</b>	<b>198,220</b>	<b>202,349</b>
<b>0570. Stormwater Drainage Maintenance</b>	<b>56,000</b>	<b>55,000</b>	<b>56,375</b>	<b>57,750</b>	<b>59,125</b>	<b>60,500</b>	<b>61,875</b>	<b>63,250</b>	<b>64,625</b>	<b>66,000</b>	<b>67,375</b>
0301. Wages	24,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0401. Contractors	14,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0506. Materials Purchased	3,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	15,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
<b>0572. Levy Works</b>	<b>0</b>	<b>25,000</b>	<b>25,625</b>	<b>26,250</b>	<b>26,875</b>	<b>27,500</b>	<b>28,125</b>	<b>28,750</b>	<b>29,375</b>	<b>30,000</b>	<b>30,625</b>
0301. Wages	0	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0401. Contractors	0	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0506. Materials Purchased	0	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0970. Plant Hire - Internal Usage	0	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
<b>0680. Depreciation</b>	<b>81,120</b>	<b>85,183</b>	<b>87,313</b>	<b>89,442</b>	<b>91,572</b>	<b>93,701</b>	<b>95,831</b>	<b>97,960</b>	<b>100,090</b>	<b>102,220</b>	<b>104,349</b>
0740. Depreciation Expense	81,120	85,183	87,313	89,442	91,572	93,701	95,831	97,960	100,090	102,220	104,349
<b>07400. Stormwater Drainage Capital Works</b>	<b>30,000</b>	<b>55,000</b>	<b>42,000</b>	<b>43,000</b>	<b>44,000</b>	<b>45,500</b>	<b>46,500</b>	<b>47,500</b>	<b>48,500</b>	<b>49,500</b>	<b>50,500</b>
<b>0770. Stormwater Drainage Capital Works</b>	<b>30,000</b>	<b>55,000</b>	<b>42,000</b>	<b>43,000</b>	<b>44,000</b>	<b>45,500</b>	<b>46,500</b>	<b>47,500</b>	<b>48,500</b>	<b>49,500</b>	<b>50,500</b>
0301. Wages	0	13,750	14,094	14,438	14,781	15,125	15,469	15,812	16,156	16,500	16,844
0401. Contractors	4,000	5,500	5,637	5,775	5,912	6,050	6,188	6,325	6,462	6,600	6,738
0506. Materials Purchased	22,000	30,250	16,632	17,012	17,395	18,275	18,655	19,038	19,420	19,800	20,180
0970. Plant Hire - Internal Usage	4,000	5,500	5,637	5,775	5,912	6,050	6,188	6,325	6,462	6,600	6,738
<b>Waste Management</b>	<b>(13,308)</b>	<b>41,160</b>	<b>(14,373)</b>	<b>949</b>	<b>(9,902)</b>	<b>2,752</b>	<b>(3,087)</b>	<b>5,075</b>	<b>165,245</b>	<b>6,620</b>	<b>8,102</b>
<b>01410. Waste Management Revenue</b>	<b>(516,380)</b>	<b>(530,163)</b>	<b>(543,417)</b>	<b>(556,670)</b>	<b>(569,925)</b>	<b>(583,180)</b>	<b>(596,433)</b>	<b>(609,688)</b>	<b>(622,942)</b>	<b>(636,196)</b>	<b>(649,450)</b>
<b>0100. Rates &amp; Charges</b>	<b>(500,380)</b>	<b>(514,438)</b>	<b>(527,299)</b>	<b>(540,159)</b>	<b>(553,021)</b>	<b>(565,882)</b>	<b>(578,742)</b>	<b>(591,604)</b>	<b>(604,465)</b>	<b>(617,326)</b>	<b>(630,187)</b>
0030. Rates Council Pensioner Concession	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0034. Rates Interest Penalty	(6,000)	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
0039. Waste Management Charge	(59,156)	(60,724)	(62,242)	(63,760)	(65,278)	(66,796)	(68,314)	(69,833)	(71,351)	(72,869)	(74,387)
0040. Domestic Waste Annual Charge	(332,246)	(341,106)	(349,634)	(358,161)	(366,689)	(375,217)	(383,744)	(392,272)	(400,800)	(409,327)	(417,855)
0041. Non Domestic Waste Annual Charge	(107,858)	(111,200)	(113,980)	(116,760)	(119,540)	(122,320)	(125,100)	(127,880)	(130,660)	(133,440)	(136,220)
0045. Tip Access Charge	(15,120)	(15,408)	(15,793)	(16,178)	(16,564)	(16,949)	(17,334)	(17,719)	(18,104)	(18,490)	(18,875)
<b>0110. User Fees &amp; Charges</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>(5,125)</b>	<b>(5,250)</b>	<b>(5,375)</b>	<b>(5,500)</b>	<b>(5,625)</b>	<b>(5,750)</b>	<b>(5,875)</b>	<b>(6,000)</b>	<b>(6,125)</b>
0143. Other User Charges (Sundry)	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
<b>0115. Grants &amp; Subsidies Recurrent</b>	<b>(11,000)</b>	<b>(10,725)</b>	<b>(10,993)</b>	<b>(11,261)</b>	<b>(11,529)</b>	<b>(11,798)</b>	<b>(12,066)</b>	<b>(12,334)</b>	<b>(12,602)</b>	<b>(12,870)</b>	<b>(13,138)</b>
0170. Comm'th Grants & Subsidies	(11,000)	(10,725)	(10,993)	(11,261)	(11,529)	(11,798)	(12,066)	(12,334)	(12,602)	(12,870)	(13,138)

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
01430. Waste Disposal Site Revenue	(3,250)	(3,500)	(3,587)	(3,675)	(3,763)	(3,850)	(3,937)	(4,025)	(4,113)	(4,200)	(4,287)
0110. User Fees & Charges	(3,000)	(3,000)	(3,075)	(3,150)	(3,225)	(3,300)	(3,375)	(3,450)	(3,525)	(3,600)	(3,675)
0143. Other User Charges (Sundry)	(3,000)	(3,000)	(3,075)	(3,150)	(3,225)	(3,300)	(3,375)	(3,450)	(3,525)	(3,600)	(3,675)
0130. Other Income	(250)	(500)	(512)	(525)	(538)	(550)	(562)	(575)	(588)	(600)	(612)
0220. Other Sundry Income	(250)	(500)	(512)	(525)	(538)	(550)	(562)	(575)	(588)	(600)	(612)
03420. Domestic Refuse Collection	125,000	125,000	128,125	131,250	134,375	137,500	140,625	143,750	146,875	150,000	153,125
0622. Kerb Side Collections	125,000	125,000	128,125	131,250	134,375	137,500	140,625	143,750	146,875	150,000	153,125
0401. Contractors	125,000	125,000	128,125	131,250	134,375	137,500	140,625	143,750	146,875	150,000	153,125
03430. Waste Disposal Site Operations	340,822	367,323	376,506	385,689	394,872	404,055	413,238	422,421	431,605	440,788	449,971
0623. Waste Site Maintenance	320,500	342,000	350,550	359,100	367,650	376,200	384,750	393,300	401,850	410,400	418,950
0301. Wages	103,500	140,000	143,500	147,000	150,500	154,000	157,500	161,000	164,500	168,000	171,500
0302. Overtime	9,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0401. Contractors	10,000	0	0	0	0	0	0	0	0	0	0
0410. Other External Services	114,000	117,000	119,925	122,850	125,775	128,700	131,625	134,550	137,475	140,400	143,325
0506. Materials Purchased	10,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0507. Inventory Issued From Store	2,000	0	0	0	0	0	0	0	0	0	0
0632. General Asset Insurance	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire - Internal Usage	70,000	70,000	71,750	73,500	75,250	77,000	78,750	80,500	82,250	84,000	85,750
0624. Recycling Operations	15,088	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0301. Wages	15,088	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	0	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0680. Depreciation	5,234	5,323	5,456	5,589	5,722	5,855	5,988	6,121	6,255	6,388	6,521
0740. Depreciation Expense	5,234	5,323	5,456	5,589	5,722	5,855	5,988	6,121	6,255	6,388	6,521
07430. Waste Disposal Site Capital Works	40,500	82,500	28,000	44,355	34,539	48,227	43,420	52,617	213,820	56,228	58,743
0820. Waste Disposal Capital Works	40,500	82,500	28,000	44,355	34,539	48,227	43,420	52,617	213,820	56,228	58,743
0301. Wages	10,125	20,625	7,000	11,089	8,635	12,057	10,855	13,154	53,455	14,057	14,686
0401. Contractors	20,250	41,250	14,000	22,177	17,269	24,113	21,710	26,309	106,910	28,114	29,371
0970. Plant Hire - Internal Usage	10,125	20,625	7,000	11,089	8,635	12,057	10,855	13,154	53,455	14,057	14,686
Sanitation	145,000	119,000	121,974	124,950	127,926	130,900	133,874	136,850	139,826	142,800	145,774
03440. Street Cleaning	49,000	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0625. Street Sweeping	49,000	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
0301. Wages	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0302. Overtime	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0401. Contractors	7,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
03450. Public Amenities Maintenance	85,000	65,500	67,137	68,775	70,413	72,050	73,687	75,325	76,963	78,600	80,237
0425. Cleaning Costs	81,000	61,500	63,037	64,575	66,113	67,650	69,187	70,725	72,263	73,800	75,337
0301. Wages	25,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0302. Overtime	22,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0311. Other Employee Allowances	2,000	500	512	525	538	550	562	575	588	600	612
0401. Contractors	5,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0506. Materials Purchased	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0970. Plant Hire - Internal Usage	7,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0531. Public Amenities Maintenance	4,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0301. Wages	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0507. Inventory Issued From Store	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0970. Plant Hire - Internal Usage	1,000	0	0	0	0	0	0	0	0	0	0

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
03460. Other Sanitation Expenditure	11,000	8,500	8,712	8,925	9,138	9,350	9,562	9,775	9,988	10,200	10,412
0500. General Maintenance	11,000	8,500	8,712	8,925	9,138	9,350	9,562	9,775	9,988	10,200	10,412
0301. Wages	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0401. Contractors	2,000	500	512	525	538	550	562	575	588	600	612
0506. Materials Purchased	6,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
<b>Aerodrome</b>	<b>183,935</b>	<b>90,400</b>	<b>296,910</b>	<b>261,420</b>	<b>184,930</b>	<b>159,440</b>	<b>117,950</b>	<b>69,460</b>	<b>70,970</b>	<b>72,480</b>	<b>73,990</b>
01510. Aerodrome Revenue	(2,500)	(2,500)	(2,562)	(2,625)	(2,688)	(2,750)	(2,812)	(2,875)	(2,938)	(3,000)	(3,062)
0110. User Fees & Charges	(2,500)	(2,500)	(2,562)	(2,625)	(2,688)	(2,750)	(2,812)	(2,875)	(2,938)	(3,000)	(3,062)
0138. Rental / Lease Properties Income	(2,500)	(2,500)	(2,562)	(2,625)	(2,688)	(2,750)	(2,812)	(2,875)	(2,938)	(3,000)	(3,062)
03510. Aerodrome Operations	98,435	62,900	64,472	66,045	67,618	69,190	70,762	72,335	73,908	75,480	77,052
0350. Office Administration Expenditure	500	500	512	525	538	550	562	575	588	600	612
0640. Telephone Charges	500	500	512	525	538	550	562	575	588	600	612
0415. Utilities	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0520. Electricity	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0510. Grounds Maintenance	20,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0301. Wages	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0401. Contractors	0	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0970. Plant Hire - Internal Usage	5,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0530. Building Maintenance	7,924	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0301. Wages	1,163	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0401. Contractors	6,503	3,200	3,280	3,360	3,440	3,520	3,600	3,680	3,760	3,840	3,920
0410. Other External Services	0	2,800	2,870	2,940	3,010	3,080	3,150	3,220	3,290	3,360	3,430
0506. Materials Purchased	129	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	129	0	0	0	0	0	0	0	0	0	0
0610. Airstrip Apron & Marker Maintenance	34,433	17,000	17,425	17,850	18,275	18,700	19,125	19,550	19,975	20,400	20,825
0301. Wages	5,830	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0401. Contractors	19,275	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	6,996	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0970. Plant Hire - Internal Usage	2,332	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0680. Depreciation	30,578	7,400	7,585	7,770	7,955	8,140	8,325	8,510	8,695	8,880	9,065
0740. Depreciation Expense	30,578	7,400	7,585	7,770	7,955	8,140	8,325	8,510	8,695	8,880	9,065
07510. Aerodrome Capital Works	88,000	30,000	235,000	198,000	120,000	93,000	50,000	0	0	0	0
0712. Other Improvements to Land Capital Works	88,000	0	0	0	0	0	0	0	0	0	0
0401. Contractors	88,000	0	0	0	0	0	0	0	0	0	0
0730. Building Capital Works	0	15,000	0	0	0	60,000	0	0	0	0	0
0401. Contractors	0	15,000	0	0	0	60,000	0	0	0	0	0
0741. Reseals/Overlays Capital Works	0	0	235,000	0	0	0	0	0	0	0	0
0401. Contractors	0	0	235,000	0	0	0	0	0	0	0	0
0810. Airstrip Apron & Marker Capital Works	0	15,000	0	198,000	120,000	33,000	50,000	0	0	0	0
0401. Contractors	0	0	0	198,000	120,000	33,000	50,000	0	0	0	0
0506. Materials Purchased	0	15,000	0	0	0	0	0	0	0	0	0
<b>Quarry Operations</b>	<b>3,000</b>	<b>5,000</b>	<b>5,125</b>	<b>5,250</b>	<b>5,375</b>	<b>5,500</b>	<b>5,625</b>	<b>5,750</b>	<b>5,875</b>	<b>6,000</b>	<b>6,125</b>
03520. Quarries & Pits Operations	3,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0640. Quarry Operations	3,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0300. Salaries	0	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0301. Wages	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0401. Contractors	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225



Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
Cemeteries	61,123	122,200	63,505	64,810	67,115	68,420	70,616	72,030	73,664	75,640	77,945
01530. Cemetery Revenue	(45,000)	(45,000)	(46,125)	(47,250)	(48,375)	(49,500)	(50,625)	(51,750)	(52,875)	(54,000)	(55,125)
0110. User Fees & Charges	(45,000)	(45,000)	(46,125)	(47,250)	(48,375)	(49,500)	(50,625)	(51,750)	(52,875)	(54,000)	(55,125)
0119. Cemetery/crematoria fees	(25,000)	(25,000)	(25,625)	(26,250)	(26,875)	(27,500)	(28,125)	(28,750)	(29,375)	(30,000)	(30,625)
0143. Other User Charges (Sundry)	(20,000)	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
03530. Cemetery Operations	91,123	97,200	99,630	102,060	104,490	106,920	109,350	111,780	114,210	116,640	119,070
0514. Memorial Monument & Plaque Maintenance	16,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0506. Materials Purchased	16,000	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0630. Cemetery Maintenance	74,000	80,000	82,000	84,000	86,000	88,000	90,000	92,000	94,000	96,000	98,000
0301. Wages	42,660	43,200	44,280	45,360	46,440	47,520	48,600	49,680	50,760	51,840	52,920
0401. Contractors	5,270	10,400	10,660	10,920	11,180	11,440	11,700	11,960	12,220	12,480	12,740
0506. Materials Purchased	10,270	10,400	10,660	10,920	11,180	11,440	11,700	11,960	12,220	12,480	12,740
0970. Plant Hire - Internal Usage	15,800	16,000	16,400	16,800	17,200	17,600	18,000	18,400	18,800	19,200	19,600
0680. Depreciation	1,123	1,200	1,230	1,260	1,290	1,320	1,350	1,380	1,410	1,440	1,470
0740. Depreciation Expense	1,123	1,200	1,230	1,260	1,290	1,320	1,350	1,380	1,410	1,440	1,470
07530. Cemetery Capital Works	15,000	70,000	10,000	10,000	11,000	11,000	11,891	12,000	12,329	13,000	14,000
0712. Other Improvements to Land Capital Works	15,000	70,000	10,000	10,000	11,000	11,000	11,891	12,000	12,329	13,000	14,000
0301. Wages	8,000	17,500	6,000	6,000	6,500	6,500	7,221	7,221	7,500	7,500	8,000
0401. Contractors	4,000	42,000	1,000	1,000	1,275	1,275	1,500	1,500	1,500	1,500	2,000
0506. Materials Purchased	2,000	7,000	2,000	2,000	2,175	2,175	2,175	2,284	2,284	2,955	2,955
0970. Plant Hire - Internal Usage	1,000	3,500	1,000	1,000	1,050	1,050	995	995	1,045	1,045	1,045
Plant Operations	61,000	318,000	325,949	333,900	341,850	349,800	357,750	365,700	373,650	381,600	389,550
01540. Plant & Workshop Operating Revenue	(12,000)	(12,000)	(12,300)	(12,600)	(12,900)	(13,200)	(13,500)	(13,800)	(14,100)	(14,400)	(14,700)
0110. User Fees & Charges	(12,000)	(12,000)	(12,300)	(12,600)	(12,900)	(13,200)	(13,500)	(13,800)	(14,100)	(14,400)	(14,700)
0143. Other User Charges (Sundry)	(12,000)	(12,000)	(12,300)	(12,600)	(12,900)	(13,200)	(13,500)	(13,800)	(14,100)	(14,400)	(14,700)
01550. Plant Disposal Proceeds Revenue	(151,000)	0	0	0	0	0	0	0	0	0	0
0950. Proceeds on Sales of Assets	(151,000)	0	0	0	0	0	0	0	0	0	0
0950. Proceeds from Sale of Land & Buildings	(151,000)	0	0	0	0	0	0	0	0	0	0
03550. Plant Operating Expenses	745,000	771,000	790,274	809,550	828,825	848,100	867,375	886,650	905,925	925,200	944,475
0505. Plant Operating Expenditure	415,000	441,000	452,024	463,050	474,075	485,100	496,125	507,150	518,175	529,200	540,225
0301. Wages	15,000	65,000	66,625	68,250	69,875	71,500	73,125	74,750	76,375	78,000	79,625
0401. Contractors	100,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0506. Materials Purchased	90,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
0507. Inventory Issued From Store	120,000	140,000	143,500	147,000	150,500	154,000	157,500	161,000	164,500	168,000	171,500
0570. Tyres/Tubes	0	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0603. Other Sundry Expenses	90,000	50,000	51,250	52,500	53,750	55,000	56,250	57,500	58,750	60,000	61,250
0632. General Asset Insurance	0	500	512	525	538	550	562	575	588	600	612
0635. Motor Vehicle Insurance	0	45,500	46,637	47,775	48,912	50,050	51,188	52,325	53,462	54,600	55,738
0970. Plant Hire - Internal Usage	0	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	330,000	330,000	338,250	346,500	354,750	363,000	371,250	379,500	387,750	396,000	404,250
0740. Depreciation Expense	330,000	330,000	338,250	346,500	354,750	363,000	371,250	379,500	387,750	396,000	404,250
03560. Plant Recovery of Operating Costs	(745,000)	(771,000)	(790,275)	(809,550)	(828,825)	(848,100)	(867,375)	(886,650)	(905,925)	(925,200)	(944,475)
0975. Plant Hire Recovery (Internal)	(745,000)	(771,000)	(790,275)	(809,550)	(828,825)	(848,100)	(867,375)	(886,650)	(905,925)	(925,200)	(944,475)
0975. Plant Hire Recovered	(745,000)	(771,000)	(790,275)	(809,550)	(828,825)	(848,100)	(867,375)	(886,650)	(905,925)	(925,200)	(944,475)
07540. Plant Purchases	224,000	330,000	338,250	346,500	354,750	363,000	371,250	379,500	387,750	396,000	404,250
0705. Plant Purchases	224,000	330,000	338,250	346,500	354,750	363,000	371,250	379,500	387,750	396,000	404,250
0555. Plant Purchases	224,000	330,000	338,250	346,500	354,750	363,000	371,250	379,500	387,750	396,000	404,250
Depot Operations	90,200	85,300	87,432	89,565	91,697	93,830	95,963	98,095	100,227	102,360	104,493
03570. Works Depot Operations	90,200	85,300	87,432	89,565	91,697	93,830	95,963	98,095	100,227	102,360	104,493

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
0415. Utilities	5,200	6,300	6,457	6,615	6,772	6,930	7,088	7,245	7,402	7,560	7,718
0518. Water Charges	700	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0520. Electricity	3,000	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
0603. Other Sundry Expenses	0	800	820	840	860	880	900	920	940	960	980
0640. Telephone Charges	1,500	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0450. Sundry Expenses	28,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0508. Protective Clothing & Accessories	28,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0501. Tools Replacement/Repairs	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0525. Tools/Equipment Expensed (under \$xxxx)	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0530. Building Maintenance	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0410. Other External Services	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0591. Fixed Plant & Equipment Maintenance	47,000	44,000	45,100	46,200	47,300	48,400	49,500	50,600	51,700	52,800	53,900
0301. Wages	18,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0401. Contractors	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0410. Other External Services	6,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0506. Materials Purchased	10,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03580. Works / Labour Overheads	1,150,000	1,160,000	1,189,000	1,218,000	1,247,000	1,276,000	1,305,000	1,334,000	1,363,000	1,392,000	1,421,000
0300. Employee Costs	1,095,000	1,095,000	1,122,375	1,149,750	1,177,125	1,204,500	1,231,875	1,259,250	1,286,625	1,314,000	1,341,375
0311. Other Employee Allowances	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0315. Fringe Benefit Taxes	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0321. Public Holidays	60,000	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
0322. Annual Leave	270,000	270,000	276,750	283,500	290,250	297,000	303,750	310,500	317,250	324,000	330,750
0323. Sick Leave	100,000	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0324. Long Service Leave	150,000	150,000	153,750	157,500	161,250	165,000	168,750	172,500	176,250	180,000	183,750
0326. Other Leave Expenses	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0330. Superannuation - Council Contribution	350,000	350,000	358,750	367,500	376,250	385,000	393,750	402,500	411,250	420,000	428,750
0340. Other Employee Costs	10,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0341. Medicals	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0345. Workers Compensation Insurance	115,000	115,000	117,875	120,750	123,625	126,500	129,375	132,250	135,125	138,000	140,875
0310. Staff Training	55,000	65,000	66,625	68,250	69,875	71,500	73,125	74,750	76,375	78,000	79,625
0301. Wages	25,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0644. Course Seminar & Conference Registration	20,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0646. Travel Accommodation	5,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
03590. Works / Labour Overhead Recovery	(1,150,000)	(1,160,000)	(1,189,000)	(1,218,000)	(1,247,000)	(1,276,000)	(1,305,000)	(1,334,000)	(1,363,000)	(1,392,000)	(1,421,000)
0986. Oncosts Recovered	(1,150,000)	(1,160,000)	(1,189,000)	(1,218,000)	(1,247,000)	(1,276,000)	(1,305,000)	(1,334,000)	(1,363,000)	(1,392,000)	(1,421,000)
0986. Oncosts Recovered	(1,150,000)	(1,160,000)	(1,189,000)	(1,218,000)	(1,247,000)	(1,276,000)	(1,305,000)	(1,334,000)	(1,363,000)	(1,392,000)	(1,421,000)
Private Works	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
01600. Private Works Revenue	(100,000)	(100,000)	(102,500)	(105,000)	(107,500)	(110,000)	(112,500)	(115,000)	(117,500)	(120,000)	(122,500)
0110. User Fees & Charges	(100,000)	(100,000)	(102,500)	(105,000)	(107,500)	(110,000)	(112,500)	(115,000)	(117,500)	(120,000)	(122,500)
0143. Other User Charges (Sundry)	(100,000)	(100,000)	(102,500)	(105,000)	(107,500)	(110,000)	(112,500)	(115,000)	(117,500)	(120,000)	(122,500)
03600. Private Works	90,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
0695. Private Works	90,000	90,000	92,250	94,500	96,750	99,000	101,250	103,500	105,750	108,000	110,250
0301. Wages	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0506. Materials Purchased	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0970. Plant Hire - Internal Usage	30,000	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
Recreation Sport Leisure	301,700	342,000	294,175	301,350	308,525	315,700	322,875	330,050	337,225	344,400	351,575
03720. Swimming Pool(s) Operations	291,700	287,000	294,175	301,350	308,525	315,700	322,875	330,050	337,225	344,400	351,575

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
<b>0415. Utilities</b>	<b>60,700</b>	<b>50,000</b>	<b>51,250</b>	<b>52,500</b>	<b>53,750</b>	<b>55,000</b>	<b>56,250</b>	<b>57,500</b>	<b>58,750</b>	<b>60,000</b>	<b>61,250</b>
0518. Water Charges	40,000	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
0520. Electricity	20,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0640. Telephone Charges	700	0	0	0	0	0	0	0	0	0	0
<b>0510. Grounds Maintenance</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0506. Materials Purchased	3,000	0	0	0	0	0	0	0	0	0	0
<b>0535. Swimming Pool Maintenance</b>	<b>171,000</b>	<b>173,000</b>	<b>177,325</b>	<b>181,650</b>	<b>185,975</b>	<b>190,300</b>	<b>194,625</b>	<b>198,950</b>	<b>203,275</b>	<b>207,600</b>	<b>211,925</b>
0301. Wages	100,000	110,000	112,750	115,500	118,250	121,000	123,750	126,500	129,250	132,000	134,750
0302. Overtime	5,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0401. Contractors	21,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0410. Other External Services	0	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0506. Materials Purchased	40,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0970. Plant Hire - Internal Usage	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
<b>0680. Depreciation</b>	<b>57,000</b>	<b>64,000</b>	<b>65,600</b>	<b>67,200</b>	<b>68,800</b>	<b>70,400</b>	<b>72,000</b>	<b>73,600</b>	<b>75,200</b>	<b>76,800</b>	<b>78,400</b>
0740. Depreciation Expense	57,000	64,000	65,600	67,200	68,800	70,400	72,000	73,600	75,200	76,800	78,400
<b>07720. Swimming Pool(s) Capital Works</b>	<b>10,000</b>	<b>55,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0700. Other Capital Works (new/improved asset)</b>	<b>10,000</b>	<b>55,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0401. Contractors	10,000	55,000	0	0	0	0	0	0	0	0	0
<b>Fire Prevention and Emergency Services</b>	<b>300,566</b>	<b>319,496</b>	<b>327,482</b>	<b>335,470</b>	<b>343,458</b>	<b>351,446</b>	<b>359,433</b>	<b>367,420</b>	<b>375,408</b>	<b>383,395</b>	<b>391,383</b>
<b>02070. Fire Control Revenue</b>	<b>(91,675)</b>	<b>(100,000)</b>	<b>(102,500)</b>	<b>(105,000)</b>	<b>(107,500)</b>	<b>(110,000)</b>	<b>(112,500)</b>	<b>(115,000)</b>	<b>(117,500)</b>	<b>(120,000)</b>	<b>(122,500)</b>
<b>0115. Grants &amp; Subsidies Recurrent</b>	<b>(91,675)</b>	<b>(100,000)</b>	<b>(102,500)</b>	<b>(105,000)</b>	<b>(107,500)</b>	<b>(110,000)</b>	<b>(112,500)</b>	<b>(115,000)</b>	<b>(117,500)</b>	<b>(120,000)</b>	<b>(122,500)</b>
0171. State Grants & Subsidies	(91,675)	(100,000)	(102,500)	(105,000)	(107,500)	(110,000)	(112,500)	(115,000)	(117,500)	(120,000)	(122,500)
<b>04070. Fire Control Expenses</b>	<b>385,205</b>	<b>410,030</b>	<b>420,279</b>	<b>430,531</b>	<b>440,782</b>	<b>451,033</b>	<b>461,284</b>	<b>471,534</b>	<b>481,785</b>	<b>492,036</b>	<b>502,287</b>
<b>0350. Office Administration Expenditure</b>	<b>13,987</b>	<b>13,000</b>	<b>13,325</b>	<b>13,650</b>	<b>13,975</b>	<b>14,300</b>	<b>14,625</b>	<b>14,950</b>	<b>15,275</b>	<b>15,600</b>	<b>15,925</b>
0603. Other Sundry Expenses	8,487	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0640. Telephone Charges	5,500	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
<b>0400. Volunteer Support</b>	<b>0</b>	<b>5,000</b>	<b>5,125</b>	<b>5,250</b>	<b>5,375</b>	<b>5,500</b>	<b>5,625</b>	<b>5,750</b>	<b>5,875</b>	<b>6,000</b>	<b>6,125</b>
0651. Volunteer Reimbursement of Expenses	0	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
<b>0405. Grants / Donations Paid</b>	<b>159,141</b>	<b>194,410</b>	<b>199,270</b>	<b>204,130</b>	<b>208,991</b>	<b>213,851</b>	<b>218,711</b>	<b>223,571</b>	<b>228,432</b>	<b>233,292</b>	<b>238,152</b>
0622. Donations Paid	134,698	169,410	173,645	177,880	182,116	186,351	190,586	194,821	199,057	203,292	207,527
0623. Sponsorships Paid	24,443	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
<b>0415. Utilities</b>	<b>8,000</b>	<b>9,000</b>	<b>9,225</b>	<b>9,450</b>	<b>9,675</b>	<b>9,900</b>	<b>10,125</b>	<b>10,350</b>	<b>10,575</b>	<b>10,800</b>	<b>11,025</b>
0520. Electricity	8,000	9,000	9,225	9,450	9,675	9,900	10,125	10,350	10,575	10,800	11,025
<b>0425. Cleaning Costs</b>	<b>0</b>	<b>1,500</b>	<b>1,537</b>	<b>1,575</b>	<b>1,612</b>	<b>1,650</b>	<b>1,688</b>	<b>1,725</b>	<b>1,762</b>	<b>1,800</b>	<b>1,838</b>
0401. Contractors	0	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
<b>0510. Grounds Maintenance</b>	<b>8,000</b>	<b>8,000</b>	<b>8,200</b>	<b>8,400</b>	<b>8,600</b>	<b>8,800</b>	<b>9,000</b>	<b>9,200</b>	<b>9,400</b>	<b>9,600</b>	<b>9,800</b>
0401. Contractors	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
<b>0530. Building Maintenance</b>	<b>0</b>	<b>7,000</b>	<b>7,175</b>	<b>7,350</b>	<b>7,525</b>	<b>7,700</b>	<b>7,875</b>	<b>8,050</b>	<b>8,225</b>	<b>8,400</b>	<b>8,575</b>
0401. Contractors	0	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0410. Other External Services	0	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
<b>0591. Fixed Plant &amp; Equipment Maintenance</b>	<b>80,457</b>	<b>56,500</b>	<b>57,912</b>	<b>59,325</b>	<b>60,737</b>	<b>62,150</b>	<b>63,563</b>	<b>64,975</b>	<b>66,387</b>	<b>67,800</b>	<b>69,213</b>
0401. Contractors	0	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0506. Materials Purchased	80,457	30,000	30,750	31,500	32,250	33,000	33,750	34,500	35,250	36,000	36,750
0522. Fuel	0	1,500	1,537	1,575	1,612	1,650	1,688	1,725	1,762	1,800	1,838
<b>0680. Depreciation</b>	<b>115,620</b>	<b>115,620</b>	<b>118,510</b>	<b>121,401</b>	<b>124,292</b>	<b>127,182</b>	<b>130,072</b>	<b>132,963</b>	<b>135,854</b>	<b>138,744</b>	<b>141,634</b>
0740. Depreciation Expense	115,620	115,620	118,510	121,401	124,292	127,182	130,072	132,963	135,854	138,744	141,634
<b>04080. State Emergency Service Expenses</b>	<b>7,036</b>	<b>9,466</b>	<b>9,703</b>	<b>9,939</b>	<b>10,176</b>	<b>10,413</b>	<b>10,649</b>	<b>10,886</b>	<b>11,123</b>	<b>11,359</b>	<b>11,596</b>
<b>0350. Office Administration Expenditure</b>	<b>2,000</b>	<b>2,000</b>	<b>2,050</b>	<b>2,100</b>	<b>2,150</b>	<b>2,200</b>	<b>2,250</b>	<b>2,300</b>	<b>2,350</b>	<b>2,400</b>	<b>2,450</b>
0640. Telephone Charges	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
0405. Grants / Donations Paid	4,036	4,200	4,305	4,410	4,515	4,620	4,725	4,830	4,935	5,040	5,145
0622. Donations Paid	4,036	4,200	4,305	4,410	4,515	4,620	4,725	4,830	4,935	5,040	5,145
0680. Depreciation	1,000	3,266	3,348	3,429	3,511	3,593	3,674	3,756	3,838	3,919	4,001
0740. Depreciation Expense	1,000	3,266	3,348	3,429	3,511	3,593	3,674	3,756	3,838	3,919	4,001
Development and Environmental Services	905,820	1,140,720	1,169,236	1,197,756	1,226,276	1,254,792	1,283,308	1,311,828	1,340,348	1,368,864	1,397,381
Buildings and Property	500,720	780,720	800,237	819,756	839,275	858,792	878,309	897,828	917,347	936,864	956,382
01490. Buildings Revenue	(73,280)	(75,280)	(77,162)	(79,044)	(80,926)	(82,808)	(84,690)	(86,572)	(88,454)	(90,336)	(92,218)
0105. Statutory Fees & Charges	(1,000)	0	0	0	0	0	0	0	0	0	0
0091. Other Statutory Charges (Sundry)	(1,000)	0	0	0	0	0	0	0	0	0	0
0110. User Fees & Charges	(72,280)	(75,280)	(77,162)	(79,044)	(80,926)	(82,808)	(84,690)	(86,572)	(88,454)	(90,336)	(92,218)
0124. Other Facility Hire	(35,000)	(38,000)	(38,950)	(39,900)	(40,850)	(41,800)	(42,750)	(43,700)	(44,650)	(45,600)	(46,550)
0138. Rental / Lease Properties Income	(30,000)	(30,000)	(30,750)	(31,500)	(32,250)	(33,000)	(33,750)	(34,500)	(35,250)	(36,000)	(36,750)
0143. Other User Charges (Sundry)	(7,280)	(7,280)	(7,462)	(7,644)	(7,826)	(8,008)	(8,190)	(8,372)	(8,554)	(8,736)	(8,918)
03490. Buildings Maintenance & Operations	524,000	756,000	774,899	793,800	812,701	831,600	850,499	869,400	888,301	907,200	926,100
0410. Insurance	22,000	22,500	23,062	23,625	24,188	24,750	25,312	25,875	26,438	27,000	27,563
0632. General Asset Insurance	22,000	22,500	23,062	23,625	24,188	24,750	25,312	25,875	26,438	27,000	27,563
0415. Utilities	100,000	104,000	106,600	109,200	111,800	114,400	117,000	119,600	122,200	124,800	127,400
0518. Water Charges	12,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0520. Electricity	25,000	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
0521. Internal Rates	57,000	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
0640. Telephone Charges	6,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0425. Cleaning Costs	38,000	38,000	38,950	39,900	40,850	41,800	42,750	43,700	44,650	45,600	46,550
0401. Contractors	38,000	38,000	38,950	39,900	40,850	41,800	42,750	43,700	44,650	45,600	46,550
0510. Grounds Maintenance	26,000	28,500	29,212	29,925	30,638	31,350	32,062	32,775	33,488	34,200	34,912
0301. Wages	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0401. Contractors	6,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0506. Materials Purchased	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0970. Plant Hire - Internal Usage	0	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
0530. Building Maintenance	88,000	125,000	128,125	131,250	134,375	137,500	140,625	143,750	146,875	150,000	153,125
0301. Wages	25,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0401. Contractors	45,000	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0506. Materials Purchased	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0970. Plant Hire - Internal Usage	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0680. Depreciation	250,000	438,000	448,950	459,900	470,850	481,800	492,750	503,700	514,650	525,600	536,550
0740. Depreciation Expense	250,000	438,000	448,950	459,900	470,850	481,800	492,750	503,700	514,650	525,600	536,550
07490. Buildings Capital Works	50,000	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0730. Building Capital Works	50,000	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0401. Contractors	50,000	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
Planning	157,000	148,000	151,700	155,400	159,100	162,800	166,500	170,200	173,900	177,600	181,300
02010. Town Planning Office Revenue	(39,000)	(33,000)	(33,825)	(34,650)	(35,475)	(36,300)	(37,125)	(37,950)	(38,775)	(39,600)	(40,425)
0105. Statutory Fees & Charges	(38,000)	(32,000)	(32,800)	(33,600)	(34,400)	(35,200)	(36,000)	(36,800)	(37,600)	(38,400)	(39,200)
0060. Rates Search/Certificate Fee	(8,000)	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
0061. Development Act Fees	(30,000)	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,500)	(23,000)	(23,500)	(24,000)	(24,500)
0062. Town Planning Fees	2,000	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
0091. Other Statutory Charges (Sundry)	(2,000)	(2,000)	(2,050)	(2,100)	(2,150)	(2,200)	(2,250)	(2,300)	(2,350)	(2,400)	(2,450)
0125. Reimbursements	(1,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0200. Reimbursements Other	(1,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
04010. Town Planning Office	196,000	181,000	185,525	190,050	194,575	199,100	203,625	208,150	212,675	217,200	221,725
0300. Employee Costs	190,000	175,000	179,375	183,750	188,125	192,500	196,875	201,250	205,625	210,000	214,375

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
0300. Salaries	190,000	175,000	179,375	183,750	188,125	192,500	196,875	201,250	205,625	210,000	214,375
0350. Office Administration Expenditure	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0501. Printing & Photocopying Costs	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0365. Legal & Debt Recovery Costs	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0611. Legal Costs Other	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
<b>Building</b>	<b>129,300</b>	<b>128,500</b>	<b>131,712</b>	<b>134,925</b>	<b>138,138</b>	<b>141,350</b>	<b>144,562</b>	<b>147,775</b>	<b>150,988</b>	<b>154,200</b>	<b>157,412</b>
01740. Halls & Community Centres Revenue	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0110. User Fees & Charges	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0125. Hall Hire	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
02020. Building Control Office Revenue	(18,200)	(18,000)	(18,450)	(18,900)	(19,350)	(19,800)	(20,250)	(20,700)	(21,150)	(21,600)	(22,050)
0105. Statutory Fees & Charges	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0061. Development Act Fees	(10,000)	(10,000)	(10,250)	(10,500)	(10,750)	(11,000)	(11,250)	(11,500)	(11,750)	(12,000)	(12,250)
0125. Reimbursements	(8,000)	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
0200. Reimbursements Other	(8,000)	(8,000)	(8,200)	(8,400)	(8,600)	(8,800)	(9,000)	(9,200)	(9,400)	(9,600)	(9,800)
0130. Other Income	(200)	0	0	0	0	0	0	0	0	0	0
0220. Other Sundry Income	(200)	0	0	0	0	0	0	0	0	0	0
03740. Halls & Community Centres	54,500	44,500	45,612	46,725	47,838	48,950	50,062	51,175	52,288	53,400	54,512
0410. Insurance	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0632. General Asset Insurance	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0415. Utilities	15,500	15,500	15,887	16,275	16,663	17,050	17,437	17,825	18,213	18,600	18,987
0518. Water Charges	500	500	512	525	538	550	562	575	588	600	612
0520. Electricity	12,000	12,000	12,300	12,600	12,900	13,200	13,500	13,800	14,100	14,400	14,700
0521. Internal Rates	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0425. Cleaning Costs	13,000	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0401. Contractors	13,000	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0510. Grounds Maintenance	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0530. Building Maintenance	20,000	10,000	10,250	10,500	10,750	11,000	11,250	11,500	11,750	12,000	12,250
0301. Wages	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	14,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0506. Materials Purchased	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
04020. Building Control Office	103,000	112,000	114,800	117,600	120,400	123,200	126,000	128,800	131,600	134,400	137,200
0300. Employee Costs	95,000	103,000	105,575	108,150	110,725	113,300	115,875	118,450	121,025	123,600	126,175
0300. Salaries	95,000	103,000	105,575	108,150	110,725	113,300	115,875	118,450	121,025	123,600	126,175
0350. Office Administration Expenditure	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0603. Other Sundry Expenses	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0399. Agency Fees	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0603. Other Sundry Expenses	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
<b>Regulatory Services</b>	<b>104,000</b>	<b>81,000</b>	<b>83,025</b>	<b>85,050</b>	<b>87,075</b>	<b>89,100</b>	<b>91,125</b>	<b>93,150</b>	<b>95,175</b>	<b>97,200</b>	<b>99,225</b>
02030. Parking & Other Ranger Services Revenue	(13,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0105. Statutory Fees & Charges	(13,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0069. Court Fines & Costs Recovered	(1,000)	(3,000)	(3,075)	(3,150)	(3,225)	(3,300)	(3,375)	(3,450)	(3,525)	(3,600)	(3,675)
0077. Other Infringements Fines & Penalties	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0083. Other Registration Fees	(7,000)	(7,000)	(7,175)	(7,350)	(7,525)	(7,700)	(7,875)	(8,050)	(8,225)	(8,400)	(8,575)
02050. Other Law & Order Revenue	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0110. User Fees & Charges	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0143. Other User Charges (Sundry)	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
04030. Parking & Other Ranger Services	121,000	101,000	103,525	106,050	108,575	111,100	113,625	116,150	118,675	121,200	123,725
0300. Employee Costs	95,000	75,000	76,875	78,750	80,625	82,500	84,375	86,250	88,125	90,000	91,875

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
0300. Salaries	95,000	75,000	76,875	78,750	80,625	82,500	84,375	86,250	88,125	90,000	91,875
0350. Office Administration Expenditure	6,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0603. Other Sundry Expenses	6,000	6,000	6,150	6,300	6,450	6,600	6,750	6,900	7,050	7,200	7,350
0351. Animal Control	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0401. Contractors	1,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0506. Materials Purchased	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0603. Other Sundry Expenses	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0970. Plant Hire (Internal)	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
0970. Plant Hire - Internal Usage	15,000	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
04050. Other Law & Order Expenditure	1,000	0	0	0	0	0	0	0	0	0	0
0300. Employee Costs	1,000	0	0	0	0	0	0	0	0	0	0
0300. Salaries	1,000	0	0	0	0	0	0	0	0	0	0
Public Health	14,800	2,500	2,562	2,625	2,688	2,750	2,812	2,875	2,938	3,000	3,062
02100. Health Administration & Inspection Revenue	(6,000)	(6,000)	(6,150)	(6,300)	(6,450)	(6,600)	(6,750)	(6,900)	(7,050)	(7,200)	(7,350)
0105. Statutory Fees & Charges	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0091. Other Statutory Charges (Sundry)	(5,000)	(5,000)	(5,125)	(5,250)	(5,375)	(5,500)	(5,625)	(5,750)	(5,875)	(6,000)	(6,125)
0110. User Fees & Charges	(1,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0143. Other User Charges (Sundry)	(1,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
04100. Health Administration & Inspection	20,800	8,500	8,712	8,925	9,138	9,350	9,562	9,775	9,988	10,200	10,412
0300. Employee Costs	7,000	0	0	0	0	0	0	0	0	0	0
0300. Salaries	7,000	0	0	0	0	0	0	0	0	0	0
0350. Office Administration Expenditure	5,800	500	512	525	538	550	562	575	588	600	612
0602. Advertising Other	1,800	0	0	0	0	0	0	0	0	0	0
0603. Other Sundry Expenses	4,000	500	512	525	538	550	562	575	588	600	612
0360. Professional Services	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
0405. Consultants Other	8,000	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,800
Grand Total	2,910,439	2,335,155	2,370,512	2,162,789	1,808,683	1,715,402	1,625,015	1,674,341	1,889,893	1,690,285	1,849,371
Less Depreciation	2,199,999	2,353,592	2,412,431	2,471,271	2,530,113	2,588,951	2,647,789	2,706,630	2,765,473	2,824,311	2,883,150
Net before capital	(710,440)	18,437	41,919	308,482	721,430	873,549	1,022,774	1,032,289	875,580	1,134,026	1,033,779
Reduction in Unexpended Non Creditor Grants											
Library	217000										
Playground Equipment	186000										
Roads to Recovery	59009										
Total Reduction in non creditor Grants	462009	0									
Transfers from reserve											
Aerodrome											
Plant											
Capital Works	300000										
Total	300000	0	0	0	0	0	0	0	0	0	0
Transfer to reserve											
Plant	257000										

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
Leave	150000			100000	100000	100000	100000				
Interest on Investments	60000			60000	60000	60000	60000	60000	60000	60000	60000
Future Capital Works				100000	100000	100000	100000	100000	100000	100000	100000
Aerodrome	50000			50000	50000						
<b>Total</b>	<b>517000</b>	<b>0</b>	<b>0</b>	<b>310000</b>	<b>310000</b>	<b>260000</b>	<b>260000</b>	<b>160000</b>	<b>160000</b>	<b>160000</b>	<b>160000</b>
<b>Change in Working Capital</b>	<b>(465,431)</b>	<b>18,437</b>	<b>41,919</b>	<b>(1,518)</b>	<b>411,430</b>	<b>613,549</b>	<b>762,774</b>	<b>872,289</b>	<b>715,580</b>	<b>974,026</b>	<b>873,779</b>

## Hay Shire Council General Fund Income Statement

	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget
<b>Income from Continuing Operations</b>									
<b>Revenue</b>									
Rates & Charges	2,442,737	2,503,806	2,716,641	2,949,552	3,204,556	3,283,442	3,364,016	3,446,299	3,530,337
Base Charge Income	468,980	480,705	528,775	581,652	639,818	655,813	672,208	689,014	706,239
Statutory Fees & Charges	68,400	70,110	71,820	73,530	75,240	76,950	78,660	80,370	82,080
User Fees & Charges	369,980	379,228	388,479	397,730	406,978	416,226	425,477	434,728	443,976
Grants & Subsidies Recurrent	4,780,203	4,898,014	4,999,578	5,093,441	5,202,455	5,354,225	5,476,138	5,584,701	5,693,263
Interest & Investment Income	89,500	91,737	93,975	96,213	98,450	100,687	102,925	105,163	107,400
Reimbursements	38,000	38,950	39,900	40,850	41,800	42,750	43,700	44,650	45,600
Other Income	8,000	8,199	8,400	8,601	8,800	8,999	9,200	9,401	9,600
Capital Grants Received	4,274,521	6,696,139	252,000	258,000	264,000	270,000	276,000	282,000	288,000
<b>Total Income from Continuing Operations</b>	<b>12,540,321</b>	<b>15,166,888</b>	<b>9,099,568</b>	<b>9,499,569</b>	<b>9,942,097</b>	<b>10,209,092</b>	<b>10,448,324</b>	<b>10,676,326</b>	<b>10,906,495</b>
<b>Expenditure</b>									
Employee Costs	3,902,730	3,965,722	4,073,466	4,160,742	4,259,060	4,357,937	4,457,387	4,557,425	4,658,059
Depreciation	2,353,592	2,412,431	2,471,271	2,530,113	2,588,951	2,647,789	2,706,630	2,765,473	2,824,311
Materials Contracts	1,255,173	1,308,718	1,277,593	1,308,520	1,312,991	1,373,497	1,376,028	1,398,571	1,420,634
Other Costs	1,346,760	1,380,425	1,414,098	1,447,768	1,481,436	1,515,104	1,548,773	1,582,444	1,616,112
Borrowing Costs	70,000	68,000	66,000	64,000	62,000	60,000	58,000	56,000	54,000
<b>Total Expenses from Continuing Operations</b>	<b>8,928,255</b>	<b>9,135,296</b>	<b>9,302,428</b>	<b>9,511,143</b>	<b>9,704,438</b>	<b>9,954,327</b>	<b>10,146,818</b>	<b>10,359,913</b>	<b>10,573,116</b>
<b>Net Operating Result For the Year</b>	<b>3,612,066</b>	<b>6,031,592</b>	<b>(202,860)</b>	<b>(11,574)</b>	<b>237,659</b>	<b>254,765</b>	<b>301,506</b>	<b>316,413</b>	<b>333,379</b>
<b>Net Operating Result Before Grant Contributions provided for Capital Purposes</b>	<b>(662,455)</b>	<b>(664,547)</b>	<b>(454,860)</b>	<b>(269,574)</b>	<b>(26,341)</b>	<b>(15,235)</b>	<b>25,506</b>	<b>34,413</b>	<b>45,379</b>



# HAY SHIRE COUNCIL

## GENERAL FUND BUDGETTED STATEMENT OF CASH FLOWS

	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>										
<u>Receipts:</u>										
Receipts from rates & annual charges	2,911,717	2,984,511	3,245,416	3,531,204	3,844,374	3,939,255	4,036,224	4,135,313	4,236,576	4,340,069
Receipts from user charges & Fees	438,380	449,338	460,299	471,260	482,218	493,176	504,137	515,098	526,056	537,014
Interest received	89,500	91,737	93,975	96,213	98,450	100,687	102,925	105,163	107,400	109,637
Grants and Contributions	9,054,724	11,594,153	5,251,578	5,351,441	5,466,455	5,624,225	5,752,138	5,866,701	5,981,263	6,100,326
Other operating receipts	46,000	47,149	48,300	49,451	50,600	51,749	52,900	54,051	55,200	56,349
<u>Payments:</u>										
Payments to employees	-3,902,730	-3,965,722	-4,073,466	-4,160,742	-4,259,060	-4,357,937	-4,457,387	-4,557,425	-4,658,059	-4,759,312
Payments for materials/contracts	-1,255,173	-1,308,718	-1,277,593	-1,308,520	-1,312,991	-1,373,497	-1,376,028	-1,398,571	-1,420,634	-1,556,426
Payments of Interest	-70,000	-68,000	-66,000	-64,000	-62,000	-60,000	-58,000	-56,000	-54,000	-52,000
Other operating payments	-1,346,760	-1,380,425	-1,414,098	-1,447,768	-1,481,436	-1,515,104	-1,548,773	-1,582,444	-1,616,112	-1,649,781
Net cash provided by (or used in) operating activities	5,965,658	8,444,023	2,268,411	2,518,539	2,826,610	2,902,554	3,008,136	3,081,886	3,157,690	3,125,876
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<u>Receipts:</u>										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Other proceeds										
<u>Payments:</u>										
Purchase Investments										
Purchase Property Plant & Equipment	-5,987,221	-8,440,104	-2,305,929	-2,141,109	-2,245,061	-2,169,780	-2,163,847	-2,392,306	-2,207,664	-2,274,097
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-5,887,221	-8,340,104	-2,205,929	-2,041,109	-2,145,061	-2,069,780	-2,063,847	-2,292,306	-2,107,664	-2,174,097

	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<u>Receipts:</u>										
Proceeds from borrowings & advances										
Other Proceeds										
<u>Payments:</u>										
Payment of borrowings & advances	-60,000	-62,000	-64,000	-66,000	-68,000	-70,000	-72,000	-74,000	-76,000	-78,000
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	-60,000	-62,000	-64,000	-66,000	-68,000	-70,000	-72,000	-74,000	-76,000	-78,000
Net increase/(decrease) in cash held	18,437	41,919	-1,518	411,430	613,549	762,774	872,289	715,580	974,026	873,779
Cash at beginning of reporting period	5,300,000	5,318,437	5,360,356	5,358,838	5,770,268	6,383,817	7,146,591	8,018,880	8,734,460	9,708,486
Cash at end of reporting period	5,318,437	5,360,356	5,358,838	5,770,268	6,383,817	7,146,591	8,018,880	8,734,460	9,708,486	10,582,265

## Hay Shire Council General Fund Balance Sheet

	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
<b>Assets</b>										
<b>Current Assets</b>										
Cash and Investments	5,318,437	5,360,356	5,358,838	5,770,268	6,383,817	7,146,591	8,018,880	8,734,460	9,708,486	10,582,265
Receivables	313,000	320,825	328,650	336,475	344,300	352,125	359,950	367,775	375,600	383,425
Inventories	80,000	82,000	84,000	86,000	88,000	90,000	92,000	94,000	96,000	98,000
Other	25,000	25,625	26,250	26,875	27,500	28,125	28,750	29,375	30,000	30,625
<b>Total Current Assets</b>	<b>5,736,437</b>	<b>5,788,806</b>	<b>5,797,738</b>	<b>6,219,618</b>	<b>6,843,617</b>	<b>7,616,841</b>	<b>8,499,580</b>	<b>9,225,610</b>	<b>10,210,086</b>	<b>11,094,315</b>
<b>Non Current Assets</b>										
Investments										
Receivables										
Inventories	65,000	66,625	68,250	69,875	71,500	73,125	74,750	76,375	78,000	79,625
Infrastructure, Property, Plant and Equipm	69,010,629	74,930,327	74,657,010	74,160,031	73,708,166	73,122,182	72,471,424	71,990,282	71,265,660	70,548,632
Other										
<b>Total Non Current Assets</b>	<b>69,075,629</b>	<b>74,996,952</b>	<b>74,725,260</b>	<b>74,229,906</b>	<b>73,779,666</b>	<b>73,195,307</b>	<b>72,546,174</b>	<b>72,066,657</b>	<b>71,343,660</b>	<b>70,628,257</b>
<b>Total Assets</b>	<b>74,812,066</b>	<b>80,785,758</b>	<b>80,522,998</b>	<b>80,449,524</b>	<b>80,623,283</b>	<b>80,812,148</b>	<b>81,045,754</b>	<b>81,292,267</b>	<b>81,553,746</b>	<b>81,722,572</b>
<b>Liabilities</b>										
<b>Current Liabilities</b>										

Payables	84000	86100	88200	90300	92400	94500	96600	98700	100800	102900
Borrowings	60,000	62,000	64,000	66,000	68,000	70,000	72,000	74,000	76,000	78,000
Provisions	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
<b>Total Current Liabilities</b>	<b>1,444,000</b>	<b>1,448,100</b>	<b>1,452,200</b>	<b>1,456,300</b>	<b>1,460,400</b>	<b>1,464,500</b>	<b>1,468,600</b>	<b>1,472,700</b>	<b>1,476,800</b>	<b>1,480,900</b>
<b>Non Current Liabilities</b>										
Payables										
Borrowings	1,206,000	1,144,000	1,080,000	1,014,000	946,000	876,000	804,000	730,000	654,000	576,000
Provisions	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
<b>Total Non Current Liabilities</b>	<b>1,456,000</b>	<b>1,394,000</b>	<b>1,330,000</b>	<b>1,264,000</b>	<b>1,196,000</b>	<b>1,126,000</b>	<b>1,054,000</b>	<b>980,000</b>	<b>904,000</b>	<b>826,000</b>
<b>Total Liabilities</b>	<b>2,900,000</b>	<b>2,842,100</b>	<b>2,782,200</b>	<b>2,720,300</b>	<b>2,656,400</b>	<b>2,590,500</b>	<b>2,522,600</b>	<b>2,452,700</b>	<b>2,380,800</b>	<b>2,306,900</b>
<b>Net Assets</b>	<b>71,912,066</b>	<b>77,943,658</b>	<b>77,740,798</b>	<b>77,729,224</b>	<b>77,966,883</b>	<b>78,221,648</b>	<b>78,523,154</b>	<b>78,839,567</b>	<b>79,172,946</b>	<b>79,415,672</b>
Equity	(71,912,066)	(77,943,658)	(77,740,798)	(77,729,224)	(77,966,883)	(78,221,648)	(78,523,154)	(78,839,567)	(79,172,946)	(79,415,672)
Retained Surplus	(36,912,066)	(42,943,658)	(42,740,798)	(42,729,224)	(42,966,883)	(43,221,648)	(43,523,154)	(43,839,567)	(44,172,946)	(44,415,672)
Asset Revaluation Reserve	(35,000,000)	(35,000,000)	(35,000,000)	(35,000,000)	(35,000,000)	(35,000,000)	(35,000,000)	(35,000,000)	(35,000,000)	(35,000,000)

**Hay Shire Council**  
**Water Fund**  
**LTFP**

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
Engineering	244,200	352,300	378,983	319,166	327,770	336,479	345,284	354,190	363,214	372,354	795,442
Water	244,200	352,300	378,983	319,166	327,770	336,479	345,284	354,190	363,214	372,354	795,442
21000. Water Revenue Fund 2	(1,273,500)	(1,114,700)	(1,142,567)	(1,170,435)	(1,198,303)	(1,226,170)	(1,254,037)	(1,281,905)	(1,309,773)	(1,337,640)	(1,365,508)
0100. Rates & Charges	(654,000)	(672,000)	(688,800)	(705,600)	(722,400)	(739,200)	(756,000)	(772,800)	(789,600)	(806,400)	(823,200)
0030. Rates Council Pensioner Concession	22,000	22,000	22,550	23,100	23,650	24,200	24,750	25,300	25,850	26,400	26,950
0034. Rates Interest Penalty	(1,000)	(1,000)	(1,025)	(1,050)	(1,075)	(1,100)	(1,125)	(1,150)	(1,175)	(1,200)	(1,225)
0042. Water Supply Annual Charge	(675,000)	(693,000)	(710,325)	(727,650)	(744,975)	(762,300)	(779,625)	(796,950)	(814,275)	(831,600)	(848,925)
0105. Statutory Fees & Charges	0	(1,200)	(1,230)	(1,260)	(1,290)	(1,320)	(1,350)	(1,380)	(1,410)	(1,440)	(1,470)
0091. Other Statutory Charges (Sundry)	0	(1,200)	(1,230)	(1,260)	(1,290)	(1,320)	(1,350)	(1,380)	(1,410)	(1,440)	(1,470)
0110. User Fees & Charges	(421,000)	(416,000)	(426,400)	(436,800)	(447,200)	(457,600)	(468,000)	(478,400)	(488,800)	(499,200)	(509,600)
0034. Rates Interest Penalty	(13,000)	(13,000)	(13,325)	(13,650)	(13,975)	(14,300)	(14,625)	(14,950)	(15,275)	(15,600)	(15,925)
0102. Water Supply Services User Charge	(400,000)	(400,000)	(410,000)	(420,000)	(430,000)	(440,000)	(450,000)	(460,000)	(470,000)	(480,000)	(490,000)
0143. Other User Charges (Sundry)	(8,000)	(3,000)	(3,075)	(3,150)	(3,225)	(3,300)	(3,375)	(3,450)	(3,525)	(3,600)	(3,675)
0115. Grants & Subsidies Recurrent	(10,500)	(10,500)	(10,762)	(11,025)	(11,288)	(11,550)	(11,812)	(12,075)	(12,338)	(12,600)	(12,863)
0170. Comm'th Grants & Subsidies	(10,500)	(10,500)	(10,762)	(11,025)	(11,288)	(11,550)	(11,812)	(12,075)	(12,338)	(12,600)	(12,863)
0120. Interest & Investment Income	(17,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0190. Interest Received Banks & Other	(17,000)	(15,000)	(15,375)	(15,750)	(16,125)	(16,500)	(16,875)	(17,250)	(17,625)	(18,000)	(18,375)
0130. Other Income	(171,000)	0	0	0	0	0	0	0	0	0	0
0220. Other Sundry Income	(171,000)	0	0	0	0	0	0	0	0	0	0
23000. Water Infrastructure Operations Fund 2	754,000	794,000	813,850	833,700	853,550	873,400	893,250	913,100	932,950	952,800	972,650
0310. Staff Training	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0301. Wages	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0644. Course Seminar & Conference Registration	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0646. Travel Accommodation	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0370. Subscriptions and Memberships	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0603. Other Sundry Expenses	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0415. Utilities	123,000	125,000	128,125	131,250	134,375	137,500	140,625	143,750	146,875	150,000	153,125
0518. Water Charges	18,000	20,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0520. Electricity	100,000	100,000	102,500	105,000	107,500	110,000	112,500	115,000	117,500	120,000	122,500
0640. Telephone Charges	5,000	5,000	5,125	5,250	5,375	5,500	5,625	5,750	5,875	6,000	6,125
0680. Depreciation	305,000	335,000	343,375	351,750	360,125	368,500	376,875	385,250	393,625	402,000	410,375
0740. Depreciation Expense	305,000	335,000	343,375	351,750	360,125	368,500	376,875	385,250	393,625	402,000	410,375
0980. Overheads / Internal Recharges	316,000	324,000	332,100	340,200	348,300	356,400	364,500	372,600	380,700	388,800	396,900
0980. Overheads Allocated	316,000	324,000	332,100	340,200	348,300	356,400	364,500	372,600	380,700	388,800	396,900
23100. Water Infrastructure Asset Maintenance Fund 2	519,600	415,000	425,375	435,751	446,123	456,503	466,877	477,248	487,625	498,000	508,375
0581. Water Mains Maintenance	102,500	102,500	105,062	107,626	110,187	112,751	115,313	117,874	120,438	123,000	125,562
0301. Wages	65,600	65,600	67,240	68,880	70,520	72,160	73,800	75,440	77,080	78,720	80,360
0401. Contractors	7,175	7,175	7,354	7,534	7,713	7,893	8,072	8,251	8,431	8,610	8,789
0506. Materials Purchased	7,175	7,175	7,354	7,534	7,713	7,893	8,072	8,251	8,431	8,610	8,789
0507. Inventory Issued From Store	8,200	8,200	8,405	8,610	8,815	9,020	9,225	9,430	9,635	9,840	10,045
0970. Plant Hire - Internal Usage	14,350	14,350	14,709	15,068	15,426	15,785	16,144	16,502	16,861	17,220	17,579
0582. Water Meter Maintenance	41,500	23,500	24,087	24,674	25,262	25,851	26,438	27,025	27,613	28,200	28,787

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
0301. Wages	23,160	13,160	13,489	13,818	14,147	14,476	14,805	15,134	15,463	15,792	16,121
0401. Contractors	5,170	5,170	5,299	5,428	5,558	5,687	5,816	5,945	6,075	6,204	6,333
0506. Materials Purchased	11,525	3,525	3,613	3,701	3,789	3,878	3,966	4,054	4,142	4,230	4,318
0970. Plant Hire - Internal Usage	1,645	1,645	1,686	1,727	1,768	1,810	1,851	1,892	1,933	1,974	2,015
<b>0583. Filtration Plant Maintenance</b>	<b>177,500</b>	<b>177,500</b>	<b>181,938</b>	<b>186,376</b>	<b>190,812</b>	<b>195,250</b>	<b>199,688</b>	<b>204,124</b>	<b>208,562</b>	<b>213,000</b>	<b>217,438</b>
0301. Wages	88,750	88,750	90,969	93,188	95,406	97,625	99,844	102,062	104,281	106,500	108,719
0401. Contractors	31,950	31,950	32,749	33,548	34,346	35,145	35,944	36,742	37,541	38,340	39,139
0506. Materials Purchased	47,925	47,925	49,123	50,321	51,519	52,718	53,916	55,114	56,312	57,510	58,708
0970. Plant Hire - Internal Usage	8,875	8,875	9,097	9,319	9,541	9,762	9,984	10,206	10,428	10,650	10,872
<b>0584. Reservoir Maintenance</b>	<b>113,500</b>	<b>27,500</b>	<b>28,188</b>	<b>28,875</b>	<b>29,562</b>	<b>30,251</b>	<b>30,938</b>	<b>31,625</b>	<b>32,312</b>	<b>33,000</b>	<b>33,688</b>
0301. Wages	6,325	6,325	6,483	6,641	6,799	6,958	7,116	7,274	7,432	7,590	7,748
0401. Contractors	104,425	18,425	18,886	19,346	19,807	20,268	20,728	21,189	21,649	22,110	22,571
0506. Materials Purchased	2,200	2,200	2,255	2,310	2,365	2,420	2,475	2,530	2,585	2,640	2,695
0970. Plant Hire - Internal Usage	550	550	564	578	591	605	619	632	646	660	674
<b>0590. Pump Station Maintenance</b>	<b>84,600</b>	<b>84,000</b>	<b>86,100</b>	<b>88,200</b>	<b>90,300</b>	<b>92,400</b>	<b>94,500</b>	<b>96,600</b>	<b>98,700</b>	<b>100,800</b>	<b>102,900</b>
0301. Wages	42,840	42,840	43,911	44,982	46,053	47,124	48,195	49,266	50,337	51,408	52,479
0401. Contractors	30,000	29,400	30,135	30,870	31,605	32,340	33,075	33,810	34,545	35,280	36,015
0506. Materials Purchased	7,560	7,560	7,749	7,938	8,127	8,316	8,505	8,694	8,883	9,072	9,261
0970. Plant Hire - Internal Usage	4,200	4,200	4,305	4,410	4,515	4,620	4,725	4,830	4,935	5,040	5,145
<b>27000. Water Infrastructure Capital Works Fund 2</b>	<b>244,100</b>	<b>258,000</b>	<b>282,325</b>	<b>220,150</b>	<b>226,400</b>	<b>232,746</b>	<b>239,194</b>	<b>245,747</b>	<b>252,412</b>	<b>259,194</b>	<b>679,925</b>
<b>0781. Water Mains Capital Works</b>	<b>154,000</b>	<b>155,000</b>	<b>138,375</b>	<b>141,750</b>	<b>145,125</b>	<b>148,500</b>	<b>151,875</b>	<b>155,250</b>	<b>158,625</b>	<b>162,000</b>	<b>165,375</b>
0301. Wages	40,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0401. Contractors	29,000	40,000	20,500	21,000	21,500	22,000	22,500	23,000	23,500	24,000	24,500
0506. Materials Purchased	50,000	40,000	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000
0507. Inventory Issued From Store	5,000	0	0	0	0	0	0	0	0	0	0
0970. Plant Hire - Internal Usage	30,000	35,000	35,875	36,750	37,625	38,500	39,375	40,250	41,125	42,000	42,875
<b>0783. Filtration Plant Capital Works</b>	<b>60,000</b>	<b>10,000</b>	<b>35,000</b>	<b>38,500</b>	<b>40,425</b>	<b>42,446</b>	<b>44,569</b>	<b>46,797</b>	<b>49,137</b>	<b>51,594</b>	<b>53,000</b>
0401. Contractors	60,000	10,000	35,000	38,500	40,425	42,446	44,569	46,797	49,137	51,594	53,000
<b>0784. Reservoir Capital Works</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>415,000</b>
0401. Contractors	0	0	0	0	0	0	0	0	0	0	415,000
<b>0790. Pump Station Capital Works</b>	<b>30,100</b>	<b>93,000</b>	<b>108,950</b>	<b>39,900</b>	<b>40,850</b>	<b>41,800</b>	<b>42,750</b>	<b>43,700</b>	<b>44,650</b>	<b>45,600</b>	<b>46,550</b>
0401. Contractors	25,100	55,000	70,000	0	0	0	0	0	0	0	0
0506. Materials Purchased	5,000	38,000	38,950	39,900	40,850	41,800	42,750	43,700	44,650	45,600	46,550
<b>Grand Total</b>	<b>244,200</b>	<b>352,300</b>	<b>378,983</b>	<b>319,166</b>	<b>327,770</b>	<b>336,479</b>	<b>345,284</b>	<b>354,190</b>	<b>363,214</b>	<b>372,354</b>	<b>795,442</b>
<b>Less Depreciation</b>	<b>305,000</b>	<b>335,000</b>	<b>343,375</b>	<b>351,750</b>	<b>360,125</b>	<b>368,500</b>	<b>376,875</b>	<b>385,250</b>	<b>393,625</b>	<b>402,000</b>	<b>410,375</b>
<b>Change in Working Capital</b>	<b>60,800</b>	<b>(17,300)</b>	<b>(35,608)</b>	<b>32,584</b>	<b>32,355</b>	<b>32,021</b>	<b>31,591</b>	<b>31,060</b>	<b>30,411</b>	<b>29,646</b>	<b>(385,067)</b>

## Hay Shire Council Water Fund Income Statement

Budget Item	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
<b>Income from Continuing Operations</b>										
<b>Revenue</b>										
Rates & Charges	672,000	688,800	705,600	722,400	739,200	756,000	772,800	789,600	806,400	823,200
User Charges and Fees	417,200	427,630	438,060	448,490	458,920	469,350	479,780	490,210	500,640	511,070
Grants & Subsidies Recurrent	10,500	10,762	11,025	11,288	11,550	11,812	12,075	12,338	12,600	12,863
Interest	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
<b>Total Income from Continuing Operations</b>	<b>1,114,700</b>	<b>1,142,567</b>	<b>1,170,435</b>	<b>1,198,303</b>	<b>1,226,170</b>	<b>1,254,037</b>	<b>1,281,905</b>	<b>1,309,773</b>	<b>1,337,640</b>	<b>1,365,508</b>
<b>Expenditure</b>										
Employee Costs	218,675	224,142	229,609	235,075	240,543	246,010	251,476	256,943	262,410	267,877
Depreciation	335,000	343,375	351,750	360,125	368,500	376,875	385,250	393,625	402,000	410,375
Other Costs	128,000	131,200	134,400	137,600	140,800	144,000	147,200	150,400	153,600	156,800
Materials and Contracts	527,325	540,508	553,692	566,873	580,060	593,242	606,422	619,607	632,790	645,973
Borrowing Costs										
<b>Total Expenses from Continuing Operations</b>	<b>1,209,000</b>	<b>1,239,225</b>	<b>1,269,451</b>	<b>1,299,673</b>	<b>1,329,903</b>	<b>1,360,127</b>	<b>1,390,348</b>	<b>1,420,575</b>	<b>1,450,800</b>	<b>1,481,025</b>
<b>Net Operating Result For the Year</b>	<b>(94,300)</b>	<b>(96,658)</b>	<b>(99,016)</b>	<b>(101,370)</b>	<b>(103,733)</b>	<b>(106,090)</b>	<b>(108,443)</b>	<b>(110,802)</b>	<b>(113,160)</b>	<b>(115,517)</b>
<b>Net Operating Result Before Grants and Contributions provided for Capital Purposes</b>	<b>(94,300)</b>	<b>(96,658)</b>	<b>(99,016)</b>	<b>(101,370)</b>	<b>(103,733)</b>	<b>(106,090)</b>	<b>(108,443)</b>	<b>(110,802)</b>	<b>(113,160)</b>	<b>(115,517)</b>

## HAY SHIRE COUNCIL

### WATER FUND BUDGETTED STATEMENT OF CASH FLOWS

	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>										
<u>Receipts:</u>										
Receipts from rates & annual charges	672,000	688,800	705,600	722,400	739,200	756,000	772,800	789,600	806,400	823,200
Receipts from user charges & Fees	417,200	427,630	438,060	448,490	458,920	469,350	479,780	490,210	500,640	511,070
Interest received	15,000	15,375	15,750	16,125	16,500	16,875	17,250	17,625	18,000	18,375
Grants and Contributions	10,500	10,762	11,025	11,288	11,550	11,812	12,075	12,338	12,600	12,863
Other operating receipts										
<u>Payments:</u>										
Payments to employees	-218,675	-224,142	-229,609	-235,075	-240,543	-246,010	-251,476	-256,943	-262,410	-267,877
Payments for materials/contracts	-527,325	-540,508	-553,692	-566,873	-580,060	-593,242	-606,422	-619,607	-632,790	-645,973
Payments of Interest										
Other operating payments	-128,000	-131,200	-134,400	-137,600	-140,800	-144,000	-147,200	-150,400	-153,600	-156,800
Net cash provided by (or used in) operating activities	240,700	246,717	252,734	258,755	264,767	270,785	276,807	282,823	288,840	294,858
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<u>Receipts:</u>										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets										
Other proceeds										
<u>Payments:</u>										
Purchase Investments										
Purchase Property Plant & Equipment	-258,000	-282,325	-220,150	-226,400	-232,746	-239,194	-245,747	-252,412	-259,194	-679,925
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-258,000	-282,325	-220,150	-226,400	-232,746	-239,194	-245,747	-252,412	-259,194	-679,925



	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<u>Receipts:</u>										
Proceeds from borrowings & advances										
Other Proceeds										
<u>Payments:</u>										
Payment of borrowings & advances										
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	0	0	0	0	0	0	0	0	0	0
Net increase/(decrease) in cash held	-17,300	-35,608	32,584	32,355	32,021	31,591	31,060	30,411	29,646	-385,067
Cash at beginning of reporting period	2,150,000	2,132,700	2,097,092	2,129,676	2,162,031	2,194,052	2,225,643	2,256,703	2,287,114	2,316,760
Cash at end of reporting period	2,132,700	2,097,092	2,129,676	2,162,031	2,194,052	2,225,643	2,256,703	2,287,114	2,316,760	1,931,693

## Hay Shire Council Water Fund Balance Sheet

	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
<b>Assets</b>										
<b>Current Assets</b>										
Cash and Investments	2,132,700	2,097,092	2,129,676	2,162,031	2,194,052	2,225,643	2,256,703	2,287,114	2,316,760	1,931,693
Receivables	220,000	225,500	231,000	236,500	242,000	247,500	253,000	258,500	264,000	269,500
Inventories										
Other										
<b>Total Current Assets</b>	2,352,700	2,322,592	2,360,676	2,398,531	2,436,052	2,473,143	2,509,703	2,545,614	2,580,760	2,201,193
<b>Non Current Assets</b>										
Investments										
Receivables										
Inventories	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
Infrastructure, Property, Plant and Equipment	11,199,500	11,132,863	10,995,675	10,856,363	10,715,021	10,571,752	10,426,662	10,279,862	10,131,468	10,395,430
Other										
<b>Total Non Current Assets</b>	11,203,000	11,136,450	10,999,350	10,860,125	10,718,871	10,575,690	10,430,687	10,283,974	10,135,668	10,399,718
<b>Total Assets</b>	13,555,700	13,459,042	13,360,026	13,258,656	13,154,923	13,048,833	12,940,390	12,829,588	12,716,428	12,600,911
<b>Liabilities</b>										
<b>Current Liabilities</b>										

Payables										
Borrowings										
Provisions										
<b>Total Current Liabilities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non Current Liabilities</b>										
Payables										
Borrowings										
Provisions										
<b>Total Non Current Liabilities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Liabilities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Assets</b>	<b>13,555,700</b>	<b>13,459,042</b>	<b>13,360,026</b>	<b>13,258,656</b>	<b>13,154,923</b>	<b>13,048,833</b>	<b>12,940,390</b>	<b>12,829,588</b>	<b>12,716,428</b>	<b>12,600,911</b>
<b>Equity</b>	<b>(13,555,700)</b>	<b>(13,459,042)</b>	<b>(13,360,026)</b>	<b>(13,258,656)</b>	<b>(13,154,923)</b>	<b>(13,048,833)</b>	<b>(12,940,390)</b>	<b>(12,829,588)</b>	<b>(12,716,428)</b>	<b>(12,600,911)</b>
Retained Surplus	(7,155,700)	(7,059,042)	(6,960,026)	(6,858,656)	(6,754,923)	(6,648,833)	(6,540,390)	(6,429,588)	(6,316,428)	(6,200,911)
Asset Revaluation Reserve	(6,400,000)	(6,400,000)	(6,400,000)	(6,400,000)	(6,400,000)	(6,400,000)	(6,400,000)	(6,400,000)	(6,400,000)	(6,400,000)

**Hay Shire Council**  
**Sewer Fund**  
**LTFP**

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
Engineering	1,601,562	60,675	194,198	143,721	53,250	50,766	48,289	45,810	43,333	40,856	(35,510)
Sewer	1,601,562	60,675	194,198	143,721	53,250	50,766	48,289	45,810	43,333	40,856	(35,510)
31000. Sewerage Services Revenue Fund 3	(6,295,402)	(1,076,200)	(1,103,105)	(1,130,010)	(1,156,915)	(1,183,820)	(1,210,725)	(1,237,630)	(1,264,535)	(1,291,440)	(1,318,345)
0100. Rates & Charges	(961,702)	(987,800)	(1,012,495)	(1,037,190)	(1,061,885)	(1,086,580)	(1,111,275)	(1,135,970)	(1,160,665)	(1,185,360)	(1,210,055)
0029. Special Rebate - Community Obligation	3,200	3,200	3,280	3,360	3,440	3,520	3,600	3,680	3,760	3,840	3,920
0030. Rates Council Pensioner Concession	19,000	19,000	19,475	19,950	20,425	20,900	21,375	21,850	22,325	22,800	23,275
0034. Rates Interest Penalty	(12,000)	(12,000)	(12,300)	(12,600)	(12,900)	(13,200)	(13,500)	(13,800)	(14,100)	(14,400)	(14,700)
0043. Sewer Annual Charge	(971,902)	(998,000)	(1,022,950)	(1,047,900)	(1,072,850)	(1,097,800)	(1,122,750)	(1,147,700)	(1,172,650)	(1,197,600)	(1,222,550)
0110. User Fees & Charges	(33,200)	(33,200)	(34,030)	(34,860)	(35,690)	(36,520)	(37,350)	(38,180)	(39,010)	(39,840)	(40,670)
0034. Rates Interest Penalty	(200)	(200)	(205)	(210)	(215)	(220)	(225)	(230)	(235)	(240)	(245)
0103. Sewer Service User Charge	(30,000)	(30,000)	(30,750)	(31,500)	(32,250)	(33,000)	(33,750)	(34,500)	(35,250)	(36,000)	(36,750)
0143. Other User Charges (Sundry)	(3,000)	(3,000)	(3,075)	(3,150)	(3,225)	(3,300)	(3,375)	(3,450)	(3,525)	(3,600)	(3,675)
0115. Grants & Subsidies Recurrent	(10,500)	(10,200)	(10,455)	(10,710)	(10,965)	(11,220)	(11,475)	(11,730)	(11,985)	(12,240)	(12,495)
0170. Comm'th Grants & Subsidies	(10,500)	(10,200)	(10,455)	(10,710)	(10,965)	(11,220)	(11,475)	(11,730)	(11,985)	(12,240)	(12,495)
0120. Interest & Investment Income	(40,000)	(45,000)	(46,125)	(47,250)	(48,375)	(49,500)	(50,625)	(51,750)	(52,875)	(54,000)	(55,125)
0190. Interest Received Banks & Other	(40,000)	(45,000)	(46,125)	(47,250)	(48,375)	(49,500)	(50,625)	(51,750)	(52,875)	(54,000)	(55,125)
0135. Capital Grants Received	(5,250,000)	0	0	0	0	0	0	0	0	0	0
0820. Comm'th Grants new or upgraded assets	(5,250,000)	0	0	0	0	0	0	0	0	0	0
33000. Sewerage Services Operations Fund 3	671,464	689,875	703,428	716,980	730,541	744,086	757,638	771,191	784,744	798,296	737,959
0310. Staff Training	7,000	7,000	7,175	7,350	7,525	7,700	7,875	8,050	8,225	8,400	8,575
0301. Wages	3,000	3,000	3,075	3,150	3,225	3,300	3,375	3,450	3,525	3,600	3,675
0644. Course Seminar & Conference Registration	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0646. Travel Accommodation	2,000	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,350	2,400	2,450
0370. Subscriptions and Memberships	600	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0401. Contractors	600	0	0	0	0	0	0	0	0	0	0
0506. Materials Purchased	0	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0375. Office Equipment & Furniture	3,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0527. Furniture & Equip under \$xxxx - Expensed	3,000	1,000	1,025	1,050	1,075	1,100	1,125	1,150	1,175	1,200	1,225
0415. Utilities	60,000	66,100	67,752	69,405	71,058	72,710	74,362	76,015	77,668	79,320	80,972
0519. Sewerage Charges	2,000	2,100	2,152	2,205	2,258	2,310	2,362	2,415	2,468	2,520	2,572
0520. Electricity	55,000	60,000	61,500	63,000	64,500	66,000	67,500	69,000	70,500	72,000	73,500
0640. Telephone Charges	3,000	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0680. Depreciation	185,000	193,000	197,825	202,650	207,475	212,300	217,125	221,950	226,775	231,600	236,425
0740. Depreciation Expense	185,000	193,000	197,825	202,650	207,475	212,300	217,125	221,950	226,775	231,600	236,425
0945. Loan Repayments	148,864	147,775	147,776	147,775	147,783	147,776	147,776	147,776	147,776	147,776	73,887
0701. Interest Payment on Other Loans	42,213	38,598	34,966	31,212	27,334	23,327	19,186	14,908	10,487	5,919	1,199
0945. Principal Repayments	106,651	109,177	112,810	116,563	120,449	124,449	128,590	132,868	137,289	141,857	72,688
0980. Overheads / Internal Recharges	267,000	274,000	280,850	287,700	294,550	301,400	308,250	315,100	321,950	328,800	335,650
0980. Overheads Allocated	267,000	274,000	280,850	287,700	294,550	301,400	308,250	315,100	321,950	328,800	335,650
33100. Sewerage Services Asset Maintenance Fund 3	335,000	315,000	322,875	330,751	338,624	346,500	354,376	362,249	370,124	378,000	385,876
0590. Pump Station Maintenance	70,500	65,000	66,625	68,251	69,874	71,500	73,126	74,749	76,374	78,000	79,626
0301. Wages	49,350	45,500	46,637	47,775	48,912	50,050	51,188	52,325	53,462	54,600	55,738

Budget Item	Current Budget	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
0401. Contractors	14,100	13,000	13,325	13,650	13,975	14,300	14,625	14,950	15,275	15,600	15,925
0506. Materials Purchased	2,115	1,950	1,999	2,048	2,096	2,145	2,194	2,242	2,291	2,340	2,389
0970. Plant Hire - Internal Usage	4,935	4,550	4,664	4,778	4,891	5,005	5,119	5,232	5,346	5,460	5,574
<b>0591. Fixed Plant &amp; Equipment Maintenance</b>	<b>199,000</b>	<b>190,000</b>	<b>194,750</b>	<b>199,500</b>	<b>204,250</b>	<b>209,000</b>	<b>213,750</b>	<b>218,500</b>	<b>223,250</b>	<b>228,000</b>	<b>232,750</b>
0301. Wages	107,460	102,600	105,165	107,730	110,295	112,860	115,425	117,990	120,555	123,120	125,685
0401. Contractors	41,790	39,900	40,898	41,895	42,892	43,890	44,888	45,885	46,882	47,880	48,878
0506. Materials Purchased	37,810	36,100	37,002	37,905	38,808	39,710	40,612	41,515	42,418	43,320	44,222
0970. Plant Hire - Internal Usage	11,940	11,400	11,685	11,970	12,255	12,540	12,825	13,110	13,395	13,680	13,965
<b>0601. Sewer Mains Maintenance</b>	<b>65,500</b>	<b>60,000</b>	<b>61,500</b>	<b>63,000</b>	<b>64,500</b>	<b>66,000</b>	<b>67,500</b>	<b>69,000</b>	<b>70,500</b>	<b>72,000</b>	<b>73,500</b>
0301. Wages	47,160	43,200	44,280	45,360	46,440	47,520	48,600	49,680	50,760	51,840	52,920
0401. Contractors	5,895	5,400	5,535	5,670	5,805	5,940	6,075	6,210	6,345	6,480	6,615
0506. Materials Purchased	3,930	3,600	3,690	3,780	3,870	3,960	4,050	4,140	4,230	4,320	4,410
0507. Inventory Issued From Store	1,310	1,200	1,230	1,260	1,290	1,320	1,350	1,380	1,410	1,440	1,470
0970. Plant Hire - Internal Usage	7,205	6,600	6,765	6,930	7,095	7,260	7,425	7,590	7,755	7,920	8,085
<b>37000. Sewerage Services Infrastructure Capital Work</b>	<b>6,890,500</b>	<b>132,000</b>	<b>271,000</b>	<b>226,000</b>	<b>141,000</b>	<b>144,000</b>	<b>147,000</b>	<b>150,000</b>	<b>153,000</b>	<b>156,000</b>	<b>159,000</b>
<b>0790. Pump Station Capital Works</b>	<b>12,500</b>	<b>12,000</b>	<b>148,000</b>	<b>100,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>
0401. Contractors	12,500	12,000	148,000	100,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
<b>0791. Fixed Plant &amp; Equipment Capital Works</b>	<b>6,800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0401. Contractors	6,800,000	0	0	0	0	0	0	0	0	0	0
<b>0801. Sewer Mains Capital Works</b>	<b>78,000</b>	<b>120,000</b>	<b>123,000</b>	<b>126,000</b>	<b>129,000</b>	<b>132,000</b>	<b>135,000</b>	<b>138,000</b>	<b>141,000</b>	<b>144,000</b>	<b>147,000</b>
0401. Contractors	78,000	120,000	123,000	126,000	129,000	132,000	135,000	138,000	141,000	144,000	147,000
<b>Grand Total</b>	<b>1,601,562</b>	<b>60,675</b>	<b>194,198</b>	<b>143,721</b>	<b>53,250</b>	<b>50,766</b>	<b>48,289</b>	<b>45,810</b>	<b>43,333</b>	<b>40,856</b>	<b>(35,510)</b>
<b>Less Depreciation</b>		<b>193,000</b>	<b>197,825</b>	<b>202,650</b>	<b>207,475</b>	<b>212,300</b>	<b>217,125</b>	<b>221,950</b>	<b>226,775</b>	<b>231,600</b>	<b>236,425</b>
<b>Change in Working capital</b>		<b>132,325</b>	<b>3,627</b>	<b>58,929</b>	<b>154,225</b>	<b>161,534</b>	<b>168,836</b>	<b>176,140</b>	<b>183,442</b>	<b>190,744</b>	<b>271,935</b>

## Hay Shire Council Sewer Fund Income Statement

Budget Item	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
<b>Income from Continuing Operations</b>										
<b>Revenue</b>										
Rates & Charges	987,800	1,012,495	1,037,190	1,061,885	1,086,580	1,111,275	1,135,970	1,160,665	1,185,360	1,210,055
User Charges and Fees	33,200	34,030	34,860	35,690	36,520	37,350	38,180	39,010	39,840	40,670
Grants & Subsidies Recurrent	10,200	10,455	10,710	10,965	11,220	11,475	11,730	11,985	12,240	12,495
Interest	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
Capital Grants Received										
<b>Total Income from Continuing Operations</b>	<b>1,076,200</b>	<b>1,103,105</b>	<b>1,130,010</b>	<b>1,156,915</b>	<b>1,183,820</b>	<b>1,210,725</b>	<b>1,237,630</b>	<b>1,264,535</b>	<b>1,291,440</b>	<b>1,318,345</b>
<b>Expenditure</b>										
Employee Costs	194,300	199,157	204,015	208,872	213,730	218,588	223,445	228,302	233,160	238,018
Depreciation	193,000	197,825	202,650	207,475	212,300	217,125	221,950	226,775	231,600	236,425
Other Costs	67,100	68,777	70,455	72,133	73,810	75,487	77,165	78,843	80,520	82,197
Materials and Contracts	402,700	412,768	422,836	432,902	442,970	453,038	463,104	473,172	483,240	493,308
Borrowing Costs	38,598	34,966	31,212	27,334	23,327	19,186	14,908	10,487	5,919	1,199
<b>Total Expenses from Continuing Operations</b>	<b>895,698</b>	<b>913,493</b>	<b>931,168</b>	<b>948,716</b>	<b>966,137</b>	<b>983,424</b>	<b>1,000,572</b>	<b>1,017,579</b>	<b>1,034,439</b>	<b>1,051,147</b>
<b>Net Operating Result For the Year</b>	<b>180,502</b>	<b>189,612</b>	<b>198,842</b>	<b>208,199</b>	<b>217,683</b>	<b>227,301</b>	<b>237,058</b>	<b>246,956</b>	<b>257,001</b>	<b>267,198</b>
<b>Net Operating Result Before Grants and Contributions provided for Capital Purposes</b>	<b>180,502</b>	<b>189,612</b>	<b>198,842</b>	<b>208,199</b>	<b>217,683</b>	<b>227,301</b>	<b>237,058</b>	<b>246,956</b>	<b>257,001</b>	<b>267,198</b>

## HAY SHIRE COUNCIL

### SEWER FUND BUDGETTED STATEMENT OF CASH FLOWS

	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
<b>CASH FLOWS FROM</b>										
<b>OPERATING ACTIVITIES</b>										
<u>Receipts:</u>										
Receipts from rates & annual charges	987,800	1,012,495	1,037,190	1,061,885	1,086,580	1,111,275	1,135,970	1,160,665	1,185,360	1,210,055
Receipts from user charges & Fees	33,200	34,030	34,860	35,690	36,520	37,350	38,180	39,010	39,840	40,670
Interest received	45,000	46,125	47,250	48,375	49,500	50,625	51,750	52,875	54,000	55,125
Grants and Contributions	10,200	10,455	10,710	10,965	11,220	11,475	11,730	11,985	12,240	12,495
Other operating receipts										
<u>Payments:</u>										
Payments to employees	-194,300	-199,157	-204,015	-208,872	-213,730	-218,588	-223,445	-228,302	-233,160	-238,018
Payments for materials/contracts	-402,700	-412,768	-422,836	-432,902	-442,970	-453,038	-463,104	-473,172	-483,240	-493,308
Payments of Interest	-38598	-34966	-31212	-27334	-23327	-19186	-14908	-10487	-5919	-1199
Other operating payments	-67,100	-68,777	-70,455	-72,133	-73,810	-75,487	-77,165	-78,843	-80,520	-82,197
Net cash provided by (or used in) operating activities	373,502	387,437	401,492	415,674	429,983	444,426	459,008	473,731	488,601	503,623
<b>CASH FLOWS FROM</b>										
<b>INVESTING ACTIVITIES</b>										
<u>Receipts:</u>										
Proceeds from sale of investments										
Proceeds from sale of real estate assets										
Proceeds from sale of assets										
Other proceeds										
<u>Payments:</u>										
Purchase Investments										
Purchase Property Plant & Equipment	-237,698	-374,743	-327,667	-240,467	-241,137	-241,673	-242,073	-242,330	-242,439	-242,396
Purchase of Real Estate										
Other Payments										
Net cash provided by (or used in) investing activities	-237,698	-374,743	-327,667	-240,467	-241,137	-241,673	-242,073	-242,330	-242,439	-242,396

	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<u>Receipts:</u>										
Proceeds from borrowings & advances										
Other Proceeds										
<u>Payments:</u>										
Payment of borrowings & advances	-109,177	-112,810	-116,563	-120,449	-124,449	-128,590	-132,868	-137,289	-141,857	-72,688
Payment of lease liabilities										
Other payments										
Net cash provided by (or used in) financing activities	-109,177	-112,810	-116,563	-120,449	-124,449	-128,590	-132,868	-137,289	-141,857	-72,688
Net increase/(decrease) in cash held	26,627	-100,116	-42,738	54,758	64,397	74,163	84,067	94,112	104,305	188,539
Cash at beginning of reporting period	2,100,000	2,126,627	2,026,511	1,983,773	2,038,531	2,102,928	2,177,091	2,261,158	2,355,270	2,459,575
Cash at end of reporting period	2,126,627	2,026,511	1,983,773	2,038,531	2,102,928	2,177,091	2,261,158	2,355,270	2,459,575	2,648,114



## Hay Shire Council Sewerage Fund Balance Sheet

	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
<b>Assets</b>										
<b>Current Assets</b>										
Cash and Investments	2,126,627	2,026,511	1,983,773	2,038,531	2,102,928	2,177,091	2,261,158	2,355,270	2,459,575	2,648,114
Receivables	123,000	126,075	129,150	132,225	135,300	138,375	141,450	144,525	147,600	150,675
Inventories										
Other										
<b>Total Current Assets</b>	<b>2,249,627</b>	<b>2,152,586</b>	<b>2,112,923</b>	<b>2,170,756</b>	<b>2,238,228</b>	<b>2,315,466</b>	<b>2,402,608</b>	<b>2,499,795</b>	<b>2,607,175</b>	<b>2,798,789</b>
<b>Non Current Assets</b>										
Investments										
Receivables										
Inventories	3,500	3,587	3,675	3,762	3,850	3,938	4,025	4,112	4,200	4,288
Infrastructure, Property, Plant and Equipn	14,124,115	14,301,504	14,427,111	14,460,827	14,490,501	14,516,027	14,537,266	14,554,080	14,566,324	14,499,963
Other										
<b>Total Non Current Assets</b>	<b>14,127,615</b>	<b>14,305,091</b>	<b>14,430,786</b>	<b>14,464,589</b>	<b>14,494,351</b>	<b>14,519,965</b>	<b>14,541,291</b>	<b>14,558,192</b>	<b>14,570,524</b>	<b>14,504,251</b>
<b>Total Assets</b>	<b>16,377,242</b>	<b>16,457,677</b>	<b>16,543,709</b>	<b>16,635,345</b>	<b>16,732,579</b>	<b>16,835,431</b>	<b>16,943,899</b>	<b>17,057,987</b>	<b>17,177,699</b>	<b>17,303,040</b>
<b>Liabilities</b>										
<b>Current Liabilities</b>										

Payables										
Borrowings	109,177	112,810	116,563	120,449	124,449	128,590	132,868	137,289	141,857	72,688
Provisions										
<b>Total Current Liabilities</b>	<b>109,177</b>	<b>112,810</b>	<b>116,563</b>	<b>120,449</b>	<b>124,449</b>	<b>128,590</b>	<b>132,868</b>	<b>137,289</b>	<b>141,857</b>	<b>72,688</b>
<b>Non Current Liabilities</b>										
Payables										
Borrowings	1,087,563	974,753	858,190	737,741	613,292	484,702	351,834	214,545	72,688	0
Provisions										
<b>Total Non Current Liabilities</b>	<b>1,087,563</b>	<b>974,753</b>	<b>858,190</b>	<b>737,741</b>	<b>613,292</b>	<b>484,702</b>	<b>351,834</b>	<b>214,545</b>	<b>72,688</b>	<b>0</b>
<b>Total Liabilities</b>	<b>1,196,740</b>	<b>1,087,563</b>	<b>974,753</b>	<b>858,190</b>	<b>737,741</b>	<b>613,292</b>	<b>484,702</b>	<b>351,834</b>	<b>214,545</b>	<b>72,688</b>
<b>Net Assets</b>	<b>15,180,502</b>	<b>15,370,114</b>	<b>15,568,956</b>	<b>15,777,155</b>	<b>15,994,838</b>	<b>16,222,139</b>	<b>16,459,197</b>	<b>16,706,153</b>	<b>16,963,154</b>	<b>17,230,352</b>
<b>Equity</b>	<b>(15,180,502)</b>	<b>(15,370,114)</b>	<b>(15,568,956)</b>	<b>(15,777,155)</b>	<b>(15,994,838)</b>	<b>(16,222,139)</b>	<b>(16,459,197)</b>	<b>(16,706,153)</b>	<b>(16,963,154)</b>	<b>(17,230,352)</b>
Retained Surplus	(12,780,502)	(12,970,114)	(13,168,956)	(13,377,155)	(13,594,838)	(13,822,139)	(14,059,197)	(14,306,153)	(14,563,154)	(14,830,352)
Asset Revaluation Reserve	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)

## Hay Shire Council Consolidated Income Statement

Budget Item	2019/2020 Budget	2020/2021 Budget	2021/2022 Budget	2022/2023 Budget	2023/2024 Budget	2024/2025 Budget	2025/2026 Budget	2026/2027 Budget	2027/2028 Budget	2028/2029 Budget
<b>Income from Continuing Operations</b>										
<b>Revenue</b>										
Rates & Charges	4102537	4205101	4459431	4733837	5030336	5150717	5272786	5396564	5522097	5649429
Base Charge Income	468980	480705	528775	581652	639818	655813	672208	689014	706239	723895
Statutory Fees & Charges	69600	71340	73080	74820	76560	78300	80040	81780	83520	85260
User Fees & Charges	819180	839658	860139	880620	901098	921576	942057	962538	983016	1003494
Grants & Subsidies Recurrent	4800903	4919231	5021313	5115694	5225225	5377512	5499943	5609024	5718103	5831684
Interest & Investment Income	149500	153237	156975	160713	164450	168187	171925	175663	179400	183137
Reimbursements	38000	38950	39900	40850	41800	42750	43700	44650	45600	46550
Other Income	8000	8199	8400	8601	8800	8999	9200	9401	9600	9799
Capital Grants Received	4274521	6696139	252000	258000	264000	270000	276000	282000	288000	294000
<b>Total Income from Continuing Operations</b>	<b>14,731,221</b>	<b>17,412,560</b>	<b>11,400,013</b>	<b>11,854,787</b>	<b>12,352,087</b>	<b>12,673,854</b>	<b>12,967,859</b>	<b>13,250,634</b>	<b>13,535,575</b>	<b>13,827,248</b>
<b>Expenditure</b>										
Employee Costs	4,315,705	4,389,021	4,507,090	4,604,689	4,713,333	4,822,535	4,932,308	5,042,670	5,153,629	5,265,207
Depreciation	2,881,592	2,953,631	3,025,671	3,097,713	3,169,751	3,241,789	3,313,830	3,385,873	3,457,911	3,529,950
Other Costs	1,541,860	1,580,402	1,618,953	1,657,501	1,696,046	1,734,591	1,773,138	1,811,687	1,850,232	1,888,778
Materials and Contracts	2185198	2261994	2254121	2308295	2336021	2419777	2445554	2491350	2536664	2695707
Borrowing Costs	108,598	102,966	97,212	91,334	85,327	79,186	72,908	66,487	59,919	53,199
<b>Total Expenses from Continuing Operations</b>	<b>11,032,953</b>	<b>11,288,014</b>	<b>11,503,047</b>	<b>11,759,532</b>	<b>12,000,478</b>	<b>12,297,878</b>	<b>12,537,738</b>	<b>12,798,067</b>	<b>13,058,355</b>	<b>13,432,841</b>
<b>Net Operating Result For the Year</b>	<b>3,698,268</b>	<b>6,124,546</b>	<b>(103,034)</b>	<b>95,255</b>	<b>351,609</b>	<b>375,976</b>	<b>430,121</b>	<b>452,567</b>	<b>477,220</b>	<b>394,407</b>
<b>Net Operating Result Before Grant:</b>	<b>(576,253)</b>	<b>(571,593)</b>	<b>(355,034)</b>	<b>(162,745)</b>	<b>87,609</b>	<b>105,976</b>	<b>154,121</b>	<b>170,567</b>	<b>189,220</b>	<b>100,407</b>
<b>Contributions provided for Capital Purposes</b>										